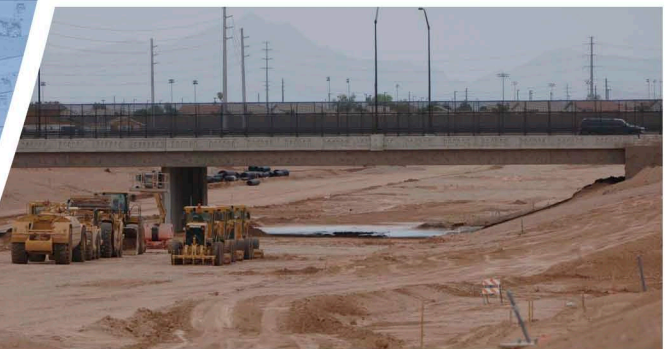


# Annual Budget 2005-2006

Adopted August 2, 2005

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 **GILBERT**  
ARIZONA



## INSTRUCTIONS FOR NAVIGATING IN ANNUAL BUDGET PDF FILES

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- If a “+” sign is at the left of a bookmark, click on the “+” to bring up subheadings.
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## **Introductory Section**

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August 2005

***Honorable Mayor, Councilmembers and the Gilbert Community:***

I respectfully transmit the budget for the Town of Gilbert for the July 1, 2005 to June 30, 2006 fiscal year, as required by the Code of Gilbert.

The adopted expenditure budget totals approximately \$676.4 million which includes \$222.0 million (33%) for operating budgets and \$323.7 million (48%) for capital project budgets.

The budget increases staff by 74.72 net full time equivalent positions compared to FY05 adopted budget. The largest additional personnel increases are 31.0 positions in Police, 14.5 in Fire, and 11.1 in the Enterprise funds of Water, Wastewater, and Solid Waste.

**ECONOMIC ENVIRONMENT AND ASSUMPTIONS**

The budget is based upon a forecast that assumes as a base the continuation of the current growth rate for the foreseeable future. While Gilbert experienced an accelerated growth trend in FY 2004-05, this budget is based upon the historical average of approximately 300 new homes/1,000 people per month on the residential side. *Arizona's Economy*, July 2005, published by the ASU Eller College of Management, states "Arizona's economy will continue to expand, just at a slower pace that's more in line with trend growth. Look for 125,000 new jobs to be created this year, then closer to 90,000 next year. Retail sales will slow from an 8.3% gain this year to near 6% next year. Population growth will exceed 200,000 each year. These huge numbers reflect trend growth for Arizona."

The development of major retail centers are underway to coincide with the development and opening of the Santan Loop 202 Freeway in 2006. The two Vestar Power Centers that showcase over 1.4 million square feet in combined retail space at the eastern and western freeway gateways are already open and performing well. Westcor Development Partners has also announced plans to construct a regional mall which is proceeding through the development process and expected to be completed by 2007. This is in addition to the SanTan Marketplace power center which already includes a Super Walmart, several power center stores, and a recently announced Costco at the south end of the project. The MainStreet Commons retail center is in for plan review, and is anticipated to be opening in various phases in late 2006. Work also continues on the development of Gilbert's first retail auto complex encompassing 128 acre site that is expected to open its first dealership, Santan Ford in 2006.

The coming three to five year period anticipates the development and opening of over 5 million square feet of non-residential uses, added to the continued strong residential development. This is a new component to the service demands previously experienced in the community, and this budget, along with our five year financial plan, attempts to balance the available continuing resources with the short and long term service needs of the community.

Approximately 50.3% of General Fund expenditures are supported by local sales tax revenue which for next year consists of 44.5% retail, 30.7% construction, and all other sources at 24.8%. It is anticipated that the retail sector will continue to expand and provided significant continuing revenues from sales tax.

Single-family residential construction continues to be the significant driver of the service workload for the Gilbert. Our plan assumes, on average, 300 single-family permits per month. This activity and its rate of growth are influenced more by federal interest rate policy and regional development patterns than local issues. The conditions that gave rise to and support residential growth are predicted to

remain stable over the next year. Gilbert issued 3,917 single-family home permits in FY 2004-05. Total value of all new construction in FY 2004-05, including commercial, was \$1.125 billion, compared to \$1.004 billion in FY 2003-04. The FY 2005-06 budget is built on the assumption that Gilbert will experience a higher rate of non-residential construction activity.

Population growth continues to be a major factor in planning for services. As we begin this fiscal year, the staff estimated population is 175,000. Included in this budget is Gilbert participation in a Special Census, effective September 1, 2005, which should validate this forecast population, as well as serve to reallocate state shared revenues in FY06-07 based upon the revised population, and not the 2000 Census population of 109,697. State shared revenues continue to be a significant portion of our operating budget requirements, with 30% of the General Fund and 95% of the Streets Fund operating budget coming from this source. We anticipate Gilbert's population to be approaching 190,000 by completion of this fiscal year.

In summary, the economic conditions in the community continue to improve. There is an imbalance at this point, however, in terms of the current sales tax revenue generation and the ability to maintain staffing levels to meet the current service level as we continue to add about 1,000 persons per month to our population base.

## BUDGET PROCESS

The Code of Gilbert requires the Manager to develop and present an annual budget to the Council. The budget is developed using a shared leadership collaborative process. The Executive Team, consisting of the Manager and Department Directors, reviews the financial projections and requests given the boundaries and priorities established by the Council. A balanced preliminary budget is then presented to the Council for consideration and approval.

Gilbert is continuing its effort to move toward a long-term decision making process which recognizes the consequences of funding decisions over a five year time frame, and matches decisions within forecast resources. While budgets will continue to be adopted in an annual format, the consequences of funding additional personnel or capital projects will be incorporated and evaluated in the long term planning model, rather than just the annual budget balancing review.

This budget includes the continued implementation of the service standards established by the Council for Police, Fire, and Parks and Recreation, with achievement of a minimum staffing of 1.1 police officers per thousand population ratios by FY 2008-09, and a 4 minute response time for the Fire Department. The Parks and Recreation service standards include the operational transition from the planned traditional service model of design-build-owner operation of facilities to one which recognizes the presence of private facilities and service providers which can be utilized to meet the community leisure time needs in a partner focused relationship.

In addition, the following general budget boundaries were applied:

- ✓ Maintenance of existing service response levels in development services areas;
- ✓ Base budgets were generally prepared through the use of a resource constrained model, meaning that budgets were to be prepared within currently available resources, rather than automatically trying to maintain service levels that would require additional resources;
- ✓ No change in property or sales tax rates;
- ✓ Travel, training, and other discretionary expenses were to be limited to mission critical activities;
- ✓ Departments were requested to review operations and institute process efficiencies, cost cutting programs, and revenue enhancement opportunities; and,
- ✓ A standard rate and schedule was used for replacement vehicles and equipment.

The Executive Team met and finalized the budget recommendation. The Council reviewed the recommendation and suggested changes. This budget represents a consensus document developed by the Executive Team and approved by Council.

## MAJOR PROGRAM HIGHLIGHTS/CHANGES

- The property tax rate to support general obligation bond debt remained at \$1.15.
- The local sales tax rate remained at 1.50%.
- Maintenance of an undesignated fund balance of 10% for all operating fund expenditures.
- Equipment Replacement Funds for the General, Water, Wastewater, Streets and Solid Waste Funds are fully funded.
- Repair and Replacement Funds for Water and Wastewater facilities are being funded based upon the annual depreciated value of the respective systems.
- The General Fund budget includes continued staffing increases in the Police and Fire Departments.
- Community Development fees/Building Permit fees paid by development are projected to increase by \$2.85 million based on single-family home permits of 300 per month, increases in commercial development, and rate increases.
- Street operations include an increased allocation of \$1.6 million for continued street maintenance activities, and an increase of 2.5 full equivalent time positions for street sweeping, traffic signal and right of way maintenance.
- Water operations include a rate increase of 6% to recover operating costs and long term repair and replacement requirements.
- Wastewater operations include a rate increase of 5% to recover operating costs and long term repair and replacement requirements.

## REVENUES

The sources of funds reflected in the budget totals just over \$660.9 million, the major components of which are reflected in the table below:

	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
GENERAL FUND	\$ 74,391,478	\$ 76,051,760	\$ 85,595,000	\$ 95,292,080
ENTERPRISE OPERATIONS	39,609,489	45,163,340	49,428,490	50,022,800
INTERNAL SERVICE	9,067,534	9,180,500	9,981,600	13,604,460
STREETS FUND	13,088,903	12,889,260	13,391,000	14,521,880
REPLACEMENT FUNDS	9,600,042	9,923,200	14,884,480	26,183,690
SPECIAL REVENUE FUNDS	55,488,290	42,467,740	73,493,184	64,443,810
CAPITAL IMPROVEMENTS	102,455,793	219,733,620	131,190,996	245,743,690
DEBT SERVICE	33,251,835	22,691,400	98,380,600	151,114,380
TRUST ACCOUNTS	401	300	630	700
<b>GRAND TOTAL REVENUE</b>	<b>\$ 336,953,765</b>	<b>\$ 438,101,120</b>	<b>\$ 476,345,980</b>	<b>\$ 660,927,490</b>
CARRY OVER FUNDS				\$ 199,188,541
<b>TOTAL SOURCES</b>				<b>\$ 860,116,031</b>

A brief description of the activities and changes in each area follows:



***General Fund***

The total General Fund increased by \$19.2 million or 25.3%. Sales tax accounts for 64.4% of the increase with other major revenue increases in Community Development Fees. Increases in sales tax revenue are attributable to planned expansion of Gilbert's retail sector as well as continued construction based activity levels.

***Enterprise Operations***

Gilbert operates Water, Wastewater, and Solid Waste Services that are all categorized as enterprise operations. In these areas, the user fees and charges for service are structured to assure that all direct and indirect costs are recovered. Revenue growth in these funds is attributable to expanding customer bases with a rate increase of 6% for the Water Fund and a 5% rate increase for the Wastewater Fund.

***Internal Services***

The internal service operations include Equipment Maintenance, Copy and Printing services and the Self Insured Health Fund. These funds are structured to recover 100% of the costs through charges to departments.

***Streets Fund***

The Streets Fund is totally reliant on stated shared gasoline tax, vehicle license tax and lottery fund revenues. These proceeds are estimated to increase \$1.6 million in FY 2005-06.

***Special Revenue***

Special revenue includes Grant Funds, System Development Fees, as well as Special Districts. System development fee revenues are planned to increase from \$37.3 million in FY 2004-05 to \$58.4 million in FY 2005-06 due to increased activity as well as increased rates. Special Districts include secondary property tax receipts, through levies for the Street Light Improvement and Parkway Maintenance Improvement Districts. Those levies are established annually by separate resolution of the Council to meet the maintenance and operating costs of those districts.

***Capital Improvements***

This revenue is primarily general obligation and MPC Wastewater bond proceeds, transfers from system development fees, and any grants and contributions for the construction of major public infrastructure. The most significant portion of these revenues are the bond proceeds for the Greenfield Wastewater Treatment Plant.

The other major element of Capital Improvements is the reservation for Improvement Districts. This is budgeted on a contingency basis in the event a developer wishes to use this mechanism to construct public infrastructure for future development. Once debt is issued for Improvement Districts it is reported under the Debt Service section of the budget.

***Debt Service***

The revenue in this area is primarily property taxes for the general obligation bond debt, but also includes transfer revenue from the Streets Fund for highway user revenue bond repayments.

Also included in the Debt Service is Improvement District debt. There are presently two improvement districts repaid semi-annually from assessments to the benefited property owners.

***Trust Accounts***

The only account with planned revenues and expenditures is the Volunteer Fire Pension Fund, which relies on investment income to meet the needs of the remaining pensioner.

The **Summary Financial Section** provides additional information and detail on revenues.

## EXPENDITURES

The adopted budget expenditures total \$676.4 million. The budget includes \$222.0 million (32.8%) to support daily operations and services. The remaining \$454.4 million reflects expenditures for debt, capital projects, maintenance districts, grants, and trust accounts.

The following table shows the breakdown of expenses by fund:

	2003-04 Actual	2004-05 Adopted	2004-05 Revised	2005-06 Adopted
GENERAL FUND	\$ 70,213,231	\$ 77,559,400	\$ 73,532,438	\$ 116,128,580
ENTERPRISE OPERATIONS	48,862,551	58,119,850	58,466,948	73,194,710
INTERNAL SERVICE	8,761,639	8,694,360	9,448,796	12,898,010
STREETS FUND	13,841,195	14,605,040	14,214,496	18,788,530
REPLACEMENT FUNDS	224,167	1,411,400	2,006,000	1,716,000
SPECIAL REVENUE FUNDS	37,847,371	81,664,340	77,593,151	110,090,140
CAPITAL IMPROVEMENTS	92,653,847	223,083,420	166,923,602	237,832,490
DEBT SERVICE	26,069,067	23,496,290	48,607,992	105,791,480
TRUST ACCOUNTS	2,500	2,400	2,400	2,400
<b>GRAND TOTAL EXPENSES</b>	<b>\$ 298,475,568</b>	<b>\$ 488,636,500</b>	<b>\$ 450,795,823</b>	<b>\$ 676,442,340</b>

### General Fund

General Fund expenditures are planned to increase by \$38.6 million over the FY 2004-05 Adopted Budget. The majority of this increase is a result of fully funding the General Fund Equipment Replacement Fund, and cash funding of several capital projects, including the Community Center, Fire Station 2 Reconstruction, and Fire Station 3 Reconstruction. Other increases result from adjustments to the compensation and benefit program for Gilbert employees.

### Enterprise Operations

Expenditures of the Water, Wastewater and Solid Waste Funds are expected to grow by \$15.1 million due to additional customers, non-growth related funding transfers to pay for capital projects, and fully funding Repair and Replacement accounts for all of the Enterprise Funds.

### Internal Services

The expenditure increases in this area are primarily attributed to the funding of the Self Insured Health Fund.

### Streets Fund

The \$4.2 million increase in expenses is related to \$3.2 million in transfers to fund a number of street related capital improvement projects and a carry forward of \$1.4 million for street maintenance not completed in the prior fiscal year.

### Special Revenue

The most significant area of expenses is the funding transfers from the System Development Fee Funds to capital projects for system development fee projects.

### Capital Improvements

The increased expenditures from \$223.0 million to \$323.8 million include the construction of:

- ◆ Street Improvements on Higley Road - \$12,464,000
- ◆ South Area Service Center - \$19,266,000
- ◆ Police Property Facility - \$15,125,000
- ◆ Fire Stations 2, 3, 7, and 8 - \$17,208,000
- ◆ Greenfield Wastewater Treatment Plant - \$33,537,000
- ◆ South Area Reclaimed Water Lines - \$10,211,000

## Debt Service

These expenses relate to the bonds issued to finance capital projects as approved by the voters. New debt issues anticipated in FY 2005-06 to pay for the construction of street improvements, South Area Service Center, Police Property Facility, and Water System improvements.

## Trust Accounts

These expenses relate to the Town's continuing obligation to pay benefits to the remaining pensioner. There is a complete summary financial section which follows this Message. This additional level of explanation and further documentation of the performance in major programs follows in the detail section of this budget document.

The **Summary Financial Section** provides additional information and detail on expenditures.

## PERSONNEL

Personnel services represent 48% of the total operating budget (less interfund transfers). The compensation system baselines for Gilbert were established in 2002 with a comprehensive classification and compensation study. The compensation program was further modified by the establishment of a results based compensation program in FY 2003-04. Budget discussions for FY 2005-06 included further improvements to the system to address wage compaction issues.

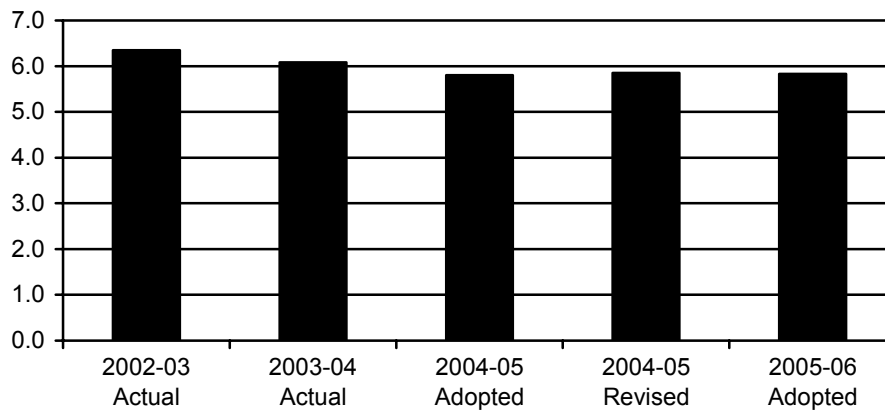
The following table shows the total full time equivalent breakdown by program area:

	2004-05 Adopted	2004-05 Revised	2005-06 Adopted
<b>GENERAL FUND</b>			
Management and Policy	86.50	91.50	93.50
Legal and Court	31.50	31.62	33.62
Community Development	93.65	95.65	95.65
Police	274.00	276.00	305.00
Fire	121.50	122.50	136.00
Public Works	26.00	26.00	28.00
Leisure Services	106.89	106.89	110.20
<b>TOTAL GENERAL FUND</b>	<b>740.04</b>	<b>750.16</b>	<b>801.97</b>
<b>ENTERPRISE OPERATIONS</b>	<b>144.00</b>	<b>144.00</b>	<b>155.10</b>
<b>STREETS</b>	<b>45.00</b>	<b>45.00</b>	<b>47.50</b>
<b>INTERNAL SERVICE</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>
<b>OTHER SPECIAL REVENUE</b>	<b>4.50</b>	<b>3.69</b>	<b>3.69</b>
<b>TOTAL TOWN POSITIONS</b>	<b>954.54</b>	<b>963.85</b>	<b>1029.26</b>

A detailed listing of positions and staffing levels by responsibility center and position is found in the Appendix of this document.

The following bar chart shows the relationship of the number of employees per 1,000 residents over the past four years:

**FTE Per 1,000 Population**



## FUNDING CHALLENGES

It will be a continuing challenge to balance one time revenues generated by growth with the continuing service demands that growth creates. Because retail sales tax revenues support such a significant portion of the budget, stability and expansion of this revenue source is a critical component of Gilbert's future.

The Council has been proactive in establishing System Development Fees to pay for infrastructure related to growth of the community. These fees, however, only pay for capital construction, not for ongoing operation and maintenance costs.

Citizens moving to Gilbert have service expectations and experiences from other communities which use different funding sources and have different priorities than those chosen by Gilbert. A previous Community Working Group analyzed the predicament before recommending the last sales tax increase in 2000, and fairly stated this dilemma in their finding that Gilbert needed to focus on its core services, and wait for maturity to meet other needs or interests.

## LOOKING AHEAD

The Town continues to work with the Arizona Department of Transportation (ADOT) on the construction of the Santan Loop 202 Freeway through Gilbert. The project continues on schedule with anticipated completion in 2006. Its timely completion is vital to our future as well as the continued development of the power centers, retail centers, and the auto-mall. Our future financial model anticipates significant tax generation opportunities in the development and build out along the freeway corridor to achieve our goal of sales tax paying for ongoing services.

Another event this fiscal year will be the completion of the Special Census. This contracted survey with the US Census Bureau will use a statistical sampling method to identify the population of Maricopa County. This is a regionally cooperative project, and includes communities which will experience significant growth in the state shared revenues, as well as those communities who are growing, but not at a rate which will increase their percentage share of the state's population. As previously stated, Gilbert's financial plans starting in FY07 are heavily dependent upon receipt of these additional



revenues, presently estimated to be around \$12 million in operating revenue in streets and general fund.

To effectively and efficiently meet the reasonable service expectations of our customers, the organization remains committed to the principles of Continuous Quality Improvement (CQI). Specific training is provided for new and existing employees to further implement these principles and processes to move toward the ultimate goal of CQI being "the way we do business". The program is considered as one of the major contributing factors why staff has been able to keep pace with the growth of the community and to manage the services that the growing population seeks. The results and successes of this effort can be tracked on an ongoing basis in the *Your Town* newsletter and our Website, [www.ci.gilbert.az.us](http://www.ci.gilbert.az.us).

### **APPRECIATION**

The Council participation in identifying, developing and confirming goals and objectives, as well as understanding the complex and competing requirements of this rapidly changing organization is appreciated.

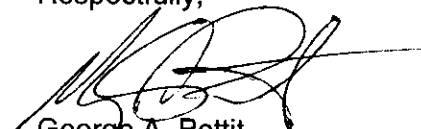
Departments spent many hours developing their operating plans, including goals, objectives and financial requirements. Without their continued dedication, this process and the improvement of the budget document to be a guide in our management of services to the community would not be possible.

The Executive Team continues to develop their understanding of the roles and responsibilities we share to the organization and community.

The recognition by the Government Finance Officers of the United States and Canada of this document as a communication tool validates its purpose and effectiveness.

The continued commitment by Marc Skocypec, Diane Archer and Laura Lorenzen to provide an accurate, effective document is also acknowledged.

Respectfully,

  
George A. Pettit  
Manager

## WHAT IS THE BUDGET?

The budget sets forth a strategic resource allocation plan that is aligned with community goals, preferences and needs. The budget is a policy document, financial plan, operation guide and communication device all in one.

Through the budget, Gilbert demonstrates its accountability to its residents and customers. To provide the maximum accountability this section provides the reader with some basic understanding of the components of the budget document and what is included in each of these components.

## ORGANIZATION OF THE BUDGET DOCUMENT

The budget document includes seven major areas:

1. The introduction which provides the Manager's budget message along with overview information about Gilbert including the organization, vision, mission and values, strategic goals, Gilbert facts, fund structure, budget process and policy statements.
2. The financial overview illustrates the total financial picture of Gilbert, including projected fund balances, the sources and uses of funds and property tax information.
3. The operating fund tabs – General, Enterprise, Streets - include information on all Business Units within that Fund. Each Operating Fund section is organized in the same manner with a Business Unit page and a page for each Department within the Business Unit.
4. The non-operating fund tabs – Internal Service, Special Revenue and Replacement – include information at the fund level.
5. The Capital Improvement section includes information regarding the current year capital projects and the projected operating costs for the projects currently under construction.
6. The Debt section provides an overview of Gilbert's types of debt issued, debt capacity and debt outstanding.
7. The appendix includes a detail listing of authorized positions, the approved capital outlay list and a glossary including acronyms.

## Manager's Budget Message

The Manager's budget message is a transmittal letter introducing the budget. The message outlines the assumptions used in budget development such as economy, revenue constraints, and Council priorities. Also included is an overview of the budget development process, the major changes and challenges facing the organization.

## Financial Overview

The financial overview begins with the total source and use graphics. These graphs illustrate which funds receive what percent of the revenue compared to what percent is spent by the same funds.

The fund balance pages provide a look at the fund level of the starting balances, revenues, expenditures and projected ending fund balance. Gilbert balances the budget using all available resources which includes the anticipated beginning fund balance from the prior year.

The revenue summary, revenue detail, expenditure summary and expenditure detail provide the reader with a total view of all sources and uses with an historic perspective from three years prior to the budget year.

The revenue source section illustrates the major funding sources by type including assumptions, and anticipated future growth.

The property tax page includes all the property tax rates for each taxing jurisdiction within Gilbert. Gilbert includes three school districts so the taxes are shown for each of the school districts.

### **Fund Tabs**

The first page in each Fund tab is an overview of the Fund(s) within that section including a brief explanation of the funds purpose and a summary financial outlook for the funds included. The next page is a business unit with a description of the Business Unit, the goals, an organization chart, performance measures and summary personnel and financial information. Following the Business Unit are the pages for the Departments within the Business Unit. For example, the Business Unit of Community Development includes Economic Development, Planning, Building Safety and Engineering.

The Department summaries include the following components:

**Purpose Statement:** The purpose statement explains why the Department exists and provides a list of services provided.

**Accomplishments:** This area of provides a space to communicate success and describes what improvements and actions where completed during the prior fiscal year.

**Objectives:** Objectives communicate what is going to be accomplished during the budget year with the resources available. The objectives align with the Department goals and with the Strategic Goals of the entire organization.

**Budget Issues:** The major resource changes from the prior fiscal year are explained in this section.

**Performance/Activity Measures:** Gilbert strives for improvement in the area of measuring if what we do is the right thing at the right cost. Established standards are reported in Departments to ascertain if staff is meeting the standards set. Legal requirements are reported to insure our continue compliance with regulatory action. Cost per action is report in Departments to monitor efficiency.

**Personnel by Activity:** The total staffing by Division within the Department is shown for the prior three fiscal years and for the budget year.

**Expenses by Division:** Total expenses by Division within the Department are shown for the prior three fiscal years and the budget year. The expenses include transfers out.

**Expenses by Category:** The total for the Department is divided into the categories of personnel, supplies and contractual, capital outlay and transfers out to provide an overview of the allocation of resources by type.

**Operating Results:** The operating results show the net of revenues less expenditures. This view provides the readers with an understanding of how much of the costs are supported by Department generated revenue and how much of is supported by general revenues such as sales tax and state shared revenue.

**Graph:** The graphs are unique to each Department in an effort to show a relevant efficiency measure. The expenses used in the graphs do not include transfers out.

**Replacement Funds**

This area of the budget is dedicated to an explanation of Gilbert's replacement funds. Replacement funds exist for each operating fund and an annual allocation is transferred from the operating fund to the replacement fund to ensure future financing capacity for replacement rolling stock, equipment and select infrastructure.

**Capital Improvements**

Each year Gilbert updates the Capital Improvement Plan and Program (CIP). This document describes all the known capital projects with a dollar value greater than \$100,000. Each project must be approved by Council before the actual work commences. The projected current year transactions are included the budget document.

This section also includes estimated operating costs. The CIP is an integral part of the budget process in that required funding transfers for proposed projects are included along with anticipated operating costs in the projections for funding capacity.

**Debt**

Gilbert issues debt to finance buildings, recreation facilities and infrastructure construction. The debt section explains the types of bonds issued, the legal criteria, debt limits and capacity, and outstanding debt.

**Appendix**

Personnel Detail: Every staff position is approved by the Council and is included in the personnel detail. Historic information is included for the prior three years.

Capital Outlay: Items with a useful life greater than two years and a purchase price greater than \$10,000 are individual approved an included in this section.

Glossary/Acronyms: Many of the terms used in government are unique. In addition, the budget includes many different types of business areas. The unique terms are described in the glossary.

If the reader has any questions regarding the document, please call 480-503-6758 or e-mail [budget@ci.gilbert.az.us](mailto:budget@ci.gilbert.az.us).





The Government Finance Officers Association of the United States and Canada presented an award for Distinguished Budget Presentation to the Town of Gilbert for its annual budget for the fiscal year beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to determine eligibility for another award.

The Town was incorporated July 6, 1920 and operates under the Council-Manager form of government. Six council members are elected at large to four-year staggered terms. The Mayor is a member of the Council, directly elected by the voters for a four-year term. The Mayor is a chief executive officer of the Town and chairperson of the Council. The Town Manager is appointed by the Council to administer through fourteen department directors and approximately 1,015 employees.

### ***MAYOR AND COUNCIL***

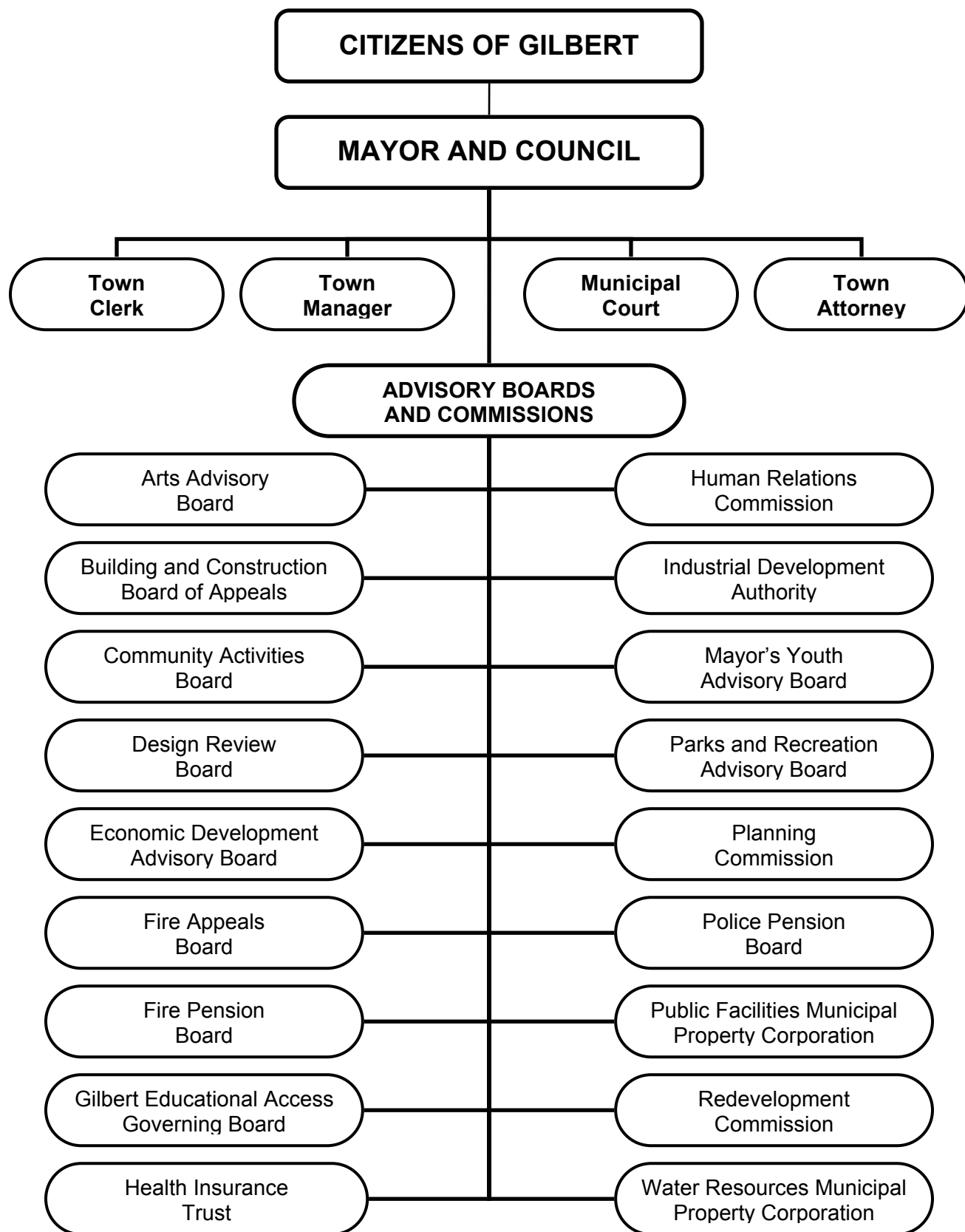
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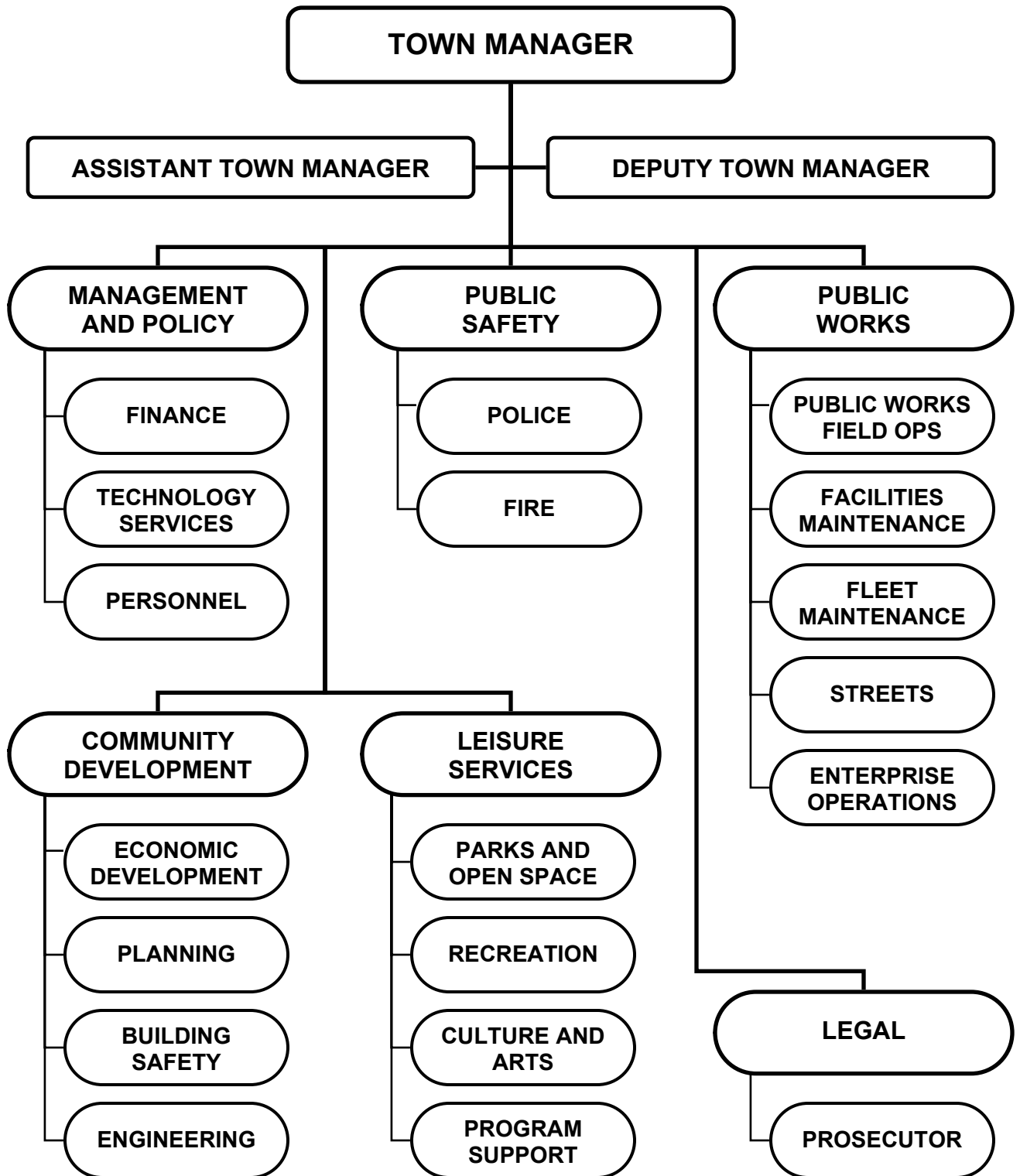
Mayor----- Steven M. Berman  
 Vice-Mayor-----Les Presmyk  
 Councilmember----- David W. Crozier  
 Councilmember----- Joan Krueger  
 Councilmember-----Larry Morrison  
 Councilmember-----Donald L. Skousen  
 Councilmember----- Steve Urie

### ***EXECUTIVE TEAM***

---

Town Manager-----George A. Pettit  
 Assistant Town Manager-----Marc A. Skocypec  
 Parks and Recreation Director-----Maury Ahlman  
 Town Prosecutor-----Lynn Arouh  
 Police Chief----- John C. Brewer  
 Fire Chief-----Collin DeWitt  
 Public Works Director----- Lonnie Frost  
 Personnel Director----- Ann Moeding-Evans  
 Building and Code Compliance Director----- Ray Patten  
 Presiding Judge----- David Lee Phares  
 Planning Director-----Vacant  
 Town Clerk----- Catherine A. Templeton  
 Economic Development Director-----Gregory M. Tilque  
 Technology Services Director----- Shawn Woolley  
 Finance Director-----Vacant







## OUR CORPORATE VISION

Our vision is for Gilbert employees to be recognized by all we serve and work with for being honest, caring individuals:

- ✓ who work hard and work smart;
- ✓ who are worthy of public trust and are worthy of the respect and trust of fellow employees;
- ✓ who provide prompt and courteous service on a cost effective basis;
- ✓ who are empowered to resolve problems quickly;
- ✓ who work in harmony with the goals and policies of their elected leaders and support the Community's vision for the future;
- ✓ who do their best to satisfy every reasonable request for assistance, always striving for better ways to serve.

## OUR CORPORATE MISSION

To provide superior municipal services which enhance quality of life, foster positive business relations, and maintain a safe environment in an atmosphere of fairness and trust.

## OUR CORPORATE VALUES

<u>Service Excellence</u>	We are committed to providing affordable, high quality municipal services which meet the reasonable needs of our customers.
<u>Protection</u>	We are committed to protect Gilbert's quality of life and the individual rights of our residents.
<u>Fairness</u>	We will treat all people courteously and equitably. We will listen and ask questions until we understand. Our actions will be consistent with approved rules and policies, yet flexible and responsive to individuals whose reasonable needs can not otherwise be met.
<u>Trust</u>	We are committed to respond to the needs of our citizens in an honest, credible and timely manner.
<u>Innovation</u>	We are committed to meeting and exceeding community needs by fostering a spirit of creativity, resourcefulness and open-mindedness.
<u>Communication</u>	We will strive to ensure that all communications are dealt with honestly and fairly with a commitment to accuracy and timeliness.

Gilbert continues to work toward organizational alignment from strategic goals all the way to individual performance standards. The goals and objectives included in the department information are the intermediate step and should tie directly to the strategic issues identified on these two pages.

The Council reviews the Strategic Goals during the annual retreat.

## **SUSTAINABILITY:**

*To balance present and future aspirations within available resources.*

### Strategic Elements:

- ◆ Support the maintenance of quality education and provide a wide array of educational opportunities
- ◆ Diversification of revenues
- ◆ Expanding opportunities for partnerships with schools, other public agencies, citizens and private sector
- ◆ Affordability of services and community amenities
- ◆ Infrastructure and municipal facilities maintenance
- ◆ Continuing to redefine the Town's essential services
- ◆ Maintaining the community's quality of long term life
- ◆ Focus on the need for a multi-modal transportation system to serve the citizens of the community

## **COMMUNITY DEVELOPMENT:**

*Managing growth in harmony with the community's vision for the future while maintaining the present and protecting the Town's heritage.*

### Strategic Elements:

- ◆ Infrastructure planning and development to meet growth demands
- ◆ Economic development to ensure diversification and job creation
- ◆ Open space preservation to maintain a small town atmosphere
- ◆ Ensuring unique and quality community and architectural design of all buildings
- ◆ Providing community amenities and facilities
- ◆ Focusing efforts on downtown redevelopment
- ◆ Planning area incorporation
- ◆ Positioning Gilbert to proactively respond to regional/urban issues
- ◆ Providing adequate municipal facilities

## ORGANIZATIONAL EFFECTIVENESS:

*The ability to do the complete job by optimizing the use of resources.*

### Strategic Elements:

- ◆ Staff development and training
- ◆ Provision of leadership and direction
- ◆ Appropriate organizational structure
- ◆ Adequate space allocation and public facilities
- ◆ Establishing service standards and expectations
- ◆ Providing quality customer service
- ◆ Promoting increased citizen involvement, education and communication
- ◆ Implementing the community vision and exceeding expectations
- ◆ Efficient use of technology and telecommunications
- ◆ Ensuring quality internal and external communications
- ◆ Continuation of CQI principals and values in all Town operations, which includes moving decision-making to the lowest possible level
- ◆ Education and practice with emergency disaster plans

## WE DEMONSTRATE ALIGNMENT TO STRATEGIC GOALS BY:

- √ Partnership with Gilbert School District for construction of Greenfield Aquatic Center, South Library and
- √ Established annual funding source for street maintenance and repair and replacement funding for Water and Wastewater Enterprise operations
- √ Council sub-committees developed standards for Police and Fire
- √ Water conservation efforts hold the average per person use at 220 gallons per capita per day
- √ Construction of a multi-modal transit center in Downtown
- √ Annual Capital Improvement Plan and Program outlines capital improvement requirements
- √ Continue redevelopment of Heritage District through purchase of property as it becomes available
- √ South Area Service Center being constructed
- √ Annual citizen survey
- √ Conversion to more advanced software and hardware in Police Department
- √ Active Continuous Quality Improvement steering committee to promote concepts and actions of CQI
- √ Addition of Emergency Management Coordinator position

The General Plan was revised in 2001 and the voters approved the revisions in November 6, 2001 as required by State law. The General Plan contains nine major elements. Eight of these elements have a vision statement, goals and policies to support the development of land use in Gilbert. Following are the elements and their related vision statements.

<b>Land Use</b>	Provide a sustainable mix of land uses that maintain the quality of life elements that make Gilbert a “Community of Excellence”, promote economic development and redevelopment at appropriate locations.
<b>Circulation</b>	Provide a safe, efficient, and aesthetically pleasing circulation network which considers all modes of vehicular and non-vehicular movement and does so in an environmentally sensitive manner.
<b>Parks, Open Space, Trails and Recreation</b>	The residents envision integrating the people and neighborhoods of Gilbert through beautiful, safe, well-maintained parks, open spaces, locally and regionally connected bike lanes, and multiple-use and equestrian paths and trails that reflect Gilbert’s heritage.
<b>Environmental Planning</b>	Available and secured resources are used and consumed in a manner that ensures a sustainable economy and quality of life.
<b>Public Facilities and Services</b>	Provide a high level of municipal services and facilities to properly serve the community in a manner that enhances quality of life, optimizes existing facilities, and provides for future needs.
<b>Neighborhood</b>	Encourage development/re-development of under utilized employment areas, enhance job opportunities, enhance tax base and create a healthy economy.  Encourage a variety of housing options that provide the opportunity for affordable housing, preservation of existing housing stock, revitalization of mature neighborhoods.
<b>Economic Development</b>	Gilbert will become widely recognized as a globally competitive community that is a prime location for business and industry.
<b>Community Design</b>	Provide the development community and the citizens of Gilbert with guidelines and assistance to develop Gilbert as a “Community of Excellence” in new construction and re-development efforts.

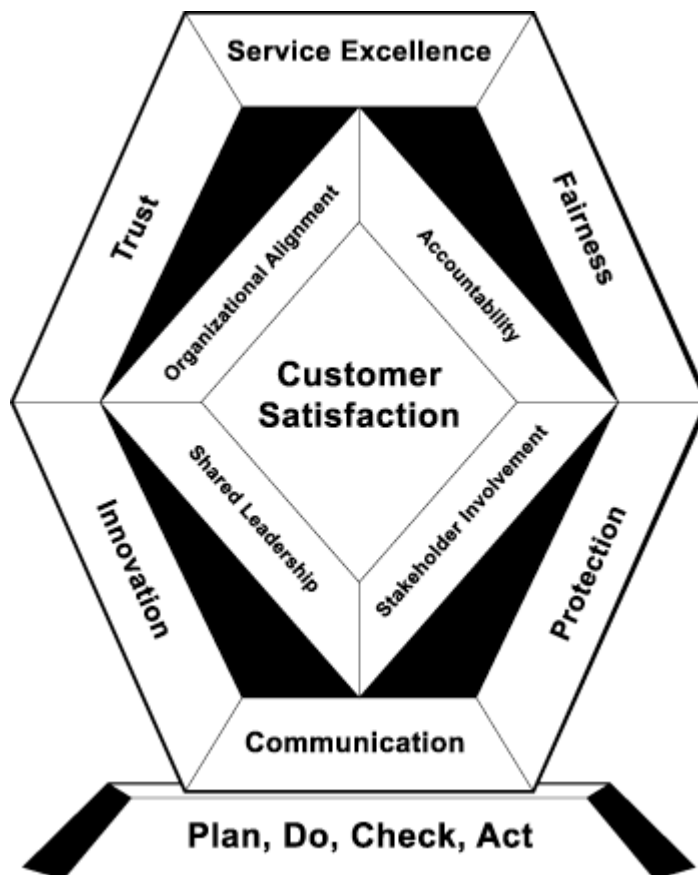


## Continuous Quality Improvement .....*It's The Way We Do Business*

Through CQI we strive to make certain that our organization does things right by focusing on customers' needs and expectations to define what the "right" things are and define what the standards are. Our values and key practices drive our ability to meet our customer needs and expectations.

CQI is a process and a body of knowledge. The process, called Plan, Do, Check and Act (P-D-C-A), is a structured approach to problem-solving and planned change. The body of knowledge includes a specific set of tools, techniques, and key activities that will enable us to manage by fact. It also includes principles and philosophies that support planned change, either by individuals or stakeholder teams.

This is our model. The foundation is the method. The cornerstones are our key practices. We are surrounded by our values. Gilbert celebrated the 10 year anniversary of CQI in the organization in FY05.



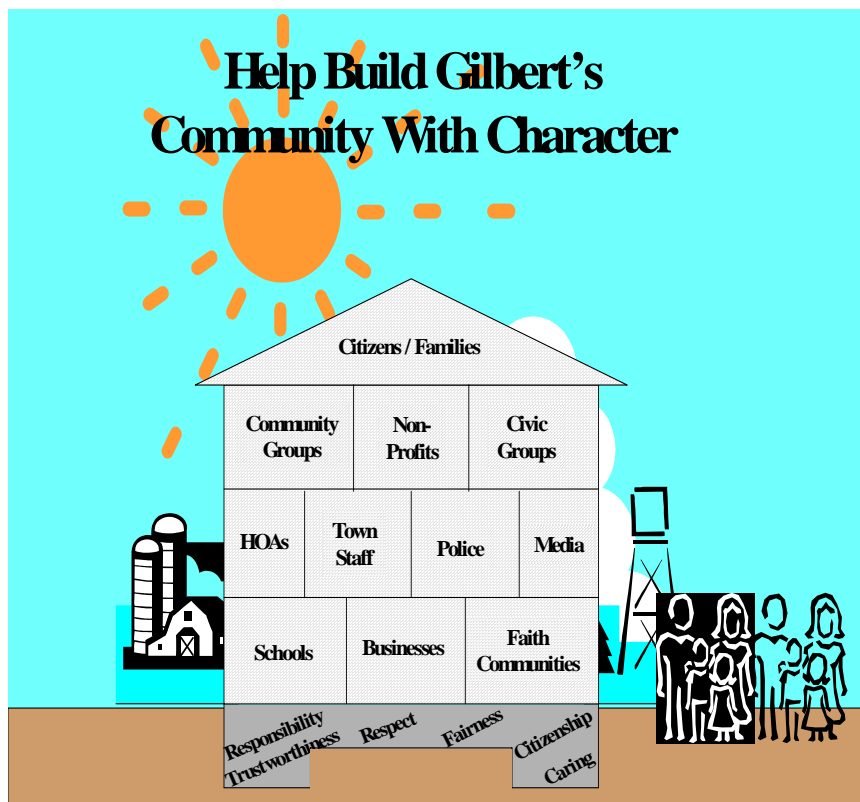
## Our Purpose

The purpose of Gilbert's Community with Character (GCWC) is to advance the highest standard of citizenship necessary for creating a safer, more caring community.

## Our Vision as a Community With Character

We see Gilbert, Arizona, being a place that people are proud to call home, a place where diverse families feel safe and care about their neighbors and the community in which they live.

We see **children** learning from their community a consistent message about the cause and effect of good character. **Teachers** model the character traits and teach about role models of good character. They reward students for demonstrating positive character traits. The effect is a better more enjoyable learning environment for students to focus on the scholastic basics and life skills.



We see the **mayor, council, town employees, and other elected officials** being exemplary role models and good stewards of the same character traits in the community decisions they make. The effect is an increased level of confidence and trust of our leaders by the people of our community.

We see the **police** department teaching, demonstrating and rewarding citizens for the same character traits in their counseling work with youth and families. The effect is youth making healthier decisions and parents offering increased support that reduces recidivism.

We see our **H.O.A.s and neighbors** supporting each other and demonstrating the same character traits in all they do. The effect is people helping people to make our neighborhoods safe places to raise our families.

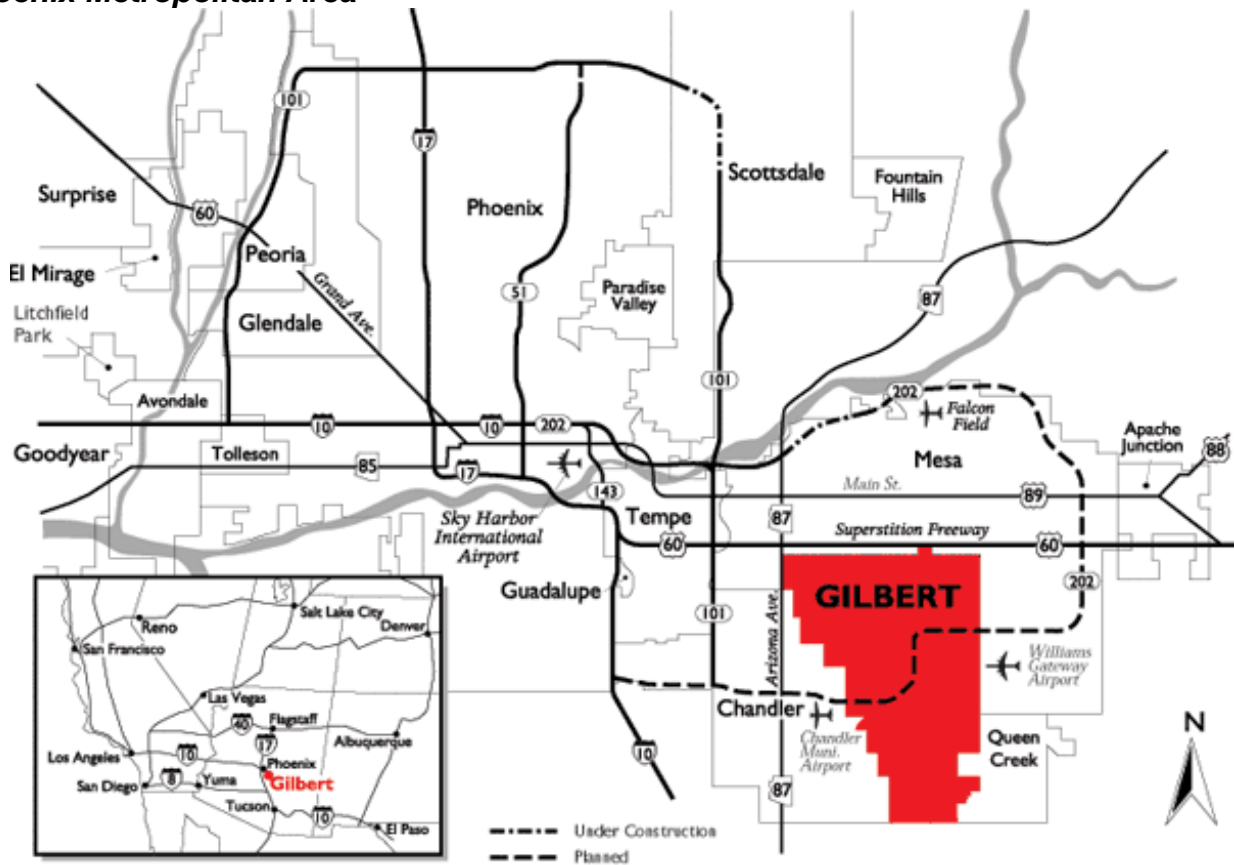
We see **businesses** demonstrating and rewarding their employees and customers for the use of the same good character traits in their decisions. The effect is increased morale, increased productivity and increased revenue.

We see **families** discussing and reinforcing the same character traits they learned at work and school in their home. The effect is a more supportive, encouraging and happy home.

We see the **media** providing generous press coverage to highlight the character trait of the month and provide a spotlight on those people in our community as well as from history who are/have been exemplary role models of good character traits. The effect is a clearer picture and greater conscious awareness of what it looks like to be a person of good character.

Together as citizens of Gilbert we unite and stand for the strong moral character that has made, and will continue to make, this nation great.

**We choose to be a Community With Character and embrace the "Six Pillars of Character" from CHARACTER COUNTS!™**

**Phoenix Metropolitan Area**

**Gilbert Profile:**

<b>Year Founded:</b>	1891		
<b>Year Incorporated:</b>	1920		
<b>Planning Area:</b>	76 square miles		
<b>Elevation:</b>	1,273 feet		
<b>Annual average rainfall:</b>	7.66 inches		
<b>Annual sunshine days:</b>	310 days		
<b>Average Temperature (High/Low):</b>			
January	67/45	July	112/85
April	90/62	October	88/60

More information and statistics can be found at:  
[www.ci.gilbert.az.us/econdev/profile](http://www.ci.gilbert.az.us/econdev/profile)



## Gilbert Facts

### Household Characteristics:

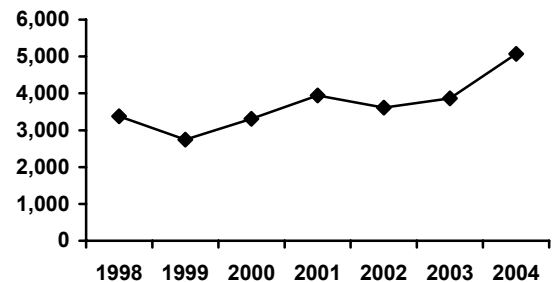
	<u>Gilbert</u>	<u>Greater Phoenix</u>
Median Household Income:	\$ 68,032	\$ 44,623
Persons Per Household:	3.10	2.67
Average Family Size:	3.42	3.20
High School Graduate:	17.7%	12.1%
Some College, no degree:	30.0%	26.6%
Associate Degree:	10.1%	7.0%
Bachelor's Degree:	24.8%	17.2%

- One-third of the population is 17 years and younger
- 9% of residents are age 55 and above
- Median age of residents is 30.10 years
- 11.3% of Gilbert residents have a Graduate or Professional Degree

### Housing Information:

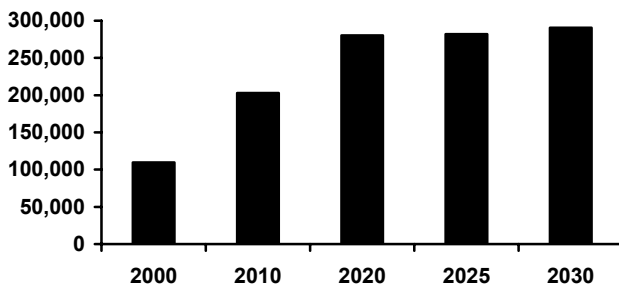
- The new home median value in 2004 was \$214,995
- The resale home median value in 2004 was \$205,000
- Over 300 building permits are issued per month on average
- Average rent for a one bedroom unit is \$625, two bedrooms average \$750

Housing Starts



### Population Information:

Projected Population



- Was named the Fastest Growing Community of 100,000 or greater in 2002 by the U.S. Census Bureau
- Population in 1970 was 1,971
- The gender of the population is 49.7% male, 50.3% female
- Population increased 276% in the decade of the 1990's and continues to climb

### Employment Information:

- There are over 34,000 non-home based jobs in Gilbert
- Residents hold approximately 33% of the non-home based jobs
- Unemployment rate of 2.8%
- The median household income is \$68,032

#### Major Employers

#### Employees

Gilbert Unified School District	4,601
B H Drywall	1,100
Town of Gilbert	1,029
GoDaddy.com	700
Target	660

The financial accounts for Gilbert are organized on the basis of funds or account groups. In governmental accounting, a fund is a separate self-balancing set of accounts used to show operating results for a particular activity or activities. Funds are categorized into three classes: governmental, proprietary or fiduciary. Different Fund types are found within each of these three classes.

## GOVERNMENTAL FUNDS

**General Fund** – The general fund accounts for the resources and uses of various Gilbert departments. A majority of the daily operating activity is recorded in this fund. Police, Fire, Planning, Building Safety, Parks and Recreation, Personnel, Technology Services are all examples of activity in the General Fund. Governmental accounting requires the General Fund be used for all financial resources except those required to be accounted for in another fund.

**Special Revenue Funds** – These funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose.

- *Highway User Revenue Fund*  
All street operating costs eligible for state highway revenues are included in this fund. Revenues are derived from State shared fuel tax, vehicle license tax, local transportation assistance fund and other street-related fees.
- *Equipment Replacement Funds*  
General Fund and Street Fund operations provide for replacement of equipment and vehicles through a yearly charge to each cost center.
- *Community Development Block Grant*  
This fund accounts for all federal CDBG revenue. The revenue is used for expenditures that create a more viable community, such as downtown renovation and social services.
- *HOME Fund*  
This fund accounts for Federal Home Investment Partnership revenue. The revenue is used for expenditures that create and maintain affordable housing within the Town.
- *Grants*  
The Town accounts for grant revenue and the related expenditures in a separate fund. The entire expense is included in this fund and any amount not support by grant revenue is transferred from another fund.
- *Other Special Revenue*  
Other special projects are accounted for in this group of funds. The activity extends beyond one fiscal year and is for a specific event. An example would be the activity related to the Riparian Preserve.
- *System Development Fees*  
This set of funds segregates the revenue to pay for growth related capital projects. The revenue is transferred, as needed, to Capital Projects funds to pay for eligible projects or to Debt Funds to repay debt issued for growth-related construction.
- *Maintenance Improvement Districts*  
Arizona Statutes provide that improvement districts can be established to pay for streetlights and parkway improvements. Gilbert established two funds for these districts. Revenue is received from benefited property owners.

**Capital Project Funds** – These funds account for revenue received and expenses related to infrastructure improvements such as streets, water, wastewater, and parks. Revenue is received from system development fees, bond proceeds, and other sources.

**Debt Service Funds** – The short and long-term payment of principal and interest on borrowed funds is accounted for in these funds.

**Special Assessment Funds** – Special levies are collected against property that benefits from a capital improvement district improvement. There are presently three districts.

## PROPRIETARY FUNDS

**Enterprise Funds** – These are funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised as needed to ensure that revenues are adequate to meet all necessary expenditures. Gilbert has enterprise funds for water, wastewater, irrigation and solid waste operations.

**Internal Service Funds** – Gilbert has three Internal Service Funds; one for fleet maintenance, one for printing service and one for health self insurance. The Internal Service Funds are used to provide service to other departments and to recover the cost of that service. The use of these funds provides a more complete picture of the cost to provide a service because more of the total costs are included in the cost center using the service.

## FIDUCIARY FUNDS

**Trust and Agency Funds** – This fund type is for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds. Use of these funds facilitates discharge of responsibilities placed upon the governmental unit by virtue of law or other similar authority.

## ACCOUNT STRUCTURE

A number of accounts are found within each fund. A fund is divided first into cost centers that include Business Units, Departments, Divisions and activities that relate to a functional area such as Police Patrol – Canine. Within each cost center are object codes that tell what a particular transaction is for.

The account structure hierarchy is:

- ➔ Fund
  - ➔ Cost Center
    - ➔ Object Code

The cost center is further divided into separate object codes to identify the particular revenue or expenditures type. For example, within Police Patrol - Canine there is an object code for fuel that accumulates the costs paid for fuel during that fiscal year.

Expense object codes are segregated by the following categories:

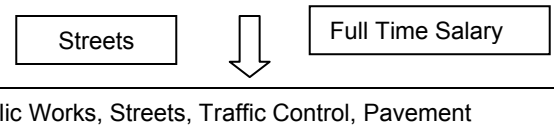
- Personnel Services
- Contractual and Other
- Capital Outlay
- Debt and Depreciation
- Transfers

Revenue object codes are also segregated based on the first two numbers in the code.

This segregation provides the ability to summarize expenditure information by major category.

The chart of accounts structure provides distinguishing characteristics for each portion of the account. For example, the Street Fund, Pavement Marking, Salary and Wages would be account:

120100.41060301.5001





## BUDGET DEVELOPMENT

The budget process begins with revenue projections. Gilbert using a resource constrained budget development process. The Council determines the priorities for the year and then staff develops the best possible budget that incorporates Council priorities and fits within the resources available.

Council set the following boundaries for budget preparation:

- No change in sales or property tax rate
- Continue implementation of Fire sub-committee recommendations
- Continue implementation of Police sub-committee recommendations
- Continue implementation of Parks and Recreation sub-committee recommendations
- Allow for a 6% market range adjustment and a one-time compaction adjustment
- Continue construction of buildings and infrastructure to meet needs of population and to blend with freeway construction

The major steps in preparation of the budget were:

- Update FY05 projections and five year projections for operating funds
- Council input of boundaries and priorities
- Preparation of budget with input from staff
- Present draft to Council
- Council review and adoption

The Budget Schedule page depicts the timing in more detail.

## STATE EXPENDITURE LIMIT

The State of Arizona sets a limit on the expenditures of local jurisdictions. State Statute sets the limits unless otherwise approved by the voters. The Town of Gilbert received voter approval to increase this limit because of the population growth rate. Gilbert must budget at or below this limit.

The expenditure limit base approved by the voters must be used in determining Gilbert's expenditure limit until a new base is adopted. The expenditure limit is \$215,061,994. Some of the specific items excluded from the expenditure limit include: revenue from bond sales, revenues received for interest, trust and agency accounts, federal grants, and amounts accumulated for the purchase of land, buildings, or improvements if the voters approved.

## BUDGET AMENDMENTS

Under Arizona Statutes, the budget cannot increase once the Council adopts the preliminary budget.

Transfers between budget line items are submitted throughout the year to align the budget with actual experience and requirements. This provides a more refined picture of what the base should be for the next budget year.

The Town budgets for contingencies in the following funds:

- General
- Streets
- Water
- Wastewater
- Solid Waste – Residential

The Council must approve all budget transfers from contingency. The contingency account is used for emergency or unforeseen actions.

## BUDGET CARRYFORWARD

If completion of a project or acquisition is not expected during a fiscal year, the amount must be included in the budget for the following fiscal year and balanced along with other requests.

## BUDGET BASIS

The budget is prepared on a basis generally consistent with Generally Accepted Accounting Principles (GAAP). The Town's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting.

Under the modified accrual basis revenues are estimated for the fiscal year if they are accrued (amounts can be determined and will be collected within the current period). Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted for based on the timing of receipt of the good or service.

Proprietary Fund Budgets – Water, Wastewater, Solid Waste, Irrigation and Internal Service Funds - are adopted using the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year.

The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are:

- Certain revenues, expenditures, and transfers are not included in the budget, but are accrued and reported on the GAAP basis. An example is the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR.
- Indirect administrative cost allocations to the Enterprise Funds are accounted for as transfers in or out on the budgetary basis, but are recorded as revenues and expenses for the CAFR.
- New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR.
- Depreciation expense is not included in the budget, but is an expense in the CAFR.
- Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR.
- Debt issue, discounts and premiums are considered expensed or earned in the year paid or received, not over the life of the bonds.
- Encumbrances are treated as expenses in the year the purchase is made for budget purposes.

The budget is developed based on revenue projections, priorities established by Council and Department requests. The following calendar is a summary of the time line.

DATE	ACTION
January, 2005	Council adopts the Capital Improvement Plan and Program (CIP) that provides one time funding and operating requirements to support the CIP
February, 2005	Initial Council discussions begin with projected five year overview and Council priority setting
March, 2005	Departments provide Manager with description of needs and priorities of those needs
April, 2005	Council provides direction for budget preparation based on community priorities, available revenue and Manager recommendations
May, 2005	Council provides final input on budget
June, 2005	Council adopts preliminary budget
July, 2005	Advertise proposed budget
August, 2005	Council adopts final budget
October, 2005	Publish budget document

## State Debt Limit

The Arizona Constitution limits the outstanding bonded debt capacity to a certain percentage of Gilbert's secondary assessed valuation based on the type of project to be constructed.

There is a limit of 20% of secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space and recreational facility improvements.

There is a limit of 6% of secondary assessed valuation for any other general-purpose project.

## Debt Management

Gilbert received voter authorization for \$80 million in street capital projects in 2002. Before any new general obligation debt is issued under this approval umbrella, the annual principal and interest costs must be repaid within the property tax levy of \$1.15/100 of secondary assessed valuation. The amount must also fall within the 6% of secondary assessed valuation allowed for street projects.

Gilbert annually reviews the status of outstanding and future potential debt in relation to capacity to defease, call or refund outstanding debt.

If at all possible Gilbert constructs infrastructure using the "pay as you go" method.

## Replacement Funding

Separate funds exist for fleet replacement. Each cost center in the General, Street, Solid Waste and Fleet Maintenance Fund contributes for future replacement of vehicles. The contribution is based on the project replacement cost/anticipated useful life of the fleet.

When a vehicle is replaced, it must be disposed of to avoid adding to the fleet inventory and to avoid unnecessary maintenance and operation costs.

Replacement funds in Water and Wastewater provide future replacement of infrastructure and fleet.

## Growth

Gilbert requires that to the extent possible, growth pay for itself. To that end, the Council adopted seven different system development fees and annually reviews growth related fees. The system development fees are detailed in the special revenue section. Additional fees related to building permits, engineering permits and planning are found in the Community Development section.

## Contingency

Gilbert appropriates dollars in the major operating funds for emergency and unknown events. The amount of contingency is equal to 2.5% of the budget expenditures – excluding non-operating items such as capital project transfers and debt service payments.

## Reserve

Gilbert maintains a General Fund "rainy day" reserve of \$11,300,000 which is the goal of 10% of total General Fund expenditures. An additional amount is included in the reserve annually to increase the balance.

## Allowance for Unexpended Appropriations

The operating fund budgets include a 2% allowance for unexpended appropriations. This allowance is based on historical spending patterns and provides a more accurate picture of what the "bottom line" will be.

## Revenue

Gilbert strives to balance residential growth with commercial and industrial growth to stabilize the privilege tax revenue.

User fees in Enterprise Fund operations are calculated to recover the entire cost of operations, including indirect costs, debt service, reserve for replacement and overhead costs.

Gilbert avoids dependence on temporary revenue sources to fund recurring government services.

Gilbert does not use the property tax for operating expenditures.

Gilbert is conservative in revenue estimates. Revenues resulting from possible changes in laws or ordinances are not included in revenue estimates.

## Investments

Gilbert keeps all idle funds fully invested as authorized by State Statute.

## Accounting, Auditing and Financial Reporting Policies

An independent audit is performed annually. A request for proposal prepared every three years to procure services for the audit.

Gilbert produces a Comprehensive Annual Financial report in accordance with generally accepted accounting principles (GAAP) as outlined by the Government Accounting Standards Board (GASB).

Gilbert strives to meet the guidelines and criteria necessary to receive the Government Finance Officer's Association Certificate for Excellence in Financial Reporting. Gilbert has received the award annually since 1991.

## Purchasing Policy

Gilbert's purchasing policy is adopted by Ordinance. The Council must approve all purchases greater than \$10,000 unless the purchase is a capital item specifically included in the budget with a dollar value between \$10,000 and \$30,000.

## Financial Planning

Gilbert adopts a Capital Improvement Plan and Program that plans for all improvements needed. Anticipated maintenance costs are included for all projects. The first five years of additional maintenance costs are combined with other data gathering techniques to project operating results for five years. This information is the basis for developing the next year budget.

## Five Year Forecasts

Five year forecasts are updated annually for the following funds:

- √ General
- √ Street
- √ Water
- √ Wastewater
- √ Solid Waste – Residential
- √ Solid Waste - Commercial

The forecasts are based on assumptions derived from boundaries set by the Council or Executive Team, economic indicators, capital projects anticipated in the Capital Improvement Plan and required rate increases to maintain break even or solvency.

## **Financial Overview**

[Source and Use of Funds](#)

[Fund Balances](#)

[Budget Summary](#)

[Personnel Summary](#)

[Revenue Summary](#)

[Revenue Detail](#)

[Expense Summary](#)

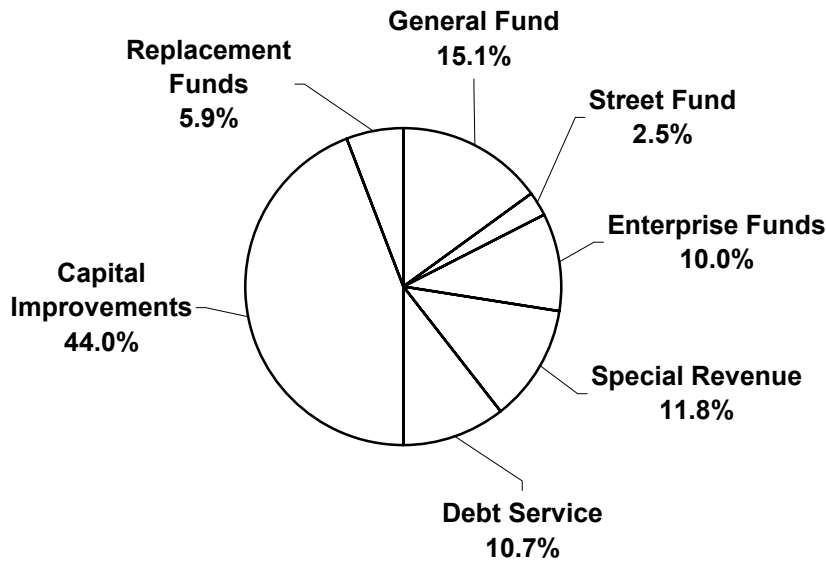
[Expense Detail](#)

[Revenue Sources](#)

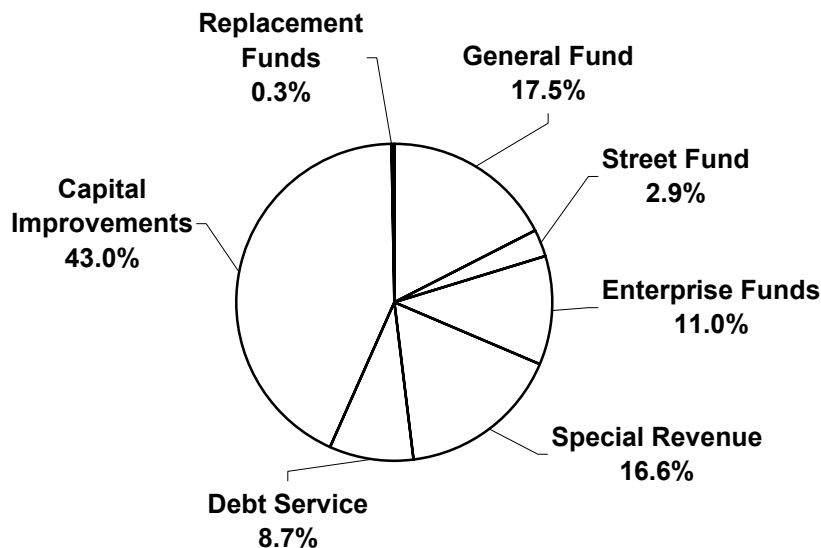
[Property Tax Rates](#)



## Source and Use of Funds



The total source of funds for FY2005/06 is approximately \$860,100,000. This consists of new revenue and funds carried forward from the previous fiscal years. The revenue detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percentage of sources by major category, excluding Internal Service Funds.



The total use of funds for FY2005/06 is approximately \$676,400,000. The expenditure detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percent of expenditures by major category, excluding Internal Service Funds.



## Fund Balances

	Starting Balance	Revenue	Total Sources	Total Uses	Ending Balance
<b>GENERAL FUND</b>	\$ 32,807,109	\$ 95,292,080	\$ 128,099,189	\$ 116,128,580	\$ 11,970,609
<b>ENTERPRISE FUNDS</b>					
Water	12,692,028	24,602,950	37,294,978	36,830,280	464,698
Wastewater	17,411,587	14,286,500	31,698,087	21,438,260	10,259,827
Solid Waste - Residential	4,071,246	9,560,000	13,631,246	12,453,040	1,178,206
Solid Waste - Commercial	44,182	1,526,000	1,570,182	2,425,780	(855,598)
Irrigation	-	47,350	47,350	47,350	-
<b>STREET FUND</b>	6,250,312	14,521,880	20,772,192	18,788,530	1,983,662
<b>INTERNAL SERVICE FUNDS</b>					
Equipment Maintenance	54,613	4,400,000	4,454,613	4,375,430	79,183
Copier and Printing	181,163	191,000	372,163	223,000	149,163
Health Self-Insurance	779,122	9,013,460	9,792,582	8,299,580	1,493,002
<b>REDEVELOPMENT</b>	121,695	156,300	277,995	127,580	150,415
<b>REPLACEMENT FUNDS</b>					
General Fund	3,861,916	11,175,340	15,037,256	627,000	14,410,256
Street Fund	684,465	524,090	1,208,555	60,000	1,148,555
Water Fund	12,179,670	5,404,880	17,584,550	101,000	17,483,550
Wastewater Fund	6,899,780	4,654,850	11,554,630	80,000	11,474,630
SW Residential Fund	153,771	3,346,900	3,500,671	633,000	2,867,671
SW Commercial Fund	130,887	1,059,630	1,190,517	215,000	975,517
Fleet Fund	-	18,000	18,000	-	18,000
<b>SUB TOTAL OPERATING FUNDS</b>	<b>\$ 98,323,546</b>	<b>\$ 199,781,210</b>	<b>\$ 298,104,756</b>	<b>\$ 222,853,410</b>	<b>\$ 75,251,346</b>
<b>SPECIAL REVENUE FUNDS</b>					
Solid Waste Container	529,823	385,000	914,823	378,000	536,823
Water SDF	8,971,071	16,431,000	25,402,071	16,564,460	8,837,611
Water Resource Fee	13,279,911	3,860,000	17,139,911	173,640	16,966,271
Wastewater SDF	(1,886,079)	17,996,000	16,109,921	48,689,500	(32,579,579)
Traffic Signal SDF	300,525	1,164,000	1,464,525	2,344,130	(879,605)
Police SDF	3,189,851	2,515,000	5,704,851	1,599,380	4,105,471
Fire SDF	(8,262,127)	2,624,000	(5,638,127)	17,216,300	(22,854,427)
Parks and Recreation SDF	14,005,102	10,942,600	24,947,702	13,958,250	10,989,452
General Government SDF	3,309,832	2,537,000	5,846,832	3,041,610	2,805,222
Grants	1,267,072	1,562,970	2,830,042	1,604,850	1,225,192
CDBG/HOME	33,295	1,537,980	1,571,275	1,537,980	33,295
Street Light Districts	(41,877)	1,299,790	1,257,913	1,437,200	(179,287)
Parkway Maintenance Dist	169,394	388,110	557,504	509,570	47,934
Other Special Revenue	876,929	1,044,060	1,920,989	907,690	1,013,299
<b>CAPITAL PROJECTS FUNDS</b>					
Capital Funding	265,049	6,000	271,049	-	271,049
Construction - Improve Dist	-	17,591,670	17,591,670	17,591,670	-
Streets & Transportation	5,281,968	20,436,410	25,718,378	20,212,620	5,505,758
Traffic Control	393,223	2,173,130	2,566,353	2,173,130	393,223
Redevelopment	422,410	1,884,000	2,306,410	2,223,030	83,380
Municipal Facilities	(1,149,870)	67,279,000	66,129,130	60,648,670	5,480,460
Water	2,220,615	49,567,590	51,788,205	45,171,710	6,616,495
Wastewater	(616,076)	67,725,660	67,109,584	67,435,660	(326,076)
Storm Water	1,620,013	4,483,500	6,103,513	6,258,690	(155,177)
Park, Rec & Open Space	1,351,966	14,596,730	15,948,696	16,117,310	(168,614)



## Fund Balances

	Starting Balance	Revenue	Total Sources	Total Uses	Ending Balance
<b>DEBT SERVICE FUNDS</b>					
Bond Debt	6,074,423	20,886,380	26,960,803	19,370,150	7,590,653
Debt Service - Improve Dist	(2,422,654)	600,000	(1,822,654)	484,600	(2,307,254)
MPC - Public Facilities	2,450,889	34,956,000	37,406,889	34,951,000	2,455,889
MPC - Water System	-	78,822,000	78,822,000	13,014,860	65,807,140
MPC - Wastewater	49,125,830	15,850,000	64,975,830	37,970,870	27,004,960
<b>TRUST AND AGENCY FUNDS</b>	104,486	700	105,186	2,400	102,786
<b>TOTAL ALL FUNDS</b>	<b>\$ 199,188,541</b>	<b>\$ 660,927,490</b>	<b>\$ 860,116,031</b>	<b>\$ 676,442,340</b>	<b>\$ 183,673,691</b>

The Fund Balances table shows the estimated carry forward balance combined with new revenue and transfers from other funds to provide an available resources column. Total uses include expenses and transfers to other funds that subtract from the available resources. The ending balance is a projection based on estimated beginning balance plus an assumption of 100% revenue collection and 100% expended.

Some of the funds indicate a planned deficit position during this fiscal year. Following is an explanation of the variance:

- Solid Waste Commercial has a projected deficit of \$855,598 due to a funding transfer from operating to replacement funds. All rolling stock and equipment in the Enterprise Funds was 100% funded for the replacement value in the FY06 budget. Without this funding transfer the Solid Waste Commercial Fund would have an anticipated positive balance of \$133,542.
- The Wastewater, Traffic Signal and Fire System Development Funds are used to finance capital improvements related to new growth. Fees are collected on each building permit for new construction. The fee model is based on projected total cost at build out divided by the total number of units adding to the requirement for new infrastructure. Infrastructure typically precedes growth resulting in the potential for deficits. Internal borrowing costs are built into the fee calculation based on projected cash deficits. Gilbert budgets for all potential projects because State law does not permit additions to the budget after adoption. This creates a deficit projection in some funds. The Council reviews the ability to fund all projects before approval.
- The Street Light Maintenance Districts budget includes worst-case expenditures and includes a contingency for new districts not yet levied. The timing difference between when a district is established and costs incurred to when the first levy can be made creates a negative cash flow.
- The Wastewater, Storm Water and Parks, Recreation and Open Space Capital Project Funds may become deficit due to timing differences in the receipt of revenue from outside sources and the expenditures. In most agreements the reimbursement is received after the completion of the project.
- The Debt Service – Improvement District fund includes two improvement districts. One of the districts has a negative balance that the Council will be acting on during FY06.



## Budget Summary

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Fund	649.96	719.60	740.04	750.16	801.97
Enterprise Funds	130.20	136.50	144.00	144.00	155.10
Street Fund	41.30	40.50	45.00	45.00	47.50
Internal Service Funds	19.00	19.00	21.00	21.00	21.00
Special Revenue	8.57	4.71	4.50	3.69	3.69
Replacement Funds	0.00	0.00	0.00	0.00	0.00
Capital Improvements	0.00	0.00	0.00	0.00	0.00
Debt Service	0.00	0.00	0.00	0.00	0.00
Trust Accounts	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>849.03</b>	<b>920.31</b>	<b>954.54</b>	<b>963.85</b>	<b>1,029.26</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Fund	64,112,705	70,213,231	77,559,400	73,532,438	116,128,580
Enterprise Funds	32,777,137	48,862,551	58,119,850	58,466,948	73,194,710
Street Fund	9,178,344	13,841,195	14,605,040	14,214,496	18,788,530
Internal Service Funds	3,511,357	8,761,639	8,694,360	9,448,796	12,898,010
Special Revenue	30,161,364	37,847,371	81,664,340	77,593,152	110,090,140
Replacement Funds	595,133	224,167	1,411,400	2,006,000	1,716,000
Capital Improvements	87,880,349	100,093,212	223,083,420	194,013,594	323,769,220
Debt Service	12,880,661	18,629,702	23,496,290	21,518,000	19,854,750
Trust Accounts	2,500	2,500	2,400	2,400	2,400
<b>Total Expenses</b>	<b>\$241,099,550</b>	<b>\$298,475,568</b>	<b>\$488,636,500</b>	<b>\$450,795,824</b>	<b>\$676,442,340</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	44,610,161	50,410,657	60,271,320	57,065,912	73,149,830
Supplies & Contractual	62,086,528	66,798,104	118,909,370	77,308,663	105,035,660
Capital Outlay	66,509,770	97,859,002	194,537,630	171,831,165	242,423,700
Transfers Out	67,893,091	83,407,805	114,918,180	144,590,084	255,833,150
<b>Total Expenses</b>	<b>\$241,099,550</b>	<b>\$298,475,568</b>	<b>\$488,636,500</b>	<b>\$450,795,824</b>	<b>\$676,442,340</b>

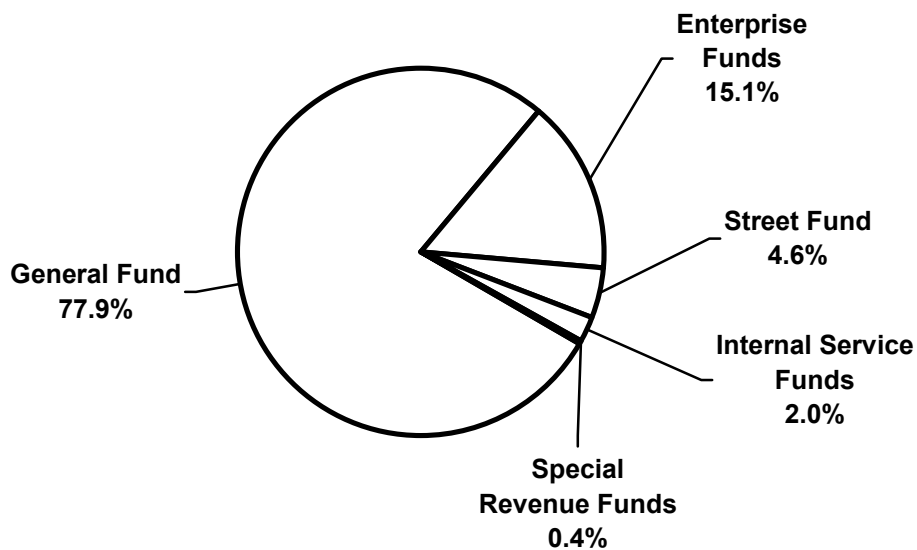
<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	244,298,718	336,953,765	438,101,120	476,345,980	660,927,490
Total Expenses	241,099,550	298,475,568	488,636,500	450,795,824	676,442,340
<b>Net Operating Result</b>	<b>\$ 3,199,168</b>	<b>\$ 38,478,197</b>	<b>\$ (50,535,380)</b>	<b>\$ 25,550,156</b>	<b>\$ (15,514,850)</b>



## Personnel Summary

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Revised	2005-06 Adopted
<b>GENERAL FUND</b>					
Management and Policy	83.60	82.50	86.50	91.50	93.50
Legal and Court	27.97	31.25	31.50	31.62	33.62
Community Development	88.15	91.65	93.65	95.65	95.65
Police	201.47	269.00	274.00	276.00	305.00
Fire	102.50	110.75	121.50	122.50	136.00
Public Works	27.00	25.50	26.00	26.00	28.00
Leisure Services	119.27	108.95	106.89	106.89	110.20
<b>TOTAL GENERAL FUND</b>	<b>649.96</b>	<b>719.60</b>	<b>740.04</b>	<b>750.16</b>	<b>801.97</b>
<b>ENTERPRISE FUNDS</b>	<b>130.20</b>	<b>136.50</b>	<b>144.00</b>	<b>144.00</b>	<b>155.10</b>
<b>STREETS FUND</b>	<b>41.30</b>	<b>40.50</b>	<b>45.00</b>	<b>45.00</b>	<b>47.50</b>
<b>INTERNAL SERVICE FUNDS</b>	<b>19.00</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>
<b>SPECIAL REVENUE</b>	<b>8.57</b>	<b>4.71</b>	<b>4.50</b>	<b>3.69</b>	<b>3.69</b>
<b>TOTAL TOWN POSITIONS</b>	<b><u>849.03</u></b>	<b><u>920.31</u></b>	<b><u>954.54</u></b>	<b><u>963.85</u></b>	<b><u>1029.26</u></b>

### Personnel by Fund





## Revenue Summary

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>GENERAL FUND:</b>					
Sales Tax	29,335,969	34,708,218	35,553,000	41,248,000	47,910,000
State Shared Revenues	20,254,340	19,120,139	19,845,490	20,100,000	22,251,190
Non-Allocated Revenue	1,487,475	2,371,849	2,323,500	2,611,710	2,743,650
Management and Policy	2,996,935	3,894,694	4,916,300	4,439,320	5,161,910
Legal and Court	82,753	140,592	143,000	143,750	155,000
Community Development	6,504,935	8,417,253	7,688,940	10,827,880	10,535,040
Police Department	1,622,654	1,734,791	1,705,000	1,756,960	1,810,000
Fire Department	320,077	832,195	319,000	992,350	1,026,000
Public Works	849,528	1,050,964	1,358,530	1,318,260	1,400,290
Leisure Services	1,496,532	1,799,237	1,904,000	1,839,200	1,972,000
Other General Fund	228,475	321,546	295,000	317,570	327,000
<b>TOTAL GENERAL FUND</b>	<b>\$ 65,179,673</b>	<b>\$ 74,391,478</b>	<b>\$ 76,051,760</b>	<b>\$ 85,595,000</b>	<b>\$ 95,292,080</b>
<b>ENTERPRISE OPERATIONS:</b>					
Water	17,417,260	18,658,083	21,942,070	26,088,940	24,602,950
Wastewater	9,861,430	11,384,630	11,941,240	12,885,450	14,286,500
Solid Waste - Residential	7,225,091	8,101,078	9,587,720	8,862,690	9,560,000
Solid Waste - Commercial	1,408,340	1,428,626	1,640,900	1,540,000	1,526,000
Irrigation	48,444	37,072	51,410	51,410	47,350
<b>TOTAL ENTERPRISE</b>	<b>\$ 35,960,565</b>	<b>\$ 39,609,489</b>	<b>\$ 45,163,340</b>	<b>\$ 49,428,490</b>	<b>\$ 50,022,800</b>
<b>STREETS</b>	<b>\$ 12,038,431</b>	<b>\$ 13,088,903</b>	<b>\$ 12,889,260</b>	<b>\$ 13,391,000</b>	<b>\$ 14,521,880</b>
<b>INTERNAL SERVICE</b>					
Fleet Maintenance	3,293,360	3,740,047	3,500,000	4,037,500	4,400,000
Copy Services	96,573	101,565	102,000	137,100	191,000
Health Self Insurance	-	5,225,922	5,578,500	5,807,000	9,013,460
<b>TOTAL INTERNAL SERVICE</b>	<b>\$ 3,389,933</b>	<b>\$ 9,067,534</b>	<b>\$ 9,180,500</b>	<b>\$ 9,981,600</b>	<b>\$ 13,604,460</b>
<b>REPLACEMENT FUNDS</b>					
General Replacement Fund	1,495,161	962,174	1,547,330	1,566,730	11,175,340
Street Replacement Fund	160,973	173,003	184,040	188,340	524,090
Water Replacement Fund	-	4,792,010	4,750,370	7,720,660	5,404,880
Wastewater Replacement	-	2,364,160	2,581,930	4,570,620	4,654,850
SW Residential Replace	-	1,241,258	760,030	774,680	3,346,900
SW Commercial Replace	-	67,437	99,500	63,450	1,059,630
Fleet Replacement Fund	-	-	-	-	18,000
<b>TOTAL REPLACEMENT FUNDS</b>	<b>\$ 1,656,134</b>	<b>\$ 9,600,042</b>	<b>\$ 9,923,200</b>	<b>\$ 14,884,480</b>	<b>\$ 26,183,690</b>
<b>SPECIAL REVENUE FUNDS:</b>					
Redevelopment	313,571	18,787	127,300	127,300	156,300
CDBG/HOME	586,413	1,112,374	940,110	400,000	1,537,980
Development Fees	34,252,842	51,769,105	37,293,400	69,700,354	58,454,600
Grants	771,951	626,274	1,895,580	782,880	1,562,970
Riparian Programs	153,840	175,604	223,020	273,570	414,610
Other Accounts	1,362,544	584,374	475,400	696,580	629,450
Maintenance Districts	1,588,865	1,201,772	1,512,930	1,512,500	1,687,900
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 39,030,026</b>	<b>\$ 55,488,290</b>	<b>\$ 42,467,740</b>	<b>\$ 73,493,184</b>	<b>\$ 64,443,810</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>\$ 62,576,168</b>	<b>\$ 102,455,793</b>	<b>\$ 219,733,620</b>	<b>\$ 131,190,996</b>	<b>\$ 245,743,690</b>
<b>DEBT SERVICE</b>	<b>\$ 24,466,913</b>	<b>\$ 33,251,835</b>	<b>\$ 22,691,400</b>	<b>\$ 98,380,600</b>	<b>\$ 151,114,380</b>
<b>TRUST ACCOUNTS</b>	<b>\$ 875</b>	<b>\$ 401</b>	<b>\$ 300</b>	<b>\$ 630</b>	<b>\$ 700</b>
<b>GRAND TOTAL REVENUE</b>	<b>\$ 244,298,718</b>	<b>\$ 336,953,765</b>	<b>\$ 438,101,120</b>	<b>\$ 476,345,980</b>	<b>\$ 660,927,490</b>
<b>CARRY OVER FUNDS</b>					<b>\$ 199,188,541</b>
<b>TOTAL RESOURCES</b>					<b>\$ 860,116,031</b>





## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>GENERAL FUND</b>					
<b>Non-Allocated:</b>					
Privilege License Tax	29,335,969	34,708,218	35,553,000	41,248,000	47,910,000
Bed Tax	33,051	35,916	40,000	25,000	40,000
CATV Franchise Fee	863,773	1,016,727	1,009,400	1,082,000	1,114,000
Electric Franchise	263,810	268,815	298,600	314,000	323,000
Natural Gas Franchise	203,665	247,152	175,000	175,000	181,000
Federal Operating Grant	-	-	-	-	-
State Operating Grant	-	-	25,000	-	25,000
State Share Priv License Tax	8,579,161	9,228,830	9,733,520	10,013,000	10,745,520
Urban Revenue Sharing	11,675,179	9,891,309	10,086,970	10,087,000	11,480,670
SRP in Lieu	235,068	304,844	300,000	300,000	400,000
Copy Revenue (External)	11,491	282	17,000	-	-
Sale of Books, Maps	4,691	105	8,000	-	-
Misc Property Rental	71,352	85,954	65,500	96,000	96,000
Investment Income	(433,036)	230,998	260,000	500,000	350,000
Recovery-Insurance Claims	19,617	10,968	20,000	4,000	15,000
Donations/Contributions	6,002	11,040	5,000	-	-
Other Non-Operating Rev	203,687	67,298	125,000	115,710	104,000
Other Transfer-In	4,304	91,750	-	-	120,650
<b>Total Non-Allocated</b>	<b>\$ 51,077,784</b>	<b>\$ 56,200,206</b>	<b>\$ 57,721,990</b>	<b>\$ 63,959,710</b>	<b>\$ 72,904,840</b>
<b>Management and Policy:</b>					
Privilege License Tax-Audited	276,120	228,773	300,000	250,000	306,000
Sale of Books, Maps	-	3,112	-	40	-
Other Non-Operating Rev	5,191	9,284	-	-	-
Administrative Fee	20,646	40,425	20,000	20,000	20,000
Overhead Transfer In	2,694,978	3,613,100	4,596,300	4,169,280	4,835,910
<b>Total Management and Policy</b>	<b>\$ 2,996,935</b>	<b>\$ 3,894,694</b>	<b>\$ 4,916,300</b>	<b>\$ 4,439,320</b>	<b>\$ 5,161,910</b>
<b>Legal and Court:</b>					
Public Defender Reimb	21,674	24,598	21,000	15,000	15,000
Copy Revenue (External)	-	1,699	-	750	1,000
Clerk Fees	3,998	7,627	5,000	10,000	10,000
County IGA	-	44,776	36,000	44,000	44,000
Other Non-Operating Rev	743	719	1,000	-	-
Court Transfer In	56,338	61,173	80,000	74,000	85,000
<b>Total Legal and Court</b>	<b>\$ 82,753</b>	<b>\$ 140,592</b>	<b>\$ 143,000</b>	<b>\$ 143,750</b>	<b>\$ 155,000</b>
<b>Community Development:</b>					
Zoning Fees	167,308	219,916	222,000	260,000	280,000
Use Permit Fees	36,130	35,100	31,000	48,400	51,000
Variance Fees	3,150	6,800	5,000	11,300	12,000
Design Review Fee	236,978	437,981	436,000	415,000	436,000
Subdivision Plat Fees	189,856	259,901	270,000	346,800	364,000
Building Permits	3,030,016	4,270,499	4,040,000	4,300,000	4,862,000
Building Plan Checks	826,310	959,063	835,000	998,600	1,049,000
Sign Permits	77,440	69,365	70,000	72,200	76,000



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
Business License	40,230	49,655	30,000	47,500	50,000
Alcoholic Beverages License	52,570	52,860	55,000	39,100	41,000
Engineering Permits	1,407,487	1,419,795	1,350,000	3,138,000	2,100,000
Plan Checking - Off Site	212,007	399,040	200,000	1,002,110	1,052,000
Eng Address Change Fees	6,766	7,060	5,000	11,000	12,000
Sale of Books, Maps	-	19,459	-	-	-
Code Violation Fines	-	2,750	-	-	-
Other Non-Operating Rev	(398)	549	-	-	-
Transfer In - Backflow	219,085	207,460	139,940	137,870	150,040
<b>Total Community Development</b>	<b>\$ 6,504,935</b>	<b>\$ 8,417,253</b>	<b>\$ 7,688,940</b>	<b>\$ 10,827,880</b>	<b>\$ 10,535,040</b>
<b>Police Department:</b>					
Juvenile Misdemeanor Fines	746	-	-	-	-
Parking Fines	8,316	8,762	7,000	7,060	7,000
Restitution	5,763	5,780	5,000	11,270	12,000
DWI Fines	125,737	145,511	170,000	159,370	164,000
Adult Misdemeanor Fines	81,974	103,027	105,000	102,650	106,000
Traffic Fines	904,463	841,267	800,000	895,750	923,000
Traffic Driving School Fees	227,985	281,027	300,000	250,210	258,000
Warrant Fees	46,645	34,116	30,000	55,970	57,000
Police Process Service Fee	20	-	-	-	-
Bond Forfeitures	-	31,490	20,000	20,970	22,000
School District IGA	61,543	45,246	55,000	41,820	43,000
Copy Revenue (External)	32,272	33,158	30,000	24,150	24,000
Alarm Permit Fees	36,295	43,945	33,000	32,760	34,000
Alcohol Abuse Treatment Fee	89,353	150,210	150,000	154,980	160,000
Other Non-Operating Rev	1,542	11,252	-	-	-
<b>Total Police Department</b>	<b>\$ 1,622,654</b>	<b>\$ 1,734,791</b>	<b>\$ 1,705,000</b>	<b>\$ 1,756,960</b>	<b>\$ 1,810,000</b>
<b>Fire Department:</b>					
Public Safety Services	92,309	108,329	1,000	-	-
State Contribution	-	326,435	-	324,000	325,000
Other Non-Operating Rev	-	13,659	-	-	-
Fire Permit Fees	227,768	383,772	318,000	668,350	701,000
<b>Total Fire Department</b>	<b>\$ 320,077</b>	<b>\$ 832,195</b>	<b>\$ 319,000</b>	<b>\$ 992,350</b>	<b>\$ 1,026,000</b>
<b>Public Works:</b>					
Property Rental - County	-	122,666	118,800	176,100	176,000
Sale of Books, Maps	2,027	1,792	3,000	50	-
Overhead Transfer In	847,501	926,506	1,236,730	1,142,110	1,224,290
<b>Total Public Works</b>	<b>\$ 849,528</b>	<b>\$ 1,050,964</b>	<b>\$ 1,358,530</b>	<b>\$ 1,318,260</b>	<b>\$ 1,400,290</b>
<b>Leisure Services:</b>					
Facility Rental	2,851	1,040	3,000	1,500	2,000
School District IGA	-	-	-	10,000	30,000
Freestone Facility Rental	20,685	15,755	15,000	15,000	15,000
Crossroads Facility Rental	34,552	25,439	30,000	30,000	31,000
McQueen Park Facility Rental	11,560	15,400	12,000	12,000	25,000
Miscellaneous Recreation	3,910	1,258	-	3,100	3,000
Gilbert Pool Admissions	5,640	4,821	13,000	6,600	7,000



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
Gilbert Aquatics Programs	108,976	116,578	65,000	87,000	89,000
Mesquite Pool Admissions	52,900	42,566	62,000	37,000	38,000
Mesquite Locker Rental	1,295	247	1,000	600	1,000
Mesquite Aquatics Programs	-	-	25,000	33,000	34,000
Greenfield Pool Admission	-	-	-	-	47,000
Freestone Park Concessions	44,033	4,564	7,000	5,000	5,000
McQueen Park Concessions	7,208	2,327	2,000	2,000	2,000
Mesquite Pool Concessions	25,546	10,335	13,000	2,500	3,000
Gilbert Pool Concessions	386	140	-	-	-
Community Center Facility	9,261	9,653	12,000	2,000	2,000
McQueen Activity Center	25,550	16,647	56,000	16,000	31,000
Vending	-	24,328	16,000	14,400	16,000
Page Park Facility	1,932	49,392	60,000	59,000	60,000
Freestone Recreation Other	-	640,264	600,000	680,000	692,000
Freestone Rec Rental	453,759	53,683	110,000	30,000	31,000
Freestone Rec Concession	-	4,822	7,000	4,000	4,000
Teen Programs	6,057	6,772	5,000	5,000	5,000
Leisure Charges for Service	325,324	306,881	348,000	320,000	326,000
Special Need Charge for Svc	2,192	4,459	4,000	5,500	6,000
Youth Sports Charge for Svc	64,889	68,619	70,000	70,000	71,000
Adult Sports Charge for Svc	148,178	201,992	193,000	202,000	206,000
State Operating Grant	25,481	1,067	-	-	-
Special Event Charge for Svc	70,052	117,432	130,000	140,000	143,000
Other Non-Operating Rev	1,848	3,590	-	-	-
Outdoor Programs Svc	18,408	25,764	25,000	26,000	27,000
Library Facility Rental	24,059	23,402	20,000	20,000	20,000
<b>Total Leisure Services</b>	<b>\$ 1,496,532</b>	<b>\$ 1,799,237</b>	<b>\$ 1,904,000</b>	<b>\$ 1,839,200</b>	<b>\$ 1,972,000</b>
<b>Other General Fund:</b>					
Contract Services	175,263	286,648	295,000	317,570	327,000
Transportation	53,212	34,898	-	-	-
<b>Total Other General Fund</b>	<b>\$ 228,475</b>	<b>\$ 321,546</b>	<b>\$ 295,000</b>	<b>\$ 317,570</b>	<b>\$ 327,000</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 65,179,673</b>	<b>\$ 74,391,478</b>	<b>\$ 76,051,760</b>	<b>\$ 85,595,000</b>	<b>\$ 95,292,080</b>
<b>ENTERPRISE OPERATIONS</b>					
<b>Water:</b>					
Investment Income	(457,411)	237,719	300,000	450,000	317,310
Other Non-Operating Rev	106,878	221,553	25,000	231,370	25,000
Meter Water Sales	15,880,606	16,692,463	19,674,600	18,950,000	21,821,000
Meter Installation	474,481	679,563	591,990	754,100	1,230,000
Hydrant Water Metered Sale	243,537	196,759	302,070	258,000	290,000
Hydrant Water Other	22,326	9,830	18,020	-	-
Buy-In Agreements	-	-	-	-	-
Account Activation Fee	225,984	237,728	231,800	320,000	339,200
Delinquency Fee	187,283	150,948	284,700	214,000	406,800
Meter Repairs	-	-	-	-	-
Interfund Transfer	733,576	231,520	513,890	4,911,470	173,640
<b>Total Water</b>	<b>\$ 17,417,260</b>	<b>\$ 18,658,083</b>	<b>\$ 21,942,070</b>	<b>\$ 26,088,940</b>	<b>\$ 24,602,950</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Wastewater:</b>					
Business Registration	26,505	16,500	25,000	24,000	25,000
Investment Income	(499,264)	232,190	400,000	306,500	435,300
Other Non-Operating Rev	3,661	38,670	5,000	160,300	50,000
Wastewater Service Charge	9,962,058	10,692,060	11,076,240	11,650,000	12,901,000
Reuse Water Use Charge	368,470	405,210	400,000	400,000	667,200
Interfund Transfer	-	-	35,000	344,650	208,000
<b>Total Wastewater</b>	<b>\$ 9,861,430</b>	<b>\$ 11,384,630</b>	<b>\$ 11,941,240</b>	<b>\$ 12,885,450</b>	<b>\$ 14,286,500</b>
<b>Solid Waste Residential:</b>					
Investment Income	(38,897)	35,621	50,000	65,200	102,000
Other Non-Operating Rev	21,605	60,363	20,000	10,000	5,000
Residential Service Fees	7,047,200	7,521,348	8,299,720	8,387,990	8,995,000
Recycling Income	35,583	-	40,000	77,000	80,000
Transfer SW Container Fund	159,600	259,579	320,000	320,000	378,000
Transfer from Grant Fund	-	-	-	2,500	-
Transfer from Replace Fund	-	224,167	858,000	-	-
<b>Total Solid Waste Residential</b>	<b>\$ 7,225,091</b>	<b>\$ 8,101,078</b>	<b>\$ 9,587,720</b>	<b>\$ 8,862,690</b>	<b>\$ 9,560,000</b>
<b>Solid Waste Commercial:</b>					
Commercial Service Fees	1,258,979	1,177,690	1,220,500	1,170,000	1,170,000
Roll Off Service Fees	147,906	238,254	230,000	350,000	350,000
Investment Income	-	-	-	-	1,000
Other Non-Operating Rev	1,455	12,682	5,000	20,000	5,000
Transfer from Replace Fund	-	-	185,400	-	-
<b>Total SW Commercial</b>	<b>\$ 1,408,340</b>	<b>\$ 1,428,626</b>	<b>\$ 1,640,900</b>	<b>\$ 1,540,000</b>	<b>\$ 1,526,000</b>
<b>Total Solid Waste</b>	<b>\$ 8,633,431</b>	<b>\$ 9,529,704</b>	<b>\$ 11,228,620</b>	<b>\$ 10,402,690</b>	<b>\$ 11,086,000</b>
<b>Irrigation:</b>					
Service Charges	12,299	16,647	15,000	20,200	16,000
Investment Income	29	13	-	-	-
Transfer from General Fund	36,116	20,412	36,410	31,210	31,350
<b>Total Irrigation</b>	<b>\$ 48,444</b>	<b>\$ 37,072</b>	<b>\$ 51,410</b>	<b>\$ 51,410</b>	<b>\$ 47,350</b>
<b>TOTAL ENTERPRISE</b>	<b>\$ 35,960,565</b>	<b>\$ 39,609,489</b>	<b>\$ 45,163,340</b>	<b>\$ 49,428,490</b>	<b>\$ 50,022,800</b>
<b>STREETS:</b>					
Highway User Tax	7,103,864	7,594,672	7,718,150	7,718,150	8,255,850
Local Transportation Assist	668,051	709,014	777,790	777,790	818,390
Auto In Lieu	4,144,081	4,158,985	4,268,320	4,646,000	4,785,380
Investment Income	(85,341)	90,076	50,000	125,000	156,260
Other Non-Operating Rev	13,397	72,396	25,000	74,060	65,000
Federal Operating Grant	144,379	413,760	-	-	380,000
Other Entities Participation	-	-	-	-	-
Interfund Transfers	50,000	50,000	50,000	50,000	61,000
<b>TOTAL STREETS</b>	<b>\$ 12,038,431</b>	<b>\$ 13,088,903</b>	<b>\$ 12,889,260</b>	<b>\$ 13,391,000</b>	<b>\$ 14,521,880</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>INTERNAL SERVICE</b>					
<b>Fleet Maintenance:</b>					
Internal Revenue	3,287,947	3,740,037	3,500,000	4,037,500	4,400,000
Other Non Operating Rev	5,413	10	-	-	-
<b>Total Fleet Maintenance</b>	<b>\$ 3,293,360</b>	<b>\$ 3,740,047</b>	<b>\$ 3,500,000</b>	<b>\$ 4,037,500</b>	<b>\$ 4,400,000</b>
<b>Copy Services:</b>					
Copy Revenue	98,210	99,773	100,000	133,000	188,000
Investment Income	(1,637)	1,792	2,000	4,100	3,000
Disposal of Fixed Asset	-	-	-	-	-
<b>Total Copy Services</b>	<b>\$ 96,573</b>	<b>\$ 101,565</b>	<b>\$ 102,000</b>	<b>\$ 137,100</b>	<b>\$ 191,000</b>
<b>Health Self-Insurance:</b>					
Investment Income	-	6,299	6,000	18,500	30,000
Insurance Recovery	-	136,060	50,000	83,500	50,000
Internal Revenue	-	5,083,563	5,522,500	5,705,000	8,933,460
<b>Total Health Self-Insurance</b>	<b>\$ -</b>	<b>\$ 5,225,922</b>	<b>\$ 5,578,500</b>	<b>\$ 5,807,000</b>	<b>\$ 9,013,460</b>
<b>TOTAL INTERNAL SERVICES</b>	<b>\$ 3,389,933</b>	<b>\$ 9,067,534</b>	<b>\$ 9,180,500</b>	<b>\$ 9,981,600</b>	<b>\$ 13,604,460</b>
<b>REPLACEMENT FUNDS</b>					
General Replacement Fund	1,495,133	945,030	1,527,330	1,527,330	10,825,340
General Investment Income	28	17,144	20,000	39,400	350,000
Street Replacement Fund	160,970	169,030	180,040	180,040	504,090
Street Investment Income	3	3,973	4,000	8,300	20,000
Water Replacement Fund	-	4,792,010	4,750,370	7,588,660	5,104,880
Water Investment Income	-	-	-	132,000	300,000
Wastewater Replace Fund	-	2,364,160	2,581,930	4,499,420	4,454,850
Wastewater Invest Income	-	-	-	71,200	200,000
SW Res Replace Fund	-	1,232,700	760,030	760,030	3,331,900
SW Res Invest Income	-	8,558	-	14,650	15,000
SW Comm Replace Fund	-	66,870	99,500	62,000	1,058,630
SW Comm Invest Income	-	567	-	1,450	1,000
Fleet Replacement Fund	-	-	-	-	18,000
<b>TOTAL REPLACEMENT FUNDS</b>	<b>\$ 1,656,134</b>	<b>\$ 9,600,042</b>	<b>\$ 9,923,200</b>	<b>\$ 14,884,480</b>	<b>\$ 26,183,690</b>
<b>SPECIAL REVENUE FUNDS</b>					
<b>Redevelopment:</b>					
Property Rental	4,800	-	-	-	-
Other Non Operating Rev	69,919	-	-	-	-
Transfer from General Fund	238,852	18,787	127,300	127,300	156,300
<b>Total Redevelopment</b>	<b>\$ 313,571</b>	<b>\$ 18,787</b>	<b>\$ 127,300</b>	<b>\$ 127,300</b>	<b>\$ 156,300</b>
<b>Community Development Block Grant/HOME:</b>					
<b>CDBG</b>					
Federal Grant	358,458	961,430	737,610	300,000	1,138,140
Other Non Operating Rev	694	-	-	-	-
Investment Income	2	-	-	-	-
<b>Total CDBG</b>	<b>\$ 359,154</b>	<b>\$ 961,430</b>	<b>\$ 737,610</b>	<b>\$ 300,000</b>	<b>\$ 1,138,140</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>HOME</b>					
Federal Grant	227,265	150,944	202,500	100,000	399,840
Investment Income	(6)	-	-	-	-
<b>Total HOME</b>	<b>\$ 227,259</b>	<b>\$ 150,944</b>	<b>\$ 202,500</b>	<b>\$ 100,000</b>	<b>\$ 399,840</b>
<b>Total CDBG/HOME</b>	<b>\$ 586,413</b>	<b>\$ 1,112,374</b>	<b>\$ 940,110</b>	<b>\$ 400,000</b>	<b>\$ 1,537,980</b>
<b>Development Fees:</b>					
<b>Solid Waste Container</b>					
Container Fee Residential	283,191	382,051	300,000	350,000	375,000
Container Fee Commercial	(240)	-	-	-	-
Investment Income	(3,794)	4,226	-	9,200	10,000
<b>Total Solid Waste Container</b>	<b>\$ 279,157</b>	<b>\$ 386,277</b>	<b>\$ 300,000</b>	<b>\$ 359,200</b>	<b>\$ 385,000</b>
<b>Water</b>					
System Development Fees	10,898,905	14,803,415	7,945,200	16,701,000	16,231,000
Investment Income	(103,621)	140,692	200,000	179,500	200,000
Transfer from Cap Project	1,774,418	-	-	-	-
<b>Total Water</b>	<b>\$ 12,569,702</b>	<b>\$ 14,944,107</b>	<b>\$ 8,145,200</b>	<b>\$ 16,880,500</b>	<b>\$ 16,431,000</b>
<b>Water Resource Fee</b>					
System Development Fees	1,704,740	5,995,470	3,456,000	8,234,000	3,520,000
Investment Income	(52,942)	67,053	55,000	191,500	340,000
<b>Total Water Resource Fees</b>	<b>\$ 1,651,798</b>	<b>\$ 6,062,523</b>	<b>\$ 3,511,000</b>	<b>\$ 8,425,500</b>	<b>\$ 3,860,000</b>
<b>Wastewater</b>					
System Development Fees	9,146,455	15,452,511	11,448,000	19,947,000	17,996,000
Investment Income	18,959	53,212	10,000	170,600	-
Transfer from Cap Project	-	-	-	-	-
Residual Equity Transfer In	1,827,326	-	-	-	-
<b>Total Wastewater</b>	<b>\$ 10,992,740</b>	<b>\$ 15,505,723</b>	<b>\$ 11,458,000</b>	<b>\$ 20,117,600</b>	<b>\$ 17,996,000</b>
<b>Wastewater Plant Repair</b>					
Investment Income	(4,989)	3,295	4,000	2,354	-
<b>Total WW Plant Repair</b>	<b>\$ (4,989)</b>	<b>\$ 3,295</b>	<b>\$ 4,000</b>	<b>\$ 2,354</b>	<b>\$ -</b>
<b>Traffic Signal</b>					
System Development Fees	790,811	1,895,407	842,400	2,175,000	1,164,000
Investment Income	(22,036)	27,833	20,000	34,800	-
Transfer from General Fund	243,307	39,708	-	-	-
<b>Total Traffic Signal</b>	<b>\$ 1,012,082</b>	<b>\$ 1,962,948</b>	<b>\$ 862,400</b>	<b>\$ 2,209,800</b>	<b>\$ 1,164,000</b>
<b>Police</b>					
System Development Fees	1,493,100	2,524,468	1,562,400	3,121,100	2,440,000
Investment Income	(18,276)	14,622	15,000	40,400	75,000
Transfer from General Fund	125,987	15,907	-	-	-
<b>Total Police</b>	<b>\$ 1,600,811</b>	<b>\$ 2,554,997</b>	<b>\$ 1,577,400</b>	<b>\$ 3,161,500</b>	<b>\$ 2,515,000</b>





## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Fire</b>					
System Development Fees	1,041,995	1,999,462	1,882,800	3,460,000	2,624,000
Investment Income	11,384	(532)	-	-	-
Transfer from General Fund	90,681	13,146	-	-	-
<b>Total Fire</b>	<b>\$ 1,144,060</b>	<b>\$ 2,012,076</b>	<b>\$ 1,882,800</b>	<b>\$ 3,460,000</b>	<b>\$ 2,624,000</b>
<b>Parks and Recreation</b>					
System Development Fees	3,552,241	6,046,153	8,179,200	12,123,000	10,286,000
Investment Income	(26,772)	74,366	40,000	235,100	193,300
Transfer from General Fund	-	-	-	-	463,300
<b>Total Parks and Recreation</b>	<b>\$ 3,525,469</b>	<b>\$ 6,120,519</b>	<b>\$ 8,219,200</b>	<b>\$ 12,358,100</b>	<b>\$ 10,942,600</b>
<b>General Government</b>					
System Development Fees	1,367,303	2,196,572	1,328,400	2,692,000	2,474,000
Investment Income	(317)	6,031	5,000	33,800	63,000
Transfer from General Fund	115,026	14,037	-	-	-
<b>Total General Government</b>	<b>\$ 1,482,012</b>	<b>\$ 2,216,640</b>	<b>\$ 1,333,400</b>	<b>\$ 2,725,800</b>	<b>\$ 2,537,000</b>
<b>Total Development Fees</b>	<b>\$ 34,252,842</b>	<b>\$ 51,769,105</b>	<b>\$ 37,293,400</b>	<b>\$ 69,700,354</b>	<b>\$ 58,454,600</b>
<b>Grants:</b>					
Investment Income	17,988	6,809	10,000	14,450	-
Federal Grant	524,979	201,409	977,600	-	322,260
State Grant	25,027	203,669	106,000	398,080	1,097,840
County Grant	-	-	652,100	-	-
Transfer from General Fund	203,957	214,387	149,880	370,350	142,870
<b>Total Grants</b>	<b>\$ 771,951</b>	<b>\$ 626,274</b>	<b>\$ 1,895,580</b>	<b>\$ 782,880</b>	<b>\$ 1,562,970</b>
<b>Riparian:</b>					
Memberships and Sales	8,067	8,784	9,000	10,050	10,000
Donation and Contributions	5,453	-	-	47,200	40,000
Intergovernmental	-	-	-	-	130,000
Investment Income	320	1,383	500	2,800	3,000
Transfer from General Fund	70,000	-	-	-	-
Transfer Wastewater Fund	70,000	165,437	213,520	213,520	231,610
<b>Total Riparian</b>	<b>\$ 153,840</b>	<b>\$ 175,604</b>	<b>\$ 223,020</b>	<b>\$ 273,570</b>	<b>\$ 414,610</b>
<b>Maintenance Districts:</b>					
<b>Street Light Districts</b>					
Property Tax	1,074,742	857,213	1,168,030	1,168,000	1,299,790
Investment Income	626	120	500	-	-
Other Non Operating Rev	44,637	-	-	-	-
<b>Total Street Light Districts</b>	<b>\$ 1,120,005</b>	<b>\$ 857,333</b>	<b>\$ 1,168,530</b>	<b>\$ 1,168,000</b>	<b>\$ 1,299,790</b>
<b>Parkway Maintenance</b>					
Property Tax	468,830	344,439	344,400	344,400	388,110
Investment Income	30	-	-	100	-
Other Non Operating Rev	-	-	-	-	-
<b>Total Parkway Maintenance</b>	<b>\$ 468,860</b>	<b>\$ 344,439</b>	<b>\$ 344,400</b>	<b>\$ 344,500</b>	<b>\$ 388,110</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Total Maintenance Districts</b>	<b>\$ 1,588,865</b>	<b>\$ 1,201,772</b>	<b>\$ 1,512,930</b>	<b>\$ 1,512,500</b>	<b>\$ 1,687,900</b>
<b>Other Agency:</b>					
Investment Income	(2,061)	171	8,400	17,900	5,450
Other Entities Participation	840,594	448,481	-	49,880	-
Donation/Contributions	28,342	110,921	25,000	45,000	70,000
Traffic Driving School Fees	75,995	93,676	90,000	85,500	90,000
Judicial Education Fee	23,983	29,944	25,000	35,500	35,000
Court Security Surcharge	42,565	53,862	45,000	57,930	60,000
Fill the Gap Allocation	12,160	12,144	10,000	10,830	10,000
Sale of Books Maps	-	1,536	-	-	-
Public Safety Services	138,177	236,002	250,000	356,040	300,000
Confiscations	30,064	9,037	10,000	33,500	10,000
Intergovernmental	10,000	-	-	-	-
Transfer from General Fund	162,725	9,500	12,000	4,500	49,000
Transfer from Cap Project	-	(420,900)	-	-	-
<b>Total Other Agency</b>	<b>\$ 1,362,544</b>	<b>\$ 584,374</b>	<b>\$ 475,400</b>	<b>\$ 696,580</b>	<b>\$ 629,450</b>
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 39,030,026</b>	<b>\$ 55,488,290</b>	<b>\$ 42,467,740</b>	<b>\$ 73,493,184</b>	<b>\$ 64,443,810</b>
<b>CAPITAL IMPROVEMENTS</b>					
<b>Bond Proceeds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000,000</b>	<b>\$ -</b>	<b>\$ 17,591,670</b>
<b>Improvement District 19</b>					
Bond Proceeds	6,529,445	-	-	-	-
Investment Income	-	6,603	-	546	-
Transfer to General Fund	-	50,125	-	-	-
<b>Total Improvement Dist 19</b>	<b>\$ 6,529,445</b>	<b>\$ 56,728</b>	<b>\$ -</b>	<b>\$ 546</b>	<b>\$ -</b>
<b>Capital Financing:</b>					
Investment Income	(3,304)	2,504	4,000	4,900	6,000
<b>Total Capital Financing</b>	<b>\$ (3,304)</b>	<b>\$ 2,504</b>	<b>\$ 4,000</b>	<b>\$ 4,900</b>	<b>\$ 6,000</b>
<b>Municipal Facilities:</b>					
Property Rental	324	-	-	-	-
Intergovernmental	-	-	-	400,000	-
Investment Income	7,816	8,170	-	800	-
Developer Contributions	-	-	157,000	-	-
Gain/Loss Sale Fixed Asset	-	161,390	-	-	-
Transfer from General Fund	3,089,180	2,907,360	2,242,000	1,260,820	12,773,000
Transfer from Street Fund	-	-	147,000	-	147,000
Transfer from Fire SDF	2,781,696	3,054,478	2,940,450	8,446,070	16,814,000
Transfer from Police SDF	-	38,861	-	-	-
Transfer from General SDF	19,822	51,815	4,572,130	-	2,000,000
Transfer from Traffic Signal SDF	-	-	-	-	-
Transfer from Park SDF	-	-	-	-	875,000
Transfer from Water Fund	-	-	110,000	-	110,000
Transfer from Wastewater	-	-	57,000	-	57,000
Transfer from Solid Waste	-	-	144,000	-	144,000



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
Contribution MPC Bond	16,841,526	3,156,051	-	715,020	34,359,000
<b>Total Municipal Facilities</b>	<b>\$ 22,740,364</b>	<b>\$ 9,378,125</b>	<b>\$ 10,369,580</b>	<b>\$ 10,822,710</b>	<b>\$ 67,279,000</b>
<b>Parks, Recreation &amp; Open Space:</b>					
Intergovernmental	50,559	197,343	2,658,510	1,327,440	1,498,070
Investment Income	(109,427)	65,120	62,950	26,400	21,000
Bond Proceeds	-	-	-	-	-
Other Non-operating	-	31,846	-	-	-
Donation/Contributions	3,199	349,000	-	4,940	-
Transfer from General Fund	2,327,467	180,279	-	505,530	3,015,000
Transfer from CDBG	-	-	-	-	727,000
Transfer from Street CIP	-	1,121	-	-	-
Transfer from Traffic SDF	24,971	-	-	-	-
Transfer from General SDF	47,682	-	-	-	-
Transfer from Water SDF	-	-	96,000	-	-
Transfer from P&R SDF	337,919	311,544	16,848,200	7,940,360	9,335,660
<b>Total P&amp;R and Open Space</b>	<b>\$ 2,682,370</b>	<b>\$ 1,136,253</b>	<b>\$ 19,665,660</b>	<b>\$ 9,804,670</b>	<b>\$ 14,596,730</b>
<b>Streets and Roadways:</b>					
Intergovernmental	9,097,858	-	2,470,000	6,268,180	1,267,000
Investment Income	(279,705)	396,226	10,000	260,500	200,000
Other Entities Participation	402,162	1,359,146	6,924,000	3,130,580	1,476,530
Donations/Contributions	-	-	-	-	-
Miscellaneous Revenue	-	7,308	-	1,000	-
Bond Proceeds	-	51,397,297	15,000,000	19,147,000	10,679,000
Transfer from General Fund	11,808	4,815,024	-	40,000	-
Transfer from Street Fund	1,538,013	3,600,373	855,600	3,497,990	2,508,880
Transfer from Water Fund	-	247,438	411,000	491,130	-
Transfer from Wastewater	-	233,618	294,000	294,000	-
Transfer from Fire SDF	-	-	-	(225,110)	103,000
Transfer from Traffic SDF	-	236,000	1,660,000	1,319,860	160,000
Transfer from Parks SDF	-	-	917,000	299,900	3,163,100
Transfer from Water SDF	-	-	4,224,000	3,517,000	35,000
Transfer Wastewater SDF	-	-	2,870,000	4,701,100	843,900
<b>Total Street and Roadways</b>	<b>\$ 10,770,136</b>	<b>\$ 62,292,430</b>	<b>\$ 35,635,600</b>	<b>\$ 42,743,130</b>	<b>\$ 20,436,410</b>
<b>Storm Water System:</b>					
Intergovernmental	-	-	400,000	-	500,000
Developer Contribution	-	-	715,560	-	2,114,000
Investment Income	(30,443)	18,195	10,000	29,800	-
Bond Proceeds	-	-	-	-	-
Transfer from General Fund	-	-	-	325,000	449,000
Transfer from Street Fund	-	291	563,000	300,000	702,000
Transfer from Water Fund	-	-	-	-	-
Transfer from Traffic SDF	77,230	67,374	-	-	-
Transfer from P&R SDF	-	48,000	500,000	286,500	177,500
Transfer Wastewater SDF	-	-	522,000	-	541,000
<b>Total Storm Water</b>	<b>\$ 46,787</b>	<b>\$ 133,860</b>	<b>\$ 2,710,560</b>	<b>\$ 941,300</b>	<b>\$ 4,483,500</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Traffic Control:</b>					
Investment Income	(5,402)	964	-	3,900	-
Intergovernmental	-	-	-	187,740	-
Other Non-Operating Income	414,542	-	-	-	-
Transfer from Traffic SDF	323,688	2,343,779	2,303,130	1,791,470	2,173,130
<b>Total Traffic Control</b>	<b>\$ 732,828</b>	<b>\$ 2,344,743</b>	<b>\$ 2,303,130</b>	<b>\$ 1,983,110</b>	<b>\$ 2,173,130</b>
<b>Water System:</b>					
System Development Fees	928,427	(2,532)	-	-	-
Intergovernmental	-	-	-	-	5,782,000
Other Entities Participation	-	-	-	-	2,430,000
Transfer from Water MPC	-	-	-	-	10,297,860
Transfer from P&R SDF	-	-	-	80,010	406,990
Transfer from Water Fund	1,019,333	2,159,029	8,502,000	6,106,560	11,505,020
Transfer from Wastewater	-	17,045	1,625,000	453,070	3,796,930
Transfer from Fire SDF	-	-	-	-	2,000
Transfer Wastewater SDF	-	-	-	330,670	1,534,330
Transfer from Water SDF	1,096,314	7,061,399	9,704,260	9,753,680	13,812,460
<b>Total Water System</b>	<b>\$ 3,044,074</b>	<b>\$ 9,234,941</b>	<b>\$ 19,831,260</b>	<b>\$ 16,723,990</b>	<b>\$ 49,567,590</b>
<b>Wastewater System:</b>					
System Development Fees	738,249	(4,105)	-	-	-
Intergovernmental	-	-	-	-	2,262,000
Developer Contribution	-	13,363	-	-	995,000
Bond Proceeds	-	-	64,682,000	-	-
Investment Income	-	-	-	237,000	200,000
Transfer Wastewater MPC	-	-	-	22,659,170	33,536,870
Transfer from CDBG Fund	47,248	627,699	-	-	-
Transfer Wastewater Fund	3,113,278	7,195,480	992,000	4,040,600	919,520
Transfer Wastewater SDF	7,450,587	6,313,110	25,480,840	17,507,380	29,812,270
<b>Total Wastewater System</b>	<b>\$ 11,349,362</b>	<b>\$ 14,145,547</b>	<b>\$ 91,154,840</b>	<b>\$ 44,444,150</b>	<b>\$ 67,725,660</b>
<b>Redevelopment:</b>					
Investment Income	(49,579)	47,088	5,000	85,300	-
Miscellaneous Revenue	1,542	35,296	-	115,830	-
Donations/Contributions	14,848	900	204,420	-	50,000
Bond Proceeds	-	1,505,656	-	(119,150)	1,404,000
Intergovernmental	952,227	-	2,579,570	2,578,760	410,000
Transfer from General Fund	2,723,372	2,041,378	270,000	981,750	20,000
Transfer from Grant Fund	1,041,696	100,000	-	-	-
Transfer from Cap Project	-	344	-	80,000	-
<b>Total Redevelopment</b>	<b>\$ 4,684,106</b>	<b>\$ 3,730,662</b>	<b>\$ 3,058,990</b>	<b>\$ 3,722,490</b>	<b>\$ 1,884,000</b>
<b>TOTAL CAP IMPROVEMENTS</b>	<b>\$ 62,576,168</b>	<b>\$ 102,455,793</b>	<b>\$ 219,733,620</b>	<b>\$ 131,190,996</b>	<b>\$ 245,743,690</b>



## Revenue Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>DEBT SERVICE</b>					
<b>MPC - Public Facilities</b>					
Bond Proceeds	-	-	-	-	34,359,000
Investment Income	166,945	23,336	10,000	15,000	5,000
Transfer from	3,729,958	3,051,450	-	3,053,120	592,000
<b>Total MPC - Public Facilities</b>	<b>\$ 3,896,903</b>	<b>\$ 3,074,786</b>	<b>\$ 10,000</b>	<b>\$ 3,068,120</b>	<b>\$ 34,956,000</b>
<b>MPC - Water</b>					
Bond Proceeds	-	-	-	-	76,085,000
Investment Income	23,979	29,657	5,000	-	20,000
Transfer from	6,344,900	11,256,630	973,800	2,812,000	2,717,000
<b>Total MPC - Water</b>	<b>\$ 6,368,879</b>	<b>\$ 11,286,287</b>	<b>\$ 978,800</b>	<b>\$ 2,812,000</b>	<b>\$ 78,822,000</b>
<b>MPC - Wastewater</b>					
Bond Proceeds	-	-	-	63,712,000	-
Investment Income	-	-	-	50,000	100,000
Transfer Wastewater SDF	-	-	-	8,023,000	15,750,000
<b>Total MPC - Wastewater</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 71,785,000</b>	<b>\$ 15,850,000</b>
<b>Improvement District Debt:</b>					
Debt Service	1,242,772	1,922,538	2,851,700	2,216,300	600,000
Investment Income	(1,647)	2,978	-	7,200	-
Other Non Operating Rev	60	1,912	-	-	-
Transfer from	245,427	338,520	155,020	155,000	-
Transfer from General Fund	224,945	165,693	175,000	166,000	-
<b>Total Improvement Districts</b>	<b>\$ 1,711,557</b>	<b>\$ 2,431,641</b>	<b>\$ 3,181,720</b>	<b>\$ 2,544,500</b>	<b>\$ 600,000</b>
<b>General Obligation Debt:</b>					
Property Taxes	8,731,953	10,407,422	12,101,700	11,650,000	14,395,300
Investment Income	(170,750)	128,982	100,000	203,800	183,000
Other Non Operating Rev	41,574	408	-	-	-
Bond Proceeds	-	-	-	-	-
Transfer from Street Fund	866,375	2,868,596	3,266,060	3,264,060	3,274,960
Transfer MPC Public Facility	3,020,422	3,053,713	3,053,120	3,053,120	3,033,120
<b>Total General Obligation Debt</b>	<b>\$ 12,489,574</b>	<b>\$ 16,459,121</b>	<b>\$ 18,520,880</b>	<b>\$ 18,170,980</b>	<b>\$ 20,886,380</b>
<b>TOTAL DEBT SERVICE</b>	<b>\$ 24,466,913</b>	<b>\$ 33,251,835</b>	<b>\$ 22,691,400</b>	<b>\$ 98,380,600</b>	<b>\$ 151,114,380</b>
<b>TRUST ACCOUNTS</b>					
Investment Income	875	401	300	630	700
<b>TOTAL TRUST ACCOUNTS</b>	<b>\$ 875</b>	<b>\$ 401</b>	<b>\$ 300</b>	<b>\$ 630</b>	<b>\$ 700</b>
<b>GRAND TOTAL REVENUE</b>	<b>\$ 244,298,718</b>	<b>\$ 336,953,765</b>	<b>\$ 438,101,120</b>	<b>\$ 476,345,980</b>	<b>\$ 660,927,490</b>



## Expense Summary

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>GENERAL FUND:</b>					
Management and Policy	8,742,631	8,800,152	11,027,530	10,212,937	13,360,550
Legal and Court	3,304,194	2,759,718	3,061,930	2,999,581	3,599,360
Community Development	10,395,837	9,325,564	9,474,920	9,947,999	12,338,270
Police	18,463,766	20,788,860	26,301,030	22,382,473	38,783,230
Fire	8,962,772	9,926,103	11,498,120	11,648,986	25,311,890
Public Works	2,639,007	4,452,490	5,260,390	4,334,190	5,886,190
Leisure Services	8,527,029	6,367,848	7,347,530	7,623,741	12,393,390
Other General Fund	2,707,524	2,761,655	2,601,700	3,005,280	2,996,700
Non-Departmental	369,945	5,030,841	(813,750)	1,377,250	(540,000)
Contingency	-	-	1,800,000	-	1,999,000
<b>TOTAL GENERAL FUND</b>	<b>\$ 64,112,705</b>	<b>\$ 70,213,231</b>	<b>\$ 77,559,400</b>	<b>\$ 73,532,438</b>	<b>\$ 116,128,580</b>
<b>ENTERPRISE OPERATIONS:</b>					
Water	13,686,802	21,671,195	30,155,260	29,656,691	36,830,280
Wastewater	11,279,857	18,075,434	15,582,220	18,414,815	21,438,260
Solid Waste - Residential	6,505,882	7,747,003	10,872,410	9,046,110	12,453,040
Solid Waste - Commercial	1,252,270	1,331,847	1,458,550	1,297,922	2,425,780
Irrigation	52,326	37,072	51,410	51,410	47,350
<b>TOTAL ENTERPRISE</b>	<b>\$ 32,777,137</b>	<b>\$ 48,862,551</b>	<b>\$ 58,119,850</b>	<b>\$ 58,466,947</b>	<b>\$ 73,194,710</b>
<b>STREETS</b>	<b>\$ 9,178,344</b>	<b>\$ 13,841,195</b>	<b>\$ 14,605,040</b>	<b>\$ 14,214,496</b>	<b>\$ 18,788,530</b>
<b>INTERNAL SERVICES</b>	<b>\$ 3,511,357</b>	<b>\$ 8,761,639</b>	<b>\$ 8,694,360</b>	<b>\$ 9,448,796</b>	<b>\$ 12,898,010</b>
<b>REPLACEMENT FUNDS:</b>					
General Fund	595,133	-	-	-	627,000
Street Fund	-	-	-	-	60,000
Water Fund	-	-	333,000	333,000	101,000
Wastewater Fund	-	-	35,000	35,000	80,000
SW Residential Fund	-	224,167	858,000	1,638,000	633,000
SW Commercial Fund	-	-	185,400	-	215,000
<b>TOTAL REPLACEMENT FUNDS</b>	<b>\$ 595,133</b>	<b>\$ 224,167</b>	<b>\$ 1,411,400</b>	<b>\$ 2,006,000</b>	<b>\$ 1,716,000</b>
<b>SPECIAL REVENUE FUNDS:</b>					
Redevelopment	221,124	54,839	127,300	62,000	127,580
CDBG/HOME	547,013	1,150,974	1,041,220	395,142	1,537,980
Development Fees	24,940,797	33,801,216	76,343,020	74,400,334	103,965,270
Grants	1,792,720	365,806	1,840,010	277,493	1,604,850
Riparian Programs	121,755	175,603	222,350	240,479	247,760
Maintenance Districts	1,360,679	1,333,914	1,734,440	1,469,710	1,946,770
Other Agency	1,177,276	965,019	356,000	747,994	659,930
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 30,161,364</b>	<b>\$ 37,847,371</b>	<b>\$ 81,664,340</b>	<b>\$ 77,593,151</b>	<b>\$ 110,090,140</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>\$ 64,707,160</b>	<b>\$ 92,653,847</b>	<b>\$ 223,083,420</b>	<b>\$ 166,923,602</b>	<b>\$ 237,832,490</b>
<b>DEBT SERVICE</b>	<b>\$ 36,053,850</b>	<b>\$ 26,069,067</b>	<b>\$ 23,496,290</b>	<b>\$ 48,607,992</b>	<b>\$ 105,791,480</b>
<b>TRUST ACCOUNTS</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>
<b>GRAND TOTAL EXPENSES</b>	<b><u>\$ 241,099,550</u></b>	<b><u>\$ 298,475,568</u></b>	<b><u>\$ 488,636,500</u></b>	<b><u>\$ 450,795,823</u></b>	<b><u>\$ 676,442,340</u></b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>GENERAL FUND</b>					
<b>MANAGEMENT AND POLICY</b>					
<b>Mayor and Council</b>	<b>307,622</b>	<b>332,896</b>	<b>493,700</b>	<b>331,562</b>	<b>836,150</b>
<b>Manager:</b>					
Town Manager	472,512	384,595	428,830	392,549	642,900
Neighborhood Services	345,332	249,023	253,550	250,794	286,070
Communication	458,903	411,606	402,970	386,486	477,660
Financial Planning	325,608	310,701	398,880	396,837	462,020
Capital Project Coord	394,890	620,524	1,051,500	902,000	1,262,500
Government Relations	120,047	165,916	241,570	221,148	243,780
<b>Total Manager</b>	<b>2,117,292</b>	<b>2,142,365</b>	<b>2,777,300</b>	<b>2,549,813</b>	<b>3,374,930</b>
<b>Town Clerk</b>	<b>488,634</b>	<b>466,122</b>	<b>561,600</b>	<b>593,692</b>	<b>467,000</b>
<b>Finance:</b>					
Finance	967,357	1,052,313	1,172,910	1,035,306	1,309,930
Utility Customer Service	859,200	1,063,982	1,196,980	1,146,708	1,327,270
<b>Total Finance</b>	<b>1,826,557</b>	<b>2,116,295</b>	<b>2,369,890</b>	<b>2,182,014</b>	<b>2,637,200</b>
<b>Technology Services:</b>					
Technology Services	3,076,755	2,828,756	3,395,510	3,288,174	4,204,200
Communication Systems	-	-	244,330	150,003	530,800
<b>Total Technology Services</b>	<b>3,076,755</b>	<b>2,828,756</b>	<b>3,639,840</b>	<b>3,438,177</b>	<b>4,735,000</b>
<b>Personnel:</b>					
Personnel	755,663	760,907	803,200	740,666	878,600
Training and Development	170,108	152,811	190,110	184,260	202,720
Risk Management	-	-	191,890	192,754	228,950
<b>Total Personnel</b>	<b>925,771</b>	<b>913,718</b>	<b>1,185,200</b>	<b>1,117,680</b>	<b>1,310,270</b>
<b>TOTAL MANAGEMENT &amp; POLICY</b>	<b>\$ 8,742,631</b>	<b>\$ 8,800,152</b>	<b>\$ 11,027,530</b>	<b>\$ 10,212,937</b>	<b>\$ 13,360,550</b>
<b>LEGAL AND COURT</b>					
<b>General Counsel</b>	<b>445,083</b>	<b>484,827</b>	<b>531,470</b>	<b>480,000</b>	<b>600,020</b>
<b>Prosecutor</b>	<b>944,278</b>	<b>842,021</b>	<b>924,280</b>	<b>920,273</b>	<b>1,064,520</b>
<b>Public Defender</b>	<b>137,649</b>	<b>140,518</b>	<b>160,000</b>	<b>160,000</b>	<b>180,000</b>
<b>Municipal Court</b>	<b>1,777,184</b>	<b>1,292,352</b>	<b>1,446,180</b>	<b>1,439,309</b>	<b>1,754,820</b>
<b>TOTAL LEGAL AND COURT</b>	<b>\$ 3,304,194</b>	<b>\$ 2,759,718</b>	<b>\$ 3,061,930</b>	<b>\$ 2,999,581</b>	<b>\$ 3,599,360</b>
<b>COMMUNITY DEVELOPMENT</b>					
<b>Economic Development:</b>					
Administration	1,727,987	1,394,445	1,947,110	1,827,941	3,463,040
Business Development	-	82,798	-	-	-
Redevelopment	2,712,223	1,910,165	397,300	1,109,050	224,430
<b>Total Economic Development</b>	<b>4,440,210</b>	<b>3,387,408</b>	<b>2,344,410</b>	<b>2,936,991</b>	<b>3,687,470</b>
<b>Planning</b>	<b>1,428,613</b>	<b>1,376,387</b>	<b>1,691,220</b>	<b>1,759,831</b>	<b>1,861,420</b>





## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Building Safety:</b>					
Building Inspection	1,863,393	1,902,368	2,384,340	2,263,466	2,769,300
Code Compliance	325,127	325,082	373,830	372,061	489,080
Backflow Prevention	138,066	127,860	139,940	137,873	194,260
Development Services	516,935	545,711	595,570	577,701	656,240
<b>Total Building Safety</b>	<b>2,843,521</b>	<b>2,901,021</b>	<b>3,493,680</b>	<b>3,351,101</b>	<b>4,108,880</b>
<b>Engineering:</b>					
Development Engineering	1,157,408	1,138,297	1,396,200	1,345,421	1,848,980
Traffic Engineering	526,085	522,451	549,410	554,654	831,520
<b>Total Engineering</b>	<b>1,683,493</b>	<b>1,660,748</b>	<b>1,945,610</b>	<b>1,900,075</b>	<b>2,680,500</b>
<b>TOTAL COMMUNITY DEVEL</b>	<b>\$ 10,395,837</b>	<b>\$ 9,325,564</b>	<b>\$ 9,474,920</b>	<b>\$ 9,947,999</b>	<b>\$ 12,338,270</b>
<b>POLICE DEPARTMENT</b>					
<b>Administration</b>	<b>1,281,630</b>	<b>542,024</b>	<b>2,819,310</b>	<b>1,383,650</b>	<b>797,800</b>
<b>Professional Standards</b>	<b>515,669</b>	<b>569,631</b>	<b>671,180</b>	<b>669,508</b>	<b>789,240</b>
<b>Patrol Services:</b>					
Uniform Patrol	9,464,859	11,995,390	11,779,060	10,480,297	16,651,080
Canine Unit	245,095	246,482	363,700	377,730	498,750
Traffic Unit	1,027,722	941,935	1,406,220	1,410,159	2,795,710
Special Assignment Unit	245,071	435,629	511,570	334,054	721,880
Court Support - Warrants	126,096	171,285	145,690	143,761	506,740
School Programs	680,205	614,151	749,980	539,618	956,700
<b>Total Patrol Services</b>	<b>11,789,048</b>	<b>14,404,872</b>	<b>14,956,220</b>	<b>13,285,619</b>	<b>22,130,860</b>
<b>Support Services:</b>					
Records	501,398	544,174	915,320	731,760	1,087,570
Communication	1,197,459	1,295,032	2,362,010	1,753,800	2,682,510
Property	300,400	365,661	453,900	749,597	6,393,300
Alarm Management	50,221	49,090	55,920	53,865	59,280
Training & Program Coord	89,793	87,350	138,230	130,857	166,580
Planning and Research	105,041	118,651	138,210	134,728	156,570
<b>Total Support Services</b>	<b>2,244,312</b>	<b>2,459,958</b>	<b>4,063,590</b>	<b>3,554,607</b>	<b>10,545,810</b>
<b>Counseling Services</b>	<b>543,125</b>	<b>518,204</b>	<b>553,580</b>	<b>564,122</b>	<b>628,500</b>
<b>Investigation:</b>					
General Investigations	1,430,939	1,547,102	2,228,440	2,005,675	2,627,730
Special Investigations	463,629	519,720	659,200	597,724	809,710
Crime Prevention	107,919	119,054	241,820	222,493	240,840
<b>Total Investigation</b>	<b>2,002,487</b>	<b>2,185,876</b>	<b>3,129,460</b>	<b>2,825,892</b>	<b>3,678,280</b>
<b>Special Operations:</b>					
Emergency Response Unit	87,495	108,295	107,690	99,075	212,740
<b>Total Special Operations</b>	<b>87,495</b>	<b>108,295</b>	<b>107,690</b>	<b>99,075</b>	<b>212,740</b>
<b>TOTAL POLICE DEPARTMENT</b>	<b>\$ 18,463,766</b>	<b>\$ 20,788,860</b>	<b>\$ 26,301,030</b>	<b>\$ 22,382,473</b>	<b>\$ 38,783,230</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>FIRE DEPARTMENT</b>					
<b>Fire Administration</b>	<b>545,578</b>	<b>535,501</b>	<b>602,260</b>	<b>600,793</b>	<b>1,251,340</b>
<b>Operations:</b>					
Fire Training	410,179	439,972	679,510	726,748	765,470
Fire Operations	7,368,487	8,193,835	9,213,290	9,334,536	22,087,610
<b>Total Operations</b>	<b>7,778,666</b>	<b>8,633,807</b>	<b>9,892,800</b>	<b>10,061,284</b>	<b>22,853,080</b>
<b>Fire Prevention:</b>					
Fire Prevention	613,167	667,564	864,510	767,750	904,670
Fire Public Education	15,765	72,015	82,880	87,222	135,820
Investigations	8,074	11,926	18,570	18,220	18,570
<b>Total Fire Prevention</b>	<b>637,006</b>	<b>751,505</b>	<b>965,960</b>	<b>873,192</b>	<b>1,059,060</b>
<b>Emergency Operation Center</b>	<b>1,522</b>	<b>5,290</b>	<b>37,100</b>	<b>113,717</b>	<b>148,410</b>
<b>TOTAL FIRE DEPARTMENT</b>	<b>\$ 8,962,772</b>	<b>\$ 9,926,103</b>	<b>\$ 11,498,120</b>	<b>\$ 11,648,986</b>	<b>\$ 25,311,890</b>
<b>PUBLIC WORKS</b>					
<b>Public Works Administration</b>	<b>268,819</b>	<b>273,532</b>	<b>354,910</b>	<b>291,627</b>	<b>371,970</b>
<b>Field Operations Administration</b>	<b>454,618</b>	<b>476,618</b>	<b>618,030</b>	<b>537,000</b>	<b>704,570</b>
<b>Environmental Programs</b>	<b>261,504</b>	<b>232,589</b>	<b>-</b>	<b>1,070</b>	<b>-</b>
<b>Public Facilities:</b>					
Facilities Maintenance	-	-	432,760	432,050	728,650
Municipal Office I	798,859	595,931	339,600	399,360	386,670
Public Works Facility	141,902	177,594	206,790	204,390	196,600
Municipal Office II	83,661	99,406	123,490	114,490	123,070
Public Safety Center	43,768	1,816,052	1,797,160	1,580,550	1,860,520
Southeast Library Maint.	221,584	193,602	735,610	238,740	747,390
Temporary Facilities	-	190,766	194,000	94,580	194,000
Heritage Annex	-	-	21,420	21,420	23,890
<b>Total Public Facilities</b>	<b>1,289,774</b>	<b>3,073,351</b>	<b>3,850,830</b>	<b>3,085,580</b>	<b>4,260,790</b>
<b>Irrigation Fund Subsidy</b>	<b>36,116</b>	<b>20,412</b>	<b>36,410</b>	<b>31,210</b>	<b>31,350</b>
<b>Mosquito and Midge Fly Control</b>	<b>53,615</b>	<b>44,572</b>	<b>47,000</b>	<b>47,010</b>	<b>28,750</b>
<b>Utility Locates</b>	<b>274,561</b>	<b>331,416</b>	<b>353,210</b>	<b>340,693</b>	<b>488,760</b>
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 2,639,007</b>	<b>\$ 4,452,490</b>	<b>\$ 5,260,390</b>	<b>\$ 4,334,190</b>	<b>\$ 5,886,190</b>
<b>LEISURE SERVICES</b>					
<b>Leisure Services Admin</b>	<b>676,368</b>	<b>707,090</b>	<b>890,130</b>	<b>750,324</b>	<b>913,170</b>
<b>Parks:</b>					
Parks and Open Space	4,755,828	2,560,663	2,956,660	3,406,993	4,474,070
Riparian Programs	70,000	-	-	-	-
<b>Total Parks</b>	<b>4,825,828</b>	<b>2,560,663</b>	<b>2,956,660</b>	<b>3,406,993</b>	<b>4,474,070</b>
<b>Aquatics:</b>					
Gilbert Pool	201,145	189,370	222,120	226,468	255,310
Mesquite Pool	260,685	227,766	250,080	252,451	330,110
Greenfield Pool	-	-	-	-	103,070
<b>Total Aquatics</b>	<b>461,830</b>	<b>417,136</b>	<b>472,200</b>	<b>478,919</b>	<b>688,490</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>Concessions</b>	<b>74,499</b>	<b>21,914</b>	-	-	-
<b>Recreation Centers:</b>					
Community Center	223,853	244,315	241,800	252,373	3,137,370
McQueen Activity Center	249,929	255,142	300,140	316,698	313,070
Page Park Center	25,322	53,132	56,720	56,961	59,370
Freestone Recreation Ctr	541,971	753,700	868,650	784,867	907,300
Library Facility	86,398	88,650	100,810	93,805	108,880
<b>Total Recreation Centers</b>	<b>1,127,473</b>	<b>1,394,939</b>	<b>1,568,120</b>	<b>1,504,704</b>	<b>4,525,990</b>
<b>Recreation Programs:</b>					
Teen Programs	21,748	32,987	47,440	43,894	88,050
Leisure Programs	426,592	429,518	456,800	425,572	639,820
Youth Sports	157,784	151,071	184,970	168,233	200,350
Adult Sports	187,715	199,297	210,600	219,787	236,800
Special Events	330,161	309,833	350,980	404,000	409,530
Summer Playground	58,237	-	-	-	-
Special Needs	52,362	24,466	45,240	43,713	45,530
Outdoor Programs	32,773	43,086	49,410	49,320	51,120
<b>Total Recreation Programs</b>	<b>1,267,372</b>	<b>1,190,258</b>	<b>1,345,440</b>	<b>1,354,519</b>	<b>1,671,200</b>
<b>Culture and Arts</b>	<b>93,659</b>	<b>75,848</b>	<b>114,980</b>	<b>128,284</b>	<b>120,470</b>
<b>TOTAL LEISURE SERVICES</b>	<b>\$ 8,527,029</b>	<b>\$ 6,367,848</b>	<b>\$ 7,347,530</b>	<b>\$ 7,623,741</b>	<b>\$ 12,393,390</b>
<b>OTHER GENERAL FUND</b>					
Animal Control	89,072	100,792	108,700	108,700	108,700
Incarceration	540,701	675,472	775,000	775,000	1,100,000
<b>Transportation:</b>					
Transit	1,056,344	1,287,679	1,133,000	1,531,780	1,133,000
Williams Gateway Airport	456,500	350,000	350,000	350,000	350,000
<b>Total Transportation</b>	<b>1,512,844</b>	<b>1,637,679</b>	<b>1,483,000</b>	<b>1,881,780</b>	<b>1,483,000</b>
<b>Social Services:</b>					
Youth Special Programs	397,000	275,339	125,000	125,000	125,000
Senior Programs	20,000	20,000	40,000	40,000	30,000
Museum Support	1,104	1,433	2,000	1,800	82,000
Social Services	146,803	50,940	68,000	73,000	68,000
<b>Total Social Services</b>	<b>564,907</b>	<b>347,712</b>	<b>235,000</b>	<b>239,800</b>	<b>305,000</b>
<b>TOTAL OTHER GENERAL FUND</b>	<b>\$ 2,707,524</b>	<b>\$ 2,761,655</b>	<b>\$ 2,601,700</b>	<b>\$ 3,005,280</b>	<b>\$ 2,996,700</b>
<b>Non-Departmental</b>	<b>\$ 369,945</b>	<b>\$ 5,030,841</b>	<b>\$ (813,750)</b>	<b>\$ 1,377,250</b>	<b>\$ (540,000)</b>
<b>Appropriated Contingency</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ -</b>	<b>\$ 1,999,000</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 64,112,705</b>	<b>\$ 70,213,231</b>	<b>\$ 77,559,400</b>	<b>\$ 73,532,438</b>	<b>\$ 116,128,580</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>ENTERPRISE OPERATIONS</b>					
<b>WATER</b>					
Administration	631,834	766,264	1,317,140	1,089,948	1,344,720
Water Conservation	189,483	227,360	271,890	274,575	334,670
<b>Production:</b>					
Water Plant Production	4,369,697	8,024,083	7,457,140	7,433,564	8,514,560
Water Wells Production	1,156,601	2,115,135	1,630,100	3,671,951	8,329,130
Water Quality Assurance	540,955	556,590	626,540	590,914	761,450
<b>Total Production</b>	<b>6,067,253</b>	<b>10,695,808</b>	<b>9,713,780</b>	<b>11,696,429</b>	<b>17,605,140</b>
<b>Water Distribution</b>	<b>1,087,939</b>	<b>4,307,981</b>	<b>13,105,230</b>	<b>6,232,461</b>	<b>9,398,290</b>
<b>Water Metering</b>	<b>2,823,502</b>	<b>2,982,871</b>	<b>3,037,800</b>	<b>4,878,618</b>	<b>4,475,870</b>
<b>Non-Departmental/Debt</b>	<b>2,886,791</b>	<b>2,690,911</b>	<b>1,800,420</b>	<b>2,646,000</b>	<b>3,163,590</b>
<b>Appropriated Contingency</b>	-	-	909,000	2,838,660	508,000
<b>TOTAL WATER FUND</b>	<b>\$ 13,686,802</b>	<b>\$ 21,671,195</b>	<b>\$ 30,155,260</b>	<b>\$ 29,656,691</b>	<b>\$ 36,830,280</b>
<b>WASTEWATER</b>					
Wastewater Administration	135,100	145,819	1,499,450	1,319,776	1,815,380
Wastewater Collection	2,712,090	6,057,698	5,806,010	5,268,103	9,576,250
<b>Wastewater Plant Operations:</b>					
Neely Treatment Facility	5,926,004	8,693,358	4,008,990	6,381,520	3,969,370
SE Treatment Facility	600,166	993,487	1,208,990	1,208,290	2,520,700
<b>Total Wastewater Plant Oper</b>	<b>6,526,170</b>	<b>9,686,845</b>	<b>5,217,980</b>	<b>7,589,810</b>	<b>6,490,070</b>
<b>Wastewater Reclaimed:</b>					
Effluent Reuse	689,960	592,481	595,440	778,806	1,455,060
Effluent Recharge	202,046	629,210	1,185,860	525,768	950,580
<b>Total Wastewater Reclaimed</b>	<b>892,006</b>	<b>1,221,691</b>	<b>1,781,300</b>	<b>1,304,574</b>	<b>2,405,640</b>
<b>Wastewater Quality</b>	<b>299,540</b>	<b>329,475</b>	<b>370,290</b>	<b>366,202</b>	<b>518,320</b>
<b>Non-Departmental/Debt</b>	<b>714,951</b>	<b>633,906</b>	<b>241,990</b>	<b>2,566,350</b>	<b>287,600</b>
<b>Appropriated Contingency</b>	-	-	665,200	-	345,000
<b>TOTAL WASTEWATER</b>	<b>\$ 11,279,857</b>	<b>\$ 18,075,434</b>	<b>\$ 15,582,220</b>	<b>\$ 18,414,815</b>	<b>\$ 21,438,260</b>
<b>SOLID WASTE RESIDENTIAL FUND</b>					
Residential Administration	934,741	954,289	1,481,690	1,195,194	1,504,590
Residential Collections	4,076,815	5,240,321	6,385,380	5,532,245	7,094,330
Uncontained Collections	920,966	901,939	1,491,700	1,462,032	1,848,470
Recycling	573,360	650,454	912,970	856,639	1,930,650
Environmental Programs	-	-	-	-	-
Non-Departmental	-	-	-	-	(223,000)
Appropriated Contingency	-	-	600,670	-	298,000
<b>TOTAL SW RESIDENTIAL FUND</b>	<b>\$ 6,505,882</b>	<b>\$ 7,747,003</b>	<b>\$ 10,872,410</b>	<b>\$ 9,046,110</b>	<b>\$ 12,453,040</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>SOLID WASTE COMMERCIAL FUND</b>					
Commercial Administration	29,698	30,048	20,610	20,386	22,390
Commercial Collections	1,107,408	1,106,187	1,322,430	1,117,626	1,796,620
Commercial Rolloffs	115,164	195,612	115,510	159,910	573,770
Non-Departmental	-	-	-	-	(27,000)
Appropriated Contingency	-	-	-	-	60,000
<b>TOTAL SW COMMERCIAL FUND</b>	<b>\$ 1,252,270</b>	<b>\$ 1,331,847</b>	<b>\$ 1,458,550</b>	<b>\$ 1,297,922</b>	<b>\$ 2,425,780</b>
<b>IRRIGATION</b>	<b>\$ 52,326</b>	<b>\$ 37,072</b>	<b>\$ 51,410</b>	<b>\$ 51,410</b>	<b>\$ 47,350</b>
<b>TOTAL ENTERPRISE</b>	<b>\$ 32,777,137</b>	<b>\$ 48,862,551</b>	<b>\$ 58,119,850</b>	<b>\$ 58,466,947</b>	<b>\$ 73,194,710</b>
<b>STREETS</b>					
Administration	357,349	458,543	697,540	509,712	731,600
Street Debt	866,375	2,868,596	3,266,060	3,264,060	3,274,960
<b>Streets Maintenance:</b>					
Asphalt Patching	2,287,331	485,709	547,740	507,800	570,120
Street Cleaning	466,243	937,835	558,030	712,207	1,399,970
Emergency Response	95,702	105,542	99,080	101,782	109,300
Preventive Maintenance	1,910,574	5,844,408	5,076,830	5,357,752	7,344,160
Crack Sealing	411,934	422,269	620,200	496,397	582,650
<b>Total Streets Maintenance</b>	<b>5,171,784</b>	<b>7,795,763</b>	<b>6,901,880</b>	<b>7,175,937</b>	<b>10,006,200</b>
<b>Street Traffic Control:</b>					
Street Marking	503,725	623,154	639,200	482,123	667,110
Street Signs	277,230	269,915	309,310	272,958	326,710
Street Lighting	656,318	682,169	718,000	703,286	789,310
Traffic Signal Maintenance	682,232	379,065	664,280	537,539	594,470
<b>Total Street Traffic Control</b>	<b>2,119,505</b>	<b>1,954,303</b>	<b>2,330,790</b>	<b>1,995,906</b>	<b>2,377,600</b>
<b>Right of Way Maintenance:</b>					
Landscape Maintenance	369,920	536,992	631,230	687,883	772,400
Shoulder Maintenance	120,445	151,775	158,940	180,997	207,420
Concrete Repair	172,966	75,223	200,600	400,000	300,100
<b>Total Right of Way Maintenance</b>	<b>663,331</b>	<b>763,990</b>	<b>990,770</b>	<b>1,268,880</b>	<b>1,279,920</b>
<b>Storm Drainage Maintenance</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>
<b>Non-Departmental</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>864,250</b>
<b>Appropriated Contingency</b>	<b>-</b>	<b>-</b>	<b>368,000</b>	<b>-</b>	<b>254,000</b>
<b>TOTAL STREETS</b>	<b>\$ 9,178,344</b>	<b>\$ 13,841,195</b>	<b>\$ 14,605,040</b>	<b>\$ 14,214,496</b>	<b>\$ 18,788,530</b>
<b>INTERNAL SERVICE</b>					
Fleet Maintenance	3,476,130	3,682,061	3,436,360	4,039,796	4,375,430
Copy Services	35,227	70,778	200,000	164,000	223,000
Health Self Insurance	-	5,008,800	5,058,000	5,245,000	8,299,580
<b>TOTAL INTERNAL SERVICE</b>	<b>\$ 3,511,357</b>	<b>\$ 8,761,639</b>	<b>\$ 8,694,360</b>	<b>\$ 9,448,796</b>	<b>\$ 12,898,010</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>REPLACEMENT FUNDS</b>					
General Fund	595,133	-	-	-	627,000
Street Fund	-	-	-	-	60,000
Water Fund	-	-	333,000	333,000	101,000
Wastewater Fund	-	-	35,000	35,000	80,000
SW Residential Fund	-	224,167	858,000	1,638,000	633,000
SW Commercial Fund	-	-	185,400	-	215,000
Fleet Fund	-	-	-	-	-
<b>TOTAL REPLACEMENT FUNDS</b>	<b>\$ 595,133</b>	<b>\$ 224,167</b>	<b>\$ 1,411,400</b>	<b>\$ 2,006,000</b>	<b>\$ 1,716,000</b>
<b>SPECIAL REVENUE FUNDS</b>					
<b>Redevelopment:</b>					
Operations	221,124	54,839	127,300	62,000	127,580
<b>Total Redevelopment</b>	<b>221,124</b>	<b>54,839</b>	<b>127,300</b>	<b>62,000</b>	<b>127,580</b>
<b>Community Development Block Grant/HOME:</b>					
Administration	91,133	102,305	142,970	105,692	127,020
Projects	455,880	1,048,669	898,250	289,450	1,410,960
<b>Total CDBG/HOME</b>	<b>547,013</b>	<b>1,150,974</b>	<b>1,041,220</b>	<b>395,142</b>	<b>1,537,980</b>
<b>Development Fees:</b>					
Solid Waste Container	159,600	259,579	320,000	320,000	378,000
Water SDF	10,724,039	18,380,954	14,998,060	16,082,680	16,564,460
Water Resource Fee	741,262	231,520	180,890	4,911,470	173,640
Wastewater SDF	7,450,586	6,538,218	28,872,840	30,562,150	48,689,500
Wastewater Plant Repair	-	-	-	344,654	-
Traffic Signal SDF	425,887	2,647,153	3,963,130	3,111,330	2,344,130
Police SDF	1,467,752	1,690,004	1,459,940	1,459,940	1,599,380
Fire SDF	2,960,461	3,040,194	3,118,270	8,398,780	17,216,300
Parks & Rec SDF	337,919	359,545	18,265,200	8,606,770	13,958,250
General Govt SDF	673,291	654,049	5,164,690	602,560	3,041,610
<b>Total Development Fees</b>	<b>24,940,797</b>	<b>33,801,216</b>	<b>76,343,020</b>	<b>74,400,334</b>	<b>103,965,270</b>
<b>Grants</b>	<b>1,792,720</b>	<b>365,806</b>	<b>1,840,010</b>	<b>277,493</b>	<b>1,604,850</b>
<b>Riparian Programs</b>	<b>121,755</b>	<b>175,603</b>	<b>222,350</b>	<b>240,479</b>	<b>247,760</b>
<b>Maintenance Districts:</b>					
Street Light ID	977,065	1,041,755	1,328,010	1,164,000	1,437,200
Parkway ID	383,614	292,159	406,430	305,710	509,570
<b>Total Maintenance Districts</b>	<b>1,360,679</b>	<b>1,333,914</b>	<b>1,734,440</b>	<b>1,469,710</b>	<b>1,946,770</b>
<b>Other Agency</b>	<b>1,177,276</b>	<b>965,019</b>	<b>356,000</b>	<b>747,994</b>	<b>659,930</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 30,161,364</b>	<b>\$ 37,847,371</b>	<b>\$ 81,664,340</b>	<b>\$ 77,593,151</b>	<b>\$ 110,090,140</b>



## Expense Detail

	2002-03 Actual	2003-04 Actual	2004-05 Adopted	2004-05 Projected	2005-06 Adopted
<b>CAPITAL IMPROVEMENTS</b>					
Construction	5,471,364	1,065,682	35,000,000	13,060	17,591,670
Municipal Buildings	24,615,362	7,494,663	12,440,340	13,585,560	60,648,670
Park, Recreation & Open Space	(4,514,679)	7,353,017	20,641,940	11,059,050	16,117,310
Storm Water & Flood Control	(156,311)	385,082	4,201,010	1,118,310	6,258,690
Streets & Roadways	16,841,982	45,586,517	68,949,630	69,392,600	20,212,620
Traffic Control	393,066	2,348,391	2,353,880	1,979,220	2,173,130
Wastewater Improvements	12,929,007	16,830,587	55,603,440	40,445,802	67,435,660
Water System	6,710,558	9,024,569	15,760,620	20,295,240	45,171,710
Redevelopment	2,416,811	2,565,339	8,132,560	9,034,760	2,223,030
<b>TOTAL CAPITAL IMPROVEMENT</b>	<b>\$ 64,707,160</b>	<b>\$ 92,653,847</b>	<b>\$ 223,083,420</b>	<b>\$ 166,923,602</b>	<b>\$ 237,832,490</b>
<b>DEBT SERVICE</b>					
MPC - Public Facilities	19,924,495	6,227,184	-	3,768,140	34,951,000
MPC - Water System	3,248,694	1,212,181	-	662,682	13,014,860
MPC - Wastewater System	-	-	-	22,659,170	37,970,870
General Obligation Debt	10,494,301	16,203,184	20,771,300	18,793,960	19,370,150
Improvement District Debt	2,386,360	2,426,518	2,724,990	2,724,040	484,600
<b>TOTAL DEBT SERVICE</b>	<b>\$ 36,053,850</b>	<b>\$ 26,069,067</b>	<b>\$ 23,496,290</b>	<b>\$ 48,607,992</b>	<b>\$ 105,791,480</b>
<b>TRUST ACCOUNTS</b>					
Fire Pension	2,500	2,500	2,400	2,400	2,400
<b>TOTAL TRUST ACCOUNTS</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>
<b>GRAND TOTAL EXPENSES</b>	<b>\$ 241,099,550</b>	<b>\$ 298,475,568</b>	<b>\$ 488,636,500</b>	<b>\$ 450,795,823</b>	<b>\$ 676,442,340</b>



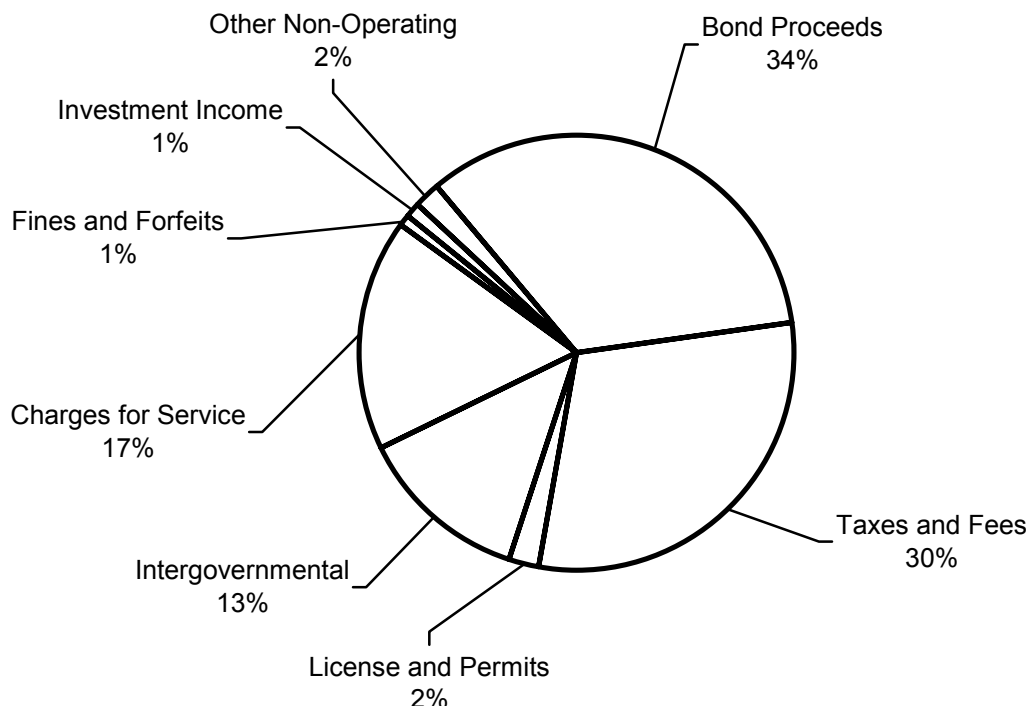
## ALL REVENUE SOURCES

This section of the budget document includes detail information regarding revenue types, including historical information, assumptions for the FY06 budget and future projections. Information on "Transfers In", is found on a separate table in this section. Information on bond proceeds, property tax and special assessments is found in the debt section.

The total revenue anticipated for FY06 is \$660,927,490; of this \$255,833,150 is transfer of resources from one fund to another and \$405,094,340 is new revenue. This is a 25% increase from budget FY05. The largest areas of increase are sales tax, intergovernmental, charges for service and bond proceeds. Details on areas of change are found in the sections in this summary area of the budget. The major revenue sources for all funds are shown on the table below:

Revenue Type	2002-03 Actual	2003-04 Actual	2004-05 Budget	2004-05 Projected	2005-06 Adopted
<b>Taxes and Fees</b>	74,155,024	100,932,381	90,486,350	126,925,800	123,292,200
<b>License and Permits</b>	4,892,626	6,297,983	5,915,000	8,321,910	7,877,000
<b>Intergovernmental</b>	43,926,179	34,440,730	42,248,540	45,698,060	52,139,960
<b>Charges for Service</b>	43,129,435	52,650,675	56,460,440	58,407,930	68,019,660
<b>Fines and Forfeits</b>	1,846,377	2,115,055	2,074,000	1,975,800	2,246,000
<b>Investment Income</b>	(2,151,585)	1,994,434	1,667,530	3,594,580	3,906,320
<b>Other Non-Operating</b>	1,763,764	2,700,478	9,649,080	4,139,490	7,494,530
<b>Bond Proceeds</b>	6,531,032	52,902,954	114,682,000	82,739,850	140,118,670
<b>Total</b>	<b>\$ 174,092,852</b>	<b>\$ 254,034,690</b>	<b>\$ 323,182,940</b>	<b>\$ 331,803,420</b>	<b>\$ 405,094,340</b>

**FY06 Revenue Sources All Funds By Type**



## TAXES AND FEES

### Local Sales Tax

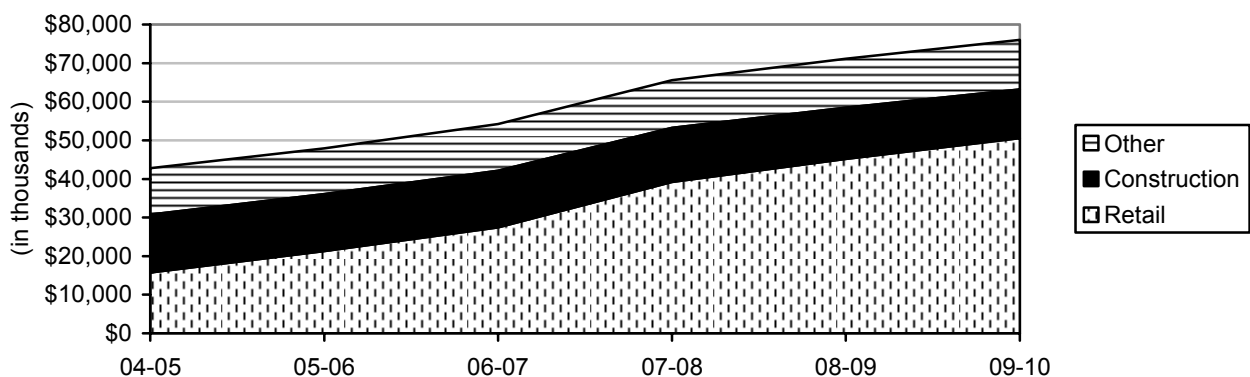
Gilbert levies a one and one-half percent sales tax on sales collected within the Town limits. Gilbert increased the rate from one percent to one and one-half cent in FY01. The State collects this sales tax revenue and remits the amount collected weekly.

Gilbert anticipates an increase in sales tax collections of 60% over the next five years. The largest contributing factor is construction of additional retail along the San Tan Freeway corridor. The table below shows that retail is anticipated to grow by 60% over the next five years. It is anticipated that as the retail component increases, the construction sales tax component will decline as Gilbert approaches build out.

The projections are based on the following assumptions:

- the economy will continue to grow
- construction will start to decline in FY08
- no significant new non-retail sources will develop
- retail development will continue as planned
- the sales tax rate will not increase

<u>Year</u>	<u>Retail</u>	<u>Construction</u>	<u>Other</u>	<u>Total</u>
2000-01	10,955,645	6,514,709	7,644,794	\$ 25,115,148
2001-02	12,529,574	7,889,630	8,775,081	\$ 29,194,285
2002-03	11,953,344	8,218,169	9,197,413	\$ 29,368,926
2003-04	14,316,218	9,100,453	11,327,464	\$ 34,744,135
2004-05	15,761,520	14,961,394	12,080,584	\$ 42,803,498
2005-06	21,329,000	14,700,000	11,881,000	\$ 47,910,000
2006-07	27,410,000	14,700,000	12,119,000	\$ 54,229,000
2007-08	39,221,000	13,965,000	12,361,000	\$ 65,547,000
2008-09	45,217,000	13,267,000	12,608,000	\$ 71,092,000
2009-10	50,543,000	12,604,000	12,860,000	\$ 76,007,000



## Property Tax

Property tax only repays debt issued for voter approved bonds. The bonds are issued to pay for construction of streets, parks, facilities, and utility infrastructure. The levy rate is \$1.15 per \$100 in secondary assessed value. This levy is about 9% of the total property tax rate for property in the Gilbert School District. While the Gilbert School District is the largest, there are three school districts that cover Gilbert including Gilbert, Higley, and Chandler.

More information on general obligation debt and the property tax is found in the debt section.

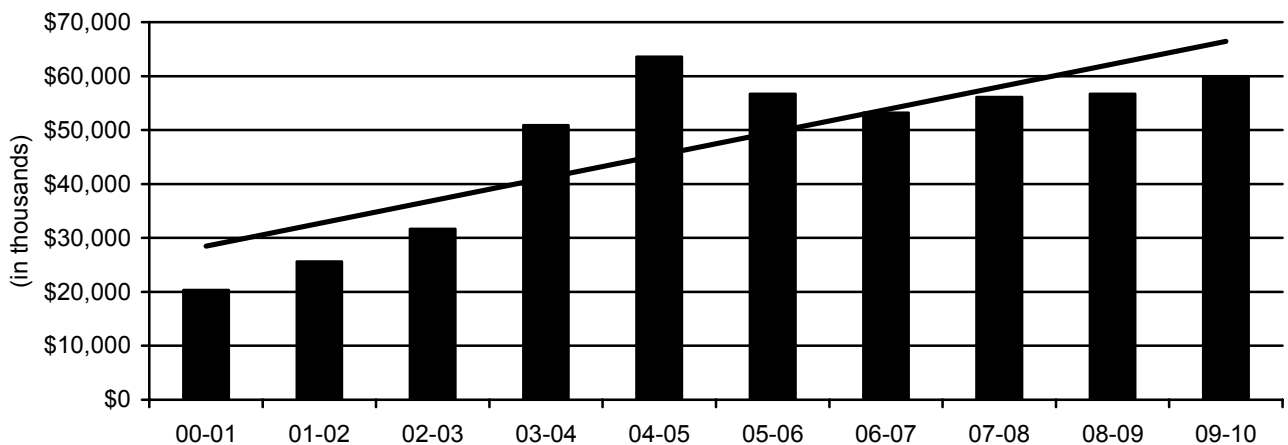
## Assessments

Assessment districts are established for street lights, parkway improvements and capital improvements. The street light district revenue is based on the cost of electricity for the district area. The amount is revised and levied every year. Each district is calculated separately. Parkway Improvement Districts (PKID) pay for cost of maintenance and improvements in the parkway areas for eleven subdivisions in Gilbert. The amount for each PKID is levied on an equal per lot basis. The levy for these districts is calculated and levied annually based on projected and historical costs.

Capital Improvement Districts are established to repay improvement debt issued for one time construction of infrastructure. The benefited property in the area is levied an assessment to repay the debt issued.

## System Development Fees

System Development Fees (SDF) are charged to all new development. The fees are collected to pay for infrastructure required due to growth. Fees are collected for traffic signals, water, wastewater, parks, police, fire and general government. A water resource fee is charged to pay for the cost of increased water rights. SDF's are reviewed annually and revised based on changes in the cost of construction and changes in the infrastructure requirements. The budget and future year projections anticipate that average growth will remain at about 300 single family homes per year. The projection also includes allowances in future years for additional retail construction. The graph below shows the anticipated growth in System Development Fee revenue.



The projection for system development fees is based on 5% rate increases with a conservative 280 single family households plus the projection for retail, industrial and other commercial. In FY05 there was an average of 354 single family home permits issued monthly.

## LICENSE AND PERMITS

License fees are charged for business registration and alcoholic beverage license. Permits fees are charged for building, fire, engineering, signs, and alarms. The permit fees trend with the construction activity.

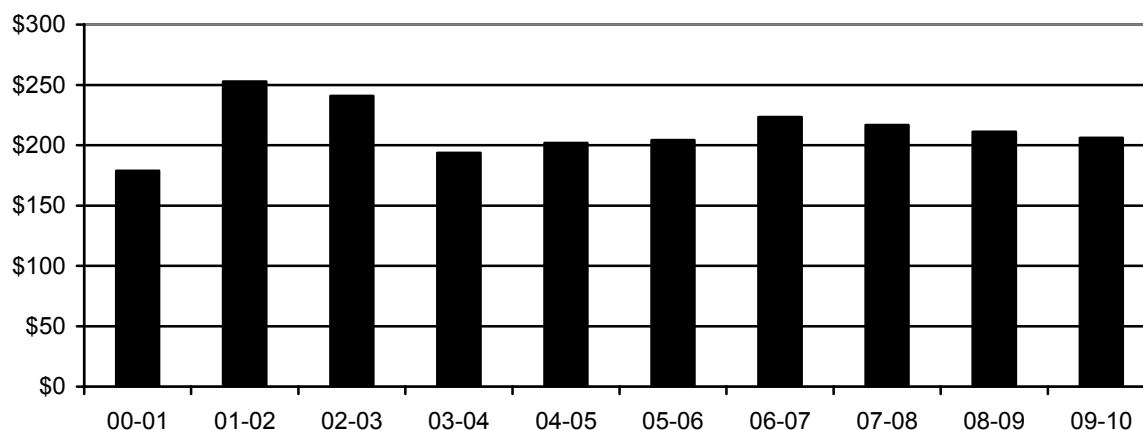
## INTERGOVERNMENTAL

Funding received from any other government agency is considered intergovernmental. The largest source is state shared revenue for sales tax, income tax, highway user revenue, vehicle license tax and local transportation assistance fund. The state shared revenue is distributed as follows:

<b>Sales Tax:</b>	Twenty five percent of state sales tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the State.
<b>Income Tax:</b>	Fifteen percent of the State income tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the State. There is a two year time lag in distribution. So the income tax collected in FY04 is distributed to the Cities in FY06.
<b>Highway User Revenue:</b>	Cities and towns receive 27.5% of the highway user revenue fund. One half of the monies received are distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the State. The remaining one half is distributed based on the basis of the "county of origin" of gasoline sales and the relation of Gilbert's population to the total incorporated population of Maricopa County. These funds must be used solely for street purposes.
<b>Vehicle License:</b>	Twenty-five percent of the net revenues collected for the licensing of motor vehicles by the County are distributed back based on the population of Gilbert in relation to the total incorporated population of Maricopa County.
<b>Local Transportation Assistance Fund:</b>	The State Lottery distributes funds based on population.

Most of state shared distributions are based on population. The latest census, completed in 2000, is the basis under which state shared revenues are distributed. Due to Gilbert's rapid population growth, significant increases in state shared revenues are projected with the next census update which is anticipated to take effect in FY07. In FY04 the State reduced state shared income tax by \$2,000,000 as a result of the recession two years earlier. The graph below shows the amount of Intergovernmental revenue received per capita based on actual amounts received and future projections.

## State Shared Revenue Per Capita



## CHARGES FOR SERVICE

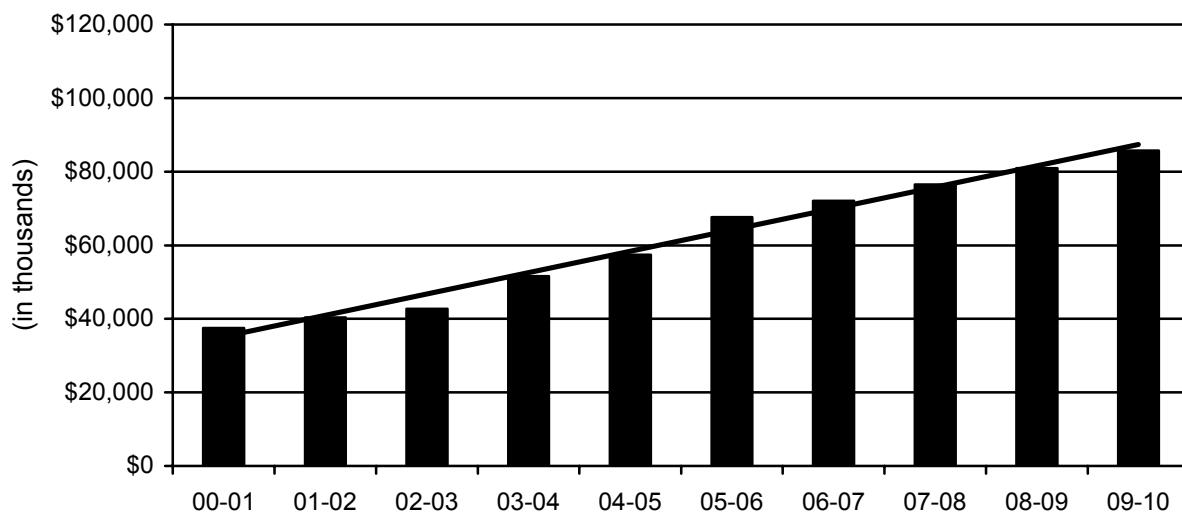
All charges for service are based on the philosophy that whoever benefits from the service should pay a portion or all of the cost to provide that service. For example, the Council determined that new development must pay for growth therefore all community development fees are calculated based on 100% cost recovery.

Other charges for service include user fees for recreation services, water consumption, wastewater and solid waste disposal. The goal is for development services, internal services and all adult sports to be 100% self-supporting. Overall recreation programs have an approximate cost recovery of 55% planned for in FY06. In FY04 a Self Health Insurance Internal Service Fund was established.

The following table compares the charges based on use.

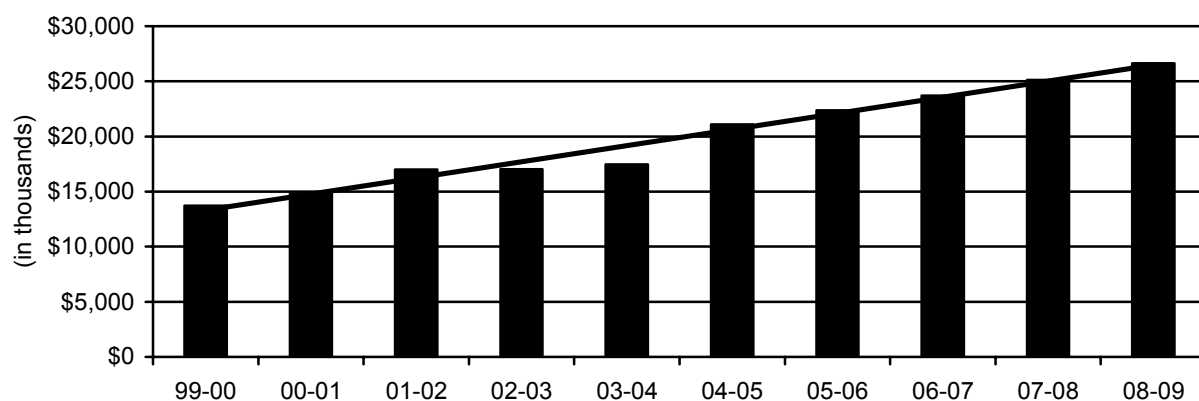
Year	Community Development	Parks, Recreation, Other	Water, Irrigation	Wastewater	Solid Waste	Total
2000-01	1,350,162	4,564,415	14,823,344	9,888,011	6,870,715	\$ 37,496,647
2001-02	1,167,021	4,810,212	16,514,943	9,997,086	7,918,818	\$ 40,408,080
2002-03	1,682,450	5,201,466	17,132,272	10,330,528	8,782,719	\$ 43,129,435
2003-04	2,332,546	11,476,258	18,356,485	11,097,268	9,388,118	\$ 52,650,675
2004-05	3,093,210	12,413,430	20,516,300	12,050,000	10,334,990	\$ 58,407,930
2005-06	3,268,000	16,110,460	24,103,000	13,568,200	10,970,000	\$ 68,019,660
2006-07	3,268,000	18,043,720	26,051,250	15,179,400	11,145,400	\$ 73,687,770
2007-08	3,104,600	20,208,960	28,032,830	16,771,990	11,788,200	\$ 79,906,580
2008-09	2,949,370	22,634,040	30,170,850	18,303,600	12,432,100	\$ 86,489,960
2009-10	2,801,900	25,350,120	32,476,810	19,908,140	13,077,100	\$ 93,614,070

## Total Charges for Service



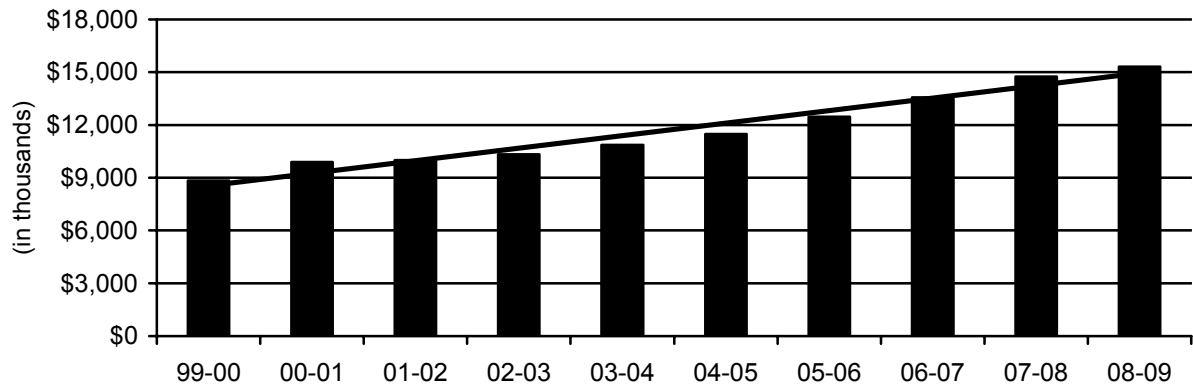
## Water

Water user fees are reviewed annually to ensure that revenue is able to cover 100% of the actual and anticipated cost of provided water to customers. The cost includes pumping water from the ground, treating the surface and ground water, distributing the water to customers, reading the meters and maintaining the system. No rate increases are included in the projections. The graph below shows the anticipated growth in revenue resulting from increases in customer base.



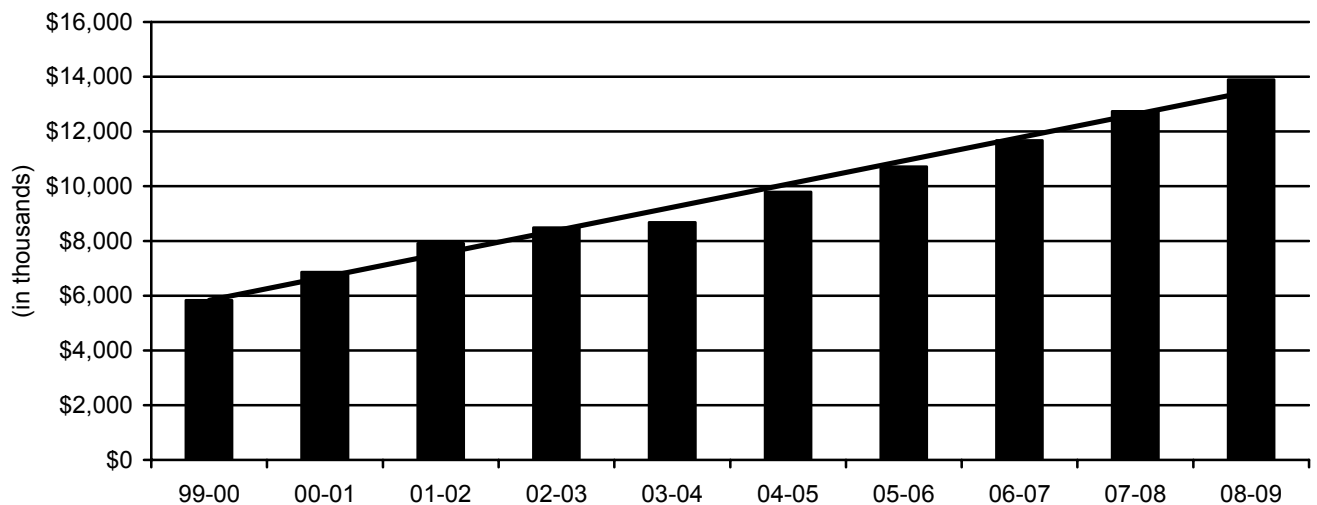
## Wastewater

Staff reviews wastewater fees annually to ensure revenue covers 100% of the cost of operations. Wastewater operations include collection, treatment and recovery of wastewater. A fee increase of 5% took effect in October, 2004. The graph below shows the anticipated growth in revenue resulting from the fee increase and increases in customer base.



## Solid Waste

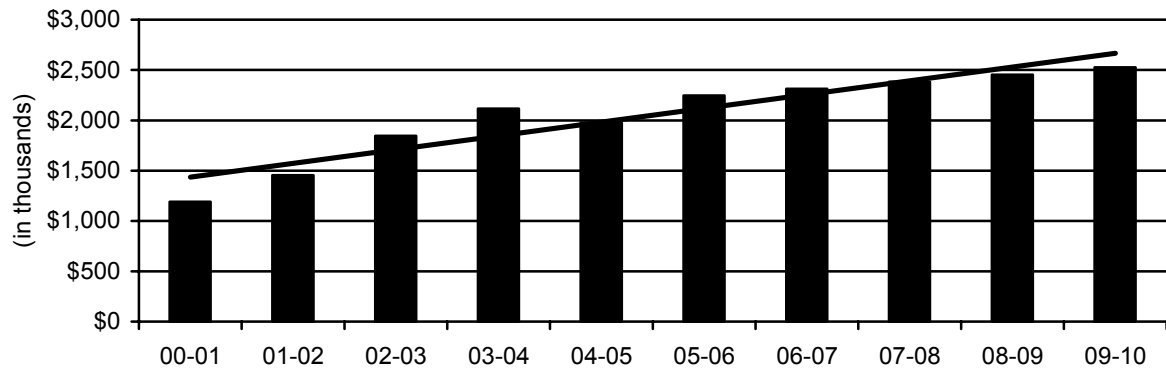
Solid Waste includes collection of residential, uncontained, and recycling. The operation also includes commercial and roll off customers. Annual rate reviews ensure that revenue covers all the cost of operations. The costs impacting rates the most in these funds are personnel, landfill tipping fees, equipment maintenance and replacement. The graph below shows the anticipated growth in revenue resulting from increases in customer base.





## FINES AND FORFEITS

Fines are collected by the Court based on citations issued by the Police Department and cases prosecuted by the Prosecutor's office. The graph below shows the anticipated growth in revenue resulting from increases in population base and in Police Officers per capita.



## INVESTMENT INCOME

Gilbert invests all idle cash with the State of Arizona Local Government Investment Pool (LGIP). The current rate of return is about 2.8%. The average for FY05 was 2%. Interest income in the five year forecasts is based on a 3% rate of return.

## OTHER NON-OPERATING

This revenue category includes property rental, insurance recoveries, donations and contributions and other one-time revenue not categorized elsewhere. Most of the other non-operating is highly unpredictable and is included in the budget at a minimal amount unless a specific source is known during budget preparation.

## BOND PROCEEDS

Gilbert anticipates selling three bond issues in FY06:

- \$34,359,000 in Municipal Property Corporation – Public Facilities - for the South Area Service Center and Police Property Facility
- \$76,085,000 in Municipal Property Corporation – Water Resources - for the South Water Treatment Plant and various water infrastructure
- \$12,083,000 in General Obligation for street projects

In addition, there is a reserve amount for Improvement District Debt in the amount of \$17,591,670 to provide the ability for unforeseen development.

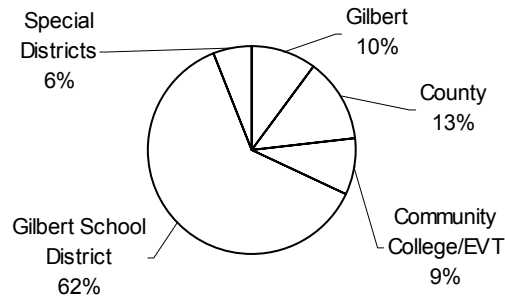
More information on debt and bond proceeds is found in the Debt section.



## Property Tax Rates

The property tax rate for Gilbert is \$1.15/\$100 in secondary assessed valuation, there is no primary property tax. Town of Gilbert property tax is collected for debt repayment only, not for operations.

Residents in Gilbert, based on address, are served by one of three local school districts. Each district has a unique primary and secondary tax rate. The distribution of property tax based on 2005/06 information is shown below for each district. The graph to the right shows the percentage allocation for the Gilbert School District.



	Gilbert School District	Chandler School District	Higley School District
<b>Primary (Operating)</b>			
State	\$0.0000	\$0.0000	\$0.0000
County	\$1.1971	\$1.1971	\$1.1971
Community College	\$0.8936	\$0.8936	\$0.8936
Education Equalization	\$0.4358	\$0.4358	\$0.4358
<b>Gilbert</b>	<b>\$0.0000</b>	<b>\$0.0000</b>	<b>\$0.0000</b>
East Valley Institute	\$0.0573	\$0.0573	\$0.0573
Local School District	\$3.9070	\$4.0908	\$3.8880
<b>Total Primary</b>	<b>\$6.4908</b>	<b>\$6.6746</b>	<b>\$6.4718</b>
<b>Secondary (Debt)</b>			
County	\$0.0000	\$0.0000	\$0.0000
Community College	\$0.1379	\$0.1379	\$0.1379
Fire District	\$0.0069	\$0.0069	\$0.0069
Flood Control	\$0.2119	\$0.2119	\$0.2119
County Library	\$0.0521	\$0.0521	\$0.0521
Central Arizona Project	\$0.1200	\$0.1200	\$0.1200
Hospital District	\$0.0000	\$0.0000	\$0.0000
<b>Gilbert</b>	<b>\$1.1500</b>	<b>\$1.1500</b>	<b>\$1.1500</b>
East Valley Institute	\$0.0000	\$0.0000	\$0.0000
Local School District	\$3.0913	\$2.2426	\$1.5603
<b>Total Secondary</b>	<b>\$4.7701</b>	<b>\$3.9214</b>	<b>\$3.2391</b>
<b>Total</b>			
State	\$0.0000	\$0.0000	\$0.0000
County	\$1.1971	\$1.1971	\$1.1971
Community College	\$1.0315	\$1.0315	\$1.0315
Education Equalization	\$0.4358	\$0.4358	\$0.4358
Fire District	\$0.0069	\$0.0069	\$0.0069
Flood Control	\$0.2119	\$0.2119	\$0.2119
County Library	\$0.0521	\$0.0521	\$0.0521
Central Arizona Project	\$0.1200	\$0.1200	\$0.1200
Hospital District	\$0.0000	\$0.0000	\$0.0000
<b>Gilbert</b>	<b>\$1.1500</b>	<b>\$1.1500</b>	<b>\$1.1500</b>
East Valley Institute	\$0.0573	\$0.0573	\$0.0573
Local School District	\$6.9983	\$6.3334	\$5.4483
<b>Total Tax Rate</b>	<b>\$11.2609</b>	<b>\$10.5960</b>	<b>\$9.7109</b>



## **General Fund**

**General Fund Summary**

**Management and Policy**

**Legal and Court**

**Community Development**

**Police Department**

**Fire Department**

**Public Works**

**Leisure Services**

**Other General Fund**

**FUND DESCRIPTION**

The General Fund is the largest operating fund in the budget and includes the most diverse operations. The General Fund provides accounting for all activities that do not have a specific revenue source. The revenue collected for support of the entire community is deposited in the General Fund to finance Public Safety, Community Development, Parks and Recreation and Internal Support functions. The following table indicates the subsidy provided for each major area.

<b>Program</b>	<b>FY 2005-06 Appropriation</b>	<b>FY 2005-06 Recovery</b>	<b>FY 2005-06 Subsidy</b>	<b>FY 2005-06 % Subsidized</b>
<b>Management and Policy</b>	\$ 13,360,550	\$ 5,161,910	\$ 8,198,640	61%
<b>Legal and Court</b>	3,599,360	155,000	3,444,360	96%
<b>Community Development</b>	12,338,270	10,535,040	1,803,230	15%
<b>Police</b>	38,783,230	1,810,000	36,973,230	95%
<b>Fire</b>	25,311,890	1,026,000	24,285,890	96%
<b>Public Works</b>	5,886,190	1,400,290	4,485,900	76%
<b>Leisure Services</b>	12,393,390	1,972,000	10,421,390	84%
<b>Other General Fund</b>	2,996,700	327,000	2,669,700	89%
<b>Non-Departmental</b>	(540,000)	-	(540,000)	100%
<b>Contingency</b>	1,999,000	-	1,999,000	100%
<b>Total General Fund</b>	<b>\$ 116,128,580</b>	<b>\$ 22,387,240</b>	<b>\$ 93,741,340</b>	<b>81%</b>

A portion of the recovery consists of transfers from other operating funds as a recovery of costs incurred to support the operations of Water, Wastewater, Solid Waste and Streets.

The total General Fund Revenue budget is \$95,292,080. The non-allocated revenue detailed in the summary section of this document provides for the subsidy. The non-allocated amount is \$72,904,840. The remaining subsidy amount of \$20,836,500 is provided by carry-forward balances.

More detail on revenue and expenditures is included in the summary section and in the individual section for that activity.

**FUND NARRATIVE**

The General Fund received a great deal of scrutiny during the budget process this year because of the revenue constrained budget cycle. As Gilbert grows by about 300 households per month, the demand for services increases in some proportion depending on the service. The largest portion of revenue to the General Fund is sales tax. The business development needed to supply the sales tax to support the services to the residents is not keeping pace with the demand for the service. This fund will continue to be in a delicate balancing position for the next several years until business development catches up to residential development.



## General Fund

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Management and Policy	83.60	82.50	86.50	91.50	93.50
Legal and Court	27.97	31.25	31.50	31.62	33.62
Community Development	88.15	91.65	93.65	95.65	95.65
Police	201.47	269.00	274.00	276.00	305.00
Fire	102.50	110.75	121.50	122.50	136.00
Public Works	27.00	25.50	26.00	26.00	28.00
Leisure Services	119.27	108.95	106.89	106.89	110.20
Other General Fund	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Contingency	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>649.96</b>	<b>719.60</b>	<b>740.04</b>	<b>750.16</b>	<b>801.97</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Management and Policy	8,742,631	8,800,152	11,027,530	10,212,937	13,360,550
Legal and Court	3,304,194	2,759,718	3,061,930	2,999,581	3,599,360
Community Development	10,395,837	9,325,564	9,474,920	9,947,999	12,338,270
Police	18,463,766	20,788,860	26,301,030	22,382,473	38,783,230
Fire	8,962,772	9,926,103	11,498,120	11,648,986	25,311,890
Public Works	2,639,007	4,452,490	5,260,390	4,334,190	5,886,190
Leisure Services	8,527,029	6,367,848	7,347,530	7,623,742	12,393,390
Other General Fund	2,707,524	2,761,655	2,601,700	3,005,280	2,996,700
Non-Departmental	369,945	5,030,841	(813,750)	1,377,250	(540,000)
Contingency	-	-	1,800,000	-	1,999,000
<b>Total Expenses</b>	<b>\$ 64,112,705</b>	<b>\$ 70,213,231</b>	<b>\$ 77,559,400</b>	<b>\$ 73,532,438</b>	<b>\$ 116,128,580</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	35,022,639	40,073,960	48,062,650	45,296,298	58,946,530
Supplies & Contractual	15,884,302	17,299,005	22,785,860	20,636,210	27,660,920
Capital Outlay	1,164,700	577,135	1,357,170	1,399,820	788,490
Transfers Out	12,041,064	12,263,131	5,353,720	6,200,110	28,732,640
<b>Total Expenses</b>	<b>\$ 64,112,705</b>	<b>\$ 70,213,231</b>	<b>\$ 77,559,400</b>	<b>\$ 73,532,438</b>	<b>\$ 116,128,580</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	65,179,673	74,391,478	76,051,760	85,595,000	95,292,080
Total Expenses	64,112,705	70,213,231	77,559,400	73,532,438	116,128,580
<b>Net Operating Result</b>	<b>\$ 1,066,968</b>	<b>\$ 4,178,247</b>	<b>\$ (1,507,640)</b>	<b>\$ 12,062,562</b>	<b>\$ (20,836,500)</b>

## **Management and Policy**

**Management and Policy Summary**

**Mayor and Council**

**Town Manager**

**Town Clerk**

**Finance**

**Technology Services**

**Personnel**



## BUSINESS UNIT DESCRIPTION

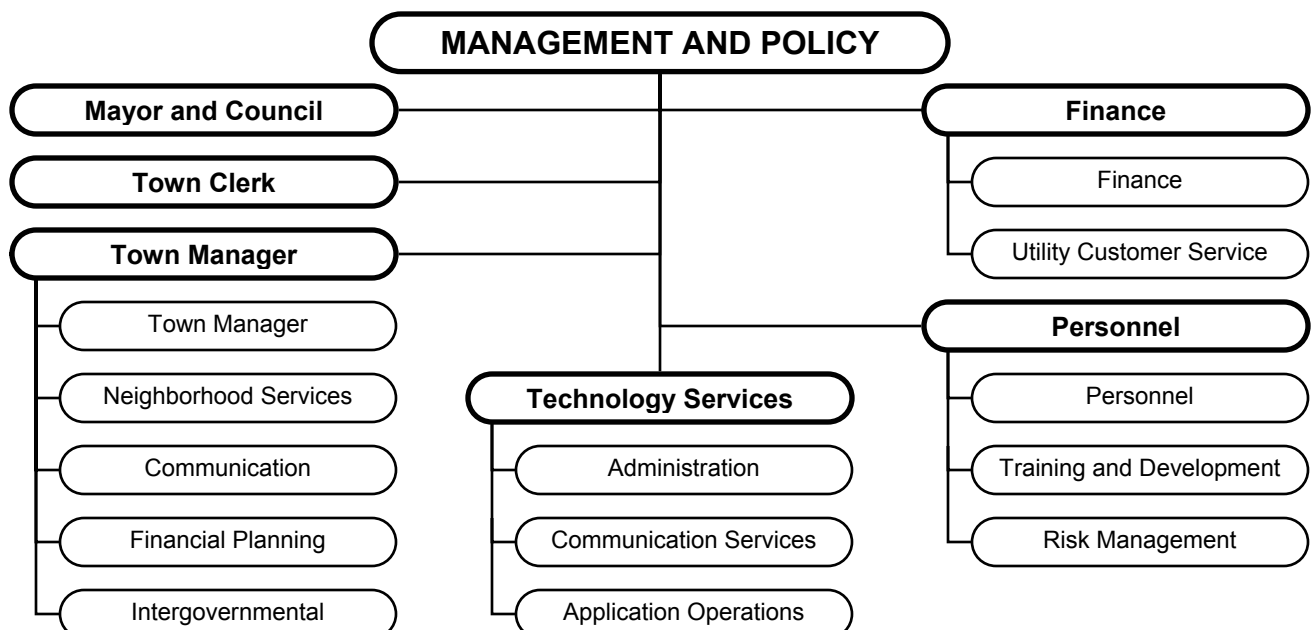
This unit represents the core policy, managerial and internal support functions of the Town, including: Mayor and Council, Town Manager, Town Clerk, Finance, Technology Services, and Personnel. The Mayor and Council represent the legislative side of government and set policy for the Town. The Mayor and Council also approve the budget and capital improvement plans, determine and set the annual tax rates, appoint the Town Manager, Town Attorney, Town Clerk, Municipal Court Judge, and citizen boards and commissions.

The Town Manager, representing the executive side of government, is responsible for the day-to-day oversight and management of all departments; coordination of all municipal programs and services; for directing the development and implementation of the Operating and Capital Budgets, which combined, total \$421 million and represents a workforce of 1,029 full-time equivalent positions. The Town Clerk's main responsibilities include the coordination of the Town Council agenda process, administration of elections, and administration of the Town's records management program. Finance operations include the maintenance of accurate and complete financial records, payment of all employees and vendors, and the provision of meaningful and timely financial reports and information. Technology Services supports and maintains all of the information systems in use by the Town. Personnel provides support for the Town's human resource, training, health insurance administration and risk management needs.

## GOALS FY 2006

- ◆ Manage the growth of the community in harmony the community's vision for the future while maintaining the present and protecting the Town's history
- ◆ Balance the present and future aspirations within available resources
- ◆ Improve organizational effectiveness through the optimization of resources

## ORGANIZATIONAL CHART





## Management and Policy

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mayor and Council	1.00	1.00	1.00	1.00	1.00
Town Manager	17.85	15.75	15.75	16.75	16.75
Town Clerk	6.00	6.00	6.00	6.00	6.00
Finance	22.25	23.25	23.25	25.25	25.25
Technology Services	25.50	24.50	28.50	30.50	32.50
Personnel	11.00	12.00	12.00	12.00	12.00
<b>Total Personnel</b>	<b>83.60</b>	<b>82.50</b>	<b>86.50</b>	<b>91.50</b>	<b>93.50</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mayor and Council	307,622	332,896	493,700	331,562	836,150
Town Manager	2,117,292	2,142,365	2,777,300	2,549,813	3,374,930
Town Clerk	488,634	466,122	561,600	593,692	467,000
Finance	1,826,557	2,116,295	2,369,890	2,182,014	2,637,200
Technology Services	3,076,755	2,828,756	3,639,840	3,438,176	4,735,000
Personnel	925,771	913,718	1,185,200	1,117,680	1,310,270
<b>Total Expenses</b>	<b>\$ 8,742,631</b>	<b>\$ 8,800,152</b>	<b>\$ 11,027,530</b>	<b>\$ 10,212,937</b>	<b>\$ 13,360,550</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	4,616,180	5,028,585	6,053,720	5,719,537	7,454,960
Supplies & Contractual	3,449,511	3,492,209	4,914,480	4,445,810	5,729,990
Capital Outlay	-	21,447	25,000	20,760	-
Transfers Out	676,940	257,911	34,330	26,830	175,600
<b>Total Expenses</b>	<b>\$ 8,742,631</b>	<b>\$ 8,800,152</b>	<b>\$ 11,027,530</b>	<b>\$ 10,212,937</b>	<b>\$ 13,360,550</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	2,996,935	3,894,694	4,916,300	4,439,320	5,161,910
Total Expenses	8,742,631	8,800,152	11,027,530	10,212,937	13,360,550
<b>Net Operating Result</b>	<b>\$ (5,745,696)</b>	<b>\$ (4,905,458)</b>	<b>\$ (6,111,230)</b>	<b>\$ (5,773,617)</b>	<b>\$ (8,198,640)</b>



## Mayor and Council

### ***PURPOSE STATEMENT***

The Mayor and Council provide community leadership, develop policies to guide the Town in delivering services and achieving community goals, and advance and promote the physical, social, cultural and economic environment of the Town, through effective civic leadership and through the active democratic participation of our citizens.

All powers of the Town of Gilbert are vested in the Town Council, which is comprised of a Mayor and six Council Members. The Town Council establishes policy through the enactment of laws (ordinances) and the adoption of resolutions. The Mayor and Council members are elected "at large"; that is, they do not represent separate districts. Members are elected for four year terms at general municipal elections which are held every two years, resulting in an overlap in the terms of office. The Mayor and two Council Members are selected at one election, and the remaining four Members are chosen in the following election.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Adopted new Unified Land Development Code

### ***OBJECTIVES FY 2006***

- ◆ Enhance Citizen Participation
  - ✓ Maintain active Council Liaisons to all Boards and Commissions
  - ✓ Inform the Public about issues, programs and accomplishments
  - ✓ Review Board and Commissions
- ◆ Practice sound financial management

### ***BUDGET ISSUES***

Total Personnel budget includes a one time expenditure of \$266,330 for unfunded liability to purchase credited service with the Elected Officials' Retirement Plan. A one time transfer of \$15,630 is also included to fund the accrued replacement value of rolling stock.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Citizen satisfied or very satisfied with policy decisions	73%	75%	82%	75%
% of Citizens who see improvement in the residential quality of life	64%	62%	65%	65%
% of Citizens who believe Gilbert officials encourage citizen participation	56%	58%	58%	60%
Bond Rating – General Obligation – Moody's	n/a	A1	Aa3	Aa3

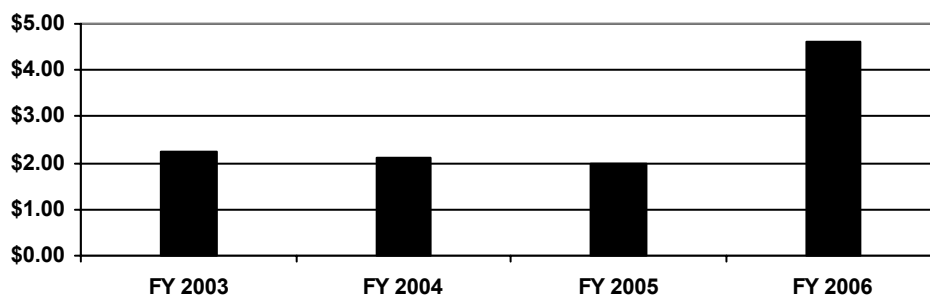
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mayor and Council	1.00	1.00	1.00	1.00	1.00
<b>Total Personnel</b>	1.00	1.00	1.00	1.00	1.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mayor and Council	307,622	332,896	493,700	331,562	836,150
<b>Total Expenses</b>	\$ 307,622	\$ 332,896	\$ 493,700	\$ 331,562	\$ 836,150

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	169,865	206,572	215,490	214,242	559,940
Supplies & Contractual	127,837	116,284	268,170	114,780	258,580
Capital Outlay	-	-	-	-	-
Transfers Out	9,920	10,040	10,040	2,540	17,630
<b>Total Expenses</b>	\$ 307,622	\$ 332,896	\$ 493,700	\$ 331,562	\$ 836,150

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	52,296	56,590	95,080	65,290	114,420
Total Expenses	307,622	332,896	493,700	331,562	836,150
<b>Net Operating Result</b>	\$ (255,326)	\$ (276,306)	\$ (398,620)	\$ (266,272)	\$ (721,730)

## COST PER CAPITA





## Town Manager

### ***PURPOSE STATEMENT***

The Town Manager implements the policy developed by the Town Council by providing leadership to departments while working with outside agencies and by ensuring responsive, cost effective local government services to Gilbert residents.

The Town Manager's Office directs and coordinates departmental activities; performs community relations; prepares the annual operating and capital budgets; prepares fiscal forecasts and management analyses; submits recommendations to the Town Council; coordinates special projects; performs budgetary control functions; and supervises and coordinates the daily activities of the City government.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Continued to manage growth resulting in 4,256 new single family home completions adding \$788,919,389 in value and \$333,001,991 in non-residential construction
- ◆ Completion of two new Fire Stations and Realigned Greenfield/Williams Field/Market Street
- ◆ Opening of Page Senior Housing project in Heritage District
- ◆ Received Government Finance Officer's Budget Award for the FY05 Budget
- ◆ Revised public participation process for capital projects

### ***OBJECTIVES FY 2006***

- ◆ Support efforts for maximum participation in Special Census
- ◆ Complete all necessary road work for alignment with Santan Loop 202 freeway completion
- ◆ Continue redevelopment efforts in Heritage District
- ◆ Maintain recognition by the Government Finance Officers Association for the Distinguished Budget Award for 2005/06

### ***BUDGET ISSUES***

The Town Manager budget increases 21.5% over the FY05 adopted budget. Included in this increase is \$217,340 of one time expenditures and transfers, an increase of \$211,000 in capital project coordination, and an additional Web Specialist FTE in the Communications cost center.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of survey respondents satisfied with treatment when calling Gilbert	85%	85%	88%	90%
% of population satisfied with value received from tax dollar	81%	81%	88%	90%
% of capital projects completed within budget	n/a	50%	70%	90%



## Town Manager

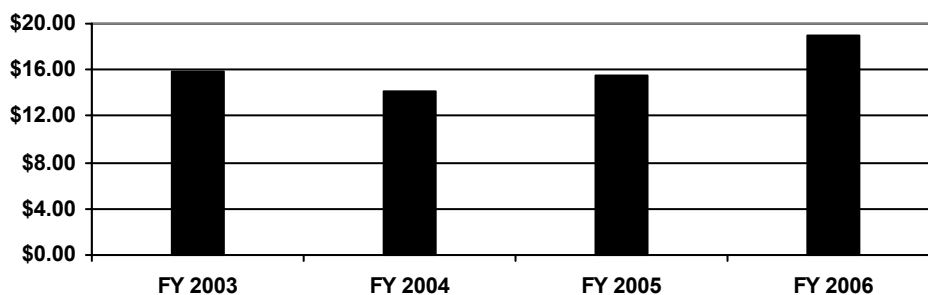
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Town Manager	2.75	2.75	2.75	2.75	2.75
Neighborhood Services	4.60	3.00	3.00	3.00	3.00
Communication	4.25	3.25	3.25	4.25	4.25
Financial Planning	4.50	4.50	4.50	4.50	4.50
Capital Project Coordination	0.00	0.00	0.00	0.00	0.00
Intergovernmental	1.75	2.25	2.25	2.25	2.25
<b>Total Personnel</b>	<b>17.85</b>	<b>15.75</b>	<b>15.75</b>	<b>16.75</b>	<b>16.75</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Town Manager	472,512	384,595	428,830	392,548	642,900
Neighborhood Services	345,332	249,023	253,550	250,794	286,070
Communication	458,903	411,606	402,970	386,486	477,660
Financial Planning	325,608	310,701	398,880	396,837	462,020
Capital Project Coordination	394,890	620,524	1,051,500	902,000	1,262,500
Intergovernmental	120,047	165,916	241,570	221,148	243,780
<b>Total Expenses</b>	<b>\$ 2,117,292</b>	<b>\$ 2,142,365</b>	<b>\$ 2,777,300</b>	<b>\$ 2,549,813</b>	<b>\$ 3,374,930</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,192,929	1,182,076	1,313,890	1,281,403	1,484,870
Supplies & Contractual	919,353	954,129	1,459,220	1,264,220	1,864,510
Capital Outlay	-	-	-	-	-
Transfers Out	5,010	6,160	4,190	4,190	25,550
<b>Total Expenses</b>	<b>\$ 2,117,292</b>	<b>\$ 2,142,365</b>	<b>\$ 2,777,300</b>	<b>\$ 2,549,813</b>	<b>\$ 3,374,930</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	274,392	1,117,627	1,596,380	1,448,290	1,699,380
Total Expenses	2,117,292	2,142,365	2,777,300	2,549,813	3,374,930
<b>Net Operating Result</b>	<b>\$ (1,842,900)</b>	<b>\$ (1,024,738)</b>	<b>\$ (1,180,920)</b>	<b>\$ (1,101,523)</b>	<b>\$ (1,675,550)</b>

### COST PER CAPITA



**PURPOSE STATEMENT**

To serve citizens in a courteous, impartial manner that promotes confidence and trust; to provide all customers with quality service in an efficient and timely manner and to work in harmony with Elected Officials. Prepare Council agendas and related documents; record legislative actions; attest official actions of the Council; and maintain, protect, and preserve official records of the Town. Conduct fair and impartial Town elections in accordance with federal, state, and local laws.

**ACCOMPLISHMENTS FY 2005**

- ◆ Planned and administered spring 2005 Primary and General Elections
- ◆ Developed and implemented Board and Commission Handbook, including review by select group of stakeholders
- ◆ Continued to provide leadership in Records Management activities within the organization
- ◆ Updated approximately 75% of the department Records Retention and Disposition Schedules, including coordination with the Arizona State Library, Archives, and Public Records and Department Record Coordinators

**OBJECTIVES FY 2006**

- ◆ Develop and implement publications to assist Political Committees in understanding and complying with Campaign Finance Laws by April 30, 2006
- ◆ Identify potential improvements to the boards and commission application process, including accessibility of information and implement improvements by March 31, 2006
- ◆ Continue focus on Records Management activities in the organization to provide leadership in the assessment and implementation of document imaging in departments, update of Records Retention Schedules, and continuing work with departments to improve records systems (on-going)

**BUDGET ISSUES**

Increases in personnel costs are the only change in the Town Clerk budget for FY06.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of records requests responded to within 24 hours	87%	82%	85%	85%
% of Council agendas and public notices posted at 24 hour minimum prior to meeting in conformance with Open Meeting law	100%	100%	100%	100%
% of Elections held that comply with Federal, State and Local laws	100%	n/a	100%	n/a





## Town Clerk

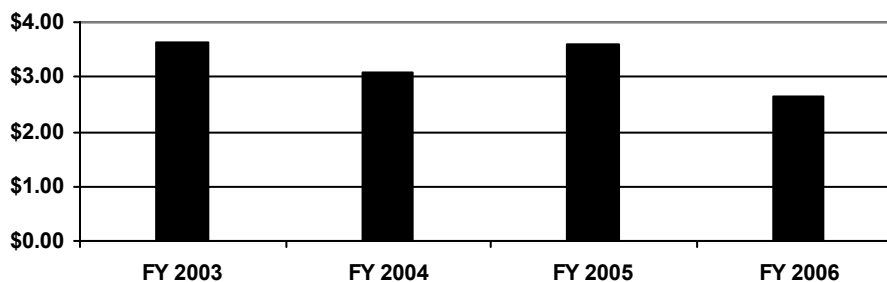
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Town Clerk	6.00	6.00	6.00	6.00	6.00
<b>Total Personnel</b>	6.00	6.00	6.00	6.00	6.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Town Clerk	488,634	466,122	561,600	593,692	467,000
<b>Total Expenses</b>	\$ 488,634	\$ 466,122	\$ 561,600	\$ 593,692	\$ 467,000

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	296,425	310,788	350,840	350,572	386,370
Supplies & Contractual	190,399	153,434	210,760	243,120	80,630
Capital Outlay	-	-	-	-	-
Transfers Out	1,810	1,900	-	-	-
<b>Total Expenses</b>	\$ 488,634	\$ 466,122	\$ 561,600	\$ 593,692	\$ 467,000

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	5,200	4,229	-	-	-
Total Expenses	488,634	466,122	561,600	593,692	467,000
<b>Net Operating Result</b>	\$ (483,434)	\$ (461,893)	\$ (561,600)	\$ (593,692)	\$ (467,000)

### COST PER CAPITA



***PURPOSE STATEMENT***

To ensure accurate financial reporting on the results of operations and to process financial transactions in an accurate and timely manner. Finance operations include responsibilities for payroll, accounts payable, accounts receivable, purchasing, utility billing, and cash management.

***ACCOMPLISHMENTS FY 2005***

- ◆ Received an unqualified audit opinion on our financial statements
- ◆ Received the Certificate of Achievement for Excellence in Financial Reporting for the 13<sup>th</sup> consecutive year from the Government Finance Officers Association
- ◆ Updated system development fees resulting in additional revenue to Gilbert in compliance with Council policy that growth pays for itself
- ◆ Increased wastewater rates
- ◆ Implemented new web and interactive voice response system that allows access to utility account history and real-time payments
- ◆ Completed procedure manuals for Utility Billing Department
- ◆ Expanded the number of utility billing cycles from four to eight
- ◆ Improved the timeliness of recording purchasing card activity by moving from a monthly to a weekly process
- ◆ Outsourced auction function for disposing of surplus property
- ◆ Improved the timeliness of posting internal service charges for fleet
- ◆ Selected new auditors through the formal bidding process

***OBJECTIVES FY 2006***

- ◆ Issue the annual audited financial statements by December 31, 2005 with an unqualified audit opinion
- ◆ Implement scheduling to automate utility billing and reporting processes
- ◆ Complete implementation and automation of new collection agency process
- ◆ Finish procedures manuals for all Finance Department positions (project was approximately 75% complete in FY05)

***BUDGET ISSUES***

The Utility Customer Service costs for postage, printing, credit card fees and supplies increase in direct proportion to the increase in customers. Finance budget includes a one time transfer of \$37,640 to fund the accrued replacement value of rolling stock.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of material audit findings	0	0	0	0
% of customers participating in utility autopay	n/a	n/a	6%	8%
% of utility web activity	n/a	n/a	16%	20%



## Finance

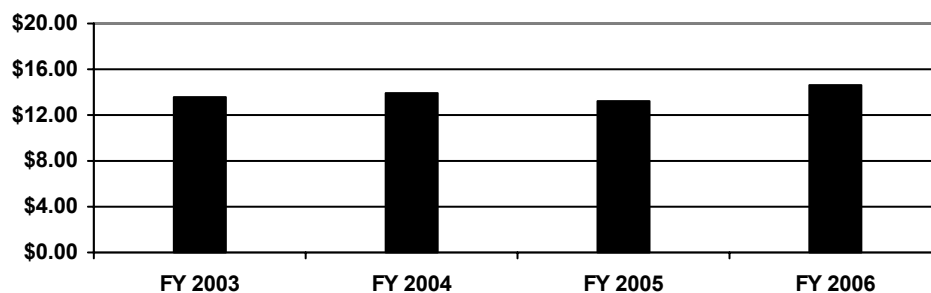
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Finance	13.00	13.00	13.00	13.00	13.00
Utility Customer Service	9.25	10.25	10.25	12.25	12.25
<b>Total Personnel</b>	<b>22.25</b>	<b>23.25</b>	<b>23.25</b>	<b>25.25</b>	<b>25.25</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Finance	967,357	1,052,313	1,172,910	1,035,306	1,309,930
Utility Customer Service	859,200	1,063,982	1,196,980	1,146,708	1,327,270
<b>Total Expenses</b>	<b>\$ 1,826,557</b>	<b>\$ 2,116,295</b>	<b>\$ 2,369,890</b>	<b>\$ 2,182,014</b>	<b>\$ 2,637,200</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,000,833	1,151,274	1,344,290	1,175,874	1,558,450
Supplies & Contractual	818,474	957,411	1,012,560	993,100	1,036,150
Capital Outlay	-	-	-	-	-
Transfers Out	7,250	7,610	13,040	13,040	42,600
<b>Total Expenses</b>	<b>\$ 1,826,557</b>	<b>\$ 2,116,295</b>	<b>\$ 2,369,890</b>	<b>\$ 2,182,014</b>	<b>\$ 2,637,200</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,304,737	1,501,994	1,756,840	1,539,510	1,938,820
Total Expenses	1,826,557	2,116,295	2,369,890	2,182,014	2,637,200
<b>Net Operating Result</b>	<b>\$ (521,820)</b>	<b>\$ (614,301)</b>	<b>\$ (613,050)</b>	<b>\$ (642,504)</b>	<b>\$ (698,380)</b>

### COST PER CAPITA



## **PURPOSE STATEMENT**

To provide technical, operational and educational support to our internal and external customers in a timely manner. To continuously assess our system environments and work processes in order to achieve superior results in our performance as a work team and as an essential part of our organization. To assist internal and external customers in the best use of resources provided.

## **ACCOMPLISHMENTS FY 2005**

- ◆ Installed Imaging at Public Safety Center (PSC)
- ◆ Implemented H/R Applicant Tracking
- ◆ Completed computer aided dispatch and report management system software for Police
- ◆ Successfully changed Public Safety Center Network from Radio to Data
- ◆ Replaced Microwave antenna at PSC
- ◆ Installed 100% of computers with virtual local area networks and separate Dynamic Host Configuration Protocol (DHCP)
- ◆ Upgraded the Communication Manager to Release 2.2
- ◆ Supported PSC Dispatch by providing maps every 30 days
- ◆ 100% Web databases converted to Structured Query Language (SQL) Server
- ◆ Increased web traffic more than 50%
- ◆ Agenda Staff reports and Council Communications are now available on web
- ◆ Implemented Subscription email list
- ◆ Implemented on line leagues standing
- ◆ Implementing Interactive Voice Response (IVR) to allow builders to call from cell phone and discover if an inspection has passed or failed
- ◆ Builders are now able to check inspections via the web allowing them to schedule and re-schedule inspections on line

## **OBJECTIVES FY 2006**

- ◆ Completion of builder inspections thru IVR
- ◆ Completion of PSC Computer Aided Dispatch/Records Management System (CAD/RMS) - Phase 2
- ◆ Implement Active Server Migration to provide one platform for all users
- ◆ Install Kodak Film Machine for permanent records
- ◆ Implement enterprise wide Microsoft Licenses Agreement at corporate level
- ◆ Implement inventory system by December 2005
- ◆ Complete technology planning for Fire Station 7 and South Area Service Center to include an Evidence Warehouse
- ◆ Complete Exchange Server Migration
- ◆ Install Cisco Client Server Architecture (CSA) to improve security
- ◆ Replace Municipal 2 telephone switches to provide faster service
- ◆ Upgrade Municipal 1 Router to provide faster service and increase connections
- ◆ Install Port 80 Anti-Virus Scanner for additional security
- ◆ Bring Website into compliance for Americans with Disability Act (ADA) specifications

## **BUDGET ISSUES**

Personnel in Technology Services increases 4 full time equivalents over FY05 adopted budget. A new cost center, Application Operations and Support, was created to better track expenses related to certain functions. For FY06, the budget for Application Operations and Support is included in the Administration budget. Contractual expenses include a \$410,000 increase in computer and related Repair and Maintenance.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of problems resolved by the Help Desk within 24 hours	95%	95%	95%	95%
Average time for help desk response	37 minutes	28 minutes	28 minutes	30 minutes
Unplanned down time for phone system	n/a	5%	5%	5%
Unplanned down time for web systems	n/a	5%	2%	2%
Unplanned down time for network systems	n/a	5%	5%	5%
Update public map rolls every 30 days	n/a	n/a	n/a	100%
Address errors and omissions begin legal process within 5 days.	n/a	n/a	n/a	100%



## Technology Services

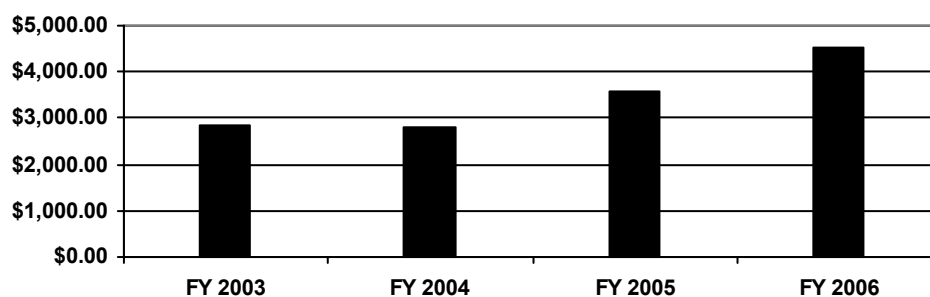
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Technology Services Admin	25.50	24.50	25.50	27.50	3.50
Communication Services	0.00	0.00	3.00	3.00	6.00
Application Operations	0.00	0.00	0.00	0.00	23.00
<b>Total Personnel</b>	<b>25.50</b>	<b>24.50</b>	<b>28.50</b>	<b>30.50</b>	<b>32.50</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Technology Services Admin	3,076,755	2,828,756	3,395,510	3,288,173	4,204,200
Communication Services	-	-	244,330	150,003	530,800
Application Operations	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 3,076,755</b>	<b>\$ 2,828,756</b>	<b>\$ 3,639,840</b>	<b>\$ 3,438,176</b>	<b>\$ 4,735,000</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,298,210	1,476,225	2,014,780	1,887,566	2,531,110
Supplies & Contractual	1,129,585	1,100,443	1,598,000	1,527,790	2,131,010
Capital Outlay	-	21,447	25,000	20,760	-
Transfers Out	648,960	230,641	2,060	2,060	72,880
<b>Total Expenses</b>	<b>\$ 3,076,755</b>	<b>\$ 2,828,756</b>	<b>\$ 3,639,840</b>	<b>\$ 3,438,176</b>	<b>\$ 4,735,000</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,230,702	1,086,834	1,174,150	1,101,070	1,185,880
Total Expenses	3,076,755	2,828,756	3,639,840	3,438,176	4,735,000
<b>Net Operating Result</b>	<b>\$ (1,846,053)</b>	<b>\$ (1,741,922)</b>	<b>\$ (2,465,690)</b>	<b>\$ (2,337,106)</b>	<b>\$ (3,549,120)</b>

### COST PER FTE



**PURPOSE STATEMENT**

To provide the Town of Gilbert with the programs, services and professional assistance necessary to:

- ◆ Attract, retain and develop high quality employees, supervisors and managers that reflect the increasing diversity of the community
- ◆ Promote compliance with employment and environmental laws, rules and policies
- ◆ Promote an organizational culture of respect, communication, alignment and accountability
- ◆ Promote employee safety, organizational loss control and the effective management of risk
- ◆ Provide education and technical support regarding Town waste, air, and storm water requirements
- ◆ Process and maintain employee personnel records

**ACCOMPLISHMENTS FY 2005**

- ◆ Introduced an on-site MPA program for employees through Arizona State University
- ◆ Completed roll-out of Discipline and Corrective Action Training for Directors, Managers and Supervisors

- ◆ Researched compensation equity issues and implemented compaction solution
- ◆ Conducted organization-wide CQI survey; communicated results to management and coordinated process improvement efforts

**OBJECTIVES FY 2006**

- ◆ Develop and roll-out recruitment and selection training for Directors, Managers and Supervisors
- ◆ Conduct refresher Civil Treatment training for Directors, Managers and Supervisors
- ◆ Continue to enhance web based access to personnel department processes and services

**BUDGET ISSUES**

A one time transfer of \$9,340 is included in the budget to fund the accrued replacement value of rolling stock. Contractual expenses decrease slightly. Personnel costs increase 14.7% as a result of market increases and compaction adjustments.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Turnover rate for regular employees	8.3%	9.2%	11.5%	10.0%
Number of recruitments per year	117	129	130	130
Average number of applicants per recruitment	85	55	60	60
Workers compensation claims per 100 staff	10	13	11	11
Average number of personnel actions per month	57	84	90	90
Average value of public entity insurance claims	\$664	\$1,533	\$1,680	\$1,680

## Personnel

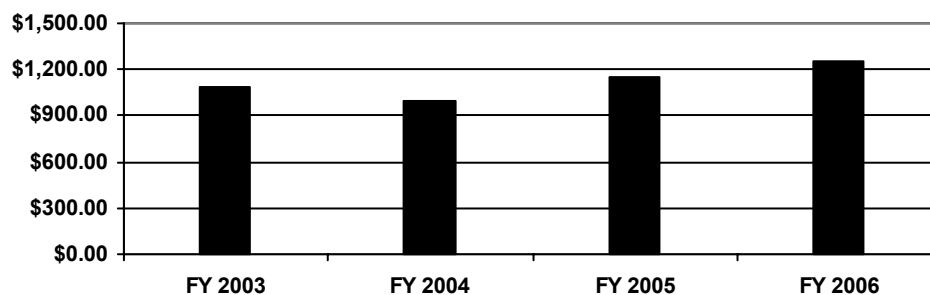
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	9.50	8.50	8.50	8.50	8.50
Training and Development	1.50	1.50	1.50	1.50	1.50
Risk Management	0.00	2.00	2.00	2.00	2.00
<b>Total Personnel</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	755,663	760,907	803,200	740,666	878,600
Training and Development	170,108	152,811	190,110	184,260	202,720
Risk Management	-	-	191,890	192,754	228,950
<b>Total Expenses</b>	<b>\$ 925,771</b>	<b>\$ 913,718</b>	<b>\$ 1,185,200</b>	<b>\$ 1,117,680</b>	<b>\$ 1,310,270</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	657,918	701,650	814,430	809,880	934,220
Supplies & Contractual	263,863	210,508	365,770	302,800	359,110
Capital Outlay	-	-	-	-	-
Transfers Out	3,990	1,560	5,000	5,000	16,940
<b>Total Expenses</b>	<b>\$ 925,771</b>	<b>\$ 913,718</b>	<b>\$ 1,185,200</b>	<b>\$ 1,117,680</b>	<b>\$ 1,310,270</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	129,608	127,420	293,850	285,160	223,410
Total Expenses	925,771	913,718	1,185,200	1,117,680	1,310,270
<b>Net Operating Result</b>	<b>\$ (796,163)</b>	<b>\$ (786,298)</b>	<b>\$ (891,350)</b>	<b>\$ (832,520)</b>	<b>\$ (1,086,860)</b>

### COST PER FTE





## Legal and Court

Legal and Court Summary

General Counsel

Prosecutor

Municipal Court

## ***BUSINESS UNIT DESCRIPTION***

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The Legal and Court Department includes the contract service for General Counsel, the Prosecutor's Office, the Public Defenders and the Municipal Court. Each service contributes to legal compliance within Gilbert whether it is for internal customers or for external customers. At the core of each operation is the goal of fairness and ultimately legal compliance.

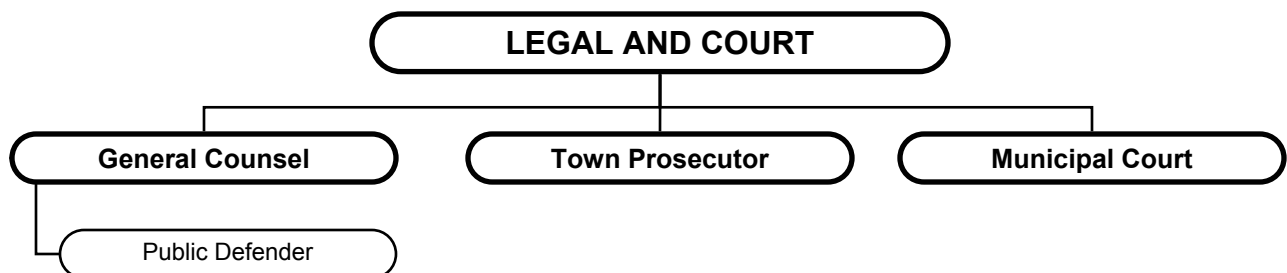
## ***GOALS FY 2006***

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- ◆ Ensure a high level of quality control for legal opinions and other documents prepared by legal staff
- ◆ Manage a growing caseload by employing technology that enables the department to continue to meet the requirements of the Rules of Criminal Procedure without additional personnel.
- ◆ Meet the Rule 8 (RCP) demands for timely disposition of cases while delivering a high level of customer service

## ***ORGANIZATIONAL CHART***

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## Legal and Court

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Counsel	0.00	0.00	0.00	0.00	0.00
Town Prosecutor	12.00	13.00	13.00	13.12	13.12
Municipal Court	15.97	18.25	18.50	18.50	20.50
<b>Total Personnel</b>	<b>27.97</b>	<b>31.25</b>	<b>31.50</b>	<b>31.62</b>	<b>33.62</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Counsel	582,732	625,345	691,470	640,000	780,020
Town Prosecutor	944,278	842,021	924,280	920,273	1,064,520
Municipal Court	1,777,184	1,292,352	1,446,180	1,439,308	1,754,820
<b>Total Expenses</b>	<b>\$ 3,304,194</b>	<b>\$ 2,759,718</b>	<b>\$ 3,061,930</b>	<b>\$ 2,999,581</b>	<b>\$ 3,599,360</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,634,381	1,822,138	2,023,780	2,011,611	2,452,230
Supplies & Contractual	969,567	937,580	1,038,150	987,970	1,120,930
Capital Outlay	-	-	-	-	26,200
Transfers Out	700,246	-	-	-	-
<b>Total Expenses</b>	<b>\$ 3,304,194</b>	<b>\$ 2,759,718</b>	<b>\$ 3,061,930</b>	<b>\$ 2,999,581</b>	<b>\$ 3,599,360</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	82,753	140,592	143,000	143,750	155,000
Total Expenses	3,304,194	2,759,718	3,061,930	2,999,581	3,599,360
<b>Net Operating Result</b>	<b>\$ (3,221,441)</b>	<b>\$ (2,619,126)</b>	<b>\$ (2,918,930)</b>	<b>\$ (2,855,831)</b>	<b>\$ (3,444,360)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Case Filings	23,329	28,080	23,034	28,000
# of Court appearances – Prosecutor	10,598	11,317	12,200	13,000
# of trials	848	771	800	820
# of guilty pleas	2,160	2,034	2,100	2,200
# of dismissals	213	209	210	210

### ***PURPOSE STATEMENT***

The mission of General Counsel is to provide the highest quality legal services to elected officials, appointed officials and staff in conducting Gilbert business. Support is provided through the rendering of legal advice and opinions; and the drafting and review of contracts, ordinances, resolutions and other documents, and attending regular meetings with Town staff.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Provided regular litigation status reports to Council; worked with Risk Manager to settle several lawsuits
- ◆ Developed and implemented standard contract forms for alternative project delivery methods for the capital improvement program
- ◆ Processed numerous rights-of-way and other property acquisitions
- ◆ Prepared several development agreements
- ◆ Worked with the Planning Department staff to implement the revised Land Development Code and prepared new model re-zoning ordinances
- ◆ Prepared new Municipal Code Chapter regulating Special Events
- ◆ Processed numerous campaign finance law violation complaints
- ◆ Addressed issues related to the Municipal Court and its relation to Administration
- ◆ Worked with the Personnel Department to update selected Personnel Policies
- ◆ Worked with staff to address the issues raised by the Roosevelt Water Conservation District and its long-term relationship to Gilbert

### ***OBJECTIVES FY 2006***

- ◆ Continue to provide regular litigation status reports to the Mayor and Council
- ◆ Work with the Clerk regarding contracting procedures and prepare a workshop for staff
- ◆ Provide training of open meeting law and conflict of interest for Town Boards and Commissions
- ◆ Continue to work with staff to address the issues raised by the Roosevelt Water Conservation District and its long-term relationship to Gilbert
- ◆ Work with staff and Chandler to develop an Intergovernmental Agreement for the South Water Treatment Plant
- ◆ Continue to stay abreast of developments in the law that affect Gilbert by reviewing and reporting on case law and new legislation as they develop and making recommendations regarding any changes to ordinances or procedures affected by new case law or legislation

### ***BUDGET ISSUES***

General Counsel services are provided through a contract with Curtis, Goodwin, Sullivan, Udall & Schwab P.L.C. The current budget reflects a 13% increase in budget from FY05. This is the first per hour rate increase in three years.

### ***PERFORMANCE/ACTIVITY MEASURES***

**Actual  
FY 2003**

**Actual  
FY 2004**

**Projected  
FY 2005**

**Anticipated  
FY 2006**

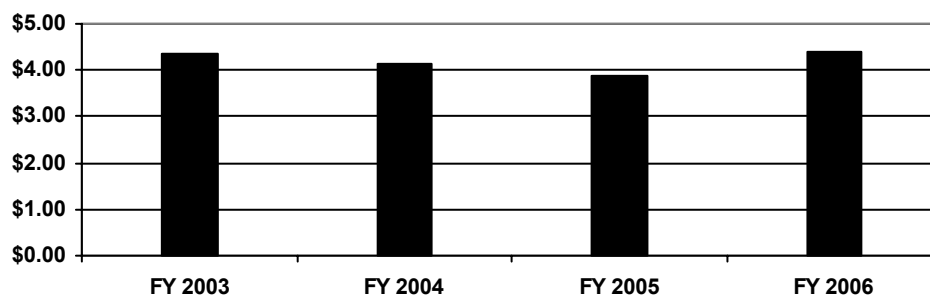
No Performance Measures

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Counsel	0.00	0.00	0.00	0.00	0.00
Public Defender	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Counsel	445,083	484,827	531,470	480,000	600,020
Public Defender	137,649	140,518	160,000	160,000	180,000
<b>Total Expenses</b>	<b>\$ 582,732</b>	<b>\$ 625,345</b>	<b>\$ 691,470</b>	<b>\$ 640,000</b>	<b>\$ 780,020</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	582,732	625,345	691,470	640,000	780,020
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 582,732</b>	<b>\$ 625,345</b>	<b>\$ 691,470</b>	<b>\$ 640,000</b>	<b>\$ 780,020</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	21,674	25,098	21,000	15,000	15,000
Total Expenses	582,732	625,345	691,470	640,000	780,020
<b>Net Operating Result</b>	<b>\$ (561,058)</b>	<b>\$ (600,247)</b>	<b>\$ (670,470)</b>	<b>\$ (625,000)</b>	<b>\$ (765,020)</b>

**COST PER CAPITA**


***PURPOSE STATEMENT***

The Prosecutor's Office is dedicated to handling criminal misdemeanor cases in a fair and just manner, safeguarding the rights of both the victim and the accused, and protecting the citizens of Gilbert. We are committed to pursuing justice with professionalism and integrity.

***ACCOMPLISHMENTS FY 2005***

- ◆ Hired and successfully trained two new Administrative Assistants
- ◆ Created a training/reference manual for Administrative Assistants
- ◆ Trained one Administrative Assistant as backup timekeeper in the event of Administrative Supervisor's absence
- ◆ Worked with Police Officers to be able to access their various logs and evidence by sharing computer folders
- ◆ Began initial investigation of police data import system to coincide with our case management system, Legal Edge
- ◆ Support Staff and Victim Advocates trained to utilize Police case management system, I/Leads
- ◆ Began scanning payroll data into computer for all staff members to access and review
- ◆ Implemented digital discovery
- ◆ Began converting standard audio recordings to digital so that they could be heard in the courtroom during trials and/or hearings
- ◆ DUI cases converted from the intoxilyzer to having blood drawn from a defendant to measure blood alcohol levels
- ◆ Began recovering lab fees for each DUI case
- ◆ Established quarterly meetings with City of Chandler Crime Lab to discuss issues arising in DUI blood cases

- ◆ Continued to add rulings, training material, and various motions to brief bank
- ◆ Continued working on training issues for Police Officers
- ◆ Began to update notes in case management system to more accurately route and assign tasks

***OBJECTIVES FY 2006***

- ◆ Continue to add rulings, training material, and various motions to department's brief bank
- ◆ Continue to work with Police Officers on training issues
- ◆ Continue to work with Police Department to use I/Leads system to the fullest potential
- ◆ Train one Administrative Assistant as backup for accounts payable input and process
- ◆ Continue to work to develop power point presentations for DUI and domestic violence cases for improved presentations in the courtroom
- ◆ Strive for a more accurate statistic calculation when there are two or more defendants assigned to one case

***BUDGET ISSUES***

The Town Prosecutor budget increases approximately 15% over FY04 adopted budget. A one time capital expenditure of \$11,900 for a copier, and personnel increases as a result of market adjustments and compaction corrections make up this increase. The FTE for the Victim Advocate position was increased mid-year FY05 to accommodate demand. Also, a Cooperative Education Student position was reclassified to Office Assistant.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Percentage of cases charged after review	62%	67%	72%	74%
Percentage of DUI cases resolved within six months of filing	72%	74%	76%	78%
Number of Criminal Cases Tracked	3,601	3,888	3,519	4,500
Number of Domestic Violence Offenders Referred to Counseling Programs	579	533	530	550

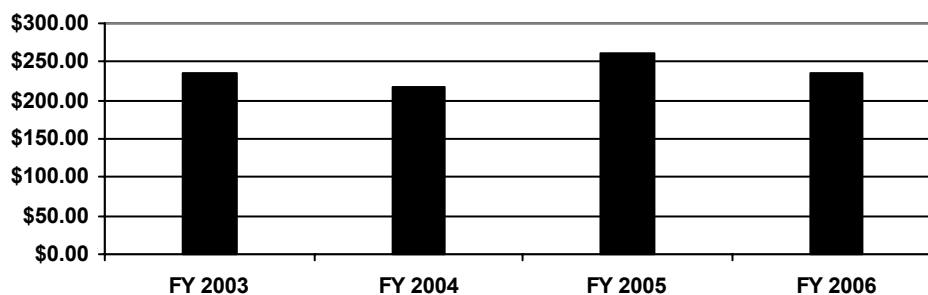
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Prosecutor	12.00	13.00	13.00	13.12	13.12
<b>Total Personnel</b>	12.00	13.00	13.00	13.12	13.12

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Prosecutor	944,278	842,021	924,280	920,273	1,064,520
<b>Total Expenses</b>	\$ 944,278	\$ 842,021	\$ 924,280	\$ 920,273	\$ 1,064,520

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	721,241	791,418	871,770	868,773	1,000,090
Supplies & Contractual	123,739	50,603	52,510	51,500	52,530
Capital Outlay	-	-	-	-	11,900
Transfers Out	99,298	-	-	-	-
<b>Total Expenses</b>	\$ 944,278	\$ 842,021	\$ 924,280	\$ 920,273	\$ 1,064,520

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	1,666	-	-	1,000
Total Expenses	944,278	842,021	924,280	920,273	1,064,520
<b>Net Operating Result</b>	\$ (944,278)	\$ (840,355)	\$ (924,280)	\$ (920,273)	\$ (1,063,520)

#### COST PER CASE







## Municipal Court

### ***PURPOSE STATEMENT***

The Purpose of the Gilbert Municipal Court is to provide a just resolution to cases filed in the Court by local law enforcement agencies and local citizens in a timely fashion as mandated under the Arizona and United States Constitution, the laws of the State of Arizona and the local ordinances.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Began recruitment for a Deputy Court Administrator
- ◆ Collection of court imposed fines, fees and restitution remained over 90% for monthly average
- ◆ Restructuring of the Public Defender procedures (and contracts) to make them more efficient
- ◆ Established a "Policy and Procedure Committee" comprised of staff members and one judge to review concerns of staff in a confidential setting

### ***OBJECTIVES FY 2006***

- ◆ Increase the public's confidence in our Public Defender program by creating a customer satisfaction survey specifically for this feedback
- ◆ Enter into an IGA with Maricopa County Superior Court to provide jury services to the court to increase the inclusion and diversity of potential jury pools

- ◆ Create an exit questionnaire to be completed by each member of the jury pool in order to increase public satisfaction in our jury services
- ◆ Complete court financial audit with private auditing firm as mandated by Arizona Supreme Court Minimum Accounting Standards
- ◆ Maintain timely disposition of all cases in light of expected increased staffing of Gilbert Police Department
- ◆ Explore Gilbert's participation in the Maricopa County Superior Court's on-line filing project
- ◆ Monitor legislative changes to DUI trial requirements

### ***BUDGET ISSUES***

Additional Personnel includes one full time Court Services Clerk, and a full time Municipal Judge. The duties of the Municipal Judge are currently being filled by a Pro Tem Judge. Staff will determine when work loads demand the switch from Pro Tem to full time Municipal Judge. Other increases in personnel costs are a result of market adjustments and compaction corrections. One time expenditures totaling \$23,800 for two copies are also included in the budget.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Rule 8 (Speedy Trial) compliance	100%	100%	100%	100%
Case Filings	23,329	28,080	23,034	28,000
# of Jury Trials	19	35	20	30
# of Civil Traffic Hearings	440	384	416	500

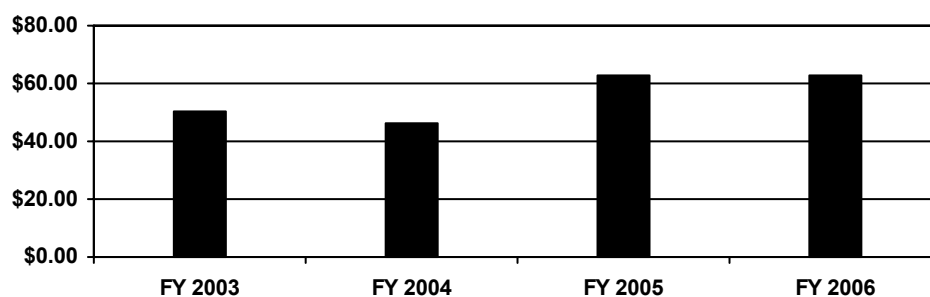
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Municipal Court	15.97	18.25	18.50	18.50	20.50
<b>Total Personnel</b>	15.97	18.25	18.50	18.50	20.50

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Municipal Court	1,777,184	1,292,352	1,446,180	1,439,308	1,754,820
<b>Total Expenses</b>	\$ 1,777,184	\$ 1,292,352	\$ 1,446,180	\$ 1,439,308	\$ 1,754,820

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	913,140	1,030,720	1,152,010	1,142,838	1,452,140
Supplies & Contractual	263,096	261,632	294,170	296,470	288,380
Capital Outlay	-	-	-	-	14,300
Transfers Out	600,948	-	-	-	-
<b>Total Expenses</b>	\$ 1,777,184	\$ 1,292,352	\$ 1,446,180	\$ 1,439,308	\$ 1,754,820

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	61,079	113,828	122,000	128,750	139,000
Total Expenses	1,777,184	1,292,352	1,446,180	1,439,308	1,754,820
<b>Net Operating Result</b>	\$ (1,716,105)	\$ (1,178,524)	\$ (1,324,180)	\$ (1,310,558)	\$ (1,615,820)

#### COST PER CASE



# Community Development

Community Development Summary

Economic Development

Planning

Building Safety

Engineering

## ***BUSINESS UNIT DESCRIPTION***

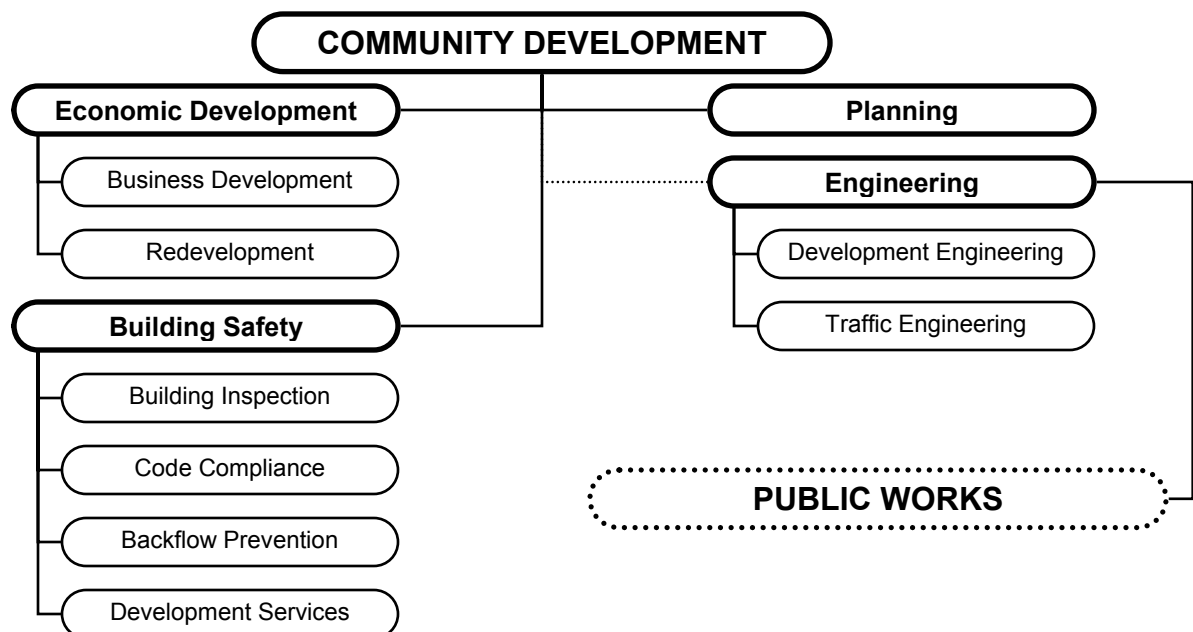
The departments in Community Development provide the services to guide land development from the vacant parcel stage through construction of structures and the maintenance of developed parcels to maintain community aesthetics. The individual departments are Economic Development, Planning, Building Safety and Engineering.

Economic Development focuses on recruiting new business to Gilbert. Planning sets the development guidelines through the General Plan and Town Ordinances. Engineering ensures that the appropriate water, wastewater, and roadway systems are constructed by the developers to support the new development. Building Safety ensures the structures are built to applicable standards.

## ***GOALS FY 2006***

- ◆ Actively recruit globally-competitive, high value added businesses to Gilbert
- ◆ Be recognized as a community that is business friendly and has the infrastructure in place to attract and retain business
- ◆ Continue to improve customer and public perception of the development process
- ◆ Insure that all structures built in Gilbert meet the adopted construction and land use codes to provide safe structures for all
- ◆ Provide a pro-active, responsive, customer oriented permit process
- ◆ Ensure that construction of privately and publicly funded infrastructure is in compliance with applicable codes and standards
- ◆ Ensure the safe movement of traffic by analyzing and installing traffic control devices where and when needed

## ***ORGANIZATIONAL CHART***





## Community Development

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Economic Development	4.75	4.75	4.75	4.75	4.75
Planning	16.00	18.50	19.50	20.50	20.50
Building Safety	46.63	47.63	47.63	47.63	47.63
Engineering	20.77	20.77	21.77	22.77	22.77
<b>Total Personnel</b>	<b>88.15</b>	<b>91.65</b>	<b>93.65</b>	<b>95.65</b>	<b>95.65</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Economic Development	4,440,210	3,387,408	2,344,410	2,936,991	3,687,470
Planning	1,428,613	1,376,387	1,691,220	1,759,831	1,861,420
Building Safety	2,843,521	2,901,021	3,493,680	3,351,102	4,108,880
Engineering	1,683,493	1,660,748	1,945,610	1,900,075	2,680,500
<b>Total Expenses</b>	<b>\$ 10,395,837</b>	<b>\$ 9,325,564</b>	<b>\$ 9,474,920</b>	<b>\$ 9,947,999</b>	<b>\$ 12,338,270</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	4,914,143	5,337,851	6,103,670	5,897,679	6,849,070
Supplies & Contractual	1,880,861	1,902,410	2,823,610	2,790,790	4,308,010
Capital Outlay	213,861	-	58,000	58,140	-
Transfers Out	3,386,972	2,085,303	489,640	1,201,390	1,181,190
<b>Total Expenses</b>	<b>\$ 10,395,837</b>	<b>\$ 9,325,564</b>	<b>\$ 9,474,920</b>	<b>\$ 9,947,999</b>	<b>\$ 12,338,270</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	6,504,935	8,417,253	7,688,940	10,827,880	10,535,040
Total Expenses	10,395,837	9,325,564	9,474,920	9,947,999	12,338,270
<b>Net Operating Result</b>	<b>\$ (3,890,902)</b>	<b>\$ (908,311)</b>	<b>\$ (1,785,980)</b>	<b>\$ 879,881</b>	<b>\$ (1,803,230)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of single family permits issued	3,511	4,768	3,916	3,600
Acres of land approved for development through re-zoning	1,796	1,707	1,218	1,300
# of engineering and traffic plans reviewed	837	1,100	1,285	1,350
# of design review applications	204	227	226	230



## Economic Development

### ***PURPOSE STATEMENT***

The main responsibilities of the Business Development Division of the Gilbert Economic Development Department are the recruitment of new businesses to the community; the retention and expansion of existing Gilbert businesses and the marketing of Gilbert to national and international audiences. In addition, the Economic Development staff works with other town departments to ensure that Gilbert's business climate remains competitive.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Staff assisted 12 companies/developments in location to Gilbert
- ◆ Facilitated capital investments of \$58,091,751 in Gilbert
- ◆ 1,652 announced new jobs in Gilbert
- ◆ Successful continuation of P.E.R.T. (Partners Experiencing Results Together) program
- ◆ Successful launch of "Circle of Influence" e-mail blast
- ◆ Successful implementation of 2004-05 Marketing & Communications Strategy

### ***OBJECTIVES FY 2006***

- ◆ Create 150 new business/development leads
- ◆ Create 400 new manufacturing/office jobs matching the desired salary ranges
- ◆ Create 1300 retail jobs within the specialty retail and entertainment business clusters
- ◆ Generate \$51,444,000 in capital investment on new projects
- ◆ Increase retail sales tax revenues by 35%
- ◆ Assist in the location of 18 new companies to Gilbert (Including one international company)
- ◆ Improve Gilbert's employment to population ratio (top quartile in Maricopa County)

### ***BUDGET ISSUES***

The Economic Development budget increases approximately 57% over FY05 adopted budget. The major component of this increase is an increase of \$1,461,000 in Economic Development incentives. Other increases include \$12,100 for Memberships and Dues and \$4,700 for the Chamber of Commerce contract. Personnel increases are a result of market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Jobs to population ratio	1:5.26	1:4.87	1:4.50	1:4.00
# of new jobs created (staff assisted)	4,725	2,087	1,652	1,700
# of leads generated	177	206	119	150
Annual retail sales tax revenue	\$11,953,344	\$14,316,218	\$15,761,520	\$21,329,000

## Economic Development

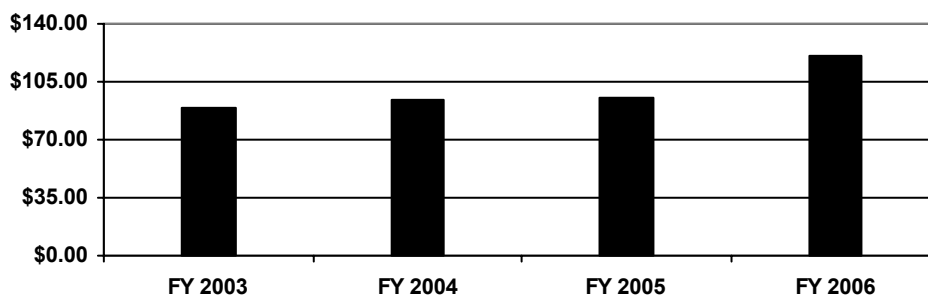
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	4.75	4.75	4.75	4.75	4.75
Business Development	0.00	0.00	0.00	0.00	0.00
Redevelopment	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	1,727,987	1,394,445	1,947,110	1,827,941	3,463,040
Business Development	-	82,798	-	-	-
Redevelopment	2,712,223	1,910,165	397,300	1,109,050	224,430
<b>Total Expenses</b>	<b>\$ 4,440,210</b>	<b>\$ 3,387,408</b>	<b>\$ 2,344,410</b>	<b>\$ 2,936,991</b>	<b>\$ 3,687,470</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	328,183	318,944	351,230	352,511	394,700
Supplies & Contractual	824,803	1,075,501	1,595,880	1,475,430	3,068,340
Capital Outlay	-	-	-	-	-
Transfers Out	3,287,224	1,992,963	397,300	1,109,050	224,430
<b>Total Expenses</b>	<b>\$ 4,440,210</b>	<b>\$ 3,387,408</b>	<b>\$ 2,344,410</b>	<b>\$ 2,936,991</b>	<b>\$ 3,687,470</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	257	-	-	-
Total Expenses	4,440,210	3,387,408	2,344,410	2,936,991	3,687,470
<b>Net Operating Result</b>	<b>\$ (4,440,210)</b>	<b>\$ (3,387,151)</b>	<b>\$ (2,344,410)</b>	<b>\$ (2,936,991)</b>	<b>\$ (3,687,470)</b>

### SALES TAX PER CAPITA





**PURPOSE STATEMENT**

In order to manage the rapid growth of the community, the Planning Department provides land use planning and urban design services to the development industry, residents, the business community, other public agencies and other departments. The Department staffs the Planning and Zoning Commission and Design Review Board, and administers the General Plan, Unified Land Development Code, various design guidelines and numerous application procedures. The Department mission is to provide superior planning services to help build a community of excellence.

**ACCOMPLISHMENTS FY 2005**

- ◆ Adopted new Land Development Code (LDC) after 3 years of work with residents, developers and homebuilders
- ◆ Reclassified all properties in Town with the new LDC zoning districts
- ◆ Adopted new Industrial Design Guidelines that set standards for industrial and employment projects
- ◆ Approved Design Review applications for Berge Mazda dealership, Santan Motorplex, Catholic Healthcare West Hospital, Banner Hospital, and Santan Village
- ◆ Completed annual General Plan update
- ◆ Approved major General Plan amendments for 160 acres south of Catholic Healthcare West Hospital, and Cooley Station
- ◆ Processed 1,248 planning projects, an increase of 13% over FY 2004

**OBJECTIVES FY 2006**

- ◆ Complete annexation of ADOT (Arizona Department of Transportation) freeway right-of-way
- ◆ Complete the annual review and update of the General Plan for adoption by the Council in December 2005
- ◆ Complete graphics for new Land Development Code and initiate edits/corrections during the first year of its use
- ◆ Maintain review schedules for 90% of the applications
- ◆ Complete applications for key projects handled in the PERT (Partners Experiencing Results Together) process including Banner Hospital, Costco, Main Street Commons, Oregano's in the Heritage District, Santan Ford, Santan Village Phases 1 and 2, and Harkins Theatre
- ◆ Process 684 acre Cooley Station project for annexation and rezoning
- ◆ Complete joint masterplan with Town for 39 acres adjacent to civic center at the SEC Gilbert and Warner Roads

**BUDGET ISSUES**

While total contractual expenses decrease from FY05 adopted budget, Personnel costs increase due to market adjustments and compaction correction. Also, a Planning Technician position was added mid-year FY05 in order to meet demands. A one time transfer of \$26,440 is included to fund the accrued replacement value of rolling stock.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of cases received	435	582	741	750
% of construction plans reviewed within 20 days	90%	90%	90%	90%
% of items continued due to ad errors	2%	2%	2%	2%
% of Draft minutes completed within 72 hours	95%	95%	95%	95%
% of Design Review Board and Planning and Zoning packets delivered on time	98%	100%	100%	100%
% of final plats reviewed within 20 days	95%	95%	95%	95%
% of landscape plans reviewed within 20 days	80%	85%	85%	85%
% of planning review comments returned on schedule	90%	85%	85%	85%

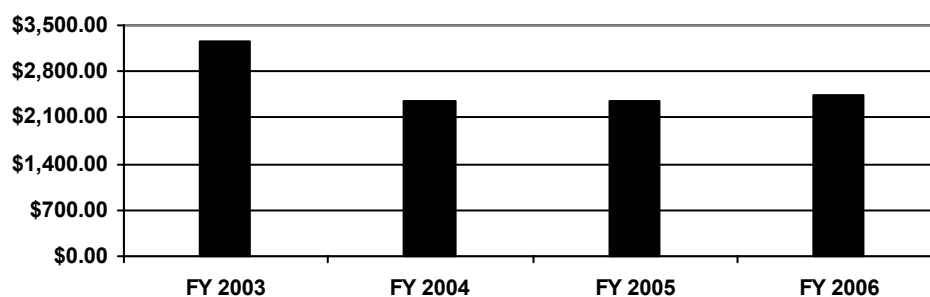
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Planning	16.00	18.50	19.50	20.50	20.50
<b>Total Personnel</b>	16.00	18.50	19.50	20.50	20.50

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Planning	1,428,613	1,376,387	1,691,220	1,759,831	1,861,420
<b>Total Expenses</b>	\$ 1,428,613	\$ 1,376,387	\$ 1,691,220	\$ 1,759,831	\$ 1,861,420

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	972,986	1,117,973	1,369,170	1,334,181	1,567,220
Supplies & Contractual	450,247	252,764	316,400	420,000	265,730
Capital Outlay	-	-	-	-	-
Transfers Out	5,380	5,650	5,650	5,650	28,470
<b>Total Expenses</b>	\$ 1,428,613	\$ 1,376,387	\$ 1,691,220	\$ 1,759,831	\$ 1,861,420

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	614,192	962,779	958,900	1,081,100	1,143,000
Total Expenses	1,428,613	1,376,387	1,691,220	1,759,831	1,861,420
<b>Net Operating Result</b>	\$ (814,421)	\$ (413,608)	\$ (732,320)	\$ (678,731)	\$ (718,420)

## COST PER CASE



## ***PURPOSE STATEMENT***

To assure a safe environment within Gilbert through the administration of adopted regulations relating to construction, zoning, signage, backflow prevention and other Code of Gilbert requirements.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed 94% of plan reviews within established timelines
- ◆ Completed 100% of requested building inspections that were scheduled by 6 a.m. on that business day
- ◆ Responded to 96% of code compliance complaints within 2 business days while experiencing a 21% increase in complaints
- ◆ Completed training all Development Services Representatives on the use of business registration and licensing software
- ◆ Maintained general service levels at or above established goals without any increase in staffing levels

## ***OBJECTIVES FY 2006***

To maintain a level of service that meets the reasonable needs of the citizens and customers of the Building Safety Division during periods of record growth by:

- ◆ Process and review 95% of permit requests within applicable established timelines
- ◆ Process and review business registration requests within applicable established timelines
- ◆ Complete requested inspections within established timelines
- ◆ Respond to 95% of complaints within two business days of receipt
- ◆ Complete implementation of Interactive Voice Response (IVR), a software application for scheduling inspections and posting inspection results
- ◆ Continue to participate in customer satisfaction survey conducted by the Chamber of Commerce, for all customers submitting commercial projects through processes of design review, construction document review, and field inspections

## ***BUDGET ISSUES***

The Building Safety budget increased by 17.6% over FY05 adopted budget. In addition to Personnel increases as a result of market adjustments and compaction correction, the major increase is a one time transfer of \$460,870 to fund the accrued replacement value of rolling stock. There continues to be record or near record numbers of residential and commercial permits being issued.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of inspection requests completed within scheduled times	100%	100%	100%	100%
% of complaints responded to within two workdays of receipts	97%	98%	96%	95%
% of customers rating processes as satisfactory or better	98%	n/a*	95%	95%
% of plan reviews completed within established timelines for permit type	93%	94%	94%	95%
Number of permits issued	7,029	8,452	8,400	8,700

\* Customer satisfaction survey conducted by the Chamber of Commerce was not performed during this fiscal year.



## Building Safety

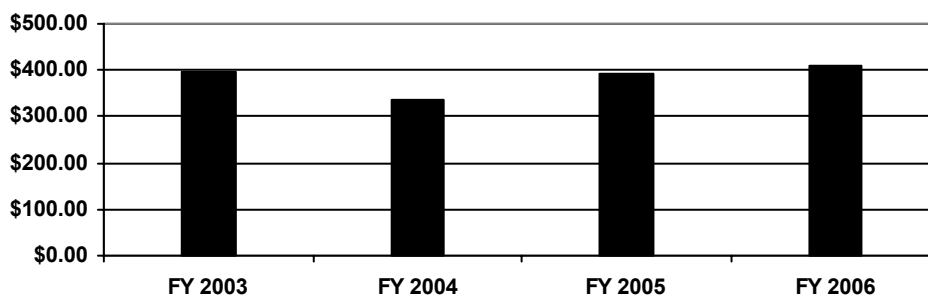
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Building Inspection	27.63	28.63	28.63	28.63	28.63
Code Compliance	6.00	6.00	6.00	6.00	6.00
Backflow Prevention	2.00	2.00	2.00	2.00	2.00
Development Services	11.00	11.00	11.00	11.00	11.00
<b>Total Personnel</b>	<b>46.63</b>	<b>47.63</b>	<b>47.63</b>	<b>47.63</b>	<b>47.63</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Building Inspection	1,863,393	1,902,368	2,384,340	2,263,467	2,769,300
Code Compliance	325,127	325,082	373,830	372,061	489,080
Backflow Prevention	138,066	127,860	139,940	137,873	194,260
Development Services	516,935	545,711	595,570	577,701	656,240
<b>Total Expenses</b>	<b>\$ 2,843,521</b>	<b>\$ 2,901,021</b>	<b>\$ 3,493,680</b>	<b>\$ 3,351,102</b>	<b>\$ 4,108,880</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	2,460,961	2,604,400	2,906,580	2,785,332	3,179,910
Supplies & Contractual	183,790	239,941	510,420	492,310	374,150
Capital Outlay	144,790	-	20,000	16,780	-
Transfers Out	53,980	56,680	56,680	56,680	554,820
<b>Total Expenses</b>	<b>\$ 2,843,521</b>	<b>\$ 2,901,021</b>	<b>\$ 3,493,680</b>	<b>\$ 3,351,102</b>	<b>\$ 4,108,880</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	4,183,464	5,539,562	5,175,040	5,595,670	6,228,040
Total Expenses	2,843,521	2,901,021	3,493,680	3,351,102	4,108,880
<b>Net Operating Result</b>	<b>\$ 1,339,943</b>	<b>\$ 2,638,541</b>	<b>\$ 1,681,360</b>	<b>\$ 2,244,568</b>	<b>\$ 2,119,160</b>

### COST PER PERMIT



***PURPOSE STATEMENT***

The Gilbert Engineering Division is dedicated to providing superior quality municipal engineering services and ensuring a safe and efficient transportation system within Gilbert. The community is served through the provision of quality control for the installation of public and privately funded Public Works Infrastructure (water, wastewater and transportation).

***ACCOMPLISHMENTS FY 2005***

- ◆ Assisted in completion of approximately \$50 million in capital improvement projects
- ◆ Reviewed 1285 subdivision and site improvement plans resulting in 30.5 miles of water, 35.5 miles of sewer and 31 miles of new roadway infrastructure
- ◆ Completed 100% of Engineering inspections that were scheduled within 1 business day
- ◆ Completed 23 traffic signal warrant studies and resolved 32 traffic mitigation and neighborhood issues
- ◆ Maintained general service levels during record growth within established goals without increase in staffing levels
- ◆ Activated 10 traffic signals and implemented new town wide traffic signal retiming and lagging left turns

***OBJECTIVES FY 2006***

- ◆ Work with Town Managers office to complete Capital Improvements program for FY05/06 and freeway interface within budget and on time
- ◆ Provide efficient plan review turnaround times (20 day 1<sup>st</sup> review and 10 day 2<sup>nd</sup> review) 80% of the time
- ◆ Complete traffic projects, studies and counts within four weeks of request to ensure a safe and efficient transportation system
- ◆ Maintain service levels that meet the reasonable needs of the citizens and customers of the Engineering Division during this period of record growth

***BUDGET ISSUES***

The Development Engineering budget is increased by \$100,000 for additional contract plan review and video inspection of the sewer mains. Traffic Engineering includes \$85,000 for freeway consulting, a \$10,000 increase for additional traffic counts, and \$100,000 for temporary traffic signals. One Plan Examiner position was added in late FY05. A one time transfer of \$313,060 is also included to fund the accrued replacement value of rolling stock.

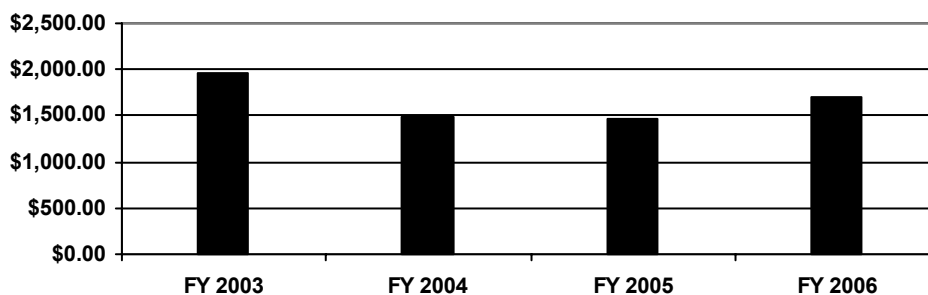
<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of commercial/industrial plans reviewed with 20/10 day turnaround	60%	76%	68%	80%
% of residential plans reviewed within 25/15 day turnaround	50%	50%	50%	70%
Number of plan submittals	837	1,100	1,285	1,350

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Development Engineering	15.77	15.77	16.77	16.77	16.77
Traffic Engineering	5.00	5.00	5.00	6.00	6.00
<b>Total Personnel</b>	<b>20.77</b>	<b>20.77</b>	<b>21.77</b>	<b>22.77</b>	<b>22.77</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Development Engineering	1,157,408	1,138,297	1,396,200	1,345,421	1,848,980
Traffic Engineering	526,085	522,451	549,410	554,654	831,520
<b>Total Expenses</b>	<b>\$ 1,683,493</b>	<b>\$ 1,660,748</b>	<b>\$ 1,945,610</b>	<b>\$ 1,900,075</b>	<b>\$ 2,680,500</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,152,013	1,296,534	1,476,690	1,425,655	1,707,240
Supplies & Contractual	422,021	334,204	400,910	403,050	599,790
Capital Outlay	69,071	-	38,000	41,360	-
Transfers Out	40,388	30,010	30,010	30,010	373,470
<b>Total Expenses</b>	<b>\$ 1,683,493</b>	<b>\$ 1,660,748</b>	<b>\$ 1,945,610</b>	<b>\$ 1,900,075</b>	<b>\$ 2,680,500</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,707,279	1,914,655	1,555,000	4,151,110	3,164,000
Total Expenses	1,683,493	1,660,748	1,945,610	1,900,075	2,680,500
<b>Net Operating Result</b>	<b>\$ 23,786</b>	<b>\$ 253,907</b>	<b>\$ (390,610)</b>	<b>\$ 2,251,035</b>	<b>\$ 483,500</b>

**COST PER PLAN SUBMITTAL**

# **Police Department**

**Police Department Summary**

**Professional Standards**

**Patrol Services**

**Support Services**

**Counseling Services**

**Investigations**

**Special Operations**

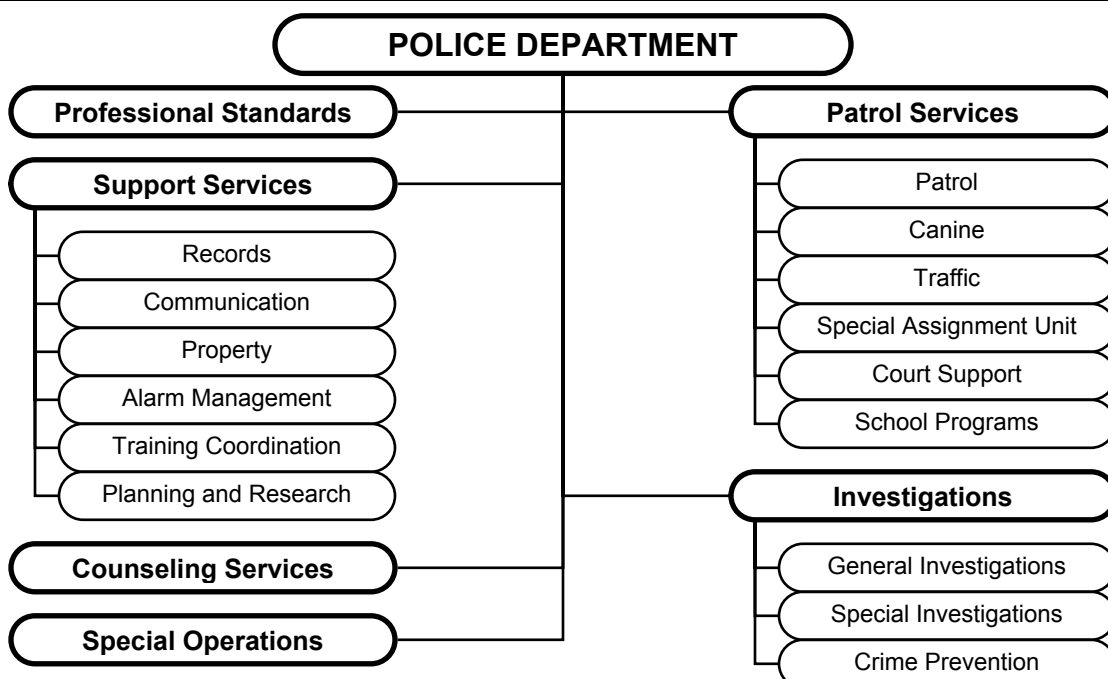
## DEPARTMENT DESCRIPTION

The members of the Gilbert Police Department are committed to serving the citizens of Gilbert in a professional, proactive, and community-oriented manner. Our success will be measured by the working relationship we maintain with our citizens and the safety and security the community experiences. Our mission is to provide the community of Gilbert with a professional service organization that effectively and uniformly enforces the law, provides citizen assistance and includes department-wide implementation of the community policing philosophy.

## GOALS FY 2006

- ◆ Achieve a staffing level of 100% for all authorized positions
- ◆ Dispatch to arrival emergency response time should be an average of 6 minutes
- ◆ Call received to dispatch time should be 75 seconds
- ◆ Increase patrol coverage by decreasing geographical areas of responsibility
- ◆ Increase the ability of sworn personnel to protect the public by supplanting their non-enforcement duties with civilian support personnel
- ◆ Maintain a high level of citizen satisfaction with police services and a high level of “Feeling safe in the community” based on citizen survey results and through developing partnerships with the community

## ORGANIZATIONAL CHART







## Police Department

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	4.50	5.50	5.50	5.50	4.50
Professional Standards	7.00	8.00	8.00	9.00	9.00
Patrol Services	113.25	152.00	155.00	156.00	181.00
Support Services	42.50	64.00	66.00	66.00	70.00
Counseling	8.22	7.50	7.50	7.50	7.50
Investigations	26.00	32.00	32.00	32.00	33.00
Special Operations	0.00	0.00	0.00	0.00	0.00
Total Non-Civilian	135.25	175.00	177.00	177.00	198.00
Total Civilian	66.22	94.00	97.00	99.00	107.00
<b>Total Personnel</b>	<b>201.47</b>	<b>269.00</b>	<b>274.00</b>	<b>276.00</b>	<b>305.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	1,281,630	542,024	2,819,310	1,383,650	797,800
Professional Standards	515,669	569,631	671,180	669,508	789,240
Patrol Services	11,789,048	14,404,872	14,956,220	13,285,619	22,130,860
Support Services	2,244,312	2,459,958	4,063,590	3,554,607	10,545,810
Counseling	543,125	518,204	553,580	564,122	628,500
Investigations	2,002,487	2,185,876	3,129,460	2,825,892	3,678,280
Special Operations	87,495	108,295	107,690	99,075	212,740
<b>Total Expenses</b>	<b>\$ 18,463,766</b>	<b>\$ 20,788,860</b>	<b>\$ 26,301,030</b>	<b>\$ 22,382,473</b>	<b>\$ 38,783,230</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	12,374,610	14,465,233	18,930,510	16,635,273	22,780,290
Supplies & Contractual	2,758,600	3,094,598	3,694,570	3,220,110	4,619,400
Capital Outlay	583,380	536,709	906,170	977,170	487,290
Transfers Out	2,747,176	2,692,320	2,769,780	1,549,920	10,896,250
<b>Total Expenses</b>	<b>\$ 18,463,766</b>	<b>\$ 20,788,860</b>	<b>\$ 26,301,030</b>	<b>\$ 22,382,473</b>	<b>\$ 38,783,230</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,622,654	1,734,791	1,705,000	1,756,960	1,810,000
Total Expenses	18,463,766	20,788,860	26,301,030	22,382,473	38,783,230
<b>Net Operating Result</b>	<b>\$(16,841,112)</b>	<b>\$(19,054,069)</b>	<b>\$(24,596,030)</b>	<b>\$(20,625,513)</b>	<b>\$(36,973,230)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of authorized positions filled	95.39%	81.96%	98.18%	100.00%
% of citizens rating Police Service as generally or very satisfied	89.0%	88.8%	90.3%	90.0%
% of citizens feeling they are generally/very safe from attack or being held up	96.5%	95.2%	96.4%	96.5%
% of citizens feeling safe from vandalism, burglary or theft	96.5%	89.0%	91.9%	92.0%
UCR Part 1 Crimes per thousand population	37.9	38.2	28.2	28.0



## Professional Standards

### ***PURPOSE STATEMENT***

The Gilbert Police Department Office of Professional Standards oversees internal affairs, recruiting, hiring and accreditation to assist in the goals of being a professional Police Department and a safe community.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Internal Affairs Unit audited all internal affairs files and reported the audit to the Chief of Police
- ◆ Hiring unit met the hiring numbers set by the Chief for both sworn and civilian positions
- ◆ Internal Affairs created a traffic collision database to track all employee-involved collisions
- ◆ Internal Affairs (IA) created a Corrective Action Database to track all corrective actions including supervisory counseling statements along with discipline imposed

### ***OBJECTIVES FY 2006***

- ◆ Ensure all IA investigations are completed within the time allowed by policy
- ◆ To correct paperwork and workflow issues with IA investigators (both IA detectives and supervisors assigned to investigate)
- ◆ Save public money by attending local training, thus avoiding the expense of out-of-town travel while continuing to educate IA investigators on current legal trends, etc.
- ◆ Avoid the unnecessary expense of sending pre-employment and IA polygraphs out to a third party contractor by having an in-house polygraphist

- ◆ Streamline the background screening process for applicants and IA investigations
- ◆ Minimize liability by applying a hiring matrix, as developed by Personnel, in a uniform method
- ◆ Hold a Mock Assessment in September 2005 and identify any areas in need for improvement in time for the actual assessment in December 2005 for re-accreditation by Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA)
- ◆ Protect the integrity of an investigation while still being able to store large amounts of data on disc rather than in file storage that takes up space, investigations will be accessible to IA detectives and easily copied for Freedom of Information Act (FOIA) requests
- ◆ Assist supervisory personnel in monitoring employee performance to identify and assess employee problems before they become bigger issues

### ***BUDGET ISSUES***

Professional Standards budget increases approximately 17.5% over FY05 adopted budget. Included in this increase is a one time transfer of \$64,980 to fund the accrued replacement value of rolling stock and salary increases as a result of market adjustments and compaction correction.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of total investigations completed within 30 days	38%	25%	25%	60%
% of total investigations completed and routed within 60 days (including those completed within 30 days)	72%	75%	65%	70%



## Professional Standards

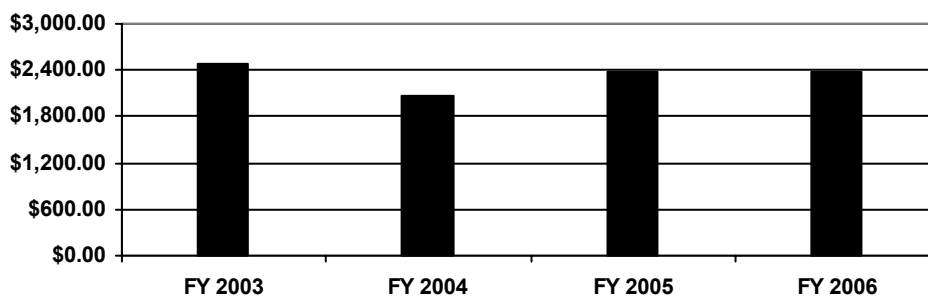
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Professional Standards	7.00	8.00	8.00	9.00	9.00
Total Non-Civilian	3.00	3.00	3.00	3.00	3.00
Total Civilian	4.00	5.00	5.00	6.00	6.00
<b>Total Personnel</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Professional Standards	515,669	569,631	671,180	669,508	789,240
<b>Total Expenses</b>	<b>\$ 515,669</b>	<b>\$ 569,631</b>	<b>\$ 671,180</b>	<b>\$ 669,508</b>	<b>\$ 789,240</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	412,507	469,259	528,150	526,608	628,580
Supplies & Contractual	88,092	84,552	127,210	127,080	95,680
Capital Outlay	-	-	-	-	-
Transfers Out	15,070	15,820	15,820	15,820	64,980
<b>Total Expenses</b>	<b>\$ 515,669</b>	<b>\$ 569,631</b>	<b>\$ 671,180</b>	<b>\$ 669,508</b>	<b>\$ 789,240</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	-	-	-	-
Total Expenses	515,669	569,631	671,180	669,508	789,240
<b>Net Operating Result</b>	<b>\$ (515,669)</b>	<b>\$ (569,631)</b>	<b>\$ (671,180)</b>	<b>\$ (669,508)</b>	<b>\$ (789,240)</b>

### COST PER POLICE FTE



## PURPOSE STATEMENT

The Patrol Services Division provides the first response to both emergency and non-emergency calls for service including, all crimes in progress, traffic accidents, and reports of felony and misdemeanor crimes. Additional services include search and rescue, community policing, proactive patrol, public safety concerns and traffic enforcement.

## ACCOMPLISHMENTS FY 2005

- ◆ Upgraded mobile data computer equipment in all patrol cars in anticipation of computer aided dispatch (CAD) / records management system (RMS) upgrade
- ◆ Created additional patrol beat in south west area of the Town to service new residential and commercial development along freeway corridor
- ◆ Established an additional day shift patrol team
- ◆ Established the night traffic enforcement unit
- ◆ Consolidate administrative functions, public affairs and specialized patrol operations under one unified command
- ◆ Established a Police Service Aide position to assist in administrative support functions and to reduce vehicle transport costs
- ◆ Increased public affairs coverage to seven days a week

## OBJECTIVES FY 2006

- ◆ Divide the Town into two patrol zones and add two patrol beats
- ◆ Decrease response time on emergency calls for service to 6 minute average from dispatch to arrival
- ◆ Reduce the amount of non-enforcement workload by sworn officers by hiring one Teleserve, one armorer/rangemaster and three detention transport officers
- ◆ Increase the effectiveness of the initial training program for new Teleserve Officers.
- ◆ Create a Traffic Investigations Team within the Traffic Unit
- ◆ Obtain a grant to fund a new Driving under the Influence (DUI) van with sufficient set-up for blood draws and DUI processing
- ◆ Maintain Officer presence at High Schools with addition of two School Resource Officers to be assigned to new High Schools

## BUDGET ISSUES

Personnel and equipment costs associated with additional sworn and civilian positions (1 Lieutenant, 2 Sergeants, 18 Police Officers, 1 Teleserve Officer, 3 Detention Transport Officers, 1 Armor/Rangemaster) were added to the FY06 budget. Also included are one time transfers of \$3,151,110 for Police Software and accrued replacement value of rolling stock.

PERFORMANCE/ACTIVITY MEASURES	Actual FY 2003	Actual FY 2004	Projected FY 2005	Anticipated FY 2006
Number of felony arrests	872	1,021	1,025	1,089
Value of property lost due to crime	\$10,945,500	\$12,884,300	\$14,172,730	\$15,059,039
Crimes committed per 1,000 population	35.7	37.0	36.0	36.0
Emergency Response Time	8.25 min	8.76 min	8.28 min	7.25 min
Non-Emergency Response Time	26.26 min	29.11 min	28.10 min	30.00 min
Misdemeanor Arrests	3,459	4,340	5,000	5,313
Citizen Academy Graduates	50	44	48	48



## Patrol Services

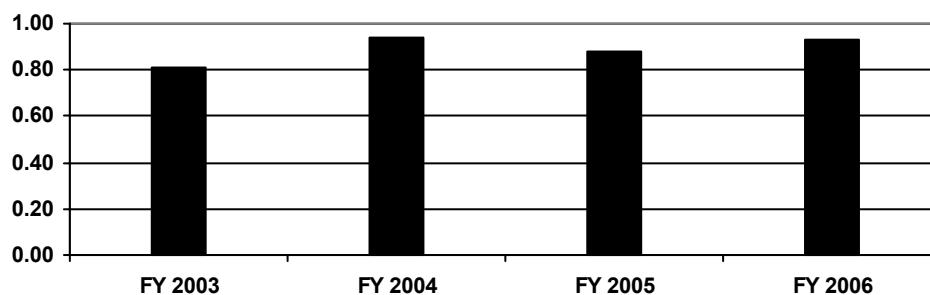
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Patrol	85.25	121.00	124.00	123.00	140.00
Canine	2.00	3.00	3.00	3.00	3.00
Traffic	9.00	12.00	12.00	12.50	14.50
Special Assignment Unit	6.00	6.00	6.00	6.50	7.50
Court Support	2.00	2.00	2.00	2.00	5.00
School Programs	9.00	8.00	8.00	9.00	11.00
Total Non-Civilian	108.25	142.00	144.00	145.00	165.00
Total Civilian	5.00	10.00	11.00	11.00	16.00
<b>Total Personnel</b>	<b>113.25</b>	<b>152.00</b>	<b>155.00</b>	<b>156.00</b>	<b>181.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Patrol	9,464,859	11,995,390	11,779,060	10,480,297	16,651,080
Canine	245,095	246,482	363,700	377,730	498,750
Traffic	1,027,722	941,935	1,406,220	1,410,159	2,795,710
Special Assignment Unit	245,071	435,629	511,570	334,054	721,880
Court Support	126,096	171,285	145,690	143,761	506,740
School Programs	680,205	614,151	749,980	539,618	956,700
<b>Total Expenses</b>	<b>\$ 11,789,048</b>	<b>\$ 14,404,872</b>	<b>\$ 14,956,220</b>	<b>\$ 13,285,619</b>	<b>\$ 22,130,860</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	7,690,188	9,223,501	11,644,720	10,355,299	14,552,460
Supplies & Contractual	1,682,218	2,088,225	2,142,520	1,839,430	3,020,000
Capital Outlay	476,146	503,506	521,800	539,570	430,700
Transfers Out	1,940,496	2,589,640	647,180	551,320	4,127,700
<b>Total Expenses</b>	<b>\$ 11,789,048</b>	<b>\$ 14,404,872</b>	<b>\$ 14,956,220</b>	<b>\$ 13,285,619</b>	<b>\$ 22,130,860</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,464,736	1,507,516	1,492,000	1,545,070	1,592,000
Total Expenses	11,789,048	14,404,872	14,956,220	13,285,619	22,130,860
<b>Net Operating Result</b>	<b>\$(10,324,312)</b>	<b>\$(12,897,356)</b>	<b>\$(13,464,220)</b>	<b>\$(11,740,549)</b>	<b>\$(20,538,860)</b>

**PATROL OFFICERS PER 1,000 POPULATION**





## Support Services

### ***PURPOSE STATEMENT***

The Support Services Division is responsible for providing all necessary logistical and strategic support for the police department and other Town Departments. Support Services personnel dispatch officers, answer all emergency calls, process all reports written by officers and provide related services to the public.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Successful installation of On Base document imaging system in the Records section.
- ◆ Communications implemented a training "center" to allow trainees to work in an independent study environment
- ◆ Crime Prevention successfully added a Crime Prevention Specialist to its roster. They also received the "Crime Prevention Awareness Unit of the Year Award" from the State's Arizona Automobile Theft Authority
- ◆ Successfully trained end-users in the new Intergraph computer aided dispatch (CAD)/ records management system (RMS) software

### ***OBJECTIVES FY 2006***

- ◆ To reduce time between emergency calls (priority 0 & 1) received to dispatching an officer to 75 seconds
- ◆ Complete the Police Property/Evidence facility and move in with no audit discrepancies
- ◆ Continue to develop and expand the Gilbert Police Department Volunteers In Policing Program
- ◆ Provide youth early intervention programs to the Gilbert police and school district
- ◆ Complete the Police Property/Evidence facility and move in with no audit discrepancies

### ***BUDGET ISSUES***

A one time transfer of \$5,853,000 for the construction of a new Police Property facility is the largest increase in the Support Services Division. Also included are Personnel and equipment costs associated with the addition of one Records Clerks, one Communication Shift Supervisor, and two Police Telecommunicators.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b><i>Actual FY 2003</i></b>	<b><i>Actual FY 2004</i></b>	<b><i>Projected FY 2005</i></b>	<b><i>Anticipated FY 2006</i></b>
Time between emergency call received to dispatching an officer	2.36 min	2.88 min	2.16 min	1.15 min
Time to process requests for reports in Records	72 hrs	48 hrs	48 hrs	48 hrs
Number of public contact by Crime Prevention Unit	1,416,859	891,681	1,094,888	1,150,000



## Support Services

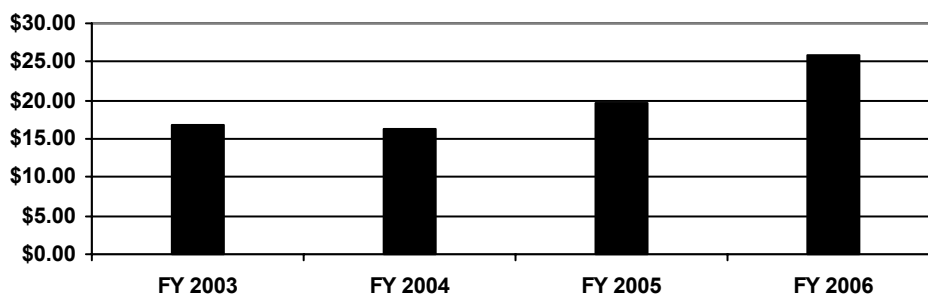
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Records	12.00	17.00	18.00	18.00	20.00
Communication	23.00	37.00	38.00	38.00	40.00
Property	3.50	5.00	5.00	5.00	5.00
Alarm Management	1.00	1.00	1.00	1.00	1.00
Training Coordination	1.00	2.00	2.00	2.00	2.00
Planning and Research	2.00	2.00	2.00	2.00	2.00
<b>Total Personnel</b>	<b>42.50</b>	<b>64.00</b>	<b>66.00</b>	<b>66.00</b>	<b>70.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Records	501,398	544,174	915,320	731,760	1,087,570
Communication	1,197,459	1,295,032	2,362,010	1,753,800	2,682,510
Property	300,400	365,661	453,900	749,597	6,393,300
Alarm Management	50,221	49,090	55,920	53,865	59,280
Training Coordination	89,793	87,350	138,230	130,857	166,580
Planning and Research	105,041	118,651	138,210	134,728	156,570
<b>Total Expenses</b>	<b>\$ 2,244,312</b>	<b>\$ 2,459,958</b>	<b>\$ 4,063,590</b>	<b>\$ 3,554,607</b>	<b>\$ 10,545,810</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,770,980	2,062,461	3,409,110	2,715,007	3,871,090
Supplies & Contractual	412,005	354,544	644,730	500,850	674,690
Capital Outlay	52,047	33,203	-	-	28,790
Transfers Out	9,280	9,750	9,750	338,750	5,971,240
<b>Total Expenses</b>	<b>\$ 2,244,312</b>	<b>\$ 2,459,958</b>	<b>\$ 4,063,590</b>	<b>\$ 3,554,607</b>	<b>\$ 10,545,810</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	68,567	77,103	63,000	56,910	58,000
Total Expenses	2,244,312	2,459,958	4,063,590	3,554,607	10,545,810
<b>Net Operating Result</b>	<b>\$ (2,175,745)</b>	<b>\$ (2,382,855)</b>	<b>\$ (4,000,590)</b>	<b>\$ (3,497,697)</b>	<b>\$ (10,487,810)</b>

### COST PER CAPITA







## Counseling Services

### ***PURPOSE STATEMENT***

Gilbert Youth and Adult Resources provides a comprehensive counseling program to Gilbert residents referred by the Gilbert Police Department, Gilbert Municipal Court, or Gilbert Fire Department in order to improve quality of life, assist victims of crime, and reduce offender recidivism. Services provided include crisis intervention, victim assistance, domestic violence counseling, substance abuse assessment and referral, and youth and adult diversion programming.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Added eleven new volunteers to the Police Department - 4 in Citizens On Patrol and 7 in Victim Assistance
- ◆ Responded to 135 crisis calls
- ◆ Contacted and offered services to 1,313 victims
- ◆ Provided service to 3,703 clients
- ◆ Continued to provide Youth Violence Intervention Program including parenting classes

### ***OBJECTIVES FY 2006***

- ◆ Continue to develop and expand the Gilbert Police Department Volunteers In Policing Program
- ◆ Provide assessment and counseling to the Gilbert community through a variety of programs
- ◆ Provide youth early intervention programs to the Gilbert police and school district
- ◆ Provide a variety of services to victims of crime identified by the Gilbert Police Department

### ***BUDGET ISSUES***

The budget for Counseling Services increased approximately 13.5% over the adopted FY05 budget. The two major contributors to the increase are a one time transfer of \$36,620 to fund the accrued replacement value for rolling stock and salary increase as a result of market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Counseling Units of Service – Individual and Group	20,174	20,522	19,582	20,000
Cost per counseling unit	\$22.82	\$17.59	\$17.36	\$17.00
Victims Offered Services	1,590	1,548	1,313	1,500
Number of crisis calls handled	170	136	135	170
% of youth violence referrals completing the program successfully	95%	96%	96%	95%
Total Clients Served	3,744	3,917	3,703	3,900





## Counseling Services

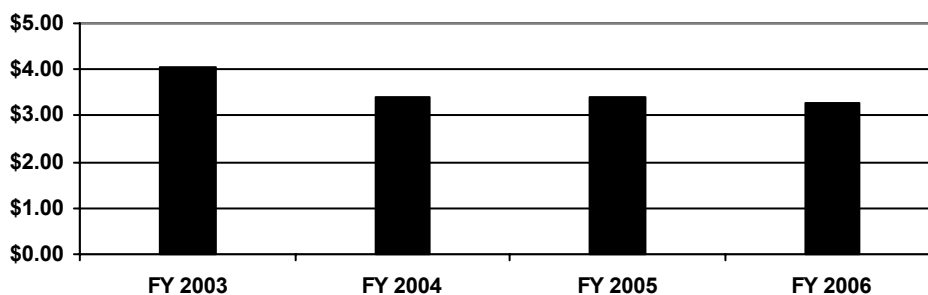
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Counseling	8.22	7.50	7.50	7.50	7.50
<b>Total Personnel</b>	8.22	7.50	7.50	7.50	7.50

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Counseling	543,125	518,204	553,580	564,122	628,500
<b>Total Expenses</b>	\$ 543,125	\$ 518,204	\$ 553,580	\$ 564,122	\$ 628,500

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	465,005	481,287	501,590	488,552	545,120
Supplies & Contractual	75,509	34,227	31,990	55,740	36,770
Capital Outlay	-	-	19,000	18,830	-
Transfers Out	2,611	2,690	1,000	1,000	46,610
<b>Total Expenses</b>	\$ 543,125	\$ 518,204	\$ 553,580	\$ 564,122	\$ 628,500

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	89,353	150,210	150,000	154,980	160,000
Total Expenses	543,125	518,204	553,580	564,122	628,500
<b>Net Operating Result</b>	\$ (453,772)	\$ (367,994)	\$ (403,580)	\$ (409,142)	\$ (468,500)

### COST PER CAPITA



### ***PURPOSE STATEMENT***

The Gilbert Police Department Investigations Division is dedicated to apprehending and prosecuting offenders as well as resolving investigations in a timely and thorough manner. Comprised of the Persons Crimes Unit, Property Crimes Unit and Special Investigations Team, the Criminal Investigations Division investigates complex felony crimes, including: homicide, sexual assault, child abuse/endangerment, robbery, burglary, theft, drug trafficking and racketeering.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Conducted parcel interdiction and stash house awareness training
- ◆ Received the Distinguished Team Citation in February for the Property Crimes Unit
- ◆ Persons Crimes Unit received training on computer forensics for use in crimes against children investigations
- ◆ Three Detectives trained on the use of the Voice Stress Analyzer (VSA) which assisted in the clearance of several cases

### ***OBJECTIVES FY 2006***

- ◆ Fill all five vacant Detective positions by June 30, 2006
- ◆ Increase case clearance rates by five percent from FY05
- ◆ Decrease the number of inactivated cases by an additional five percent from FY05
- ◆ Conduct at least four stash house awareness training classes for homeowner's associations, block watches, and other neighborhood groups

### ***BUDGET ISSUES***

One Police Officer is added to the Investigations unit along with all related expenses. Personnel expenses also increased as a result of market adjustments and compaction correction. A one time transfer of \$416,270 is included to fund the accrued replacement value of rolling stock.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Case clearance rate (arrest/complaint)	3%	21%*	30%*	35%
Total Number of Cases**	1,055	921*	740*	850
Total Number of Arrests/Complaints	32	195*	225*	248
Total Number of Cases Inactivated	558	369*	237*	240
Percentage of Cases Inactivated	53%	40%*	32%*	27%
Total Number of Search Warrants	17	70	73	80
Total Special Investigations Team Cases	n/a	85	68	75
Total Special Investigations Team Arrests	n/a	58	54	60
Special Investigations Surveillance Hours	n/a	693	587	625
Vice, Drug, Organized Crime Investigations	n/a	81	97	115

\* General Investigations only

\*\* Civilian Investigator cases and CPS cases not included in total beginning in 2003-04

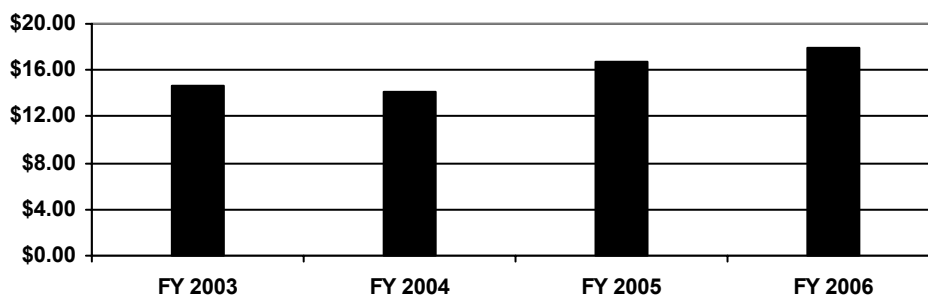
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Investigations	17.00	22.00	22.00	22.00	23.00
Special Investigations	7.00	7.00	7.00	7.00	7.00
Crime Prevention	2.00	3.00	3.00	3.00	3.00
Total Non-Civilian	21.00	26.00	26.00	26.00	27.00
Total Civilian	5.00	6.00	6.00	6.00	6.00
<b>Total Personnel</b>	<b>26.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>33.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
General Investigations	1,430,939	1,547,102	2,228,440	2,005,675	2,627,730
Special Investigations	463,629	519,720	659,200	597,724	809,710
Crime Prevention	107,919	119,054	241,820	222,493	240,840
<b>Total Expenses</b>	<b>\$ 2,002,487</b>	<b>\$ 2,185,876</b>	<b>\$ 3,129,460</b>	<b>\$ 2,825,892</b>	<b>\$ 3,678,280</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,634,598	1,812,061	2,304,280	2,019,832	2,702,900
Supplies & Contractual	296,876	317,575	462,080	439,370	427,600
Capital Outlay	17,453	-	293,600	297,190	27,800
Transfers Out	53,560	56,240	69,500	69,500	519,980
<b>Total Expenses</b>	<b>\$ 2,002,487</b>	<b>\$ 2,185,876</b>	<b>\$ 3,129,460</b>	<b>\$ 2,825,892</b>	<b>\$ 3,678,280</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	\$ (2)	\$ (38)	-	-	-
Total Expenses	2,002,487	2,185,876	3,129,460	2,825,892	3,678,280
<b>Net Operating Result</b>	<b>\$ (2,002,489)</b>	<b>\$ (2,185,914)</b>	<b>\$ (3,129,460)</b>	<b>\$ (2,825,892)</b>	<b>\$ (3,678,280)</b>

## COST PER CAPITA



## ***PURPOSE STATEMENT***

To provide tactical support to other Police Department units and assist with executing high-risk search warrants, barricaded suspects, hostage situations or any incident in which there is danger to the public.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Placed a sergeant/supervisor as team leader in Crisis Negotiation Team (CNT)
- ◆ Successful resolution to all callouts/warrants, including when gas deployed
- ◆ Defined leadership roles and responsibilities among team leaders
- ◆ Purchased CNT throw phone equipment and Norstan box reducing liability and increasing safety
- ◆ Purchased SWAT tactical gear for CNT and K-9 (being integrated to ERU) improving safety of exposed personnel

## ***OBJECTIVES FY 2006***

- ◆ Integrate the K-9 unit into ERU through training
- ◆ Obtain building floor plans of residences and buildings where there is a significant risk of ERU callouts based on previous patrol calls, ERU callouts, and criminal intelligence
- ◆ Provide training from Homeland Security Center for Disaster Preparedness (CDP) on weapons of mass destruction (WMD) incident command, provide training/understanding of incident command system (ICS)/National incident management system (NIMS), and SWAT Command school or other SWAT Management training as necessary
- ◆ Test and hire for open SWAT positions, provide Basic SWAT school and field training officer (FTO)/Training to the new members

## ***BUDGET ISSUES***

The Special Operations budget increased 97% over the FY05 adopted budget. A majority of this increase, \$110,330, is a one time transfer to fund the accrued replacement value of rolling stock.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of special operations members trained in knowledge, skills and abilities	100%	100%	100%	100%
Number of special operations members completing the course of instruction	18	20	20	22
Number of tactical operations	8	7	12	15
Training Hours	200	220	220	220



## Special Operations

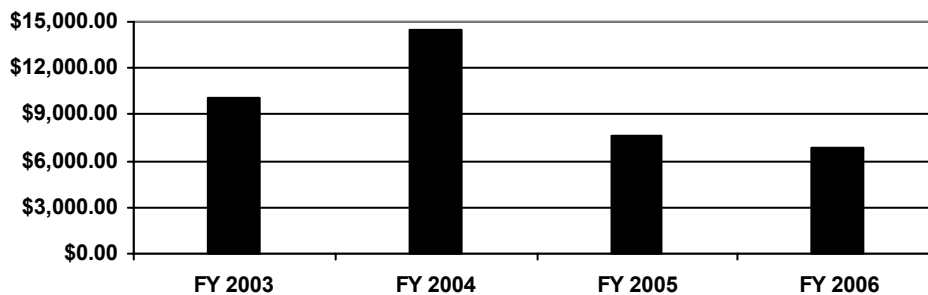
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
ERU Unit	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
ERU Unit	87,495	108,295	107,690	99,075	212,740
<b>Total Expenses</b>	\$ 87,495	\$ 108,295	\$ 107,690	\$ 99,075	\$ 212,740

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	17,608	18,651	18,910	8,685	19,100
Supplies & Contractual	62,897	82,304	81,440	83,050	83,310
Capital Outlay	-	-	-	-	-
Transfers Out	6,990	7,340	7,340	7,340	110,330
<b>Total Expenses</b>	\$ 87,495	\$ 108,295	\$ 107,690	\$ 99,075	\$ 212,740

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	-	-	-	-
Total Expenses	87,495	108,295	107,690	99,075	212,740
<b>Net Operating Result</b>	\$ (87,495)	\$ (108,295)	\$ (107,690)	\$ (99,075)	\$ (212,740)

### COST PER ERU ACTIVATION



# Fire Department

[Fire Department Summary](#)

[Fire Operations](#)

[Fire Prevention](#)

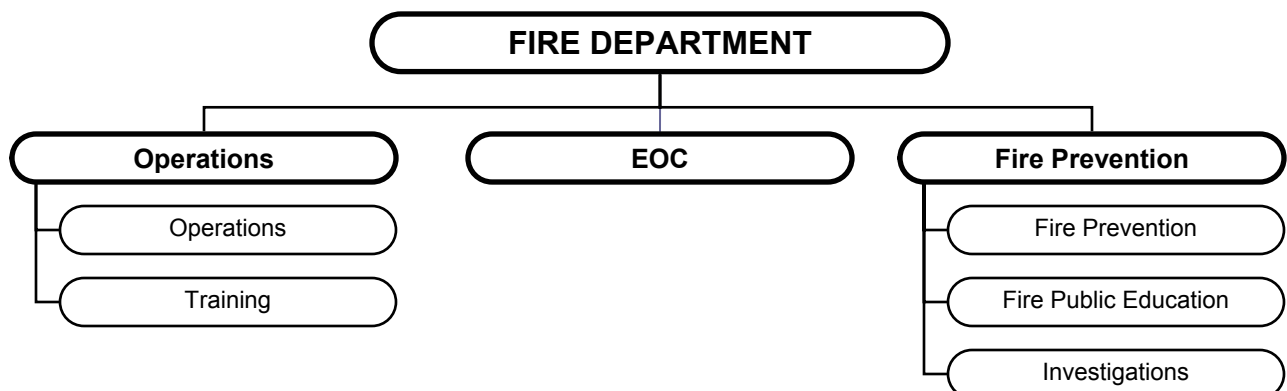
## DEPARTMENT DESCRIPTION

The Gilbert Fire Department (GFD) provides unconditional protection against natural and man-made crisis through community education, fire code compliance, emergency management, fire suppression, rescue and emergency medical services.

## GOALS FY 2006

- ◆ Integrate the GFD into the regional homeland defense model
- ◆ Develop a comprehensive response methodology for all areas within the Gilbert Planning Area
- ◆ Develop a training capability that will address the current and future needs of the Gilbert Fire Department
- ◆ Maintain a four-minute response time standard throughout the community
- ◆ Eliminate the occurrence of child drownings
- ◆ Improve response times of first-due emergency units
- ◆ Improve turnout time as a component of response time
- ◆ Pursue granting opportunities as they apply to and support the mission of the Department
- ◆ Improve customer service as it relates to answering phones and directing calls

## ORGANIZATIONAL CHART





## Fire Department

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	5.50	7.50	7.50	6.50	6.50
Operations	86.00	93.25	104.00	104.00	117.50
Prevention	11.00	10.00	10.00	11.00	11.00
Emergency Operations	0.00	0.00	0.00	1.00	1.00
<b>Total Personnel</b>	<b>102.50</b>	<b>110.75</b>	<b>121.50</b>	<b>122.50</b>	<b>136.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	545,578	535,501	602,260	600,793	1,251,340
Operations	7,778,666	8,633,807	9,892,800	10,061,284	22,853,080
Prevention	637,006	751,505	965,960	873,192	1,059,060
Emergency Operations	1,522	5,290	37,100	113,717	148,410
<b>Total Expenses</b>	<b>\$ 8,962,772</b>	<b>\$ 9,926,103</b>	<b>\$ 11,498,120</b>	<b>\$ 11,648,986</b>	<b>\$ 25,311,890</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	6,345,927	8,054,310	9,136,170	9,000,296	12,560,810
Supplies & Contractual	1,304,058	1,364,953	1,829,840	1,945,560	2,241,990
Capital Outlay	176,688	-	78,000	74,200	100,000
Transfers Out	1,136,099	506,840	454,110	628,930	10,409,090
<b>Total Expenses</b>	<b>\$ 8,962,772</b>	<b>\$ 9,926,103</b>	<b>\$ 11,498,120</b>	<b>\$ 11,648,986</b>	<b>\$ 25,311,890</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	320,077	832,195	319,000	992,350	1,026,000
Total Expenses	8,962,772	9,926,103	11,498,120	11,648,986	25,311,890
<b>Net Operating Result</b>	<b>\$ (8,642,695)</b>	<b>\$ (9,093,908)</b>	<b>\$(11,179,120)</b>	<b>\$(10,656,636)</b>	<b>\$(24,285,890)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Child drowning events	3	0	0	0
Number of emergency calls	8,490	9,870	10,200	11,000
Average response time from apparatus en-route to on scene	4min. 38sec.	4min. 43sec.	4min. 43sec.	4min. 45sec.
Turnout time average	51 sec.	50 sec.	50 sec.	50 sec.





## Fire Operations

### ***PURPOSE STATEMENT***

The Fire Operations Division is dedicated to protecting the lives and property of our citizens and those who visit Gilbert. We will strive to provide emergency services that meet or exceed national and local standards while maximizing the use of available resources.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed construction and opened Fire Station 6 and Fire Station 5
- ◆ Trained and certified five new paramedics
- ◆ Entered into a contract for medical direction services
- ◆ Completed needs assessment and cost analysis for training center
- ◆ Received grant from Federal Emergency Management Agency (FEMA) for vehicle exhaust removal systems and fitness equipment

### ***OBJECTIVES FY 2006***

- ◆ Implement civilian decontamination program in support of Metropolitan Medical Response System and regional hazardous materials incidents

- ◆ Complete hiring and promotional processes related to construction of Fire Station 7 and Fire Station 8
- ◆ Develop a deployment strategy using National Fire Protection Association (NFPA) 1710 and a comprehensive risk assessment to place apparatus and decrease response times
- ◆ Apply for Department of Homeland Security grant for additional personnel

### ***BUDGET ISSUES***

Personnel cost increase sharply due to the opening of two new fire stations, a Battalion Headquarters, market adjustments, and compaction correction. Included in the budgeted transfers for FY06 are \$283,000 for a Tanker Truck, \$3,000,000 for the General Fund portion of Fire Stations 2 and 3 reconstruction, \$1,721,000 for replacement fire equipment, and \$3,814,330 to fund accrues replacement value of rolling stock. Contractual expenses increase as a result of additional personnel and equipment.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of time first due unit arrives within four minutes	64%	56%	55%	55%
Response time average from time of alert at station to on-scene	5 min 29 sec	5 min 33 sec	5 min 33 sec	5min 35 sec
Turnout time average in seconds from receipt of alarm until apparatus begins response	51	50	50	50
Response time average from apparatus enroute to on-scene	4 min 38 sec	4 min 43 sec	4 min 43 sec	4 min 45 sec
Total responses	8,490	9,870	10,200	11,000
Number of training hours for all department personnel	13,343	19,895*	17,700	42,000*

\* Includes recruit academy



## Fire Operations

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Operations	82.00	88.25	98.00	98.00	111.50
Training	4.00	5.00	6.00	6.00	6.00
<b>Total Personnel</b>	<b>86.00</b>	<b>93.25</b>	<b>104.00</b>	<b>104.00</b>	<b>117.50</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Operations	7,368,487	8,193,835	9,213,290	9,334,536	22,087,610
Training	410,179	439,972	679,510	726,748	765,470
<b>Total Expenses</b>	<b>\$ 7,778,666</b>	<b>\$ 8,633,807</b>	<b>\$ 9,892,800</b>	<b>\$ 10,061,284</b>	<b>\$ 22,853,080</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	5,475,608	6,940,174	7,865,780	7,745,554	11,006,710
Supplies & Contractual	1,126,201	1,208,923	1,544,640	1,661,180	2,008,190
Capital Outlay	130,387	-	55,000	52,350	100,000
Transfers Out	1,046,470	484,710	427,380	602,200	9,738,180
<b>Total Expenses</b>	<b>\$ 7,778,666</b>	<b>\$ 8,633,807</b>	<b>\$ 9,892,800</b>	<b>\$ 10,061,284</b>	<b>\$ 22,853,080</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	92,309	417,745	-	324,000	325,000
Total Expenses	7,778,666	8,633,807	9,892,800	10,061,284	22,853,080
<b>Net Operating Result</b>	<b>\$ (7,686,357)</b>	<b>\$ (8,216,062)</b>	<b>\$ (9,892,800)</b>	<b>\$ (9,737,284)</b>	<b>\$ (22,528,080)</b>

### COST PER SINGLE FAMILY RESIDENCE





## Fire Prevention

### ***PURPOSE STATEMENT***

To make our community a safe place to live and work by embracing solid fire prevention principals through fire plan review, community service education, fire code compliance, and fire investigation. This is accomplished through partnering with various elements of our community including local business, schools, and residents.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Met inspection challenges associated with two large super centers
- ◆ Met developmental targets with Mercy Gilbert Hospital
- ◆ Maintained request for inspections within 48 hours of request
- ◆ Established partnerships with homebuilders and multi-family housing stakeholders for Beep, Alarm, Ring (BAR) system and radio amplification ordinances drafts
- ◆ Clarified plan review items related to fire alarm requirements and sprinkler requirements
- ◆ Recovered hazardous materials cost associated with emergency mitigation through citations and EPA reimbursable funds
- ◆ Re-elected as a National Safe Kids board member for injury prevention
- ◆ Started a town-wide Drowning Awareness Campaign and proclaimed August Drowning Awareness Impact Month
- ◆ Developed a partnership with Lowe's to install and check smoke detectors in a selected Gilbert neighborhood
- ◆ Implemented a car seat installation evaluation program

- ◆ Safely investigated 32 fires with origin and cause determinations
- ◆ Investigated and prosecuted one arson fire

### ***OBJECTIVES FY 2006***

- ◆ Increase school-wide injury prevention programs to incorporate another grade level
- ◆ Develop and implement a Home Safety curriculum to be used in the Head Start programs
- ◆ Continue to increase the number of car seats the department installs each quarter
- ◆ Supervise and implement the Juvenile Firesetter Program within community services
- ◆ Inspect all high hazard business and assess appropriate fees
- ◆ Inspect all schools and town buildings within jurisdiction once per calendar year
- ◆ Respond to immediate hazards with eight hours of receipt of complaint
- ◆ Hire and train replacement fire investigator to NFA (National Fire Association) level
- ◆ Increase investigative efficiency for on scene times and follow through by changing processes

### ***BUDGET ISSUES***

The budget for Fire Prevention increased approximately 9.6% over the FY05 adopted budget. Included in this increase is a one time transfer of \$77,350 to fund the accrued replacement value of rolling stock, a one time transfer of \$19,500 for matching grant funds, and salary increases due to market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of children (K – 3) receiving educational program	305	6,767	7,780	8,169
% of car seat checks not meeting National standards	n/a	n/a	80%	75%
Cause and origin investigations	53	32	43	45
Juvenile fire setting interventions	23	27	25	26
Dollar losses related to fire	\$663,860	\$1,705,000	\$609,228	\$992,696
Number of new commercial fire plan reviews	n/a	2,654	3,500	3,675
% of inspections completed within 48 hours	89.9%	92.0%	99.0%	95.0%



## Fire Prevention

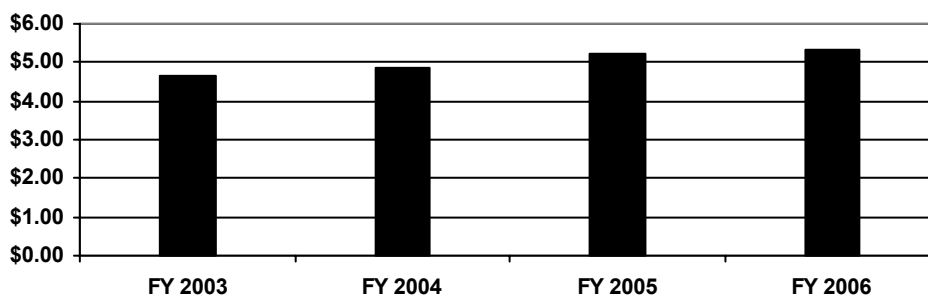
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Fire Prevention	10.00	9.00	9.00	10.00	10.00
Fire Public Education	1.00	1.00	1.00	1.00	1.00
Investigations	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Fire Prevention	613,167	667,564	864,510	767,750	904,670
Fire Public Education	15,765	72,015	82,880	87,222	135,820
Investigations	8,074	11,926	18,570	18,220	18,570
<b>Total Expenses</b>	<b>\$ 637,006</b>	<b>\$ 751,505</b>	<b>\$ 965,960</b>	<b>\$ 873,192</b>	<b>\$ 1,059,060</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	496,321	639,643	766,610	698,762	828,250
Supplies & Contractual	106,361	94,822	154,710	157,390	110,080
Capital Outlay	18,094	-	23,000	-	-
Transfers Out	16,230	17,040	21,640	17,040	120,730
<b>Total Expenses</b>	<b>\$ 637,006</b>	<b>\$ 751,505</b>	<b>\$ 965,960</b>	<b>\$ 873,192</b>	<b>\$ 1,059,060</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	227,768	414,450	319,000	668,350	701,000
Total Expenses	637,006	751,505	965,960	873,192	1,059,060
<b>Net Operating Result</b>	<b>\$ (409,238)</b>	<b>\$ (337,055)</b>	<b>\$ (646,960)</b>	<b>\$ (204,842)</b>	<b>\$ (358,060)</b>

### COST PER CAPITA



## **Public Works**

**Public Works Summary**

**Public Works Administration**

**Field Operations Administration**

**Facilities Maintenance**

**Mosquito Control**

**Utility Locates**

## DEPARTMENT DESCRIPTION

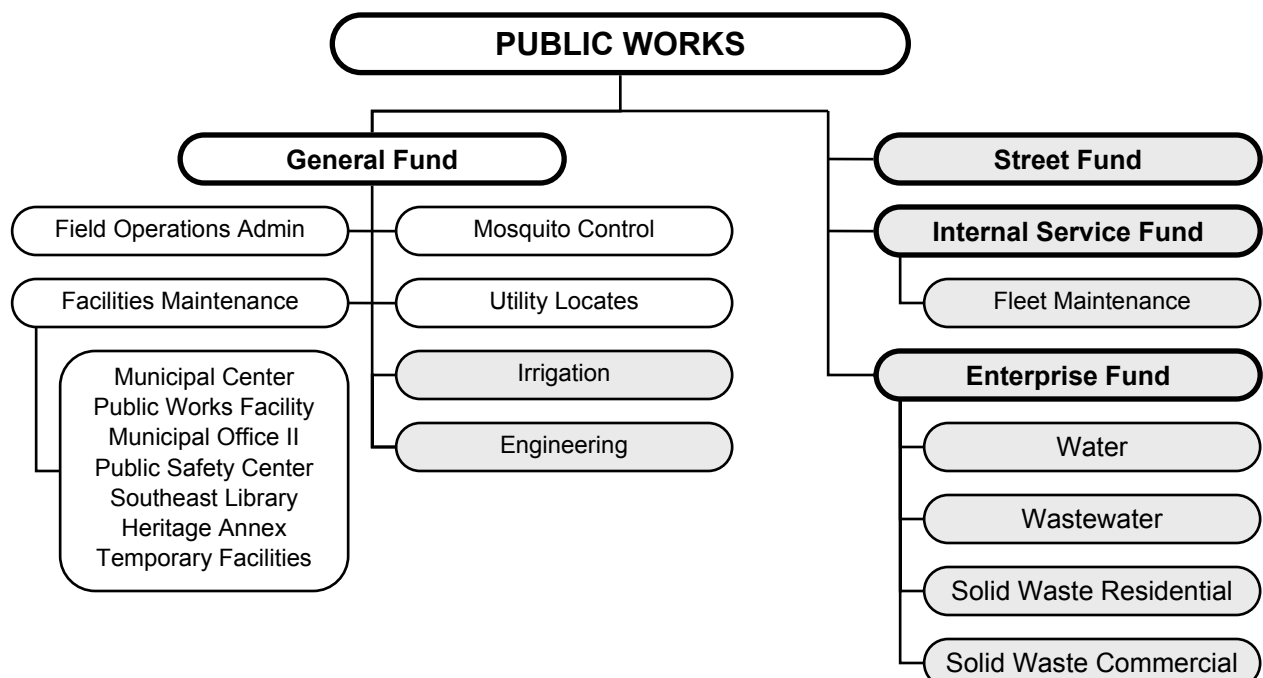
To equitably enforce standards for public works construction (streets, water, wastewater, reclaimed water, storm drainage); to plan for the long term efficient use of water resources, including reclaimed water; to plan for, operate and maintain Town infrastructure to maximize life of assets - including buildings, streets, water, wastewater, reclaimed water, storm drainage; to support maximum productive use of equipment and staff by maintaining all vehicles and equipment; and, to provide solid waste disposal and recycling to ensure health and aesthetics standards.

Detail on Enterprise Funds (Water, Wastewater, Residential Solid Waste, and Commercial Solid Waste) and Street Fund are found under separate tabs.

## GOALS FY 2006

- ◆ Obtain American Public Works Association (APWA) Accreditation for the Public Works Department
- ◆ Provide accurate plan review and construction inspection services that meet turn-around standards and produce a dependable, long term asset for the Gilbert
- ◆ Plan for build-out water system capacity by securing and/or planning for purchase of the remaining well and reservoir sites
- ◆ Secure additional surface water supplies for the Gilbert
- ◆ Complete the update of Gilbert's water, wastewater and reclaimed water master plan
- ◆ Ensure reclaimed water recharge capacity is available to meet the demand
- ◆ Ensure short and long term wastewater treatment capacity is available to meet demands created by industrial, business and population increases
- ◆ Reduce the exposure of a 100-year flood event on the Sanoqui and Queen Creek Washes by working with developers and the Flood Control District of Maricopa County to construct these channels with 100-year flood event capacity within the Gilbert planning area
- ◆ Participate with the Flood Control District of Maricopa County in reviewing and submitting for FEMA review, the new flood hazard maps for Gilbert's planning area
- ◆ Investigate the need and viability of use of a transfer station(s) for the collection and transport of solid waste
- ◆ Maintain a minimum average pavement rating index of 85
- ◆ Provide maintenance services that reduce unanticipated down time and increase customer satisfaction

## ORGANIZATIONAL CHART





## Public Works

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	4.00	4.00	4.00	4.00	4.00
Field Operations Admin	9.50	9.50	10.00	10.00	10.00
Environmental Programs	3.00	0.00	0.00	0.00	0.00
Facilities Maintenance	5.50	7.00	7.00	7.00	9.00
Mosquito Control	0.00	0.00	0.00	0.00	0.00
Utility Locates	5.00	5.00	5.00	5.00	5.00
Irrigation	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>27.00</b>	<b>25.50</b>	<b>26.00</b>	<b>26.00</b>	<b>28.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	268,819	273,532	354,910	291,627	371,970
Field Operations Admin	454,618	476,618	618,030	537,000	704,570
Environmental Programs	261,504	232,589	-	1,070	-
Facilities Maintenance	1,289,774	3,073,351	3,850,830	3,085,580	4,260,790
Mosquito Control	53,615	44,572	47,000	47,010	28,750
Utility Locates	274,561	331,416	353,210	340,693	488,760
Irrigation	36,116	20,412	36,410	31,210	31,350
<b>Total Expenses</b>	<b>\$ 2,639,007</b>	<b>\$ 4,452,490</b>	<b>\$ 5,260,390</b>	<b>\$ 4,334,190</b>	<b>\$ 5,886,190</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,224,469	1,393,651	1,468,300	1,386,720	1,783,320
Supplies & Contractual	1,060,090	1,964,321	2,842,760	2,044,410	2,973,790
Capital Outlay	88,022	18,979	34,000	33,860	54,000
Transfers Out	266,426	1,075,539	915,330	869,200	1,075,080
<b>Total Expenses</b>	<b>\$ 2,639,007</b>	<b>\$ 4,452,490</b>	<b>\$ 5,260,390</b>	<b>\$ 4,334,190</b>	<b>\$ 5,886,190</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	849,528	1,050,964	1,358,530	1,318,260	1,400,290
Total Expenses	2,639,007	4,452,490	5,260,390	4,334,190	5,886,190
<b>Net Operating Result</b>	<b>\$ (1,789,479)</b>	<b>\$ (3,401,526)</b>	<b>\$ (3,901,860)</b>	<b>\$ (3,015,930)</b>	<b>\$ (4,485,900)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of customer contacts	47,183	65,062	69,500	74,200
Total municipal solid waste (tons)	91,516	101,033	111,000	122,000
Total wastewater influent (MG)	3,119	3,821	4,320	4,900
Total water produced (MG)	11,463	13,026	14,100	15,200
% increase in ground water supply	n/a	8	25	5
% increase in surface water supply	n/a	n/a	n/a	10



## Public Works Administration

### **PURPOSE STATEMENT**

To provide a long term (100 year) supply of quality water to meet demands while complying with State mandated water supply regulations. To ensure appropriate use of and an adequate supply of reclaimed water.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Initiated and implemented well development program and procedures
- ◆ Completed one new potable well, four more wells/reservoirs are in process
- ◆ Completed six Arizona Department of Environmental Quality (ADEQ) and Arizona Department of Water Resources (ADWR) permits relating to recharge of vadose zone wells, south recharge site and riparian preserve capacity increase
- ◆ Partner with City of Chandler on a joint pipeline study to move water from the CAP canal to the location of the 2<sup>nd</sup> water treatment plant in the South service area
- ◆ Entered into agreements with Central Arizona Water Conservation District (CAWCD) for partnership with 2<sup>nd</sup> Central Arizona Project (CAP) recharge facility
- ◆ Entered into 4 reclaimed water and long term service contracts with new developments
- ◆ Began the water resources master plan update

### **OBJECTIVES FY 2006**

- ◆ Obtain additional potable water supplies
- ◆ Construct/complete four additional drinking water wells
- ◆ Obtain remaining five sites for future potable wells/reservoirs
- ◆ Complete IGA with the City of Chandler and participate in the planning of the South Water Treatment Plant (joint plant with Chandler)
- ◆ Participate in the planning for the CAP pipeline to South Water Treatment Plant
- ◆ Complete the water/wastewater/reclaimed water master plan update

### **BUDGET ISSUES**

The Public Works Administration budget increases approximately 4.8% over FY05 adopted budget. The only change in budget from FY05 is in Personnel costs due to market adjustments and compaction correction.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Water consumption of gallons per capita per day	223	220	219	220
% increase in ground water supply	n/a	n/a	7.0%	20.3%
% increase in surface water supply	n/a	n/a	n/a	25%





## Public Works Administration

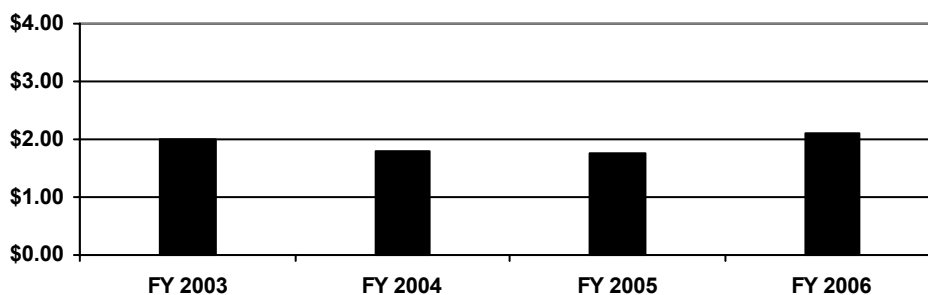
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	4.00	4.00	4.00	4.00	4.00
<b>Total Personnel</b>	4.00	4.00	4.00	4.00	4.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	268,819	273,532	354,910	291,627	371,970
<b>Total Expenses</b>	\$ 268,819	\$ 273,532	\$ 354,910	\$ 291,627	\$ 371,970

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	237,840	250,423	318,500	260,487	354,130
Supplies & Contractual	27,629	19,589	32,890	27,620	17,840
Capital Outlay	-	-	-	-	-
Transfers Out	3,350	3,520	3,520	3,520	-
<b>Total Expenses</b>	\$ 268,819	\$ 273,532	\$ 354,910	\$ 291,627	\$ 371,970

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	179,447	182,332	323,550	268,510	318,350
Total Expenses	268,819	273,532	354,910	291,627	371,970
<b>Net Operating Result</b>	\$ (89,372)	\$ (91,200)	\$ (31,360)	\$ (23,117)	\$ (53,620)

### COST PER CAPITA





## Field Operations Administration

### **PURPOSE STATEMENT**

To provide prompt courteous and informed service to our external and internal customers. To provide general administrative support services to the Field Operations Manager and the other sections of the Field Operations Division of the Public Works Department.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Processed and completed 39 division service contracts and equipment acquisitions compared to the 32 the prior year
- ◆ Completed initial assessment of 36 management practices and follow-up assessment of 26 management practices associated with the Public Works accreditation efforts
- ◆ Completed the data entry necessary to place completed management practices in version four software
- ◆ Utilized the work management system to track all incoming customer service requests
- ◆ Created and implemented the Administrative Section standard operation procedures in an on-line folder and a hard copy manual for reference
- ◆ Implemented Workplace Safety software for the tracking of federally required Commercial Driver's License random testing required under 49 Commercial Freight Regulations (CFR) Part 382
- ◆ Trained all Public Works Supervisory staff on Controlled Substance Abuse and Alcohol Misuse as mandated by 49 CFR Part 382.603(a)

### **OBJECTIVES FY 2006**

- ◆ Convert to, train and utilize the Master Series and Customer Request work management systems to be implemented to track all incoming customer service requests
- ◆ Convert to, train and utilize the Eden Inventory Module for tracking division purchases and warehousing
- ◆ Continuously seek improvements to the "one stop" service provided to the external and internal customers of the Field Operations Division
- ◆ Ongoing field validation of infrastructure data being incorporated into Gilbert's Geographic Information System to allow the rapid retrieval of information about structures and systems
- ◆ Manage the processing of 31 contracts for Public Works Field Operations from preparation of specifications to completion of contract documentation
- ◆ Manage the Workplace Safety Contract to maintain the federally required mandates for our Commercial Drivers testing and records keeping

### **BUDGET ISSUES**

Public Works Field Operations Administration budget increased 14% over FY05 adopted budget. Of this increase, \$24,700 is for one time expenditure for new copiers. One time transfers totaling \$50,420 are for capital projects and to fund the accrued replacement value of rolling stock. The increases in Personnel costs are due to market adjustments and compaction correction.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Ratio of administrative staff to total division	1:22.2	1:22.6	1:22.9	1:24.5
% of contacts for information only	59%	57%	66%	66%



## Field Operations Administration

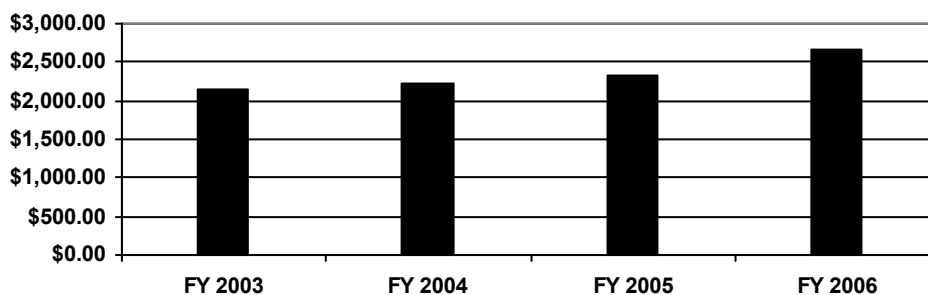
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Field Operations Admin	9.50	9.50	10.00	10.00	10.00
<b>Total Personnel</b>	9.50	9.50	10.00	10.00	10.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Field Operations Admin	454,618	476,618	618,030	537,000	704,570
<b>Total Expenses</b>	\$ 454,618	\$ 476,618	\$ 618,030	\$ 537,000	\$ 704,570

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	409,927	448,974	509,320	488,180	583,040
Supplies & Contractual	43,621	26,524	53,590	35,700	69,130
Capital Outlay	-	-	12,000	12,000	-
Transfers Out	1,070	1,120	43,120	1,120	52,400
<b>Total Expenses</b>	\$ 454,618	\$ 476,618	\$ 618,030	\$ 537,000	\$ 704,570

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	395,519	414,550	562,980	532,960	529,960
Total Expenses	454,618	476,618	618,030	537,000	704,570
<b>Net Operating Result</b>	\$ (59,099)	\$ (62,068)	\$ (55,050)	\$ (4,040)	\$ (174,610)

### COST PER PUBLIC WORKS FIELD EMPLOYEE





## Facilities Maintenance

### **PURPOSE STATEMENT**

To maintain and repair assigned facilities and associated systems and equipment in proper working order for the safety and effective use of facilities and to respond to facility maintenance and repair needs of customers.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Updated the facility management software throughout the year as projects were completed
- ◆ Coordinated with the Fire Department and Parks and Recreation Department on their facilities and installed systems and equipment
- ◆ Coordinated the warranty request for the public safety facility and fire stations
- ◆ Trained on operation of installed systems and equipment at fire stations five and six

### **OBJECTIVES FY 2006**

- ◆ Continue to coordinate the warranty repair requests for the new fire stations
- ◆ Continue to maintain existing facilities to the Building Owners and Managers Association (BOMS) standard
- ◆ Coordinate with the Fire Department and Parks and Recreation Department on their facilities and installed systems and equipment
- ◆ Update the facility management software throughout the year as projects are completed and new projects are identified

### **BUDGET ISSUES**

One Senior Building Maintenance Worker and on Building Maintenance Worker were added to the authorized FTE for FY06. All support costs for these positions, including a vehicle, were also added to the budget. A one time expenditure of \$500,000 is included in the Southeast Library budget for contractual payment to Maricopa County for library services.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of emergency calls responded to within 24 hours	100%	100%	100%	100%
Number of emergency call outs	76 calls	81 calls	82 calls	89 calls
Average time spent per emergency	1.45 hours	1.43 hours	1.20 hours	1.36 hours
Cost per square foot – Municipal Center (50,000 square feet)	\$7.13	\$5.71	\$7.99	\$7.73
Cost per square foot – Public Works (33,000 square feet)	\$4.30	\$5.38	\$6.19	\$5.96
Cost per square foot – Municipal Center II (32,000 square feet)	\$2.61	\$3.11	\$3.58	\$3.85
Cost per square foot – Public Safety Center (178,000 square feet)	n/a	\$4.44	\$4.31	\$5.92
Cost per square foot – Library (60,000 square feet)	\$3.69	\$3.23	\$3.98	\$12.46



## Facilities Maintenance

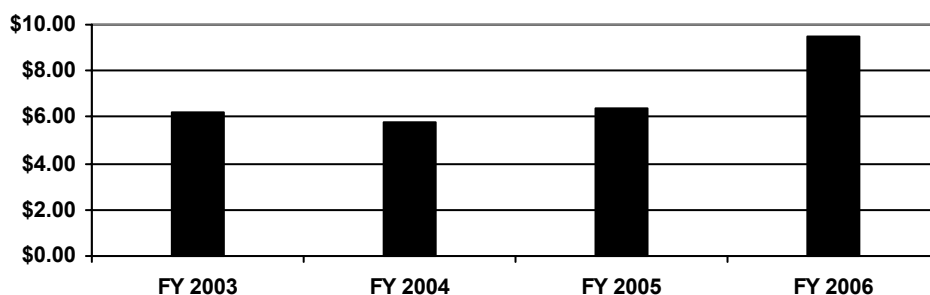
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Facilities Maintenance	0.00	0.00	7.00	7.00	9.00
Municipal Center	5.00	5.00	0.00	0.00	0.00
Public Works Facility	0.00	0.00	0.00	0.00	0.00
Municipal Office II	0.00	0.00	0.00	0.00	0.00
Public Safety Center	0.50	2.00	0.00	0.00	0.00
Southeast Library	0.00	0.00	0.00	0.00	0.00
Temporary Facilities	0.00	0.00	0.00	0.00	0.00
Heritage Annex	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>5.50</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>9.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Facilities Maintenance	-	-	432,760	432,050	728,650
Municipal Center	798,859	595,931	339,600	399,360	386,670
Public Works Facility	141,902	177,594	206,790	204,390	196,600
Municipal Office II	83,661	99,406	123,490	114,490	123,070
Public Safety Center	43,768	1,816,052	1,797,160	1,580,550	1,860,520
Southeast Library	221,584	193,602	735,610	238,740	747,390
Temporary Facilities	-	190,766	194,000	94,580	194,000
Heritage Annex	-	-	21,420	21,420	23,890
<b>Total Expenses</b>	<b>\$ 1,289,774</b>	<b>\$ 3,073,351</b>	<b>\$ 3,850,830</b>	<b>\$ 3,085,580</b>	<b>\$ 4,260,790</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	242,329	310,171	366,970	368,370	534,890
Supplies & Contractual	809,463	1,736,567	2,640,250	1,873,740	2,770,630
Capital Outlay	29,592	-	22,000	21,860	54,000
Transfers Out	208,390	1,026,613	821,610	821,610	901,270
<b>Total Expenses</b>	<b>\$ 1,289,774</b>	<b>\$ 3,073,351</b>	<b>\$ 3,850,830</b>	<b>\$ 3,085,580</b>	<b>\$ 4,260,790</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	122,666	118,800	176,100	176,000
Total Expenses	1,289,774	3,073,351	3,850,830	3,085,580	4,260,790
<b>Net Operating Result</b>	<b>\$ (1,289,774)</b>	<b>\$ (2,950,685)</b>	<b>\$ (3,732,030)</b>	<b>\$ (2,909,480)</b>	<b>\$ (4,084,790)</b>

### COST PER SQUARE FOOT OF FACILITIES



## ***PURPOSE STATEMENT***

The goal of the Town's Mosquito Control Program is to protect the health and safety of the public and provide safe, reliable, and cost effective mosquito and midge fly treatment and prevention operations at municipally owned and operated facilities.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Distributed outreach materials at the Spring Exp and Feathered Friends Festival and educated residents regarding mosquito control and West Nile Virus prevention
- ◆ Mosquito Control and West Nile Virus information was placed on the Town's web site, in the "Your Town" publication that is mailed to all residents, on Gilbert Cable Channel 11, and in local newspapers to educate the public
- ◆ Coordinated with Maricopa County Vector Control regarding mosquito control operations and West Nile Virus monitoring and education
- ◆ Conducted an evaluation of Gilbert's Mosquito Control Program and developed written criteria for contracted mosquito fogging operations and added areas in Gilbert to the mosquito fogging program beginning in fiscal year 2006
- ◆ A new renewable Mosquito Control Contract for fiscal year 2006 was advertised, bid, and awarded

## ***OBJECTIVES FY 2006***

- ◆ Continue to conduct scheduled contract mosquito and midge fly fogging and larvicide treatments in designated program areas
- ◆ Distribute outreach materials and information to help educate the public regarding mosquito control and West Nile Virus prevention
- ◆ Continue to coordinate with Maricopa County Vector Control regarding mosquito control and West Nile Virus monitoring and education
- ◆ Monitor the effectiveness of contracted mosquito and midge fly control operations through coordination efforts with the contractor and spot inspections of treatment areas

## ***BUDGET ISSUES***

The adopted FY06 shows a decrease in budget of approximately 61%. This decrease is a result of expensing a portion of the contract to Parks and Recreation and Wastewater.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of mosquito related complaints	166	205	174	180
% of complaints within town treatment areas	n/a	24%	21%	22%



## Mosquito Control

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mosquito Control	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Mosquito Control	53,615	44,572	47,000	47,010	28,750
<b>Total Expenses</b>	\$ 53,615	\$ 44,572	\$ 47,000	\$ 47,010	\$ 28,750

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	53,615	44,572	47,000	47,010	28,750
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 53,615	\$ 44,572	\$ 47,000	\$ 47,010	\$ 28,750

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	-	-	-	-
Total Expenses	53,615	44,572	47,000	47,010	28,750
<b>Net Operating Result</b>	\$ (53,615)	\$ (44,572)	\$ (47,000)	\$ (47,010)	\$ (28,750)

### COST PER COMPLAINT



## ***PURPOSE STATEMENT***

To protect Gilbert owned underground utilities from damage and disruption of customer services. To facilitate the location of any underground utility within a prescribed area upon request from Arizona Blue Stake.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Acquired a second computer workstation to allow staff greater access to more effectively get tickets from AZ Blue Stake
- ◆ Created a One Cell Phone Number calling system so that AZ Blue Stake to get emergency response from an appointed Gilbert On-Call person
- ◆ Purchased a second line tracer to better facilitate the locating of fiber optics, copper water services and electric traffic signal wire
- ◆ Updated Irthnet mapping system (AZ Blue Stake Internet Information System) to incorporate traffic signals on each ticket

## ***OBJECTIVES FY 2006***

- ◆ Obtain two more line tracers so that each utility locator has their own line tracer
- ◆ Continue to update the GIS mapping system using Infrastructure Management Data Sheet forms to allow the GIS mapping of the water system to be as accurate and thorough as possible
- ◆ Provide additional computer based training for staff to provide staffs better understanding of how the computer system and programs can assist them to become more efficient
- ◆ Provide positive and accurate response to all utility locate tickets received from AZ Blue Stake via the internet 48 hours or two business days

## ***BUDGET ISSUES***

Utility Locates budget increases approximately 38% over FY05 adopted budget. This increase comprises of a one time transfer of \$63,320 to fund the accrued replacement value of rolling stock, an Personnel increase resulting from market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of utility locates	32,510	37,085	35,100	35,000
% of recall tickets	0.9%	0.9%	>1.0%	>1.0%
% of emergency tickets	1.2%	1.3%	>1.5%	>1.5%





## Utility Locates

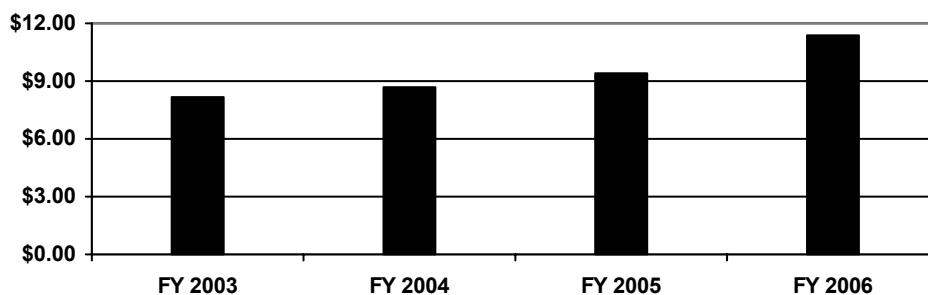
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Utility Locates	5.00	5.00	5.00	5.00	5.00
<b>Total Personnel</b>	5.00	5.00	5.00	5.00	5.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Utility Locates	274,561	331,416	353,210	340,693	488,760
<b>Total Expenses</b>	\$ 274,561	\$ 331,416	\$ 353,210	\$ 340,693	\$ 488,760

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	170,491	246,638	273,510	269,683	311,260
Supplies & Contractual	57,713	55,129	69,030	60,340	87,440
Capital Outlay	36,197	18,979	-	-	-
Transfers Out	10,160	10,670	10,670	10,670	90,060
<b>Total Expenses</b>	\$ 274,561	\$ 331,416	\$ 353,210	\$ 340,693	\$ 488,760

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	274,562	331,416	353,200	340,690	375,980
Total Expenses	274,561	331,416	353,210	340,693	488,760
<b>Net Operating Result</b>	\$ 1	\$ -	\$ (10)	\$ (3)	\$ (112,780)

### COST PER LOCATE



## **Leisure Services**

**Leisure Services Summary**

**Parks and Open Space**

**Aquatics**

**Recreation Centers**

**Recreation Programs**

**Culture and Arts**

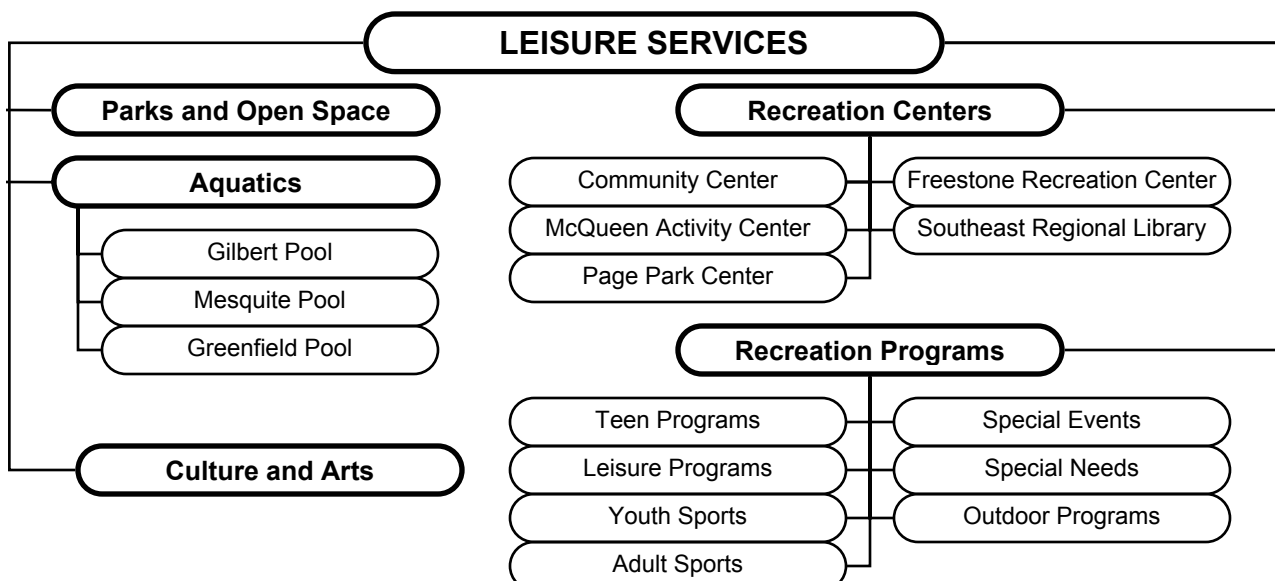
## DEPARTMENT DESCRIPTION

The Leisure Services Department provides opportunities for the community to learn, exercise, grow, develop skills, compete, and to accomplish and enjoy leisure pursuits. The Department activities include park and recreation services, programs, activities, and facilities for the community's leisure pursuits. Department programs include Aquatics, Adult Sports, Special Events, Outdoor Recreation, Concerts In The Parks, Equestrian Classes, Youth Sports, Teen Adventures/Treks, Teen Drama, Leisure Learning Classes, and Special Needs Programming. Contracted concession services are offered at various department sites. Major facilities that are maintained and managed by the Department include the Freestone Recreation Center, McQueen Park Activity Center, Gilbert Community Center, Page Park Center, Meeting rooms at the SE Regional Library, Freestone Park, Crossroads Park, McQueen Park, Gilbert Soccer Complex, 10 Neighborhood Basins, Mesquite Aquatic Center, Gilbert Municipal Pool, and the Greenfield Pool. Grounds maintenance managed by the Department also includes Nichols Park and the Municipal Center Complex.

## GOALS FY 2006

- ◆ To provide quality leadership and direction for all programs and activities within Leisure Services resulting in recreation facilities and activities for the community to learn, exercise, grow, develop skills, compete and enjoy leisure pursuits
- ◆ To provide quality customer service for those seeking information for program and class registrations, for facility registrations and for general office assistance
- ◆ To provide additional facilities as the population grows to maintain the expected level of service and to maintain open space
- ◆ Meet or exceed the reasonable expectations of the recreating public
- ◆ Continue to nurture existing partnerships and foster new ones to share resources with other community members

## ORGANIZATIONAL CHART





## Leisure Services

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	9.25	9.25	9.25	9.25	9.25
Parks and Open Space	35.93	33.46	32.96	32.96	33.46
Aquatics	14.53	13.09	13.09	13.09	15.90
Concessions	4.28	2.17	0.00	0.00	0.00
Recreation Centers	29.17	30.61	31.22	31.22	31.22
Recreation Programs	25.11	19.37	19.37	19.37	19.37
Culture and Arts	1.00	1.00	1.00	1.00	1.00
<b>Total Personnel</b>	<b>119.27</b>	<b>108.95</b>	<b>106.89</b>	<b>106.89</b>	<b>110.20</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	676,368	707,090	890,130	750,324	913,170
Parks and Open Space	4,825,828	2,560,663	2,956,660	3,406,993	4,474,070
Aquatics	461,830	417,136	472,200	478,919	688,490
Concessions	74,499	21,914	-	-	-
Recreation Centers	1,127,473	1,394,939	1,568,120	1,504,703	4,525,990
Recreation Programs	1,267,372	1,190,258	1,345,440	1,354,519	1,671,200
Culture and Arts	93,659	75,848	114,980	128,284	120,470
<b>Total Expenses</b>	<b>\$ 8,527,029</b>	<b>\$ 6,367,848</b>	<b>\$ 7,347,530</b>	<b>\$ 7,623,742</b>	<b>\$ 12,393,390</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	3,912,929	3,972,192	4,346,500	4,175,182	4,915,850
Supplies & Contractual	2,010,775	2,107,097	2,636,750	2,599,060	2,810,110
Capital Outlay	102,749	-	256,000	235,690	121,000
Transfers Out	2,500,576	288,559	108,280	613,810	4,546,430
<b>Total Expenses</b>	<b>\$ 8,527,029</b>	<b>\$ 6,367,848</b>	<b>\$ 7,347,530</b>	<b>\$ 7,623,742</b>	<b>\$ 12,393,390</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,496,532	1,799,237	1,904,000	1,839,200	1,972,000
Total Expenses	8,527,029	6,367,848	7,347,530	7,623,742	12,393,390
<b>Net Operating Result</b>	<b>\$ (7,030,497)</b>	<b>\$ (4,568,611)</b>	<b>\$ (5,443,530)</b>	<b>\$ (5,784,542)</b>	<b>\$ (10,421,390)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Completed facility reservations requests	9,997	9,983	11,346	12,400
Recreation programs cost recovery	51%	58%	57%	55%
% of citizens using recreation facilities > 2 times per month	57.2%	60.8%	61.7%	63.0%
% of citizens generally or very satisfied with Parks and Recreation	89.5%	89.3%	92.7%	93.0%
% of citizens who think more dollars should be spent on Parks and Recreation	29.7%	32.3%	34.7%	37.0%



## Parks and Open Space

### **PURPOSE STATEMENT**

Provide safe, well-maintained and desirable park resources and municipal facilities for the citizens of Gilbert and visiting patrons.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Completion of professional certifications in applicable areas of responsibility to include turf maintenance, landscape management, arboriculture and tree care
- ◆ Coordinated 3,134 hours of Community Service toward park and facility maintenance
- ◆ Completing annual safety audit of park and municipal area play systems in accordance with standards established by the National Playground Safety Institute
- ◆ Designated staff secured state required Qualifying Party License for monitoring and training of town pesticide applicators
- ◆ Received grant from Salt River Project's *Branching Out* Program to provide trees for Crossroads District Park
- ◆ Designated staff represented the Town on the Arizona Community Tree Council
- ◆ Coordinated landscape and lakes contract maintenance for Civic Center complex, Nichols Park, neighborhood parks, district park lakes and Water Ranch Lake
- ◆ Completed replacement of irrigation pump system at Freestone Park
- ◆ Completed renovation of district park basketball courts and area lighting

### **OBJECTIVES FY 2006**

- ◆ Assist in the completion of scheduled Park and Recreation capital improvement projects to include: Santan Basin Parks, 3 segments of the Western Powerline Trail, Heritage Trail, South Area Service Center and Greenfield Pool
- ◆ Continue to provide high customer and maintenance service levels through effective park management practices, facility readiness and programming assistance
- ◆ Identify and prioritize the rehabilitation, renovation and stabilization needs of aging park resources and facilities
- ◆ Continue to explore and implement effective park and facility resource maintenance management practices and methods to involve: landscape, irrigation, turf & sport courts, park ranger and equipment-building maintenance functions within the division
- ◆ Explore additional contract service opportunities to assist with park maintenance field operations and division administrative support

### **BUDGET ISSUES**

The Parks and Open Space budget increases approximately 51% over FY05 adopted budget. Included in this increase are a mid-year hire of a Park Ranger for the Santan Basins and \$1,204,090 in one time transfers to fund the accrued replacement value for rolling stock and Capital Improvement funding.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total acres and of park land, trails, open space, municipal areas and support facilities operated and maintained	767	676	735	735
Cost per acre to maintain park land, trails, open space, municipal areas and support facilities operated and maintained*	\$3,076	\$3,390	\$3,828	\$4,309
% of citizens willing to support a tax increase for more parks, trail and open space	49.0%	49.0%	61.7%	50.0%
Customer Service: completed facility readiness/reservation requests	7,211	6,809	8,260	9,000
Cyclical Maintenance: projects completed and funding allocation (Operating and Capital)	10 \$65,515	20 \$19,600	12 \$150,442	5 \$50,000
% of parks and open space administered per total developed land area in Town	4.0%	3.2%	3.2%	TBD

\*cost does not include transfers out



## Parks and Open Space

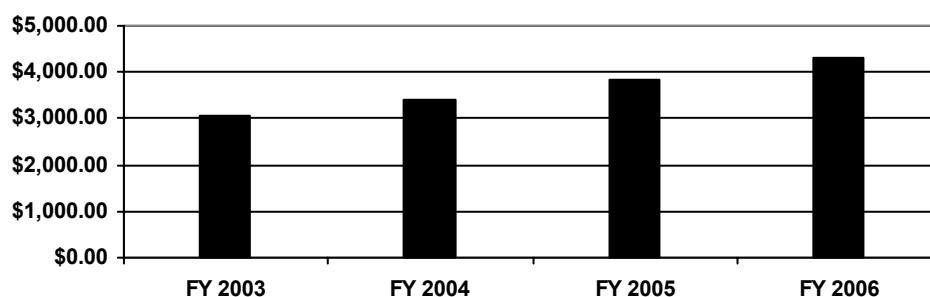
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Parks and Open Space	35.93	33.46	32.96	32.96	33.46
Riparian Preserve	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>35.93</b>	<b>33.46</b>	<b>32.96</b>	<b>32.96</b>	<b>33.46</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Parks and Open Space	4,755,828	2,560,663	2,956,660	3,406,993	4,474,070
Riparian Preserve	70,000	-	-	-	-
<b>Total Expenses</b>	<b>\$ 4,825,828</b>	<b>\$ 2,560,663</b>	<b>\$ 2,956,660</b>	<b>\$ 3,406,993</b>	<b>\$ 4,474,070</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,317,983	1,309,366	1,460,500	1,407,813	1,672,810
Supplies & Contractual	938,730	982,918	1,152,060	1,169,860	1,473,960
Capital Outlay	102,749	-	256,000	235,690	21,000
Transfers Out	2,466,366	268,379	88,100	593,630	1,306,300
<b>Total Expenses</b>	<b>\$ 4,825,828</b>	<b>\$ 2,560,663</b>	<b>\$ 2,956,660</b>	<b>\$ 3,406,993</b>	<b>\$ 4,474,070</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	73,559	68,090	63,000	64,200	79,000
Total Expenses	4,825,828	2,560,663	2,956,660	3,406,993	4,474,070
<b>Net Operating Result</b>	<b>\$ (4,752,269)</b>	<b>\$ (2,492,573)</b>	<b>\$ (2,893,660)</b>	<b>\$ (3,342,793)</b>	<b>\$ (4,395,070)</b>

### COST PER ACRE MAINTAINED



***PURPOSE STATEMENT***

To promote water safety in the community through instructional programs, and to provide a full-range of aquatics-based recreational activities for participants of all ages. Programs and activities include swim lessons, swim teams, diving team, and public swimming opportunities.

***ACCOMPLISHMENTS FY 2005***

- ◆ Record number of swim lesson participants achieved (4,856)
- ◆ Summer swim team and dive team programs registered 900 participants
- ◆ Guardstart program participated in the East Valley Guardstart Olympics
- ◆ Partnered with other East Valley recreational swim teams (municipal and private) to enhance the swim team experience for Gilbert participants
- ◆ Commenced construction on Greenfield Pool

***OBJECTIVES FY 2006***

- ◆ Hire and train aquatics staff for Greenfield Pool
- ◆ Begin swim team, dive team, swim lessons, and recreational swimming programs at Greenfield Pool
- ◆ Increase evening swim lesson opportunities to accommodate customer needs
- ◆ Refurbish water slides at Gilbert Pool and Mesquite Aquatic Center
- ◆ Continue the successful partnership with Gilbert Public Schools in the operation and scheduling of pools

***BUDGET ISSUES***

An increase in FTE for the new Greenfield Pool has been added to the FY06 Aquatics budget. The pool will be available for use by Gilbert in the Spring of 2006. Repairs and maintenance totaling \$100,000 for Gilbert and Mesquite Pools is also included in the budget. Gilbert Unified School District will pay a portion of these expenses based on the Intergovernmental Agreement.

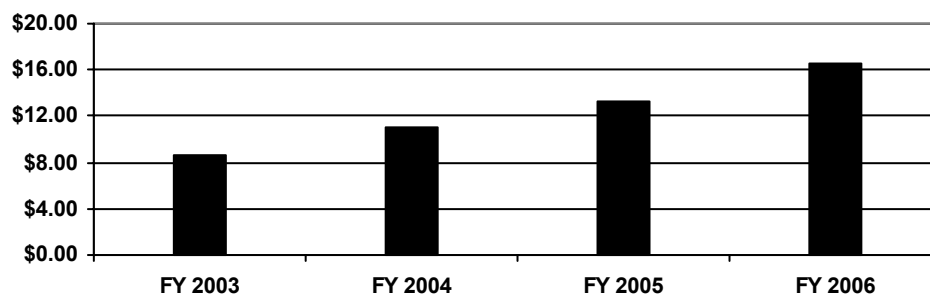
<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Annual participation for aquatics	53,317	37,791	36,029	40,000
Number of swim lesson participants	3,703	4,251	4,856	5,500
Cost recovery aquatics (direct costs only)	36%	39%	36%	35%
% of children ages 5-17 participating in swim lessons compared to the total population of children ages 5-17	10.2%	11.0%	11.8%	12.6%
% of swim/dive team and swim lesson participants as compared to total annual participation for aquatics	8.5%	13.0%	16.0%	16.5%
% of participants surveyed rating the overall quality of aquatics programs as above average or excellent	n/a	n/a	90%	95%

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Gilbert Pool	6.08	5.84	5.84	5.84	5.84
Mesquite Pool	8.45	7.25	7.25	7.25	7.25
Greenfield Pool	0.00	0.00	0.00	0.00	2.81
<b>Total Personnel</b>	<b>14.53</b>	<b>13.09</b>	<b>13.09</b>	<b>13.09</b>	<b>15.90</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Gilbert Pool	201,145	189,370	222,120	226,468	255,310
Mesquite Pool	260,685	227,766	250,080	252,451	330,110
Greenfield Pool	-	-	-	-	103,070
<b>Total Expenses</b>	<b>\$ 461,830</b>	<b>\$ 417,136</b>	<b>\$ 472,200</b>	<b>\$ 478,919</b>	<b>\$ 688,490</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	353,621	329,960	345,220	352,089	435,410
Supplies & Contractual	106,339	85,206	125,010	124,860	128,890
Capital Outlay	-	-	-	-	100,000
Transfers Out	1,870	1,970	1,970	1,970	24,190
<b>Total Expenses</b>	<b>\$ 461,830</b>	<b>\$ 417,136</b>	<b>\$ 472,200</b>	<b>\$ 478,919</b>	<b>\$ 688,490</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	168,811	164,260	166,000	174,700	246,000
Total Expenses	461,830	417,136	472,200	478,919	688,490
<b>Net Operating Result</b>	<b>\$ (293,019)</b>	<b>\$ (252,876)</b>	<b>\$ (306,200)</b>	<b>\$ (304,219)</b>	<b>\$ (442,490)</b>

**COST PER PARTICIPANT**





## Recreation Centers

### ***PURPOSE STATEMENT***

To provide clean and safe facilities for multiple Town-sponsored events, with parks and recreation activities representing the majority of facility activity. Recreation Centers also provide facility space to support senior activities, group rentals, public meetings, and various other community uses.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Revenue goal exceeded for Freestone Recreation Center
- ◆ Increased participation at Freestone Recreation Center by 8.8% compared to last year
- ◆ Completed the addition of the gymnasium and expanded lobby at McQueen Park Activity Center
- ◆ Worked with a consultant to complete the needs assessment for the Community Center
- ◆ Offered new programs (Adult Dodgeball and the hosting of birthday parties) at the Freestone Recreation Center
- ◆ Began the "over 35" basketball night at McQueen Park Activity Center

### ***OBJECTIVES FY 2006***

- ◆ Increase Kidz Kamp participation at McQueen Park Activity Center and Freestone Recreation Center by 10% for summer and holiday sessions
- ◆ Increase preschool sports activity in the McQueen Park Activity Center gymnasium by 10 classes per session
- ◆ Expand center staff training to include program registration and reservation bookings
- ◆ Conduct quarterly OSHA in-service training for maintenance/custodial staff
- ◆ Offer individualized personal fitness training for customers at the Freestone Recreation Center
- ◆ Successfully host various community-wide events at McQueen Activity Center

### ***BUDGET ISSUES***

Included in the budget for the Community Center is a one time transfer of \$2,873,000. This transfer is to construct a new Community Center and the demolition of the existing facility. Personnel costs increase due to market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b><i>Actual FY 2003</i></b>	<b><i>Actual FY 2004</i></b>	<b><i>Projected FY 2005</i></b>	<b><i>Anticipated FY 2006</i></b>
Annual participation at Freestone Recreation Center	139,813	212,240	230,836	240,000
% of Freestone Recreation Center average monthly participation as compared to total population	n/a	11.4%	11.7%	11.4%
% of Freestone Recreation Center average monthly participation for youth as compared to the total youth population	n/a	22.8%	23.3%	22.9%
% of participants surveyed who indicate the centers met their expectations	n/a	n/a	92%	95%
Cost per square foot – Community Center (8,997 square feet)	\$24.88	\$27.16	\$28.05	\$29.38
Cost per square foot – McQueen Park Activity Center (26,800 square feet)*	\$16.66	\$17.01	\$11.82	\$11.68
Cost per square foot – Page Park Center (8,880 square feet)	\$2.85	\$5.98	\$6.41	\$6.69
Cost per square foot – Freestone Recreation Center (48,500 square feet)	\$11.17	\$15.54	\$16.18	\$18.71

\* Facility expanded in FY05 from 15,000 square feet



## Recreation Centers

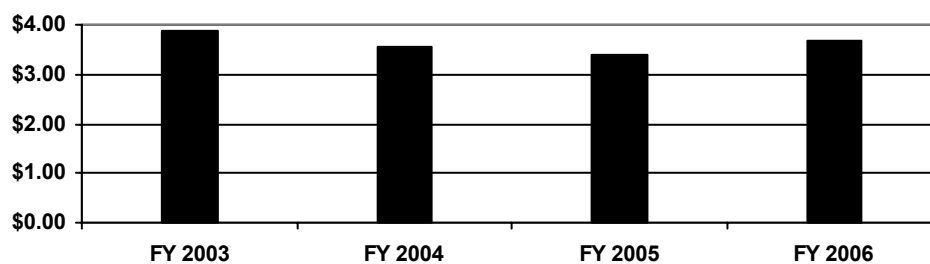
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Community Center	5.11	4.77	4.77	4.77	4.77
McQueen Activity Center	5.62	5.60	6.21	6.21	6.21
Page Park Center	0.00	1.31	1.31	1.31	1.31
Freestone Recreation Center	16.44	16.93	16.93	16.93	16.93
Southeast Regional Library	2.00	2.00	2.00	2.00	2.00
<b>Total Personnel</b>	<b>29.17</b>	<b>30.61</b>	<b>31.22</b>	<b>31.22</b>	<b>31.22</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Community Center	223,853	244,315	241,800	252,373	3,137,370
McQueen Activity Center	249,929	255,142	300,140	316,698	313,070
Page Park Center	25,322	53,132	56,720	56,961	59,370
Freestone Recreation Center	541,971	753,700	868,650	784,866	907,300
Southeast Regional Library	86,398	88,650	100,810	93,805	108,880
<b>Total Expenses</b>	<b>\$ 1,127,473</b>	<b>\$ 1,394,939</b>	<b>\$ 1,568,120</b>	<b>\$ 1,504,703</b>	<b>\$ 4,525,990</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	778,474	938,302	1,011,350	972,593	1,092,650
Supplies & Contractual	331,819	454,347	554,480	529,820	538,880
Capital Outlay	-	-	-	-	-
Transfers Out	17,180	2,290	2,290	2,290	2,894,460
<b>Total Expenses</b>	<b>\$ 1,127,473</b>	<b>\$ 1,394,939</b>	<b>\$ 1,568,120</b>	<b>\$ 1,504,703</b>	<b>\$ 4,525,990</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	514,576	816,538	878,000	822,300	853,000
Total Expenses	1,127,473	1,394,939	1,568,120	1,504,703	4,525,990
<b>Net Operating Result</b>	<b>\$ (612,897)</b>	<b>\$ (578,401)</b>	<b>\$ (690,120)</b>	<b>\$ (682,403)</b>	<b>\$ (3,672,990)</b>

**COST PER PARTICIPANT - FREESTONE RECREATION CENTER**





## Recreation Programs

### ***PURPOSE STATEMENT***

To provide recreation programs, special events, and leisure activities for residents and visitors of Gilbert. The recreational programs purpose is to promote physical fitness, teach leadership skills, increase community involvement, and provide numerous social benefits to the community.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Exceeded the FY05 goal of increasing the Teen Scenes performance schedule by 5%
- ◆ Continued the successful partnership with Gilbert Public Schools in providing collaborative youth and teen programs
- ◆ Achieved record participation levels (375 participants) for the Hershey Track & Field program
- ◆ Developed a new partnership with "Wilderness Aware" to provide whitewater rafting on the Upper Salt River
- ◆ Achieved the highest amount of in-kind donations and cash sponsorships for Special Events
- ◆ Utilized the Town website to post league standings and schedules for Adult Softball
- ◆ Achieved record number of teams (97) for the Gilbert Days Softball Tournament

### ***OBJECTIVES FY 2006***

- ◆ Expand the Adult Basketball program to three nights per week for the fall league
- ◆ Add team standings and league schedules to the Town website for the Adult Basketball program similar to Adult Softball
- ◆ Increase the Special Event volunteer program efforts by focusing on local adult groups and private corporations
- ◆ Continue the partnership with Gilbert Public Schools in providing collaborative programs for youth and teens
- ◆ Increase participation in Adult Tennis Leagues by 15%
- ◆ Increase participation in Special Needs programs by 10%

### ***BUDGET ISSUES***

While FTE remains unchanged from FY05, the costs associated with Personnel increase due to market adjustments and compaction correction. A one time transfer of \$198,760 to fund the accrued replacement value of rolling stock is also included.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of participants	57,771	54,239	54,350	55,000
Number of softball teams	373	365	348	360
Number of leisure class participants	10,364	11,538	11,564	11,900
Adult sports cost recovery (direct costs)	78%	101%	95%	86%
% of total preschool participation in leisure classes compared to total preschool population	36.4%	33.7%	31.0%	31.0%
% of adult softball participation compared to the overall population of adults	6.9%	6.3%	5.6%	6.0%
% of participants surveyed who indicate the leisure classes met their expectations	n/a	n/a	96%	96%
% of participants surveyed who would recommend leisure classes to others	n/a	88%	96%	96%



## Recreation Programs

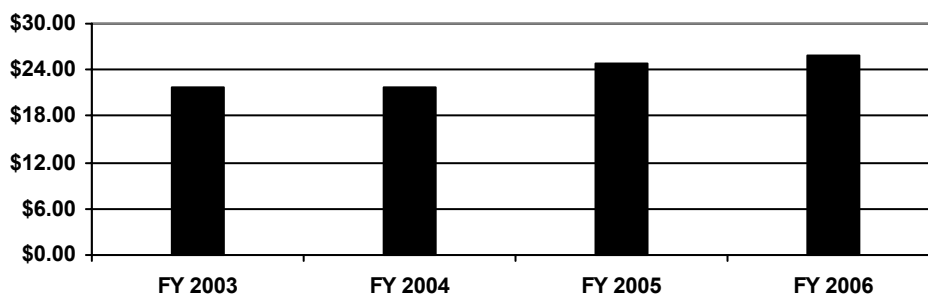
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Teen Programs	0.93	0.74	0.74	0.74	0.74
Leisure Programs	8.10	9.16	9.16	9.16	9.16
Youth Sports	3.32	2.60	2.60	2.60	2.60
Adult Sports	2.41	2.41	2.41	2.41	2.41
Special Events	4.15	3.15	3.15	3.15	3.15
Summer Playground	3.71	0.00	0.00	0.00	0.00
Special Needs	1.99	0.90	0.90	0.90	0.90
Outdoor Programs	0.50	0.41	0.41	0.41	0.41
<b>Total Personnel</b>	<b>25.11</b>	<b>19.37</b>	<b>19.37</b>	<b>19.37</b>	<b>19.37</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Teen Programs	21,748	32,987	47,440	43,894	88,050
Leisure Programs	426,592	429,518	456,800	425,572	639,820
Youth Sports	157,784	151,071	184,970	168,233	200,350
Adult Sports	187,715	199,297	210,600	219,787	236,800
Special Events	330,161	309,833	350,980	404,000	409,530
Summer Playground	58,237	-	-	-	-
Special Needs	52,362	24,466	45,240	43,713	45,530
Outdoor Programs	32,773	43,086	49,410	49,320	51,120
<b>Total Expenses</b>	<b>\$ 1,267,372</b>	<b>\$ 1,190,258</b>	<b>\$ 1,345,440</b>	<b>\$ 1,354,519</b>	<b>\$ 1,671,200</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	810,232	730,997	856,080	812,369	950,050
Supplies & Contractual	448,860	450,561	480,660	533,450	470,250
Capital Outlay	-	-	-	-	-
Transfers Out	8,280	8,700	8,700	8,700	250,900
<b>Total Expenses</b>	<b>\$ 1,267,372</b>	<b>\$ 1,190,258</b>	<b>\$ 1,345,440</b>	<b>\$ 1,354,519</b>	<b>\$ 1,671,200</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	648,568	732,984	775,000	768,500	784,000
Total Expenses	1,267,372	1,190,258	1,345,440	1,354,519	1,671,200
<b>Net Operating Result</b>	<b>\$ (618,804)</b>	<b>\$ (457,274)</b>	<b>\$ (570,440)</b>	<b>\$ (586,019)</b>	<b>\$ (887,200)</b>

### COST PER PARTICIPANT



## ***PURPOSE STATEMENT***

To encourage, support and promote the arts and culture in Gilbert. To raise the level of awareness and involvement of all residents in the inclusion, promotion, preservation and expansion of all facets of the arts in the public and private sectors.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Initiated a series of six free community presentations of ASU to You: Coffee, Conversation & the Arts in partnership with the Katherine K. Herberger College of Fine Arts
- ◆ The LOBBY FOR ART program exhibited work by ten artists at the Southeast Regional Library
- ◆ Coordinated the Sister Cities International Young Artists Competition at the local level and received the first-ever entries from Gilbert's Sister City Leshan, China
- ◆ Organized an art exhibit during the Mayor's New Year's Eve
- ◆ Produced Gilbert's first annual Global Village Festival in partnership with the Human Relations Commission, Gilbert Sister Cities Board and a contract events operations coordinator
- ◆ Researched historical photographs of Gilbert for a display in Municipal Center
- ◆ Worked with Technology Services to design and pilot an on-line Email subscription list-serve

- ◆ Researched and coordinated the reproduction and framing of Gilbert Mayors for installation on the Mayoral wall in Municipal Center

## ***OBJECTIVES FY 2006***

- ◆ Continue to identify opportunities for partnerships with communities, municipal agencies, non-profit groups and the private sector to promote the growth of art and culture in Gilbert
- ◆ Explore locations for art exhibits in the community
- ◆ Collaborate with GPS photography students to display temporary photographs documenting Gilbert "Then and Now"
- ◆ Identify potential sponsors for the arts
- ◆ Increase attendance for the ASU to You series by 10%
- ◆ Utilize the on-line Email list-serve to announce arts and culture and volunteer opportunities
- ◆ Develop a partnership with Chandler-Gilbert Community College
- ◆ Apply for a consultant grant with Arizona Commission on the Arts
- ◆ Work with volunteers to plan the second Global village festival

## ***BUDGET ISSUES***

Personnel costs increase due to market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of co-sponsored programs/events	2	3	9	10
# of overall arts and culture participants	225	230	2,250	3,000



## Culture and Arts

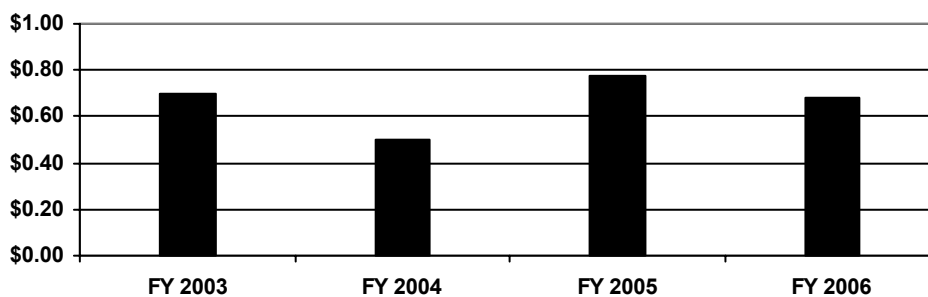
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Culture and Arts	1.00	1.00	1.00	1.00	1.00
<b>Total Personnel</b>	1.00	1.00	1.00	1.00	1.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Culture and Arts	93,659	75,848	114,980	128,284	120,470
<b>Total Expenses</b>	\$ 93,659	\$ 75,848	\$ 114,980	\$ 128,284	\$ 120,470

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	61,964	69,415	67,630	68,684	72,800
Supplies & Contractual	31,695	6,433	47,350	59,600	47,670
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 93,659	\$ 75,848	\$ 114,980	\$ 128,284	\$ 120,470

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	13,845	-	-	-	-
Total Expenses	93,659	75,848	114,980	128,284	120,470
<b>Net Operating Result</b>	\$ (79,814)	\$ (75,848)	\$ (114,980)	\$ (128,284)	\$ (120,470)

### COST PER CAPITA



## **Other General Fund**

[Other General Fund Summary](#)

[Contracted Services](#)

[Social Services](#)

[Transportation](#)

## ***DESCRIPTION***

These areas of operation encompass more than one business unit or department operation and so are not assigned to a specific operating unit.

Included in this section is the budget information for animal control and incarceration services provided by Maricopa County through an Intergovernmental Agreement, funding for social services, and transportation. The description for each of the operations is included on the individual sheets.

## ***CONTRACTED SERVICES***

### ***PURPOSE STATEMENT***

Gilbert has two separate intergovernmental agreements with Maricopa County for Incarceration and Animal Control. Animal control promotes and protects the health, safety and welfare of pets and people. Incarceration is provided as a punishment for crimes committed and a deterrent to future crime. Incarceration is the cost to Gilbert for jail sentences imposed by the Court.

### ***BUDGET ISSUES***

Incarceration booking fees are increasing from \$108.13 per inmate to \$134.19 per inmate for FY06. Housing fees are increasing from \$47.14 daily to \$56.23 daily. The increase is a result of medical costs being incorporated into the fees. In the past, medical costs have been billed directly to Gilbert.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b><i>Actual FY 2003</i></b>	<b><i>Actual FY 2004</i></b>	<b><i>Projected FY 2005</i></b>	<b><i>Anticipated FY 2006</i></b>
Calls for animal control service – calendar year	2,066	1,843	1,797	2,000
Daily inmate housing rates	\$42.41	\$45.84	\$47.14	\$56.23

## ***SOCIAL SERVICES***

### ***PURPOSE STATEMENT***

The purpose is to augment funding for various social service agencies that provide service in Gilbert. The Council receives requests for funding from various social service agencies and approves funding based upon the community impact.

### ***BUDGET ISSUES***

No issues.



## TRANSPORTATION

### PURPOSE STATEMENT

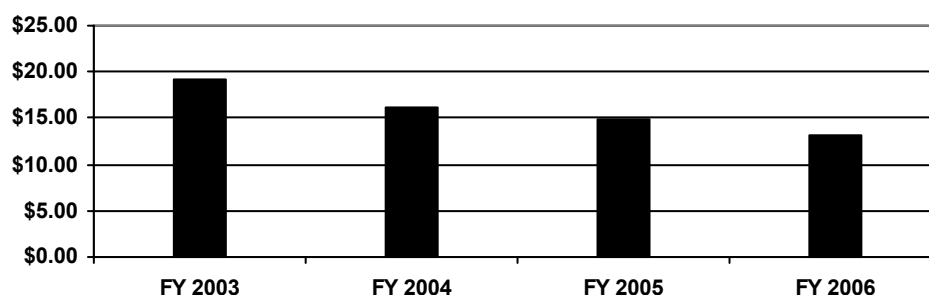
Transportation includes contracts with Williams Gateway Airport and the Regional Public Transportation Authority (RPTA) for bus service. RPTA's mission is to promote the social and economic well being of the community through an efficient and effective regional transit system, as a valued and significant component of the transportation network. The mission of Williams Gateway Airport is to develop a safe, efficient, economical and environmentally acceptable air transportation facility.

### BUDGET ISSUES

No major changes have occurred. The billing by the Regional Public Transit Authority (RPTA) is based on cost to provide public transportation.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Average daily ridership – all routes	179	222	247	281
Total number of riders – all routes	55,060	68,407	76,021	86,600
Boardings per mile/Cost per boarding – fixed route	0.25/\$14.16	0.29/\$12.26	0.31/\$12.30	0.33/\$12.34
Boardings per mile/Cost per boarding – express route	1.30/\$4.12	1.31/\$4.53	1.61/\$2.53	1.91/\$2.57

### COST PER RIDER





## Other General Fund

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Contracted Services					
Animal Control	0.00	0.00	0.00	0.00	0.00
Incarceration	0.00	0.00	0.00	0.00	0.00
Social Services					
Youth Special Programs	0.00	0.00	0.00	0.00	0.00
Senior Programs	0.00	0.00	0.00	0.00	0.00
Museum Support	0.00	0.00	0.00	0.00	0.00
Social Services	0.00	0.00	0.00	0.00	0.00
Transportation					
Transportation	0.00	0.00	0.00	0.00	0.00
Williams Gateway	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Contracted Services					
Animal Control	89,072	100,792	108,700	108,700	108,700
Incarceration	540,701	675,472	775,000	775,000	1,100,000
Social Services					
Youth Special Programs	397,000	275,339	125,000	125,000	125,000
Senior Programs	20,000	20,000	40,000	40,000	30,000
Museum Support	1,104	1,433	2,000	1,800	82,000
Social Services	146,803	50,940	68,000	73,000	68,000
Transportation					
Transportation	1,056,344	1,287,679	1,133,000	1,531,780	1,133,000
Williams Gateway	456,500	350,000	350,000	350,000	350,000
<b>Total Expenses</b>	<b>\$ 2,707,524</b>	<b>\$ 2,761,655</b>	<b>\$ 2,601,700</b>	<b>\$ 3,005,280</b>	<b>\$ 2,996,700</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	2,450,840	2,435,837	2,601,700	2,602,500	2,996,700
Capital Outlay	-	-	-	-	-
Transfers Out	256,684	325,818	-	402,780	-
<b>Total Expenses</b>	<b>\$ 2,707,524</b>	<b>\$ 2,761,655</b>	<b>\$ 2,601,700</b>	<b>\$ 3,005,280</b>	<b>\$ 2,996,700</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	228,475	321,546	295,000	317,570	327,000
Total Expenses	2,707,524	2,761,655	2,601,700	3,005,280	2,996,700
<b>Net Operating Result</b>	<b>\$ (2,479,049)</b>	<b>\$ (2,440,109)</b>	<b>\$ (2,306,700)</b>	<b>\$ (2,687,710)</b>	<b>\$ (2,669,700)</b>



## **Enterprise Funds**

[Enterprise Funds Summary](#)

[Water](#)

[Wastewater](#)

[Solid Waste](#)

[Irrigation](#)

## FUNDS DESCRIPTION

Enterprise Funds are designed to allow a government operation to reflect a financial picture similar to a business enterprise. Gilbert operates these funds on the philosophy that the fees charged will cover 100% of the cost of these services – including cost of internal support from the General Fund. The following funds are included in the Enterprise Fund type.

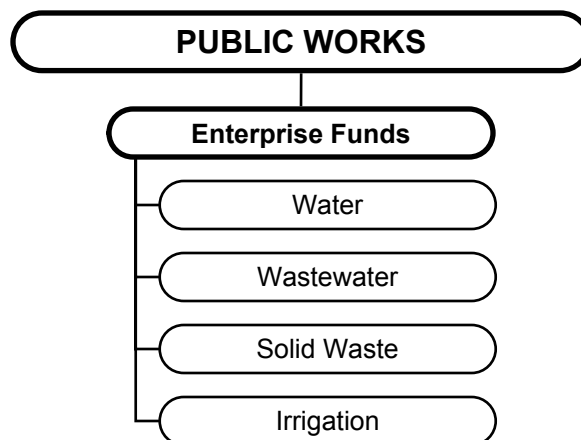
<b>Water:</b>	Insure a safe and dependable water supply
<b>Wastewater:</b>	Provide a safe and dependable wastewater collection and treatment system
<b>Solid Waste:</b>	Manage the integrated solid waste operation to provide environmentally sound collection and disposal of solid waste
<b>Irrigation:</b>	A small area (126 customers) of Gilbert is served with flood irrigation water for landscape use

## FUND ACTIVITY

The following is a statement of revenue, expenses and transfers for the Enterprise Funds based on the adopted budget for FY06.

	<u>Water</u>	<u>Wastewater</u>	<u>Solid Waste</u>	<u>Irrigation</u>
Total Operating Revenues	\$ 24,087,000	\$ 13,593,200	\$ 10,595,000	\$ 16,000
Total Operating Expenses	18,113,220	10,577,570	9,214,990	47,350
Operating Income (Loss)	<u>\$ 5,973,780</u>	<u>\$ 3,015,630</u>	<u>\$ 1,380,010</u>	<u>\$ (31,350)</u>
Nonoperating Revenues (Expenses)	342,310	485,300	113,000	-
Income (Loss) Before Transfers	<u>\$ 6,316,090</u>	<u>\$ 3,500,930</u>	<u>\$ 1,493,010</u>	<u>\$ (31,350)</u>
Operating Transfers In	173,640	208,000	378,000	31,350
Operating Transfers Out	(18,717,060)	(10,860,690)	(5,663,830)	-
Net Income	<u>\$ (12,227,330)</u>	<u>\$ (7,151,760)</u>	<u>\$ (3,792,820)</u>	<u>\$ -</u>

## ORGANIZATIONAL CHART





## Enterprise Funds

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Water	56.00	58.00	60.00	60.00	63.50
Wastewater	22.00	26.00	26.00	26.00	30.00
Solid Waste	51.50	52.00	57.50	57.50	61.10
Irrigation	0.70	0.50	0.50	0.50	0.50
<b>Total Personnel</b>	<b>130.20</b>	<b>136.50</b>	<b>144.00</b>	<b>144.00</b>	<b>155.10</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Water	13,686,802	21,671,195	30,155,260	29,656,691	36,830,280
Wastewater	11,279,857	18,075,434	15,582,220	18,414,815	21,438,260
Solid Waste	7,758,152	9,078,850	12,330,960	10,344,032	14,878,820
Irrigation	52,326	37,072	51,410	51,410	47,350
<b>Total Expenses</b>	<b>\$ 32,777,137</b>	<b>\$ 48,862,551</b>	<b>\$ 58,119,850</b>	<b>\$ 58,466,948</b>	<b>\$ 73,194,710</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	5,966,123	6,738,062	7,833,230	7,587,597	9,335,610
Supplies & Contractual	17,925,261	19,552,173	22,986,130	21,041,928	27,719,520
Capital Outlay	1,236,935	721,378	2,370,900	1,203,463	898,000
Transfers Out	7,648,818	21,850,938	24,929,590	28,633,960	35,241,580
<b>Total Expenses</b>	<b>\$ 32,777,137</b>	<b>\$ 48,862,551</b>	<b>\$ 58,119,850</b>	<b>\$ 58,466,948</b>	<b>\$ 73,194,710</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	35,960,565	39,609,489	45,163,340	49,428,490	50,022,800
Total Expenses	32,777,137	48,862,551	58,119,850	58,466,948	73,194,710
<b>Net Operating Result</b>	<b>\$ 3,183,428</b>	<b>\$ (9,253,062)</b>	<b>\$(12,956,510)</b>	<b>\$ (9,038,458)</b>	<b>\$(23,171,910)</b>

# Water

[Water Summary](#)

[Water Conservation](#)

[Water Production](#)

[Water Distribution](#)

[Water Metering](#)

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**FUND DESCRIPTION**


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To insure a safe and dependable water supply for all residents, businesses and visitors of Gilbert. Oversee and direct all branches of the Water Section in compliance with the Department's Goals, Gilbert Strategic Plan, Gilbert Code and local, state, and federal regulations.

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**GOALS FY 2006**

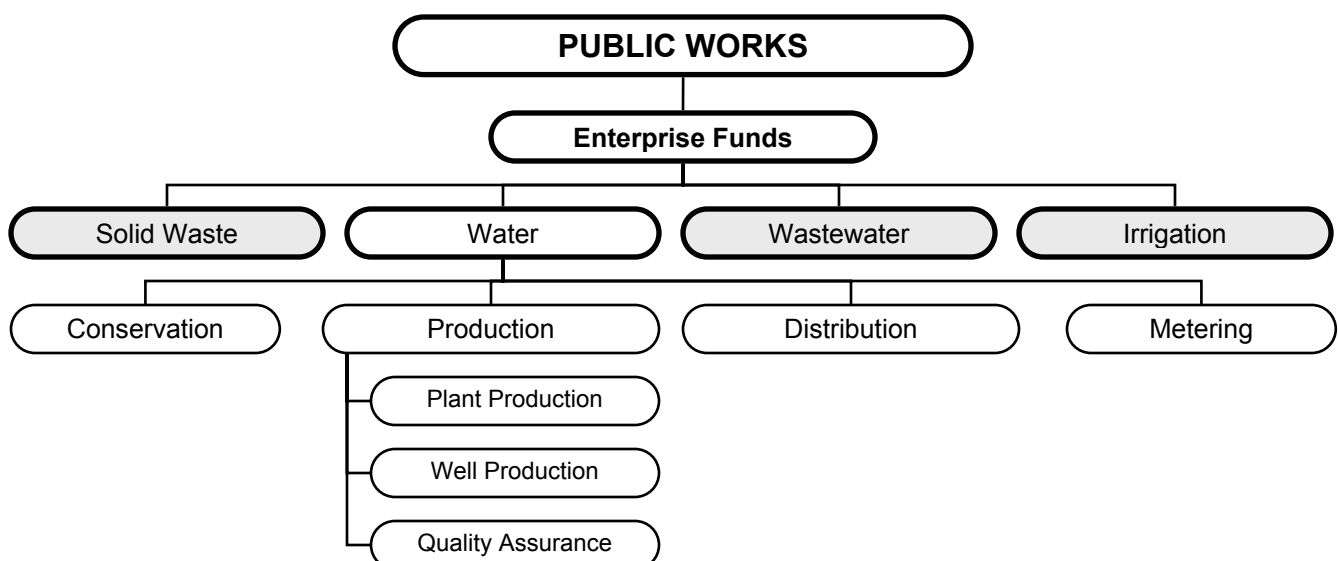

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- ◆ Implement Water Production/Distribution Master Plan to insure a continued safe and dependable water supply
- ◆ Ensure compliance with all federal, state, and local regulations
- ◆ Minimize ground water withdrawal
- ◆ Assist in the Capital Improvement Plan Program to ensure meeting future water production and infrastructure needs
- ◆ No Notices of Violation issued against the Town and no Public Notifications due to failure to meet Drinking Water Standards
- ◆ Minimize inconveniences to customers by immediately handling interruptions in service
- ◆ Protect the large investment in the infrastructure by continuously assessing its condition and acting appropriately to maintain and extend its useful life
- ◆ Educate the public to enhance public understanding and appreciation for the importance of water, and related sustainability issues

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**ORGANIZATIONAL CHART**


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<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	1.00	1.00	1.00	1.00	1.00
Debt	0.00	0.00	0.00	0.00	0.00
Conservation	3.00	3.00	3.00	3.00	3.00
Production	23.00	24.00	24.00	24.00	25.50
Distribution	10.00	10.00	11.00	11.00	12.00
Metering	19.00	20.00	21.00	21.00	22.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Contingency	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>56.00</b>	<b>58.00</b>	<b>60.00</b>	<b>60.00</b>	<b>63.50</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	631,834	766,264	1,317,140	1,089,948	1,344,720
Debt	2,886,791	2,690,911	1,800,420	2,646,000	3,578,590
Conservation	189,483	227,360	271,890	274,575	334,670
Production	6,067,253	10,695,808	9,713,780	11,696,429	17,605,140
Distribution	1,087,939	4,307,981	13,105,230	6,232,461	9,398,290
Metering	2,823,502	2,982,871	3,037,800	4,878,618	4,475,870
Non-Departmental	-	-	-	-	(415,000)
Contingency	-	-	909,000	2,838,660	508,000
<b>Total Expenses</b>	<b>\$ 13,686,802</b>	<b>\$ 21,671,195</b>	<b>\$ 30,155,260</b>	<b>\$ 29,656,691</b>	<b>\$ 36,830,280</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	2,650,276	3,008,987	3,312,390	3,191,814	3,927,660
Supplies & Contractual	8,323,954	9,772,941	10,820,570	10,155,064	13,968,560
Capital Outlay	145,823	68,340	461,000	374,963	217,000
Transfers Out	2,566,749	8,820,927	15,561,300	15,934,850	18,717,060
<b>Total Expenses</b>	<b>\$ 13,686,802</b>	<b>\$ 21,671,195</b>	<b>\$ 30,155,260</b>	<b>\$ 29,656,691</b>	<b>\$ 36,830,280</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	17,417,260	18,658,083	21,942,070	26,088,940	24,602,950
Total Expenses	13,686,802	21,671,195	30,155,260	29,656,691	36,830,280
<b>Net Operating Result</b>	<b>\$ 3,730,458</b>	<b>\$ (3,013,112)</b>	<b>\$ (8,213,190)</b>	<b>\$ (3,567,751)</b>	<b>\$ (12,227,330)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Peak day demand (MG)	54	55	61	64
Daily average water production (MG)	34	36	40	44
% of citizens generally/very satisfied with water	77.5%	81.1%	87.7%	89.0%
# of bacteriological samples taken	1,962	2,246	2,250	2,250
Total miles of water main	554	591	625	660



## Water Conservation

### ***PURPOSE STATEMENT***

To ensure the Town's water supply is used in the most efficient manner, and that the Town complies with State regulations regarding water conservation which include meeting the target gallons per person per day water use of 220 gallons.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed beautiful colorful brochure specific to Gilbert Water Conservation and the programs offered
- ◆ Completed an informative brochure on Reclaimed Water
- ◆ Participated in statewide Lowe's event with the Water Use It Wisely campaign
- ◆ Added an interactive link for children to the conservation web page
- ◆ Distributed over 200 water curricula to every 6<sup>th</sup> through 9<sup>th</sup> grade in the Gilbert Public School District

### ***OBJECTIVES FY 2006***

- ◆ Begin development of interactive landscape CD with other participating agencies in the Phoenix Metropolitan area
- ◆ Create an HOA specific page on the Water Conservation web page
- ◆ Continue to meet the audit requirements of the Non Per Capita Conservation Program
- ◆ Develop water management workshops with neighboring communities targeting multifamily uses

### ***BUDGET ISSUES***

The Water Conservation budget increases 23% over FY05 adopted budget. Line item increases include \$6,000 for additional Printing and a one time transfer of \$38,630 to fund accrues replacement value of rolling stock. Personnel costs increase due to market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Water Consumption of Gallons per capita per day	223	220	219	220
% of elementary school participation	47%	57%	73%	80%
Residential audits	337	408	166	380
Commercial audits	16	14	4	10



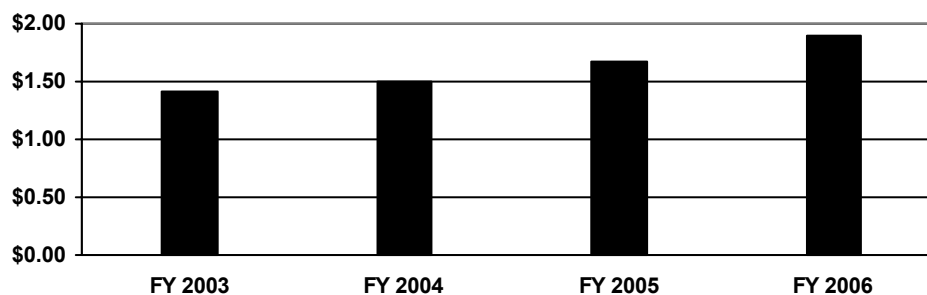
## Water Conservation

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Conservation	3.00	3.00	3.00	3.00	3.00
<b>Total Personnel</b>	3.00	3.00	3.00	3.00	3.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Conservation	189,483	227,360	271,890	274,575	334,670
<b>Total Expenses</b>	\$ 189,483	\$ 227,360	\$ 271,890	\$ 274,575	\$ 334,670

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	134,066	174,824	192,160	189,745	220,620
Supplies & Contractual	55,417	48,836	79,730	80,830	74,820
Capital Outlay	-	-	-	-	-
Transfers Out	-	3,700	-	4,000	39,230
<b>Total Expenses</b>	\$ 189,483	\$ 227,360	\$ 271,890	\$ 274,575	\$ 334,670

### COST PER CAPITA





## Water Production

### ***PURPOSE STATEMENT***

To facilitate the production of a safe and dependable water supply to meet all seasonal daily demands for water. To meet all Federal, State and Local water quality requirements. Maintain sufficient water pressure throughout the Town's water service area to meet all residential, commercial, fire and emergency needs.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Successful treated water during a high turbidity event in the SRP canal system in December through February
- ◆ Brought Well #21 on line
- ◆ Meet 70% of the Town's water demands with surface water
- ◆ Upgraded communications equipment (broadband technology) used for remote monitoring of well sites
- ◆ Used mechanical dewatering (rental equipment) to dry sludge during high turbidity event
- ◆ Finished 100% design for Arsenic Mitigation at Wells #8, 14, 15, 19 and Water Treatment Plant
- ◆ Finished Hydraulic Profile Study to meet the EPA requirement for doing an Initial Distribution System Evaluation

### ***OBJECTIVES FY 2006***

- ◆ Create a fourth pressure zone within the Town's water service area to facilitate maintaining a desired water pressure; 60 to 80 pounds per square inch (psi)
- ◆ Bring on line four wells; Well #22 thru #25
- ◆ Place the Arsenic Mitigation equipment in service at Wells #8, 14, 15, 19 and the Water Treatment Plant
- ◆ Participate in the design of the new South Water Treatment Plant
- ◆ Meet water demands with 75% surface water
- ◆ Monitor power consumption at Water Treatment Plant using SRP Spatia information website to allow staff to optimize off-peak/on-peak pumping to reduce energy costs
- ◆ Perform an initial distribution system study using hydraulic profiling software to meet EPA requirements as part of the Stage 2 Disinfection/Disinfection Byproducts Rule

### ***BUDGET ISSUES***

Authorized FTE increases 1.5 with the addition of a mid-year hire Well Technician and a Chemist. In addition, Personnel costs increased due to market adjustments and compaction correction. A one time transfer of \$258,380 to fund the accrued replacement value of rolling stock and a one time transfer of \$6,216,990 for the Water Fund portion of various Capital Projects are also included in the budget. Contractual expenses increase as a result of an increase of \$1,140,330 for Purchased Domestic Water.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total water produced (MG)	11,463	13,026	14,100	15,200
% surface water of total water produced	72%	70%	70%	75%
Chemical cost/million gallons treated	\$32.55	\$40.27	\$40.00	\$38.00



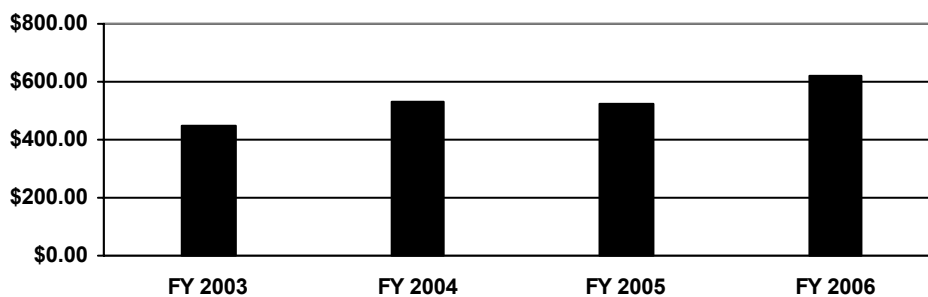
## Water Production

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Plant Production	13.00	13.00	13.00	13.00	13.00
Well Production	6.00	6.00	6.00	6.00	6.50
Quality Assurance	4.00	5.00	5.00	5.00	6.00
<b>Total Personnel</b>	<b>23.00</b>	<b>24.00</b>	<b>24.00</b>	<b>24.00</b>	<b>25.50</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Plant Production	4,369,697	8,024,083	7,457,140	7,433,564	8,514,560
Well Production	1,156,601	2,115,135	1,630,100	3,671,951	8,329,130
Quality Assurance	540,955	556,590	626,540	590,914	761,450
<b>Total Expenses</b>	<b>\$ 6,067,253</b>	<b>\$ 10,695,808</b>	<b>\$ 9,713,780</b>	<b>\$ 11,696,429</b>	<b>\$ 17,605,140</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,126,341	1,284,564	1,429,920	1,391,494	1,721,570
Supplies & Contractual	3,989,806	5,546,441	6,207,360	5,891,695	7,546,160
Capital Outlay	34,187	54,346	164,000	145,000	172,000
Transfers Out	916,919	3,810,457	1,912,500	4,268,240	8,165,410
<b>Total Expenses</b>	<b>\$ 6,067,253</b>	<b>\$ 10,695,808</b>	<b>\$ 9,713,780</b>	<b>\$ 11,696,429</b>	<b>\$ 17,605,140</b>

### COST PER MILLION GALLONS PRODUCED





## Water Distribution

### ***PURPOSE STATEMENT***

To maintain all water system piping and structures associated with the transmission and distribution of water throughout the Town's water service area.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Converted Fiesta Tech water lines which were constructed by the City of Mesa to Gilbert
- ◆ Purchase and use of a soft dig excavator to allow staff to excavate around other utilities without danger of damaging these utilities
- ◆ Facilitated the dipping of Higley Road 30" water line under the new Santan Freeway alignment
- ◆ Established a fully documented hydrant and valve maintenance program

### ***OBJECTIVES FY 2006***

- ◆ Exercise approximately 3,500 fire hydrants in the year 2006

- ◆ Convert the Turner Ranch/Town Meadows water distribution system over to Gilbert from the City of Mesa
- ◆ Facilitate the shutting down of water lines in support of builders/contractors constructing new infrastructure within the Gilbert water service area

### ***BUDGET ISSUES***

The largest portion of the Water Distribution budget is a one time transfer of \$5,288,030 to the capital improvement fund for the Turner Ranch Conversion and various water main projects. Another \$322,970 is a one time transfer to fund the accrued replacement value of rolling stock. A transfer of \$2,606,000 is an annual contribution to the Water Replacement Fund. Authorized FTE increases with the addition of a Senior Utility Worker. Included in the contractual expense increase is \$52,000 for repair and maintenance.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of fire hydrant rebuild/replacements	15	65	70	100
# of valves exercised	n/a	840	3,000	3,500
% of fire hydrants exercised	n/a	10%	15%	20%



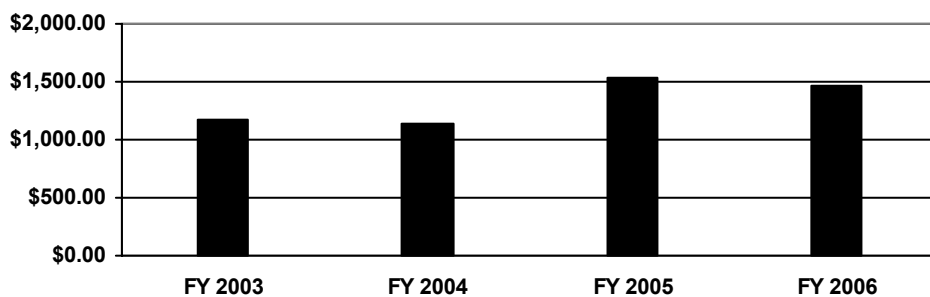
## Water Distribution

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Distribution	10.00	10.00	11.00	11.00	12.00
<b>Total Personnel</b>	10.00	10.00	11.00	11.00	12.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Distribution	1,087,939	4,307,981	13,105,230	6,232,461	9,398,290
<b>Total Expenses</b>	\$ 1,087,939	\$ 4,307,981	\$ 13,105,230	\$ 6,232,461	\$ 9,398,290

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	445,244	510,199	551,330	520,630	673,640
Supplies & Contractual	182,876	166,944	224,150	205,548	264,460
Capital Outlay	18,100	-	230,000	229,963	24,000
Transfers Out	441,719	3,630,838	12,099,750	5,276,320	8,436,190
<b>Total Expenses</b>	\$ 1,087,939	\$ 4,307,981	\$ 13,105,230	\$ 6,232,461	\$ 9,398,290

### COST PER MILE OF WATER MAIN



## ***PURPOSE STATEMENT***

To provide accurate and timely readings for accounting of all domestic water produced by the Town that is used for residential, commercial or industrial purposes, through installation of new meters and the monthly reading of existing meters.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Read more than 50,000 meters per month
- ◆ Set 5,268 new meters for residential and commercial metering
- ◆ Averaged over 300 customer contacts per week, many in the form of delinquent accounts and new customers
- ◆ Changed out several new large commercial meters (>2 inch) with single jet type meters to facilitate the capturing of low flows for greater water accountability

## ***OBJECTIVES FY 2006***

- ◆ Complete change out of all large meter, 2" and larger, to single jet type meters to capture more accurate meter readings
- ◆ Install single jet type meters into all residential applications that have fire sprinklers in accordance with applicable standards
- ◆ Specify all new meter installations to be of the single jet type
- ◆ Change out all meters as part of the life cycle program to the single jet type
- ◆ Minimize time of meters that register zero consumption due to meter or registering malfunction

## ***BUDGET ISSUES***

An additional \$975,000 is added to the base for purchase of single jet water meters. Transfers increase as a result of a one time expenditure of \$258,320 to fund the accrued replacement value of rolling stock. Personnel costs increase with the addition of a Computer Operations Technician, market adjustments, and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of lock-offs for delinquent payment	n/a	7,255	8,960	10,500
# of work orders per year	13,856	17,253	22,120	25,000
Average meters read per cycle per reader	n/a	n/a	1,200	1,300
# of meter reads for the year	600,000	649,896	700,000	750,000
# of new meters installed	3,744	5,268	4,165	4,200





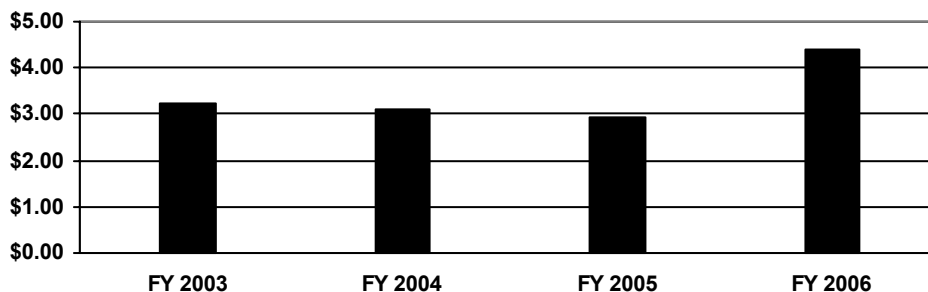
## Water Metering

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Metering	19.00	20.00	21.00	21.00	22.00
<b>Total Personnel</b>	19.00	20.00	21.00	21.00	22.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Metering	2,823,502	2,982,871	3,037,800	4,878,618	4,475,870
<b>Total Expenses</b>	\$ 2,823,502	\$ 2,982,871	\$ 3,037,800	\$ 4,878,618	\$ 4,475,870

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	854,457	942,156	1,041,400	990,892	1,208,200
Supplies & Contractual	996,359	1,063,101	1,088,100	1,060,876	2,079,310
Capital Outlay	93,536	13,994	67,000	-	21,000
Transfers Out	879,150	963,620	841,300	2,826,850	1,167,360
<b>Total Expenses</b>	\$ 2,823,502	\$ 2,982,871	\$ 3,037,800	\$ 4,878,618	\$ 4,475,870

### COST PER METER READ



# **Wastewater**

[Wastewater Summary](#)

[Wastewater Collection](#)

[Wastewater Plant Operations](#)

[Wastewater Reclaimed](#)

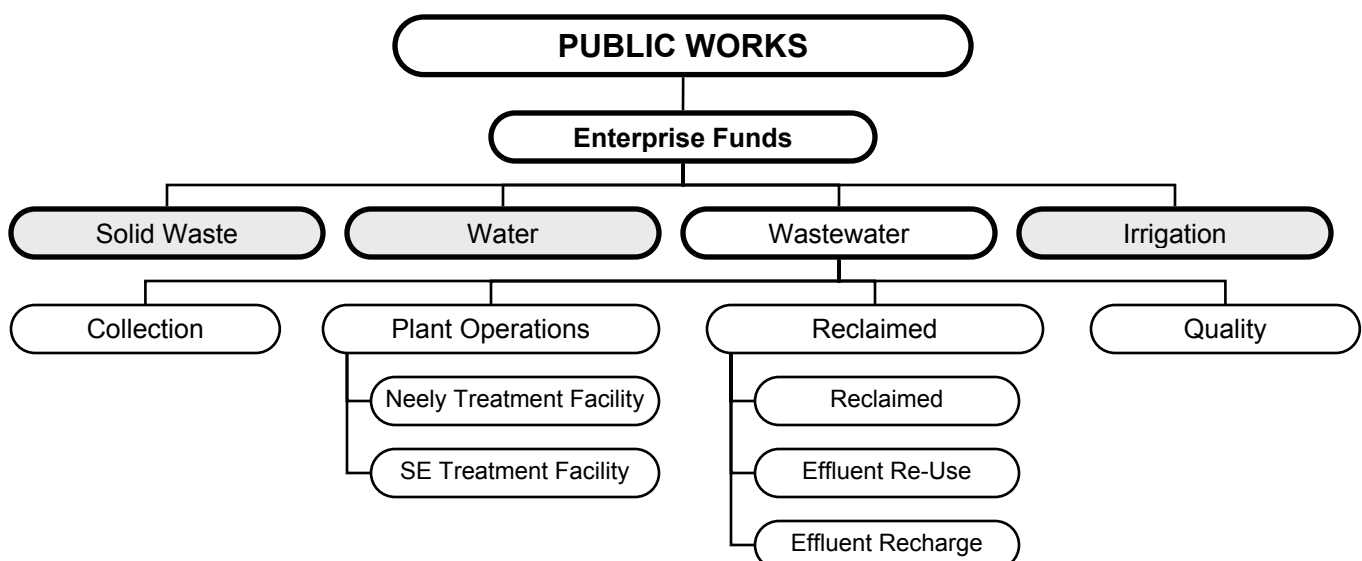
[Wastewater Quality](#)

**FUND DESCRIPTION**

The Town of Gilbert's wastewater fund is financed and operated in a manner similar to private business enterprises. Costs of providing the services to the public are financed through user charges. The mission of the Wastewater Section is to protect the health and safety of the public and provide reliable and efficient wastewater collection, wastewater treatment, effluent reuse and recharge, wastewater discharge monitoring of industrial and commercial businesses, and management of the mosquito control program all in a cost effective manner. To responsibly and efficiently accomplish this mission, goals have been established for each functional area. In order to maintain proactive operation and maintenance programs, proper planning is conducted to accurately assess and anticipate the needs of the public and infrastructure. The Wastewater Section maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet the public's expectations and resolve problems at the appropriate staff level.

**GOALS FY 2006**

- ◆ Prevent public and environmental health hazards
- ◆ Minimize inconveniences to customers by responsibly handling interruptions in service
- ◆ Protect the large investment in the infrastructure by continuously assessing its condition and acting appropriately to maintain and extend its useful life
- ◆ Use available funds to improve efficiency and productivity of operations by implementing appropriate standards
- ◆ Provide and operate a water re-use system to provide reclaimed water for irrigation uses reducing the use of potable water

**ORGANIZATIONAL CHART**



## Wastewater

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	1.00	1.00	1.00	1.00	1.00
Debt	0.00	0.00	0.00	0.00	0.00
Collection	10.00	13.00	13.00	13.00	15.00
Plant Operations	0.00	0.00	0.00	0.00	0.00
Reclaimed	7.00	7.00	7.00	7.00	9.00
Quality	4.00	5.00	5.00	5.00	5.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Contingency	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>22.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>30.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	135,100	145,819	1,499,450	1,319,776	1,815,380
Debt	714,951	633,906	241,990	648,930	510,500
Collection	2,712,090	6,057,698	5,806,010	5,268,103	9,576,250
Plant Operations	6,526,170	9,686,845	5,217,980	7,589,810	6,490,070
Reclaimed	892,006	1,221,691	1,781,300	1,304,574	2,405,640
Quality	299,540	329,475	370,290	366,202	518,320
Non-Departmental	-	-	-	1,917,420	(222,900)
Contingency	-	-	665,200	-	345,000
<b>Total Expenses</b>	<b>\$ 11,279,857</b>	<b>\$ 18,075,434</b>	<b>\$ 15,582,220</b>	<b>\$ 18,414,815</b>	<b>\$ 21,438,260</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	998,231	1,232,315	1,440,670	1,398,809	1,833,000
Supplies & Contractual	5,704,880	5,562,868	6,863,750	6,151,216	8,398,570
Capital Outlay	360,431	428,870	60,500	22,500	346,000
Transfers Out	4,216,315	10,851,381	7,217,300	10,842,290	10,860,690
<b>Total Expenses</b>	<b>\$ 11,279,857</b>	<b>\$ 18,075,434</b>	<b>\$ 15,582,220</b>	<b>\$ 18,414,815</b>	<b>\$ 21,438,260</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	9,861,430	11,384,630	11,941,240	12,885,450	14,286,500
Total Expenses	11,279,857	18,075,434	15,582,220	18,414,815	21,438,260
<b>Net Operating Result</b>	<b>\$ (1,418,427)</b>	<b>\$ (6,690,804)</b>	<b>\$ (3,640,980)</b>	<b>\$ (5,529,365)</b>	<b>\$ (7,151,760)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total annual wastewater influent (MG)	3,118.69	3,453.89	3,818.60	4,051.90
Average daily influent (MG)	8.54	9.46	10.48	11.49
Total annual sludge wasted (MG)	199.40	178.10	197.52	200.00
Total annual effluent produced/reused (MG)	2,502.10	2,627.10	2,595.83	2,630.00
% of effluent reused	80%	76%	68%	63%
Total gallons pumped by lift stations (MG)	1,011.13	1,018.43	1,184.95	1,181.34
% of sewer line blockages per mile of sewer	5%	6%	2%	4%



## Wastewater Collection

### ***PURPOSE STATEMENT***

The Wastewater Collection Branch is dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater collection system which includes sewer lines, sewer manholes, lift stations, and force mains.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed construction and activated the new Baseline and Lindsay lift station site
- ◆ Conducted an odor control profile and implemented necessary improvements to the collection system odor control program
- ◆ Rehabilitated 10 sewer manholes identified as having been impacted by corrosion
- ◆ Inspected 3,899 sewer manholes
- ◆ Treated 3,500 sewer manholes for roach control
- ◆ Responded to and conducted emergency repairs on 14 sewer line breaks
- ◆ Activated and began operations of a new storm water pumping station located near Crossroads Park

### ***OBJECTIVES FY 2006***

- ◆ Begin research and development for a new Capacity, Management, Operations, and Maintenance (CMOM) regulatory program

- ◆ Coordinate with Engineering Department to help reduce deficiencies with new sewer system installations
- ◆ Identify and rehabilitate sanitary sewer manholes impacted by corrosion
- ◆ Complete design and construction of phase two of the Wastewater SCADA system project
- ◆ Complete the design and expansion of the Gilbert Commons lift station site
- ◆ Perform daily inspections and routine maintenance at all lift station sites
- ◆ Clean a minimum of 33% of the sewer system and perform camera inspections of 20% of the sewer system
- ◆ Treat 3,500 sewer manholes for roach control
- ◆ Hire and train two new full time positions and purchase and put into service a new Closed Circuit Television (CCTV) inspection vehicle for the wastewater collection system

### ***BUDGET ISSUES***

An additional two FTE have been authorized for FY06. The adopted budget includes personnel costs for a Senior Utility Worker and a Utility Worker. Other costs associated with these positions have been added to Contractual and Capital. Transfers include a one time expenditure of \$620,950 to fund the accrued replacement value of rolling stock and a one time expenditure of \$4,157,170 for various capital improvement projects.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Cost per million gallons of wastewater	\$502	\$485	\$434	\$556
Percent of sewer system cleaned	33%	48%	44%	40%
Percent of sewer system inspected	8%	12%	14%	20%



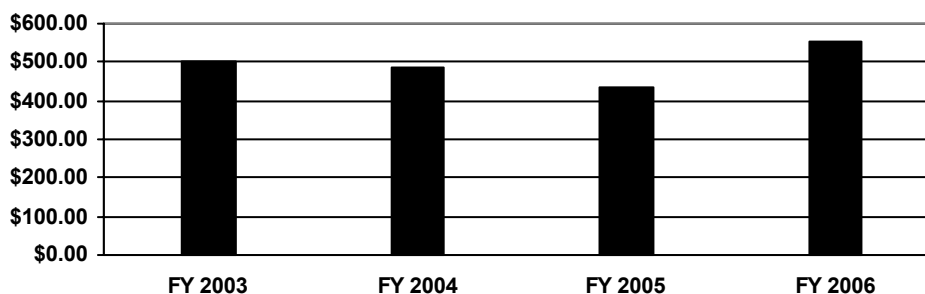
## Wastewater Collection

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Collection	10.00	13.00	13.00	13.00	15.00
<b>Total Personnel</b>	10.00	13.00	13.00	13.00	15.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Collection	2,712,090	6,057,698	5,806,010	5,268,103	9,576,250
<b>Total Expenses</b>	\$ 2,712,090	\$ 6,057,698	\$ 5,806,010	\$ 5,268,103	\$ 9,576,250

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	434,169	546,395	678,730	660,033	858,530
Supplies & Contractual	932,392	719,824	878,070	975,030	1,208,900
Capital Outlay	199,214	410,321	60,500	22,500	185,000
Transfers Out	1,146,315	4,381,158	4,188,710	3,610,540	7,323,820
<b>Total Expenses</b>	\$ 2,712,090	\$ 6,057,698	\$ 5,806,010	\$ 5,268,103	\$ 9,576,250

### COST PER MILLION GALLONS INFLUENT





## Wastewater Plant Operations

### ***PURPOSE STATEMENT***

Wastewater Plant Operations are dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater treatment operations, sludge wasting operations, and effluent production.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed the final expansion project at the Neely Wastewater Reclamation Facility (WRF)
- ◆ Issued and completed a request for proposal selection process for the operation and maintenance contract for the Neely WRF
- ◆ Completed contract negotiations and awarded the operation and maintenance contract for the Neely WRF. The new contract term is for five years with two renewable five year options
- ◆ Finalized the intergovernmental agreement with the City of Mesa and Town of Queen Creek for the Greenfield Water Reclamation Plant
- ◆ Completed the design and public involvement process for the Greenfield Water Reclamation Plant phase two project in partnership with the City of Mesa and Town of Queen Creek
- ◆ Began construction activity on the Greenfield Water Reclamation Plant phase two project in partnership with the City of Mesa and Town of Queen Creek

### ***OBJECTIVES FY 2006***

- ◆ Complete design and construction of a new larger sludge wasting force main from the Neely Wastewater Reclamation Facility (WRF) to the Baseline Road Interceptor at Cooper Road
- ◆ Complete improvements to the perimeter fence line at the Neely WRF
- ◆ Continue with construction activity at the Greenfield Water Reclamation Plant phase two project in partnership with the City of Mesa and Town of Queen Creek

### ***BUDGET ISSUES***

The contract for operation of the Neely plant increases by \$173,360 or 5.0%. A formal bid process resulted in service continuation with same contractor.

The City of Mesa operates the Greenfield Plant and bills Gilbert based on flow. The flow is anticipated to increase in FY06 as a result of growth. The budget increases by \$1,311,710. \$487,600 of the increase is for Gilbert's share of operational equipment for the plant expansion. The remainder is based on increased operating costs and increased flow to the plant.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Cost of treatment (MG) – Neely Plant	\$1,082.90	\$1,064.57	\$1,183.78	\$1,242.31
Cost of treatment (MG) – Greenfield Plant	\$1,442.71	\$1,218.81	\$980.75	\$1,850.64



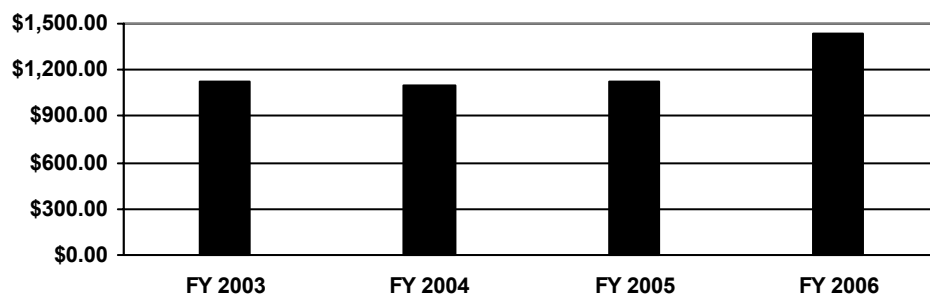
## Wastewater Plant Operations

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Neely Treatment Facility	0.00	0.00	0.00	0.00	0.00
SE Treatment Facility	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Neely Treatment Facility	5,926,004	8,693,358	4,008,990	6,381,520	3,969,370
SE Treatment Facility	600,166	993,487	1,208,990	1,208,290	2,520,700
<b>Total Expenses</b>	\$ 6,526,170	\$ 9,686,845	\$ 5,217,980	\$ 7,589,810	\$ 6,490,070

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	3,526,170	3,776,959	4,753,760	4,309,400	5,795,470
Capital Outlay	-	-	-	-	-
Transfers Out	3,000,000	5,909,886	464,220	3,280,410	694,600
<b>Total Expenses</b>	\$ 6,526,170	\$ 9,686,845	\$ 5,217,980	\$ 7,589,810	\$ 6,490,070

### COST PER MILLION GALLON TREATED







## Wastewater Reclaimed

### **PURPOSE STATEMENT**

The Effluent Reuse and Recharge Branches are dedicated to providing safe, reliable, and cost effective operation and maintenance of the effluent reuse infrastructure and facilities which includes reclaimed water lines, valves, meters, recovery wells, reservoirs, ground water recharge facilities, injection wells, and monitor wells. Effluent Reuse and Recharge Branch operations help provide a reduction and reliance of potable water sources for parks and high water use landscaping and lake developments and also provide wildlife habitat and aquifer replenishment through groundwater re-charge.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Completed the installation of two new monitoring well sites for future direct injection wells and for the future south recharge site
- ◆ Two large high water demand developments switched to reclaimed water for irrigation uses
- ◆ Conducted all required water quality monitoring and submitted regulatory reports on schedule
- ◆ All recharge basins were disked at least twice and ripped at least once during the last year
- ◆ A separate discharge line from the Elliot road reclaimed water reservoir site was installed
- ◆ Installed a second effluent delivery pipeline into basins 3 and 4 at the Riparian Preserve

### **OBJECTIVES FY 2006**

- ◆ Continue to conduct on-going pressure monitoring of the effluent distribution system to track trends and improve system performance
- ◆ Disk and rip each recharge basin at least once
- ◆ Perform all required water quality monitoring and submit regulatory reports on schedule
- ◆ Install of two new direct injection wells
- ◆ Complete the design for the new south recharge facility project
- ◆ Complete the design and construction of a new recovered waterline from wells G-7 and G-8 along the Western Canal to user sites
- ◆ Hire and train four new full time positions at mid-year for the operation and maintenance of future south area infrastructure

### **BUDGET ISSUES**

Authorized FTE increases 2.0 with the mid-year hire of a Reclaimed Water Quality Technician, Effluent Well Technician, Utility Worker, and a Senior Utility Worker. Contractual increases as a result of \$150,000 for a Master Plan Update and the various costs associated with the new positions. A one time transfer of \$215,540 to fund the accrued replacement value of rolling stock along with an increase of \$404,300 for the ongoing replacement costs are justification for the increase in transfers. Of the Capital costs of \$103,000, \$22,000 is for Wastewater Improvements and \$81,000 for vehicles and equipment for the additional personnel.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total annual effluent produced/reused (million gallons)	2,502.10	2,627.10	2,595.83	2,630.00
% of effluent directly reused by customers	26%	31%	37%	40%
% of effluent recharged to aquifer	74%	69%	63%	60%
Total surface water recharged to aquifer (million gallons)	232.34	78.82	329.36	215.00
Total recovered ground water used by customers (million gallons)	538.61	704.54	726.56	730.00
Total dollars billed to customers (effluent and recovered)	\$368,470	\$365,118	\$747,329	\$843,361



## Wastewater Reclaimed

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Effluent Re-use	3.50	3.50	3.50	3.50	5.00
Effluent Recharge	3.50	3.50	3.50	3.50	4.00
<b>Total Personnel</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>9.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Effluent Re-use	689,960	592,481	595,440	778,806	1,455,060
Effluent Recharge	202,046	629,210	1,185,860	525,768	950,580
<b>Total Expenses</b>	<b>\$ 892,006</b>	<b>\$ 1,221,691</b>	<b>\$ 1,781,300</b>	<b>\$ 1,304,574</b>	<b>\$ 2,405,640</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	291,928	347,819	384,490	363,434	539,360
Supplies & Contractual	389,380	324,635	343,290	259,900	470,950
Capital Outlay	140,698	-	-	-	103,000
Transfers Out	70,000	549,237	1,053,520	681,240	1,292,330
<b>Total Expenses</b>	<b>\$ 892,006</b>	<b>\$ 1,221,691</b>	<b>\$ 1,781,300</b>	<b>\$ 1,304,574</b>	<b>\$ 2,405,640</b>

### COST PER MILLION GALLONS PRODUCED/REUSED





## Wastewater Quality

### **PURPOSE STATEMENT**

The Wastewater Quality Branch is dedicated to providing safe, reliable, and cost effective pollution control activities relating to the wastewater discharge of commercial and industrial businesses. Wastewater Quality Branch operations strive to maintain pollutant levels in the wastewater stream below those levels mandated by regulatory and oversight agencies.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Inspected all commercial businesses of concern at least once during the year for proper pretreatment device maintenance and wastewater discharge compliance
- ◆ Processed 1,898 business registrations
- ◆ Participated in multi-city coordination group meetings to align commercial pretreatment program compliance strategies and education
- ◆ Performed all required inspections and sampling events at Gilbert's permitted significant industrial users and submitted regulatory reports to oversight agencies
- ◆ Began pretreatment program oversight of the Fiesta Tech business and industrial area
- ◆ Completed revisions and updated the Town's Sewer Service Code to conform to current regulations and standard operating practices
- ◆ Conducted public outreach for businesses and residents educating them on proper storm water and sewer disposal practices

### **OBJECTIVES FY 2006**

- ◆ Begin research and development for a new Capacity, Management, Operations, and Maintenance (CMOM) regulatory program
- ◆ Continue to inspect each commercial business of concern at least once annually for compliance
- ◆ Coordinate with the Building Department during the plan review process for new businesses
- ◆ Continue to track and perform the required inspections and sampling of significant industrial users in Gilbert and submit regulatory reports to oversight agencies on schedule
- ◆ Participate in the City of Mesa's wastewater sampling events in Gilbert's south sewer service area and at the Neely WRF
- ◆ Prepare for pretreatment program oversight of the Turner Ranch commercial area
- ◆ Continue to participate in the multi-city coordination group meetings to align commercial pretreatment program compliance strategies and education
- ◆ Continue with public outreach for businesses and residents to educate them on proper storm water and sewer disposal practices

### **BUDGET ISSUES**

Costs associated with Personnel increase due to market adjustments and compaction correction. A one time transfer of \$56,090 is also included to fund the accrued replacement value of rolling stock. Capital of \$58,000 allows for purchase of automatic samplers, confined space entry safety equipment, and a Pretreatment Programs Management System Database.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of businesses of concern inspected	580	915	829	880
% of businesses of concern inspected	82%	100%	100%	100%
Number of permitted industrial users	8	9	9	12
% of permitted industrial users inspected	100%	100%	100%	100%
Number of permitted industry violations	17	11	9	12



## Wastewater Quality

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Quality	4.00	5.00	5.00	5.00	5.00
<b>Total Personnel</b>	4.00	5.00	5.00	5.00	5.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Quality	299,540	329,475	370,290	366,202	518,320
<b>Total Expenses</b>	\$ 299,540	\$ 329,475	\$ 370,290	\$ 366,202	\$ 518,320

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	190,713	251,060	284,100	282,516	320,900
Supplies & Contractual	88,308	48,766	86,190	72,686	68,830
Capital Outlay	20,519	18,549	-	-	58,000
Transfers Out	-	11,100	-	11,000	70,590
<b>Total Expenses</b>	\$ 299,540	\$ 329,475	\$ 370,290	\$ 366,202	\$ 518,320

### COST PER MILLION GALLONS TREATED



## **Solid Waste**

[Solid Waste Summary](#)

[Solid Waste Residential](#)

[Solid Waste Commercial](#)

## **FUND DESCRIPTION**

The Solid Waste mission is to manage Gilbert's integrated solid waste operations and to provide environmentally sound and economically cost effective services to meet the needs of the residents and commercial, industrial, and institutional establishments of the Town. Gilbert's solid waste activities are financed and operated in a manner similar to private business enterprises, where costs of providing the services to the customers (both residential and commercial) are financed through user charges.

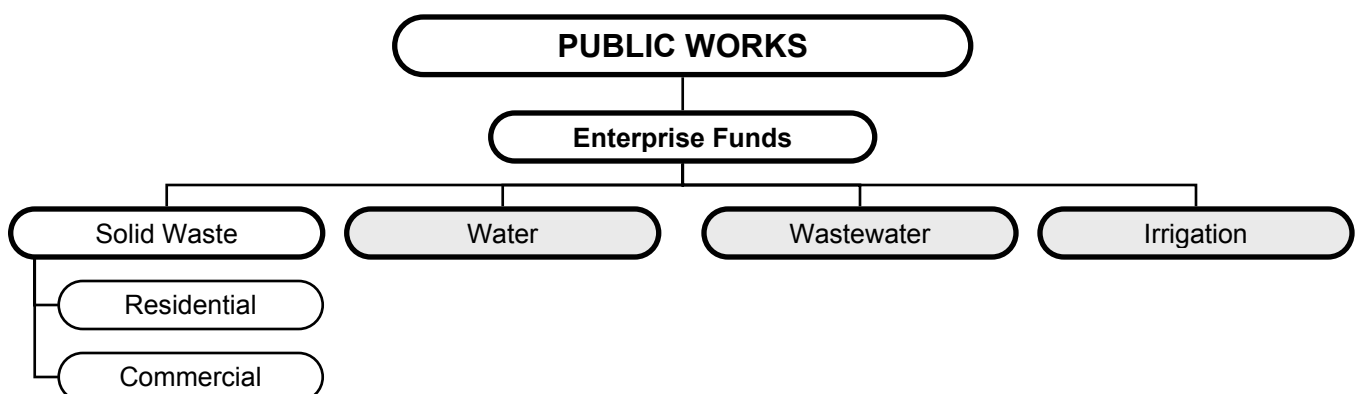
These operations and services are directed toward ensuring the public health and welfare through the collection and disposal of solid waste (garbage, hazardous waste and recyclable materials) from residential and commercial/industrial sources, educating members of the general public and business community regarding the proper disposal of wastes, and encouraging the diversion of waste from landfills through the recycling, reuse, and recovery of selected materials.

We set objectives for the activity areas to responsibly and efficiently accomplish our mission and to better track our effectiveness. Solid waste maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet our customer's expectations and resolve problems at the appropriate level of responsibility.

## **GOALS FY 2006**

- ◆ Pursue Solid Waste disposal options through a long term agreement providing flexibility in disposal locations
- ◆ Optimize the economic return on the Gilbert recycle materials
- ◆ Promote partnerships and loyalty with the residential and business sector
- ◆ Ensure that solid waste programs are cost effective and efficient
- ◆ Review proposed developments with regard to design and flow of solid waste management needs and requirements to ensure safe and sanitary disposal options are implemented

## **ORGANIZATIONAL CHART**





## Solid Waste

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Residential	43.59	46.46	51.96	51.96	54.96
Commercial	7.91	5.54	5.54	5.54	6.14
<b>Total Personnel</b>	<b>51.50</b>	<b>52.00</b>	<b>57.50</b>	<b>57.50</b>	<b>61.10</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Residential	6,505,882	7,747,003	10,872,410	9,046,110	12,453,040
Commercial	1,252,270	1,331,847	1,458,550	1,297,922	2,425,780
<b>Total Expenses</b>	<b>\$ 7,758,152</b>	<b>\$ 9,078,850</b>	<b>\$ 12,330,960</b>	<b>\$ 10,344,032</b>	<b>\$ 14,878,820</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	2,275,572	2,467,383	3,042,260	2,956,718	3,541,070
Supplies & Contractual	3,886,145	4,208,669	5,288,310	4,724,494	5,338,920
Capital Outlay	730,681	224,168	1,849,400	806,000	335,000
Transfers Out	865,754	2,178,630	2,150,990	1,856,820	5,663,830
<b>Total Expenses</b>	<b>\$ 7,758,152</b>	<b>\$ 9,078,850</b>	<b>\$ 12,330,960</b>	<b>\$ 10,344,032</b>	<b>\$ 14,878,820</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	8,633,431	9,529,704	11,228,620	10,402,690	11,086,000
Total Expenses	7,758,152	9,078,850	12,330,960	10,344,032	14,878,820
<b>Net Operating Result</b>	<b>\$ 875,279</b>	<b>\$ 450,854</b>	<b>\$ (1,102,340)</b>	<b>\$ 58,658</b>	<b>\$ (3,792,820)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total solid waste tonnage	79,503	85,779	91,180	97,000
Total recycle tonnage	13,229	14,421	16,053	18,000
Cost per Ton	\$82	\$80	\$93	\$94
Average tons per customer	1.85	1.84	1.82	1.80
Recycling diversion rate	17%	17%	18%	18%



## Solid Waste Residential

### **PURPOSE STATEMENT**

To protect human health and the environment by providing Gilbert solid waste services in a safe and efficient manner. These services include the collection and disposal of contained and uncontained (or bulk) trash, household hazardous waste (HHW), green waste, recyclable materials and diversion of specific materials from the solid waste stream for the processing of those materials for use as new products or for other productive uses.

### **ACCOMPLISHMENTS FY 2005**

- ◆ Implemented routing software to establish routes that reduce drive times and increase cans collected per route
- ◆ Provided two household hazardous waste (HHW) collection events for our customers in November and April
- ◆ Developed a system to manage the abandoned HHW between collection events
- ◆ Developed more cost effective methods of diverting recyclable materials collected at the HHW events
- ◆ Updated the Solid Waste public program video

### **OBJECTIVES FY 2006**

- ◆ To maintain per unit cost of providing reliable solid waste collection
- ◆ Immediate response to customer requests and service complaints
- ◆ Educate residents of their responsibility to meet county health regulations and Gilbert Code requirements by home visits, news, public channel ads, educational fliers, booths at special events
- ◆ Evaluate a 5 day per week collection schedule

### **BUDGET ISSUES**

The cost of providing residential service increases by 14.5%. The increase is created by three new positions, personnel market adjusts and compaction correction, a one time transfer of \$2,274,630 to fund the accrued replacement value of rolling stock, and an increase in landfill costs of \$159,000.

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of residential customers	42,922	46,683	50,164	54,000
Total liability loss	\$41,930	\$25,877	\$22,812	\$20,000
Residential solid waste diversion rate	19.3%	23.0%	24.0%	24.0%
Days of work related injury loss time	130	36	39	0
Number of work related injuries	n/a	12	11	0
Households served by HHW events	945	1,113	1,241	1,350
Tons of HHW collected	27.9	35.0	50.0	55.0
Average weekly recycling participation rate by single family homes	52.6%	52.0%	53.0%	53.0%





## Solid Waste Residential

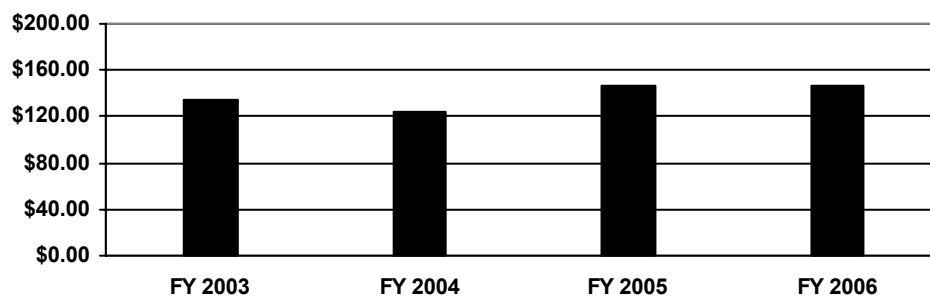
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Residential Administration	2.59	1.76	2.76	2.76	2.76
Residential Collections	24.50	27.00	29.50	23.50	26.50
Uncontained Collections	9.00	9.00	11.00	11.00	11.00
Recycling	7.50	8.70	8.70	14.70	14.70
<b>Total Personnel</b>	<b>43.59</b>	<b>46.46</b>	<b>51.96</b>	<b>51.96</b>	<b>54.96</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Residential Administration	934,741	954,289	1,481,690	1,195,194	1,504,590
Residential Collections	4,076,815	5,240,321	6,385,380	5,532,245	7,094,330
Uncontained Collections	920,966	901,939	1,491,700	1,462,032	1,848,470
Recycling	573,360	650,454	912,970	856,639	1,930,650
Non-Departmental	-	-	-	-	(223,000)
Contingency	-	-	600,670	-	298,000
<b>Total Expenses</b>	<b>\$ 6,505,882</b>	<b>\$ 7,747,003</b>	<b>\$ 10,872,410</b>	<b>\$ 9,046,110</b>	<b>\$ 12,453,040</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,903,413	2,138,739	2,728,710	2,631,700	3,154,410
Supplies & Contractual	3,118,769	3,393,286	4,521,610	3,898,520	4,452,040
Capital Outlay	730,681	224,168	1,664,000	806,000	335,000
Transfers Out	753,019	1,990,810	1,958,090	1,709,890	4,511,590
<b>Total Expenses</b>	<b>\$ 6,505,882</b>	<b>\$ 7,747,003</b>	<b>\$ 10,872,410</b>	<b>\$ 9,046,110</b>	<b>\$ 12,453,040</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	7,225,091	8,101,078	9,587,720	8,862,690	9,560,000
Total Expenses	6,505,882	7,747,003	10,872,410	9,046,110	12,453,040
<b>Net Operating Result</b>	<b>\$ 719,209</b>	<b>\$ 354,075</b>	<b>\$ (1,284,690)</b>	<b>\$ (183,420)</b>	<b>\$ (2,893,040)</b>

### COST PER RESIDENTIAL CUSTOMER





## Solid Waste Commercial

### ***PURPOSE STATEMENT***

Protect human health and environmental quality. Ensure that there is fair competition amongst those that provide commercial collection. Provide services if a private business hauler falters. To provide solid waste collection and disposal services for commercial/industrial, retail, and institutional establishments and multi-family residences within the Town of Gilbert. These services include the collection and disposal of trash and recyclable materials.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Increased roll-off business to residential customers
- ◆ Maintained total customer base
- ◆ Generated a profit

### ***OBJECTIVES FY 2006***

- ◆ Provide Gilbert departments and sections a very high level of service disposal options with superior response times
- ◆ At a minimum maintain the amount of the municipal customer solid waste stream that is recycled
- ◆ Increase current customer base by at least 2%
- ◆ Increase roll-off business by 10% by targeting residential customer's uses

### ***BUDGET ISSUES***

The Solid Waste Commercial Personnel increase reflects a part time Heavy Equipment Operator, market adjustments, and compaction correction. A one time transfer of \$989,130 to fund the accrued replacement value of rolling stock is also included. Contractual increases include landfill, fuel, automotive repair and maintenance, and additional containers.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of commercial customers	418	479	673	700
Total roll-off tonnage disposed	4,239	5,126	6,764	7,000



## Solid Waste Commercial

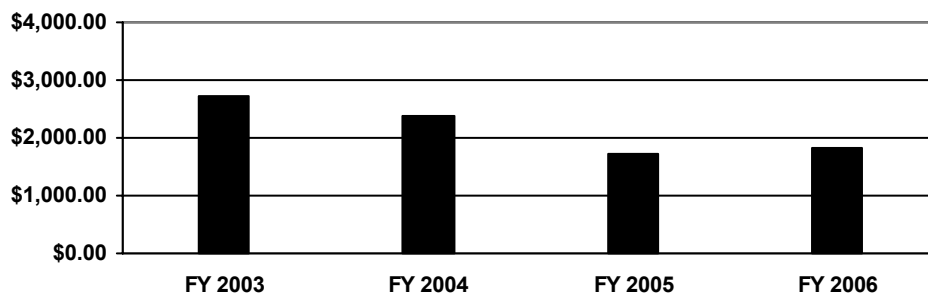
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Commercial Administration	0.41	0.24	0.24	0.24	0.24
Commercial Collections	7.10	4.80	4.80	4.80	5.40
Commercial Rolloffs	0.40	0.50	0.50	0.50	0.50
<b>Total Personnel</b>	<b>7.91</b>	<b>5.54</b>	<b>5.54</b>	<b>5.54</b>	<b>6.14</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Commercial Administration	29,698	30,048	20,610	20,386	22,390
Commercial Collections	1,107,408	1,106,187	1,322,430	1,117,626	1,796,620
Commercial Rolloffs	115,164	195,612	115,510	159,910	573,770
Non-Departmental	-	-	-	-	(27,000)
Contingency	-	-	-	-	60,000
<b>Total Expenses</b>	<b>\$ 1,252,270</b>	<b>\$ 1,331,847</b>	<b>\$ 1,458,550</b>	<b>\$ 1,297,922</b>	<b>\$ 2,425,780</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	372,159	328,644	313,550	325,018	386,660
Supplies & Contractual	767,376	815,383	766,700	825,974	886,880
Capital Outlay	-	-	185,400	-	-
Transfers Out	112,735	187,820	192,900	146,930	1,152,240
<b>Total Expenses</b>	<b>\$ 1,252,270</b>	<b>\$ 1,331,847</b>	<b>\$ 1,458,550</b>	<b>\$ 1,297,922</b>	<b>\$ 2,425,780</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,408,340	1,428,626	1,640,900	1,540,000	1,526,000
Total Expenses	1,252,270	1,331,847	1,458,550	1,297,922	2,425,780
<b>Net Operating Result</b>	<b>\$ 156,070</b>	<b>\$ 96,779</b>	<b>\$ 182,350</b>	<b>\$ 242,078</b>	<b>\$ (899,780)</b>

### COST PER COMMERCIAL CUSTOMER



# Irrigation

## Irrigation Summary

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**FUND DESCRIPTION**


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Flood Irrigation provides irrigation water to about 125 customers of the flood irrigation system for landscape maintenance and reduced reliance on the municipal water system. Fees are charged to the customers, but the revenue does not cover the entire cost so this Enterprise fund is subsidized by a transfer from the General Fund.

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**GOALS FY 2006**

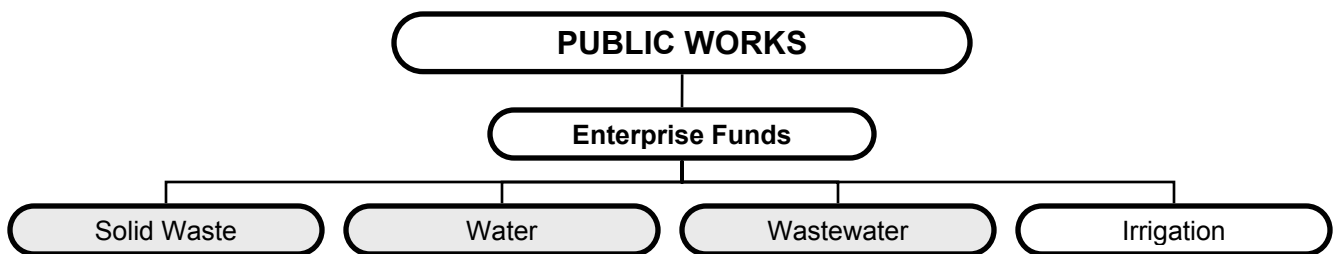

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- ◆ To provide uninterrupted irrigation service
- ◆ To coordinate with SRP schedulers to assure proper scheduling in order to provide consistent service

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**ORGANIZATIONAL CHART**


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## Irrigation

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Flood Irrigation	0.70	0.50	0.50	0.50	0.50
<b>Total Personnel</b>	0.70	0.50	0.50	0.50	0.50

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Flood Irrigation	52,326	37,072	51,410	51,410	47,350
<b>Total Expenses</b>	\$ 52,326	\$ 37,072	\$ 51,410	\$ 51,410	\$ 47,350

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	42,044	29,377	37,910	40,256	33,880
Supplies & Contractual	10,282	7,695	13,500	11,154	13,470
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 52,326	\$ 37,072	\$ 51,410	\$ 51,410	\$ 47,350

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	48,444	37,072	51,410	51,410	47,350
Total Expenses	52,326	37,072	51,410	51,410	47,350
<b>Net Operating Result</b>	\$ (3,882)	\$ -	\$ -	\$ -	\$ -

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Cost per house irrigated	\$415	\$294	\$408	\$376
Cost recovery %	24%	45%	39%	34%
% of residences missed on schedule	0%	0%	0%	0%

## **Streets Fund**

[Streets Fund Summary](#)

[Street Maintenance](#)

[Traffic Control](#)

[Right of Way Maintenance](#)

## **FUND DESCRIPTION**

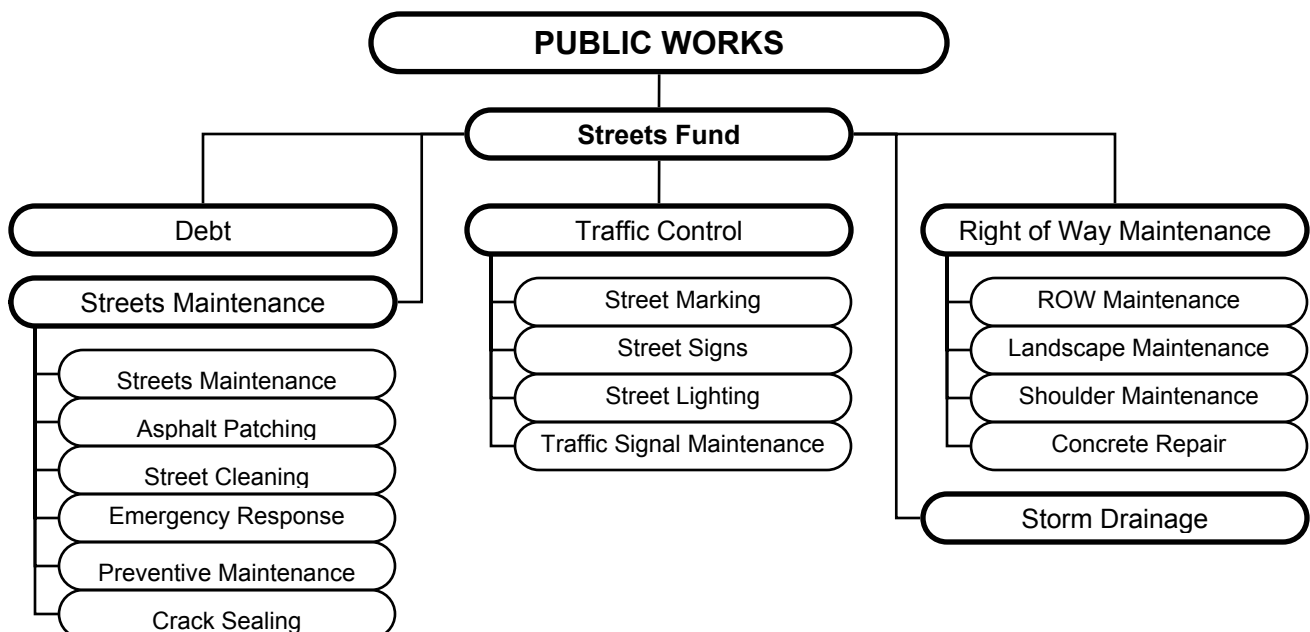
It is our mission to provide a safe, reliable, and efficient roadway system that encompasses the following operations; streets, traffic control systems, rights-of-way and storm drain systems as well as operating and maintaining the Heritage District flood irrigation system. The financial information relating to the Heritage District flood irrigation system is found under the Enterprise Tab - Irrigation Fund.

To responsibly and efficiently accomplish our mission, we have set goals for each of our respective responsibility areas. We recognize that in order to maintain proactive operation and maintenance programs we must do a good job of planning, work well as a team and with others, and accurately assess and anticipate the needs of our customers and of the infrastructure. The street section maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet our customer's expectations and resolve problems at the most appropriate level of responsibility. State shared gasoline tax, and state shared lottery revenues fund Gilbert's street maintenance section.

## **GOALS FY 2006**

- ◆ To maintain a safe and efficient roadway system at a pavement condition index of at least 80
- ◆ Minimize inconveniences to customers by performing maintenance and repair operations in an organized and timely manner
- ◆ Protect the large investment of the roadway system by continuously assessing its condition and acting appropriately to maintain and extend its useful life
- ◆ Use available funds to improve efficiency and productivity of operations by implementing appropriate standards

## **ORGANIZATIONAL CHART**







## Streets Fund

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	1.00	1.00	1.00	1.00	1.00
Debt	0.00	0.00	0.00	0.00	0.00
Streets Maintenance	20.34	19.34	21.34	21.34	23.34
Traffic Control	15.00	15.00	16.50	16.50	17.00
Right of Way Maintenance	4.96	5.16	6.16	6.16	6.16
Storm Drainage	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Contingency	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>41.30</b>	<b>40.50</b>	<b>45.00</b>	<b>45.00</b>	<b>47.50</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	357,349	458,543	697,540	509,712	731,600
Debt	866,375	2,868,596	3,266,060	3,264,060	3,274,960
Streets Maintenance	5,171,784	7,795,763	6,901,880	7,175,938	10,006,200
Traffic Control	2,119,505	1,954,303	2,330,790	1,995,906	2,377,600
Right of Way Maintenance	663,331	763,990	990,770	1,268,880	1,279,920
Storm Drainage	-	-	50,000	-	-
Non-Departmental	-	-	-	-	864,250
Contingency	-	-	368,000	-	254,000
<b>Total Expenses</b>	<b>\$ 9,178,344</b>	<b>\$ 13,841,195</b>	<b>\$ 14,605,040</b>	<b>\$ 14,214,496</b>	<b>\$ 18,788,530</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	1,861,756	1,989,739	2,528,230	2,307,636	2,821,540
Supplies & Contractual	4,097,566	2,467,923	3,162,220	2,778,150	4,310,440
Capital Outlay	301,658	2,421,175	3,473,400	1,492,840	4,070,720
Transfers Out	2,917,364	6,962,358	5,441,190	7,635,870	7,585,830
<b>Total Expenses</b>	<b>\$ 9,178,344</b>	<b>\$ 13,841,195</b>	<b>\$ 14,605,040</b>	<b>\$ 14,214,496</b>	<b>\$ 18,788,530</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	12,038,431	13,088,903	12,889,260	13,391,000	14,521,880
Total Expenses	9,178,344	13,841,195	14,605,040	14,214,496	18,788,530
<b>Net Operating Result</b>	<b>\$ 2,860,087</b>	<b>\$ (752,292)</b>	<b>\$ (1,715,780)</b>	<b>\$ (823,496)</b>	<b>\$ (4,266,650)</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total lane miles in system	1,705	1,745	1,785	1,805
% of citizens who prefer more dollars be spent on repairing and maintaining streets	39.7%	42.5%	44.2%	46.0%
% of citizens who are generally or very satisfied with street repair and maintenance	79.2%	72.3%	75.7%	73.0%
% of citizens who are generally or very satisfied with the movement of traffic	66.8%	55.1%	55.7%	55.0%
# of street related insurance claims/paid	17/\$0	44/\$0	41/\$0	45/\$0

## ***PURPOSE STATEMENT***

To maintain the roadway infrastructure system in a cost effective manner, ensuring a high degree of reliability and ride ability, meeting or exceeding all applicable regulations for roadway systems

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Cracksealed, fogsealed and patched all areas identified by the Pavement Maintenance System
- ◆ Added zone 10 to Pavement Management Mapping including all Gilbert owned asphalt parking lots
- ◆ Rated the last three zones on the Gilbert Pavement Maintenance zone map

## ***OBJECTIVES FY 2006***

- ◆ Crackseal, fogseal and patch all areas identified by the pavement maintenance system
- ◆ Work with Queen Creek and MCDOT (Maricopa County Department of Transportation) on Intergovernmental agreements

## ***BUDGET ISSUES***

The Street Maintenance budget includes a one time transfer of \$3,210,880 for street capital improvements. Changes in this budget include two additional positions in Street Cleaning, two new street sweepers, and \$55,500 in operating costs for the sweepers. \$3,655,720 is budgeted for street maintenance of which \$1,393,220 is a carryforward from FY05.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Asphalt Patching/ Total Square Feet	70,350	89,993	114,883	115,000
Pounds of Crackseal applied	311,160	126,210	89,580	85,000
Square yards of Plastic Seal/Cost per square yard	n/a	1,221,969 \$0.110	1,180,082 \$0.123	950,000 \$0.135
Square yards of contracted Microseal/Cost per square yard	812,173 \$0.935	329,173 \$0.975	332,045 \$1.010	350,000 \$1.090
Square yards of contracted Slurry Seal /Cost per square yard	1,043,315 \$0.54	648,999 \$0.61	851,760 \$0.72	1,012,500 \$0.80
Average Pavement Condition Index	88	88	89	90



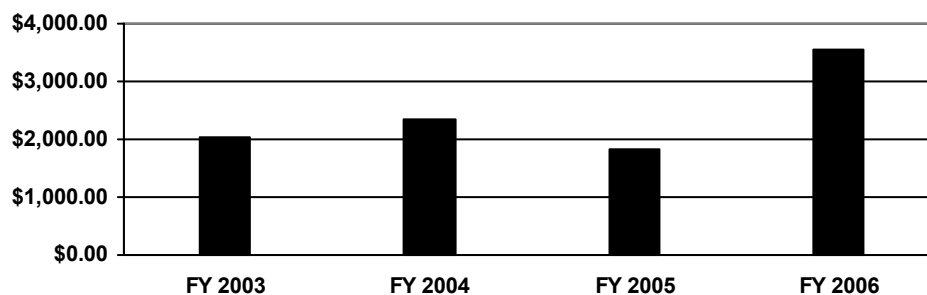
## Streets Maintenance

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Asphalt Patching	4.33	4.33	4.33	4.33	4.33
Street Cleaning	4.34	4.34	5.34	5.34	7.34
Emergency Response	1.33	1.33	1.33	1.33	1.33
Preventive Maintenance	2.00	1.00	2.00	2.00	2.00
Crack Sealing	8.34	8.34	8.34	8.34	8.34
<b>Total Personnel</b>	<b>20.34</b>	<b>19.34</b>	<b>21.34</b>	<b>21.34</b>	<b>23.34</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Asphalt Patching	2,287,331	485,709	547,740	507,800	570,120
Street Cleaning	466,243	937,835	558,030	712,207	1,399,970
Emergency Response	95,702	105,542	99,080	101,782	109,300
Preventive Maintenance	1,910,574	5,844,408	5,076,830	5,357,752	7,344,160
Crack Sealing	411,934	422,269	620,200	496,397	582,650
<b>Total Expenses</b>	<b>\$ 5,171,784</b>	<b>\$ 7,795,763</b>	<b>\$ 6,901,880</b>	<b>\$ 7,175,938</b>	<b>\$ 10,006,200</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	821,181	889,273	1,160,510	1,060,628	1,340,540
Supplies & Contractual	2,398,233	811,911	953,660	899,740	1,020,120
Capital Outlay	220,902	2,399,057	3,265,400	1,313,870	4,035,720
Transfers Out	1,731,468	3,695,522	1,522,310	3,901,700	3,609,820
<b>Total Expenses</b>	<b>\$ 5,171,784</b>	<b>\$ 7,795,763</b>	<b>\$ 6,901,880</b>	<b>\$ 7,175,938</b>	<b>\$ 10,006,200</b>

### COST PER LANE MILE



## ***PURPOSE STATEMENT***

To operate and maintain the traffic control infrastructure system to improve the safety to the traveling public by regulating the flow of traffic, ensuring a high degree of reliability, meeting or exceeding all applicable regulations for traffic control systems.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Signals department assisted with the installation of all the newly energized traffic signals
- ◆ Additional auto scope cameras added to assist with the traffic flow and eliminate any damaged loops (sensors) under the pavement
- ◆ In house replacement of streetlight knockdown met Gilbert standards
- ◆ Participated with 3M for the Diamond Grade (DG3) and VIP vinyl sheeting for all major arterial signs lasting up to 10 years
- ◆ Striping operations met re-striping standards after the Micro Seal and Slurry Seal road resurfacing projects

## ***OBJECTIVES FY 2006***

- ◆ Purchase new software and computer system for sign applications to meet the Manual Uniform Traffic Control Devices (MUTCD) standards
- ◆ MMU (Mobile Monitoring Unit) software and computers to meet the International Municipal Signals Association (IMSA) standards of Traffic Signals
- ◆ Monitor and maintain all streetlights within the Gilbert and respond to complaints within 48 hours
- ◆ Stripe arterials twice a year and minor or collector streets once a year
- ◆ Respond within 3 hours or less to any Regulatory signs that are missing or damaged

## ***BUDGET ISSUES***

Traffic Control increases by \$46,810 or 2%. Capital outlay of \$15,000 is budgeted for a street pole trailer. Personnel costs increase due to market adjustments and compaction correction.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Total MMU monitor testing	75	83	101	112
Total miles of long line striping painted	n/a	10,479	10,710	10,830
Total long line gallons used	18,000	9,000	6,136	7,000
Total fabricated signs in house	2,204	1,152	1,356	1,500
Total number of High Performance Sodium lamps replaced	636	348	516	600



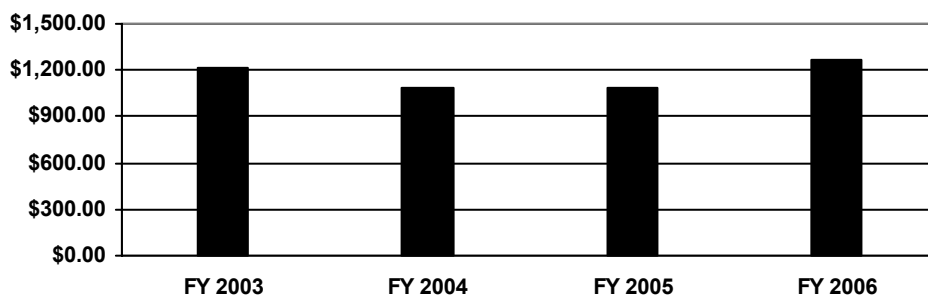
## Traffic Control

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Street Marking	6.25	6.25	6.25	6.25	6.25
Street Signs	3.25	3.25	3.25	3.25	3.25
Street Lighting	2.25	2.25	2.25	2.25	2.25
Traffic Signal Maintenance	3.25	3.25	4.75	4.75	5.25
<b>Total Personnel</b>	<b>15.00</b>	<b>15.00</b>	<b>16.50</b>	<b>16.50</b>	<b>17.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Street Marking	503,725	623,154	639,200	482,123	667,110
Street Signs	277,230	269,915	309,310	272,958	326,710
Street Lighting	656,318	682,169	718,000	703,286	789,310
Traffic Signal Maintenance	682,232	379,065	664,280	537,539	594,470
<b>Total Expenses</b>	<b>\$ 2,119,505</b>	<b>\$ 1,954,303</b>	<b>\$ 2,330,790</b>	<b>\$ 1,995,906</b>	<b>\$ 2,377,600</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	726,226	748,706	931,410	860,846	1,049,160
Supplies & Contractual	1,262,003	1,130,429	1,208,010	969,720	1,215,650
Capital Outlay	80,756	22,118	135,000	108,970	15,000
Transfers Out	50,520	53,050	56,370	56,370	97,790
<b>Total Expenses</b>	<b>\$ 2,119,505</b>	<b>\$ 1,954,303</b>	<b>\$ 2,330,790</b>	<b>\$ 1,995,906</b>	<b>\$ 2,377,600</b>

### COST PER LANE MILE





## Right of Way Maintenance

### ***PURPOSE STATEMENT***

To improve aesthetics along roadways, control dust, and prevent spread of noxious weeds. To maintain the storm drain infrastructure system in a cost effective manner, ensuring roadways are free of standing water, meeting or exceeding all applicable regulations for storm drain systems.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Mapped and inventoried all landscape ROW areas to assist bidding process for yearly contracts
- ◆ Used chemicals to eliminate weed growth versus construction equipment or disking to eliminate dust issues per county specs (PM10)
- ◆ Revised ROW and PKID maintenance contracts to increase accountability and service level

### ***OBJECTIVES FY 2006***

- ◆ Install storm drain markers to maintain County spec identify locations thru out Gilbert
- ◆ Increase storm drain cleanings by 300
- ◆ Bring backlog of concrete repair list up to date

### ***BUDGET ISSUES***

The area of right of way maintenance increases by \$289,150 or 29% over FY05 adopted budget. The increase is created by purchase of one vehicle, \$25,000 for decomposed granite for the retention basins, and an increase of \$100,000 in concrete repair for additional sidewalk repair. Newly added ROW areas added \$138,600 to landscape maintenance, \$55,000 for water utilities, and \$20,000 for landscape materials.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of sidewalk related insurance claims	2	1	0	1
Dollar value of sidewalk related insurance claims	\$50,114	\$0	\$0	\$0
ROW miles maintained by contractor	n/a	n/a	n/a	35
Total storm drains cleaned	n/a	200	500	800



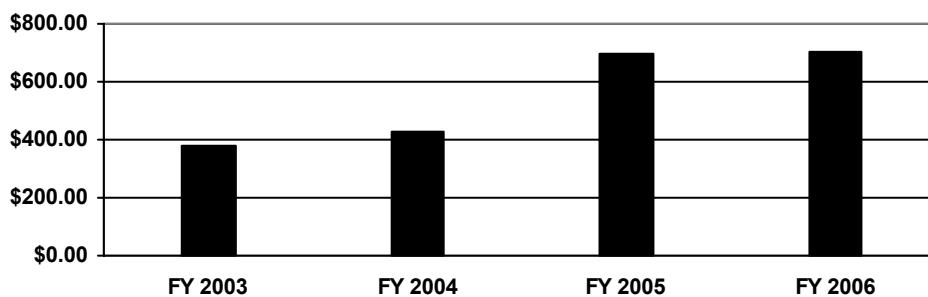
## Right of Way Maintenance

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Landscape Maintenance	2.63	2.83	3.83	3.83	3.83
Shoulder Maintenance	2.33	2.33	2.33	2.33	2.33
Concrete Repair	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>4.96</b>	<b>5.16</b>	<b>6.16</b>	<b>6.16</b>	<b>6.16</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Landscape Maintenance	369,920	536,992	631,230	687,883	772,400
Shoulder Maintenance	120,445	151,775	158,940	180,997	207,420
Concrete Repair	172,966	75,223	200,600	400,000	300,100
<b>Total Expenses</b>	<b>\$ 663,331</b>	<b>\$ 763,990</b>	<b>\$ 990,770</b>	<b>\$ 1,268,880</b>	<b>\$ 1,279,920</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	232,458	261,398	336,590	286,910	320,670
Supplies & Contractual	412,773	483,582	561,220	892,010	931,890
Capital Outlay	-	-	73,000	70,000	20,000
Transfers Out	18,100	19,010	19,960	19,960	7,360
<b>Total Expenses</b>	<b>\$ 663,331</b>	<b>\$ 763,990</b>	<b>\$ 990,770</b>	<b>\$ 1,268,880</b>	<b>\$ 1,279,920</b>

### COST PER LANE MILE



## **Internal Service Funds**

[Internal Service Funds Summary](#)

[Fleet Maintenance](#)

[Copy Services](#)

[Health Self Insurance](#)



## FUND DESCRIPTION

The Internal Service Funds provide a method to charge the internal user of services based on their use. The concept is the same as Enterprise Funds, except the customers are internal. Gilbert has set up the following Internal Service Funds:

- ◆ **Fleet Maintenance** – Maintenance of all passenger vehicles.
- ◆ **Copy Services** – Coordination of printing and internal photocopying.
- ◆ **Health Self Insurance** – Accounting for HMO coverage under direction of a Trust Board.

The goal of these funds is to charge internal users for 100% of the cost of the service.

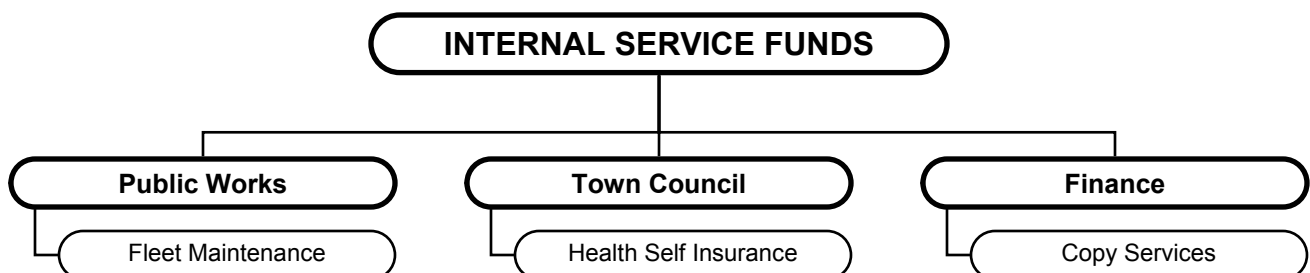
## FUND NARRATIVE

**Fleet Maintenance** undergoes a rate review annually. This year the hourly rate remained the same at \$50 per hour. The hourly rate is calculated based on the total personnel budget divided by an estimate of productive hours. A percentage is added to the sale of parts to cover the cost of shop and operating supplies. The parts mark up percentage is 15%. Fuel has a mark up of 7 cents per gallon to cover the cost of maintaining the fueling system. A shop supply fee of \$16 is added for every work order. New fees were added this year for emergency call out (\$75 per hour) and fleet rental (\$30 per day).

**Copy Services** replaces copiers as needed and pays for letterhead and envelope to allow for the best price, yet charge the cost to the user.

**Health Self Insurance** accounts for costs of health insurance. The need to establish this fund was driven by Mayo Health Insurance eliminating their full indemnity insurance option. The employees overwhelming response was to maintain Mayo as a viable health option and so the self insurance fund was created. All contributions are deposited in this fund and claims are paid as approved by the Administrator.

## ORGANIZATIONAL CHART





## Internal Service Funds

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Fleet Maintenance	19.00	19.00	21.00	21.00	21.00
Copy Services	0.00	0.00	0.00	0.00	0.00
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>19.00</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Fleet Maintenance	3,476,130	3,682,061	3,436,360	4,039,796	4,375,430
Copy Services	35,227	70,778	200,000	164,000	223,000
Health Self Insurance	-	5,008,800	5,058,000	5,245,000	8,299,580
<b>Total Expenses</b>	<b>\$ 3,511,357</b>	<b>\$ 8,761,639</b>	<b>\$ 8,694,360</b>	<b>\$ 9,448,796</b>	<b>\$ 12,898,010</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	983,183	1,061,159	1,243,450	1,180,463	1,359,420
Supplies & Contractual	2,498,582	7,700,480	7,400,910	8,268,333	11,452,590
Capital Outlay	29,592	-	50,000	-	68,000
Transfers Out	-	-	-	-	18,000
<b>Total Expenses</b>	<b>\$ 3,511,357</b>	<b>\$ 8,761,639</b>	<b>\$ 8,694,360</b>	<b>\$ 9,448,796</b>	<b>\$ 12,898,010</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	3,389,933	9,067,534	9,180,500	9,981,600	13,604,460
Total Expenses	3,511,357	8,761,639	8,694,360	9,448,796	12,898,010
<b>Net Operating Result</b>	<b>\$ (121,424)</b>	<b>\$ 305,895</b>	<b>\$ 486,140</b>	<b>\$ 532,804</b>	<b>\$ 706,450</b>



## Fleet Maintenance

### ***PURPOSE STATEMENT***

To provide superior vehicle and equipment maintenance, repair, acquisition, disposition and get ready in a cost effective manner while ensuring maximum availability for duty and extending vehicle life through proactive predictive preventive maintenance.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Acquired and equipped all new vehicles and equipment
- ◆ Disposed of retired units through Sierra Auctions of Phoenix instead of once a year in-house auction
- ◆ Continued training on all new equipment and diagnostics tools
- ◆ Installed and implemented the Zonar equipment pre and post trip tracking electronic system
- ◆ Filled and trained Service Writer and Mechanic positions
- ◆ Made substantial progress on the South Area Service Center plans
- ◆ Completed a full physical parts inventory

### ***OBJECTIVES FY 2006***

- ◆ Equip and ready all 57 new pieces of vehicles and equipment
- ◆ Coordinate the maintenance and disposition of existing vehicles and equipment
- ◆ Transition the Fuelforce fuel management computer system to the updated hardware and software
- ◆ Transition the Ron Turley Associates (RTA) vehicle maintenance tracking software to the Master Series system by spring 2006
- ◆ Provide emergency field services and repairs within one hour or less
- ◆ Coordinate emissions testing and police cruiser speedometer certifications by the end of December 2005

### ***BUDGET ISSUES***

The budget for Fleet Maintenance increases \$939,070 or 27%. The increase in Personnel costs are a result of market adjustments and compaction correction. An upgrade to the fuel force system for \$13,000 is included in the Capital budget. A transfer of \$18,000 is the fund the accrued replacement value of fuel force. Increases in Contractual is directly related to higher fuel costs and increase in automotive parts necessary for fleet.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
% of vehicles passing emissions test the first time	100%	100%	100%	100%
% of service requests outsourced	5.0%	6.0%	8.0%	10.0%
Average emergency response time (minutes)	30	40	45	45
Total number of work orders	n/a	6,718	12,418	18,118
Total preventive maintenance work orders	n/a	1,104	1,316	1,528
Total unscheduled work orders	n/a	5,196	2,118	2,000
Total number of vehicles/equipment in fleet	457	563	611	661



## Fleet Maintenance

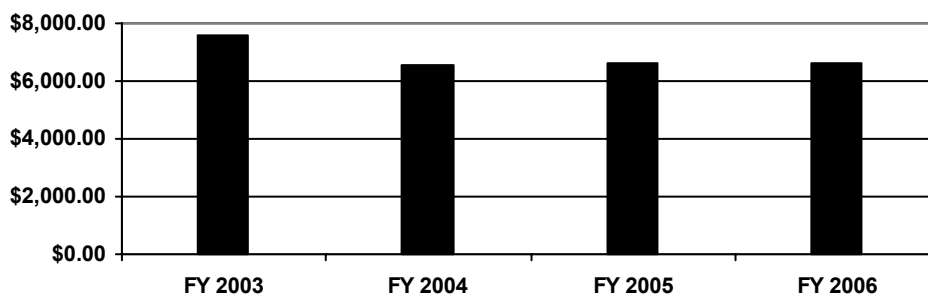
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	3.00	3.00	3.00	3.00	3.00
Fleet Maintenance	16.00	16.00	18.00	18.00	18.00
<b>Total Personnel</b>	<b>19.00</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Administration	183,631	200,048	214,480	213,457	235,360
Fleet Maintenance	3,292,499	3,482,013	3,221,880	3,826,339	4,140,070
<b>Total Expenses</b>	<b>\$ 3,476,130</b>	<b>\$ 3,682,061</b>	<b>\$ 3,436,360</b>	<b>\$ 4,039,796</b>	<b>\$ 4,375,430</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	983,183	1,061,159	1,243,450	1,180,463	1,359,420
Supplies & Contractual	2,463,355	2,620,902	2,192,910	2,859,333	2,985,010
Capital Outlay	29,592	-	-	-	13,000
Transfers Out	-	-	-	-	18,000
<b>Total Expenses</b>	<b>\$ 3,476,130</b>	<b>\$ 3,682,061</b>	<b>\$ 3,436,360</b>	<b>\$ 4,039,796</b>	<b>\$ 4,375,430</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	3,293,360	3,740,047	3,500,000	4,037,500	4,400,000
Total Expenses	3,476,130	3,682,061	3,436,360	4,039,796	4,375,430
<b>Net Operating Result</b>	<b>\$ (182,770)</b>	<b>\$ 57,986</b>	<b>\$ 63,640</b>	<b>\$ (2,296)</b>	<b>\$ 24,570</b>

**COST PER VEHICLE/EQUIPMENT IN FLEET**



## ***PURPOSE STATEMENT***

Copy Services provide copier maintenance, copier purchases and purchase of stationary supplies.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Converted to central copy and mail distribution services provided by IKON

## ***OBJECTIVES FY 2006***

- ◆ Begin systematic replacement schedule for all copy equipment
- ◆ Review internal billing process
- ◆ Educate employees of benefits of IKON services vs. convenience copiers

## ***BUDGET ISSUES***

Conversion to services provided by IKON took place in November 2004. With Gilbert paying a flat rate for 250,000 copies per month, we need to educate employees to use the services provided in place of using convenience copiers to minimize costs.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Cost per Copy (contractual / # of Copies)	\$0.017	\$0.034	\$0.048	\$0.048
Number of Copies	2,083,683	2,065,464	3,418,682	3,500,000



## Copy Services

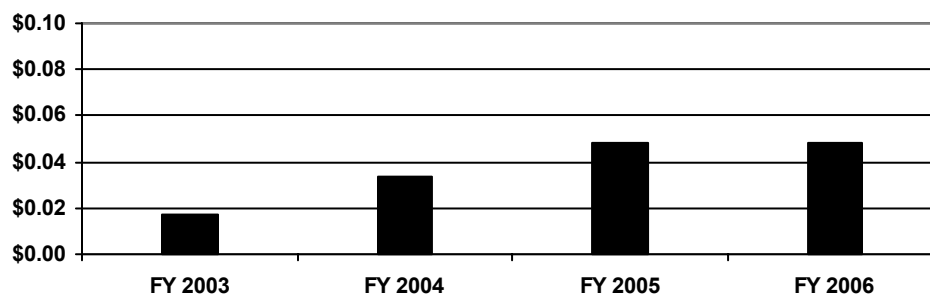
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Copy Services	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Copy Services	35,227	70,778	200,000	164,000	223,000
<b>Total Expenses</b>	\$ 35,227	\$ 70,778	\$ 200,000	\$ 164,000	\$ 223,000

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	35,227	70,778	150,000	164,000	168,000
Capital Outlay	-	-	50,000	-	55,000
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 35,227	\$ 70,778	\$ 200,000	\$ 164,000	\$ 223,000

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	96,573	101,565	102,000	137,100	191,000
Total Expenses	35,227	70,778	200,000	164,000	223,000
<b>Net Operating Result</b>	\$ 61,346	\$ 30,787	\$ (98,000)	\$ (26,900)	\$ (32,000)

### COST PER COPY





## Health Self Insurance

### ***PURPOSE STATEMENT***

This fund provides financing for health insurance coverage provided through an HMO network.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Fund balance of the plan grew by approximately \$1,300,000 during plan year 2005
- ◆ Fund balance at plan year end exceeds the estimated Incurred But Not Reported (IBNR) claims

### ***OBJECTIVES FY 2006***

- ◆ Continue to increase reserve in the third year of the plan
- ◆ Target reserve to be determined by Board of Trustees

### ***BUDGET ISSUES***

The charge per member is based on historical information and estimates of cost increases from health insurance industry experts.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Average total plan cost per Full Time employee, per month	n/a	\$570	\$590	\$640
Average actual premium per employee per month	n/a	\$604	\$694	\$764
Reserve in excess of estimated Incurred But Not Reported (IBNR) claims	n/a	\$217,000	\$1,366,000	\$1,500,000



## Health Self Insurance

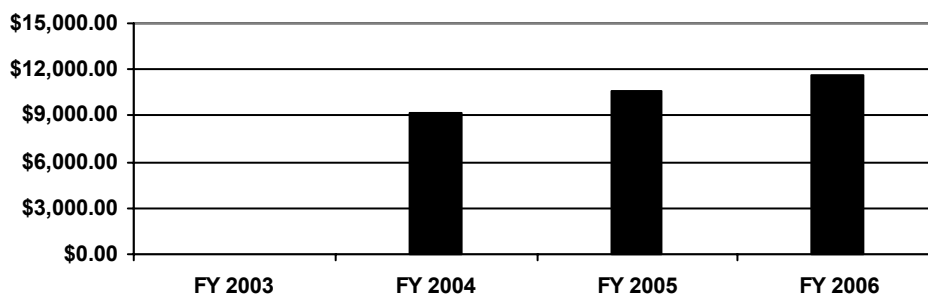
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Health Self Insurance	-	5,008,800	5,058,000	5,245,000	8,299,580
<b>Total Expenses</b>	\$ -	\$ 5,008,800	\$ 5,058,000	\$ 5,245,000	\$ 8,299,580

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	-	5,008,800	5,058,000	5,245,000	8,299,580
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ -	\$ 5,008,800	\$ 5,058,000	\$ 5,245,000	\$ 8,299,580

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	5,225,922	5,578,500	5,807,000	9,013,460
Total Expenses	-	5,008,800	5,058,000	5,245,000	8,299,580
<b>Net Operating Result</b>	\$ -	\$ 217,122	\$ 520,500	\$ 562,000	\$ 713,880

### YEARLY COST FAMILY COVERAGE





## **Special Revenue**

**Special Revenue Summary**

**Redevelopment**

**CDBG/HOME**

**System Development Fees**

**Grants**

**Riparian Program**

**Special Districts**

**Other Agency**

## ***FUNDS DESCRIPTION***

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Special Revenue Funds are a type of fund required to be established to account for a specific activity. The activities range from Redevelopment to Police Security. Each Fund is treated like a separate checkbook.

## ***FUND INFORMATION***

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The individual division pages provide more detail regarding the funds in the Special Revenue group. Following is a brief description of each division page.

***Redevelopment*** – Financing for redevelopment is provided to accomplish the vision of a Downtown Heritage District as a unique retail destination reflecting Gilbert's agricultural history. This fund includes Commission expenses and property management. Land purchases and redevelopment capital projects are located in the Capital Improvement section of the budget document.

***CDBG/HOME*** – The activity for federally funded programs that provide affordable housing, fair housing, limited redevelopment, and limited social service activities is recorded in this fund.

***System Development Fees*** – Council has established a policy that growth will pay for itself. The system development fee funds provide the accounting for the revenue collected from building permits to pay for various infrastructure in the community that is required due to growth.

***Grants*** – The Grant fund provides information on all federal and state grant activity in Gilbert except those related to a specific capital project or the CDBG or HOME programs. All expenses related to a grant are found here. The portion of these expenses not funded with Grant revenue is financed with transfers from other Funds.

***Riparian*** – The Riparian preserve is a unique asset in the community. The Riparian Institute provides education and recreation experiences and also serves as a preservation area for wildlife and water recharge. The preserve is located next to the Southeast Regional Library. The intention is for the Institute to become self-sustaining.

***Special Districts*** – These districts are established under Arizona Statute to pay for street lights and parkway maintenance in various areas of Gilbert.

***Other Agency*** – This category of funds includes a wide array of unique activities each required to be accounted for separately.



## Special Revenue Funds

<b>PERSONNEL BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Redevelopment	0.00	0.00	0.00	0.00	0.00
CDBG/HOME	1.50	1.50	1.50	1.50	1.50
System Development Fees	0.00	0.00	0.00	0.00	0.00
Grants	6.00	1.00	1.00	0.00	0.00
Riparian Program	1.00	2.00	2.00	2.19	2.19
Special Districts	0.00	0.00	0.00	0.00	0.00
Other Agency	0.07	0.21	0.00	0.00	0.00
Contingency	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>8.57</b>	<b>4.71</b>	<b>4.50</b>	<b>3.69</b>	<b>3.69</b>

<b>EXPENSES BY DIVISION</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Redevelopment	221,124	54,839	127,300	62,000	127,580
CDBG/HOME	547,013	1,150,974	1,041,220	395,142	1,537,980
System Development Fees	24,940,797	33,801,216	76,343,020	74,400,334	103,965,270
Grants	1,792,720	365,806	1,840,010	277,493	1,604,850
Riparian Program	121,755	175,603	222,350	240,479	247,760
Special Districts	1,360,679	1,333,914	1,734,440	1,469,710	1,946,770
Other Agency	1,177,276	965,019	356,000	747,994	659,930
Contingency	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 30,161,364</b>	<b>\$ 37,847,371</b>	<b>\$ 81,664,340</b>	<b>\$ 77,593,152</b>	<b>\$ 110,090,140</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	776,460	547,737	603,760	693,918	686,730
Supplies & Contractual	6,443,837	2,636,234	4,075,560	2,387,900	4,492,040
Capital Outlay	132,148	122,338	548,000	20,500	120,000
Transfers Out	22,808,919	34,541,062	76,437,020	74,490,834	104,791,370
<b>Total Expenses</b>	<b>\$ 30,161,364</b>	<b>\$ 37,847,371</b>	<b>\$ 81,664,340</b>	<b>\$ 77,593,152</b>	<b>\$ 110,090,140</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	39,030,026	55,488,290	42,467,740	73,493,184	64,443,810
Total Expenses	30,161,364	37,847,371	81,664,340	77,593,152	110,090,140
<b>Net Operating Result</b>	<b>\$ 8,868,662</b>	<b>\$ 17,640,919</b>	<b>\$(39,196,600)</b>	<b>\$ (4,099,968)</b>	<b>\$ (45,646,330)</b>

## ***PURPOSE STATEMENT***

The purpose of redevelopment is to re-vitalize the Heritage District, which is the original commercial area of the community. The vision is for the Heritage District to become a unique destination that reflects Gilbert's agricultural history including a mix of entertainment, retail, professional office space, residential, governmental, recreational and transit uses.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Finalized development agreement with Oregano's Pizza Bistro
- ◆ Completed the Park and Ride lot
- ◆ Completed streetlight replacement and street theme furnishings projects
- ◆ Finalized Annual Performance Report
- ◆ Completed Annual Action Plan
- ◆ Issued Request for Proposal for the northwest corner of Gilbert Road and Vaughn Avenue

## ***OBJECTIVES FY 2006***

- ◆ Update Heritage District Redevelopment Plan
- ◆ Refine Design Assistance Team project work
- ◆ Develop coordinated sign package for all directional and street signage, kiosks
- ◆ Issue a Request for Proposal for the northwest corner of Gilbert and Elliot roads
- ◆ Develop the northwest corner of Gilbert Road and Vaughn Avenue
- ◆ Develop Water Tower Park

## ***BUDGET ISSUES***

The majority of expenses are included in the Capital Improvement section of the budget. The projects included in this year's budget are the streetlight replacement, Ash Street extension, Heritage District pedestrian, and Water Tower renovation. The budget in this section is for the Redevelopment Commission, and miscellaneous issues related to property management.

The following map shows the boundaries of the Heritage District:





## Redevelopment

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Redevelopment Commission	39,101	1,722	45,000	1,000	45,000
Property Management	182,023	53,117	82,300	61,000	82,580
<b>Total Expenses</b>	\$ 221,124	\$ 54,839	\$ 127,300	\$ 62,000	\$ 127,580

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	88,976	40,139	127,300	62,000	127,580
Capital Outlay	132,148	14,700	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 221,124	\$ 54,839	\$ 127,300	\$ 62,000	\$ 127,580

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	313,571	18,787	127,300	127,300	156,300
Total Expenses	221,124	54,839	127,300	62,000	127,580
<b>Net Operating Result</b>	\$ 92,447	\$ (36,052)	\$ -	\$ 65,300	\$ 28,720



### ***PURPOSE STATEMENT***

Housing Programs administer federally funded CDBG, HOME and ADDI (American Dream Down Payment Initiative) programs to provide affordable housing, fair housing, social services, and redevelopment activities for low and moderate income individuals and households.

### ***ACCOMPLISHMENTS FY 2005***

- ◆ Completed HUD (Department of Housing and Urban Development) audit review with no major findings
- ◆ Submitted 5 Year Strategic Plan and Annual Action Plan to HUD
- ◆ Revised funding application and contracts to include performance measurement requirements that sub-recipients are incorporating into evaluation plans
- ◆ Allocated \$1,300,906 in federal funds for FY06 leveraging \$15,759,981 in other funds for housing, public facilities and social services

- ◆ Provided sewer service to 47 homes through the Septic to Sewer Project

### ***OBJECTIVES FY 2006***

- ◆ Support Senior Center expansion by funding design and construction of a new building
- ◆ Develop affordable owner occupied housing at Park and Ash by providing a single family lot for construction of a home
- ◆ Continue to support and monitor services for low and moderate income individuals and households
- ◆ Complete internal operations manual by December, 2005

### ***BUDGET ISSUES***

This fund receives revenue from Federal Grants. The Council approves specific projects annually based on needs and funding availability. Oversight of these projects is provided by CDBG staff.

**Programs and activities funded for FY 2005-06 include the following:**

Agency	Program	Amount
<b>CDBG</b>		
Town of Gilbert	Senior Center Project	\$ 727,000
NOVA Save Haven	Homeless Services Campus	75,000
Community Services of AZ	Emergency Repair	110,000
Arizona Action for Foster	Foster Children Support	2,960
Central Arizona Shelter Services	Emergency Shelter Services	5,200
Community Bridges, Inc.	Substance Use Treatment Services	4,900
Community Services of AZ	Gilbert CAP Office	42,170
Community Services of AZ	Senior Meals	18,600
Mesa Citizens Action Network	East Valley Men's Shelter	6,760
PREHAB of Arizona, Inc.	La Mesita Family Shelter	7,200
Save the Family	Transitional Living Shelter	8,330
Shoebox Ministry	Toiletries	3,000
Town of Gilbert	Program Administration	127,020
<b>HOME</b>		
Community Services of AZ	Transitional Rental Housing	399,840
<b>Total FY06 Activities</b>		<b>\$ 1,537,980</b>

<b>PERFORMANCE/ACTIVITY MEASURES</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
# of persons receiving social services	448	767	622	1,265
# of households receiving housing services	92	32	50	56



## CDBG/HOME

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
CDBG/HOME	1.50	1.50	1.50	1.50	1.50
<b>Total Personnel</b>	1.50	1.50	1.50	1.50	1.50

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
CDBG/HOME	547,013	1,150,974	1,041,220	395,142	1,537,980
<b>Total Expenses</b>	\$ 547,013	\$ 1,150,974	\$ 1,041,220	\$ 395,142	\$ 1,537,980

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	88,560	98,945	103,060	101,312	116,780
Supplies & Contractual	411,205	424,330	918,160	293,830	694,200
Capital Outlay	-	-	20,000	-	-
Transfers Out	47,248	627,699	-	-	727,000
<b>Total Expenses</b>	\$ 547,013	\$ 1,150,974	\$ 1,041,220	\$ 395,142	\$ 1,537,980

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	586,413	1,112,374	940,110	400,000	1,537,980
Total Expenses	547,013	1,150,974	1,041,220	395,142	1,537,980
<b>Net Operating Result</b>	\$ 39,400	\$ (38,600)	\$ (101,110)	\$ 4,858	\$ -

## System Development Fees

### ***PURPOSE STATEMENT***

The primary purpose of a system development fee (SDF) is to ensure that the cost of providing infrastructure to new development is paid for by new development and not by the existing community. SDF fee structure design reflects only those costs associated with facility or infrastructure expansion related to new growth.

### ***FEE DESCRIPTIONS***

Following are descriptions and fees effective October 3, 2005 for a typical single-family residential permit:

#### **Solid Waste Container Fee \$80**

The cost of the blue and black solid waste containers is collected at the time a home is built. Revenue collected from this fee is transferred to the Solid Waste Operating fund as new containers are purchased.

#### **Water System \$3,623**

The Water SDF is based upon the cost to provide the treatment, distribution infrastructure, storage facilities and production wells.

#### **Water Resources \$838**

The Water Resource SDF is based upon the cost to obtain water rights from the Central Arizona Project (CAP), Salt River Pima Maricopa Indian Community Lease (SRPMIC), the Roosevelt Water Conservation District (RWCD) and other sources.

#### **Wastewater System \$4,351**

The Wastewater SDF is based upon the cost to provide collection and treatment facilities and reuse system. The model is based on an estimate that each equivalent residential unit generates 248 gallons per day of wastewater.

#### **Police Department \$586**

The Police Department SDF is a charge against new development to recover the Town's cost of providing facilities and equipment for police services required to accommodate new growth. The fee design includes additional square feet in the public safety building, radio dispatch system, handheld radios, computer equipment and special weapons arsenal.

#### **Fire Department \$663**

The Fire Department SDF is a charge against new development to recover the cost of providing facilities and equipment for fire and emergency services. The fee design includes buildings, pumpers, ladder trucks and special equipment for rescue and communication.

#### **Traffic Signals \$280**

The Traffic Signal SDF is a charge against new development to cover the cost of expanding the traffic signal network. The fee design uses trip generation factors to calculate the number of signals required based on land use patterns.

#### **Parks and Recreation \$2,449**

The Parks and Recreation SDF is a charge against new development to recover the costs of expanding parks and associated recreation infrastructure to serve new growth. The fee calculation includes a portion of the cost of the following facilities: Gilbert Municipal Pool, McQueen Park, Ponds/Bird Sanctuary, Water Ranch Park, Freestone Park, Mesquite Aquatic Center, Crossroads Park, Rodeo Park, Heritage Annex, Community Center and Page Park Center.

#### **General Government \$595**

The General Government SDF is a charge against new development to cover the cost of expanding the Town's administrative infrastructure, including Public Works, Courts, Prosecutor, Community Development, etc. as required for new growth. The fee design includes acquisition value for buildings, and expanding telephone systems.





## System Development Fees

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Solid Waste Container Fee	159,600	259,579	320,000	320,000	378,000
Water System	10,724,039	18,380,954	14,998,060	16,082,680	16,564,460
Water Resources	741,262	231,520	180,890	4,911,470	173,640
Wastewater System	7,450,586	6,538,218	28,872,840	30,562,150	48,689,500
Wastewater Plant Repair	-	-	-	344,654	-
Traffic Signals	425,887	2,647,153	3,963,130	3,111,330	2,344,130
Police Department	1,467,752	1,690,004	1,459,940	1,459,940	1,599,380
Fire Department	2,960,461	3,040,194	3,118,270	8,398,780	17,216,300
Parks and Recreation	337,919	359,545	18,265,200	8,606,770	13,958,250
General Government	673,291	654,049	5,164,690	602,560	3,041,610
<b>Total Expenses</b>	<b>\$ 24,940,797</b>	<b>\$ 33,801,216</b>	<b>\$ 76,343,020</b>	<b>\$ 74,400,334</b>	<b>\$103,965,270</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	3,290,510	62,926	-	-	-
Capital Outlay	-	-	-	-	-
Transfers Out	21,650,287	33,738,290	76,343,020	74,400,334	103,965,270
<b>Total Expenses</b>	<b>\$ 24,940,797</b>	<b>\$ 33,801,216</b>	<b>\$ 76,343,020</b>	<b>\$ 74,400,334</b>	<b>\$103,965,270</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	34,252,842	51,769,105	37,293,400	69,700,354	58,454,600
Total Expenses	24,940,797	33,801,216	76,343,020	74,400,334	103,965,270
<b>Net Operating Result</b>	<b>\$ 9,312,045</b>	<b>\$ 17,967,889</b>	<b>\$(39,049,620)</b>	<b>\$ (4,699,980)</b>	<b>\$ (45,510,670)</b>

### SDF PER SINGLE FAMILY RESIDENTIAL UNIT



**PURPOSE STATEMENT**

The Grant fund is required to segregate the costs associated with grant awards from the federal or state government. Grant Funds require meticulous reporting of actual costs for reimbursement requests.

**ACCOMPLISHMENTS FY 2005**

- ◆ Developed a policy for Central Reporting

**OBJECTIVES FY 2006**

- ◆ Convene quarterly meetings of stakeholders to discuss any issues with grant reporting

**BUDGET ISSUES**

The grant fund includes applications known at the time budget is adopted. Departments apply for grants as opportunities arise.

**Budgeted Expenditures by Grant**

<b>Grant Description</b>	<b>Expense Amount</b>
Motor carrier safety assistance	\$ 6,600
AZ Post-FATS equipment	17,060
USDOJ-FATS equipment	55,000
Seat belt enforcement	20,000
AATA-bait vehicle	22,300
GOHS-speed enforcement	15,000
GOHS-overtime funding	10,000
GOHS-collision reconstruction	3,380
DUI abatement	20,000
Counseling	3,500
Homeland Security-allowance	700,000
Homeland Security-response vehicle	130,000
Scuba equipment	150,000
Fire act grant	100,000
Fire safety house	65,000
Homeland Security-computers	38,600
FEMA	158,400
Contingency	90,010
<b>Total Grant Expenditures</b>	<b>\$ 1,604,850</b>

## Grants

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Public Safety Grants	6.00	1.00	1.00	0.00	0.00
Other Grants	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	<b>6.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Public Safety Grants	695,335	251,135	1,488,010	210,903	1,514,840
Other Grants	1,097,385	114,671	352,000	66,590	90,010
<b>Total Expenses</b>	<b>\$ 1,792,720</b>	<b>\$ 365,806</b>	<b>\$ 1,840,010</b>	<b>\$ 277,493</b>	<b>\$ 1,604,850</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	450,872	82,293	99,800	2,023	45,000
Supplies & Contractual	300,152	138,010	1,212,210	272,970	1,439,850
Capital Outlay	-	45,503	528,000	-	120,000
Transfers Out	1,041,696	100,000	-	2,500	-
<b>Total Expenses</b>	<b>\$ 1,792,720</b>	<b>\$ 365,806</b>	<b>\$ 1,840,010</b>	<b>\$ 277,493</b>	<b>\$ 1,604,850</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	771,951	626,274	1,895,580	782,880	1,562,970
Total Expenses	1,792,720	365,806	1,840,010	277,493	1,604,850
<b>Net Operating Result</b>	<b>\$ (1,020,769)</b>	<b>\$ 260,468</b>	<b>\$ 55,570</b>	<b>\$ 505,387</b>	<b>\$ (41,880)</b>

## ***PURPOSE STATEMENT***

The Institute provides education and recreation experiences at the Riparian Preserve to enhance public appreciation for nature which assists us attain a sustainable future. The Institute also assists in the development and preservation of unique water recharge areas and wildlife habitats. The Institute conducts education programs on site, develops an interpretive program, maintains wildlife habitat and recreation amenities.

## ***ACCOMPLISHMENTS FY 2005***

- ◆ Increased ongoing research projects to 4: Burrowing owl nesting research by AZ Game and Fish, water quality testing by Northern Arizona University, Audubon Important Birding Area research, adventure pack use by Prescott College
- ◆ Received 18,664 Riparian Institute participants during the year; 116,900 total visitors and 5,100 student visits
- ◆ Volunteers logged 5,000 hours
- ◆ Increased membership to 255 with 9 Life members
- ◆ Newsletter for members only, "Current", being published quarterly
- ◆ Newsletter for volunteers, "Give-a-Hoot", being published monthly

- ◆ Received commitment from Gilbert Rotary to partner and complete the Riparian Rotary Observatory

## ***OBJECTIVES FY 2006***

- ◆ Secure at least one operations grant during the year to increase education opportunities
- ◆ Become designated as an Important Birding Area by Audubon
- ◆ Continue development of a birding tourism component
- ◆ Increase membership by 8%
- ◆ Increase number of student visits by 20%
- ◆ Complete construction of the Riparian/Rotary Observatory by December
- ◆ Identify 10 major contributors for the Riparian Education Center capital campaign

## ***BUDGET ISSUES***

Authorized FTE increased mid-year FY05 with the addition of Recreation Instructors to teach various classes at the Riparian. Personnel costs also increased as a result of market adjustments and compaction correction. Consulting services for \$7,000 and an increase of \$1,000 in copy printing and binding are the major increase in Supplies and Contractual.

<b><i>PERFORMANCE/ACTIVITY MEASURES</i></b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Projected FY 2005</b>	<b>Anticipated FY 2006</b>
Number of memberships	180	211	255	275
Visitors participating in activities	10,200	14,850	18,664	20,000
Increase in nesting areas	30%	10%	50%	10%
Number of burrowing owl active nest sites	4	4	5	8
Number of Discovery Adventure Pack sessions	0	2	30	50
Number of secondary level students participating in programs	30	100	200	240



## Riparian Program

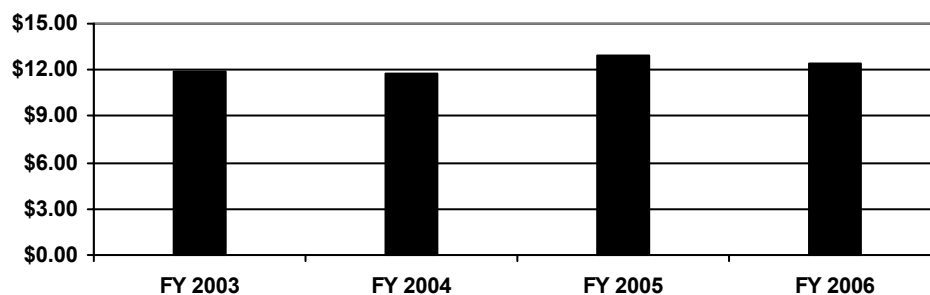
<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Riparian Programs	1.00	2.00	2.00	2.19	2.19
<b>Total Personnel</b>	1.00	2.00	2.00	2.19	2.19

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Riparian Programs	121,755	175,603	222,350	240,479	247,760
<b>Total Expenses</b>	\$ 121,755	\$ 175,603	\$ 222,350	\$ 240,479	\$ 247,760

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	110,828	138,270	150,900	157,479	166,520
Supplies & Contractual	10,927	37,333	71,450	62,500	81,240
Capital Outlay	-	-	-	20,500	-
Transfers Out	-	-	-	-	-
<b>Total Expenses</b>	\$ 121,755	\$ 175,603	\$ 222,350	\$ 240,479	\$ 247,760

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	153,840	175,604	223,020	273,570	414,610
Total Expenses	121,755	175,603	222,350	240,479	247,760
<b>Net Operating Result</b>	\$ 32,085	\$ 1	\$ 670	\$ 33,091	\$ 166,850

### COST PER VISITOR PARTICIPATING IN ACTIVITIES



## ***PURPOSE STATEMENT***

Special Districts are established to pay for specific statute allowed expenses. Gilbert has funds for parkway improvement districts, street light improvement districts and special assessment improvement districts. The revenue for these districts is either a levy amount on the property tax bill or a direct bill to the property owner based on the allocated cost of the improvement.

## ***FUND DESCRIPTIONS***

### ***Street Light Improvement Districts***

Gilbert uses Street Light Improvement Districts (SLID) to recover the maintenance and operating costs of streetlights installed within subdivisions and business parks through the community. This is part of the established policy of assuring that growth pays its own way as development occurs within the community. There are currently approximately 300 SLIDs, and more are added annually.

The Council adopted a budget of \$1,437,200 and a levy of \$1,299,790. One hundred thousand of this budget is an allowance for districts formed during the year. The levy is

assessed to property tax parcels within each district based upon the relative value of each parcel.

### ***Parkway Improvement Districts***

Gilbert has eleven subdivisions which use a Parkway Maintenance Improvement District (PKID) for maintenance of their drainage, retention, and off-site improvements. All other subdivisions approved since 1983 meet this maintenance obligation through Homeowner's Associations.

The costs of each PKID are recovered through special assessments which are levied on a per lot basis each year.

Gilbert has historically provided the levels of service sought by the neighborhoods. Recent improvements include: wall painting; play area improvements, and increased chemical treatments.

The amount levied is \$388,110. The anticipated expenditures are \$509,570. The levy is based on prior year collections and adjustments for budget to actual expenses for prior years.



## Special Districts

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
<b>Total Personnel</b>	0.00	0.00	0.00	0.00	0.00
<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Street Light Improvement	977,065	1,041,755	1,328,010	1,164,000	1,437,200
Parkway Maintenance	383,614	292,159	406,430	305,710	509,570
<b>Total Expenses</b>	\$ 1,360,679	\$ 1,333,914	\$ 1,734,440	\$ 1,469,710	\$ 1,946,770
<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	-	-	-	-	-
Supplies & Contractual	1,347,329	1,320,014	1,720,440	1,455,710	1,932,670
Capital Outlay	-	-	-	-	-
Transfers Out	13,350	13,900	14,000	14,000	14,100
<b>Total Expenses</b>	\$ 1,360,679	\$ 1,333,914	\$ 1,734,440	\$ 1,469,710	\$ 1,946,770
<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,588,865	1,201,772	1,512,930	1,512,500	1,687,900
Total Expenses	1,360,679	1,333,914	1,734,440	1,469,710	1,946,770
<b>Net Operating Result</b>	\$ 228,186	\$ (132,142)	\$ (221,510)	\$ 42,790	\$ (258,870)

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**PURPOSE STATEMENT**

These funds provide distinct accounting for specific activities. In some instances Gilbert supports various organizations through contributions and related expenditures for specific activities such as Congress of Neighborhoods. In other instances organizations provide revenue to Gilbert through contributions or service fees such as Santan Mitigation and Public Safety Security.

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**FUND DETAIL**
**Public Safety Funds**

Contributions to support awards and expenses for special activities such as victim assistance.

**Confiscated Funds**

Dollars provided through confiscation of property by the Police Department.

**Public Safety Security**

Companies contract for security and pay a flat hourly rate. Security is provided during construction and at special events.

**Citizens Action Network**

A group of community organization representatives striving to make Gilbert a safer place for youth.

**Court Funds**

Court collects a percentage of fines to be only used for technology or security in the Court.

**Community Support**

Community celebrations.

**Mayor's Youth Task Force**

Comprised of students from all Jr. High and High Schools in Gilbert who serve as a voice for the students to the Mayor and Town Council.

**Cable TV**

Contribution for purchase of cable equipment.

**Gilbert's Promise to Youth**

An alliance of community members who work to ensure that Gilbert youth have access to five fundamental resources - mentoring, protection, nurturing, teaching, and serving.

**United Way**

Gilbert's participation in the annual United Way campaign.

**Santan Mitigation**

Deposits provided by Developers to pay for Freeway mitigation costs.

**MAG - Special Census**

Established to fund the mid-decade census.

**Water Safety**

Coalition to promote water safety through public awareness of child safety issues.





## Other Agency

<b>PERSONNEL BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Court JCEF	0.07	0.21	0.00	0.00	0.00
<b>Total Personnel</b>	0.07	0.21	0.00	0.00	0.00

<b>EXPENSES BY ACTIVITY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Public Safety Funds	2,146	3,903	-	3,500	-
Confiscated Funds	11,156	7,591	-	15,000	-
Public Safety Security	124,411	220,015	250,000	429,707	358,430
Emergency Relief Fund	-	361	-	-	-
Citizens Action Network	6,684	-	-	-	-
Court Funds	131,613	152,430	80,000	197,397	85,000
Community Support	15,204	25,977	2,500	25,270	45,000
Leadership College	-	-	-	-	-
SE Neighborhood College	10,038	80	-	-	-
Mayor's Youth Task Force	3,775	5,902	7,500	3,400	4,000
Economic Development	-	-	-	-	-
Cable TV	16,348	72,812	-	1,000	-
Gilbert's Promise to Youth	-	14	-	-	-
United Way	15,783	26,873	16,000	22,530	22,500
Santan Mitigation	839,574	448,481	-	49,890	-
MAG - Special Census	-	-	-	-	145,000
Arts Fund	-	-	-	-	-
Water Safety	544	580	-	300	-
Contingency	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 1,177,276</b>	<b>\$ 965,019</b>	<b>\$ 356,000</b>	<b>\$ 747,994</b>	<b>\$ 659,930</b>

<b>EXPENSES BY CATEGORY</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Personnel	126,200	228,229	250,000	433,104	358,430
Supplies & Contractual	994,738	613,482	26,000	240,890	216,500
Capital Outlay	-	62,135	-	-	-
Transfers Out	56,338	61,173	80,000	74,000	85,000
<b>Total Expenses</b>	<b>\$ 1,177,276</b>	<b>\$ 965,019</b>	<b>\$ 356,000</b>	<b>\$ 747,994</b>	<b>\$ 659,930</b>

<b>OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	1,362,544	584,374	475,400	696,580	629,450
Total Expenses	1,177,276	965,019	356,000	747,994	659,930
<b>Net Operating Result</b>	<b>\$ 185,268</b>	<b>\$ (380,645)</b>	<b>\$ 119,400</b>	<b>\$ (51,414)</b>	<b>\$ (30,480)</b>

## **Replacement Funds**

**Replacement Funds Summary**

**General Fund Equipment Replacement**

**Street Fund Equipment Replacement**

**Water Fund Repair and Replacement**

**Wastewater Fund Repair and Replacement**

**Residential Solid Waste Equipment Replacement**

**Commercial Solid Waste Equipment Replacement**

**Fleet Equipment Replacement**

## ***FUNDS DESCRIPTION***

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Replacement Funds are savings accounts for replacement of rolling stock, equipment or infrastructure. Gilbert established replacement funds to account for the use of the assets over time and to reduce the intergenerational inequities of future generations replacing the infrastructure “used up” by the previous generation. If no funds were available for replacement, substantial fee increases might be necessary and/or debt issued which increases the cost of replacement by the cost of interest and related debt issuance costs. The Council decided to fully fund the Replacement Funds for the replacement value of rolling stock and equipment in FY06.

## ***FUND INFORMATION***

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***General Fund Equipment Replacement*** – The General Fund cost centers make contributions to the General Fund Equipment Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund. Gilbert established the General Fund Equipment Replacement fund in 2002. The project balance at the end of FY06 is about 100% of the total replacement value of existing rolling stock and equipment.

***Street Equipment Replacement*** – The Street Fund cost centers make contributions to the Street Fund Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund. Gilbert established the Street Equipment Replacement fund in 2002. The project balance at the end of FY05 is about 100% of the total replacement value of rolling stock and equipment.

***Water Repair and Replacement*** – Gilbert established a Water Repair and Replacement Fund in FY04 to annually set aside the cost of using assets over the life of the assets. It is the intention to use this funding in the future to replace infrastructure that benefits the community as a whole such as wells, larger diameters water mains, reservoirs and treatment facilities. The Water Repair and Replacement Fund includes a fleet replacement component. The fleet replacement component is fully funded.

***Wastewater Repair and Replacement*** – Gilbert established a Wastewater Repair and Replacement Fund in FY04 to annually set aside the cost of using assets over the life of the assets. It is the intention to use this funding in the future to replacement infrastructure that benefits the community as a whole such as lift stations, larger diameters wastewater mains, reclaimed water reservoirs and wastewater treatment facilities. The Wastewater Repair and Replacement Fund contains a fleet replacement component that is 100% funded.

***Residential Solid Waste Equipment Replacement*** – As solid waste equipment is used a portion of the cost of replacement is set aside in this fund to finance the future replacement. This structure evens out the cash flow in the operating fund and provides better cost of services information upon which to base user fees.

***Commercial Solid Waste Equipment Replacement*** – As solid waste equipment is used a portion of the cost of replacement is set aside in this fund to finance the future replacement. This structure evens out the cash flow in the operating fund and provides better cost of services information upon which to base user fees.

**Fleet Equipment Replacement** – Fleet Maintenance charges internal customers for service rendered. A portion of this internal charge includes funding for replacement of the fuel and oil system. The funding is then transferred to the Fleet Equipment Replacement for future replacement of the fuel and oil systems.

The anticipated fund balance as of July 2006 for each replacement fund is listed below.

<b>Fund</b>	<b>Fund Balance</b>
<b>General</b>	\$ 14,410,256
<b>Street</b>	1,148,555
<b>Water</b>	17,483,550
<b>Wastewater</b>	11,474,630
<b>Residential Solid Waste</b>	2,867,671
<b>Commercial Solid Waste</b>	975,517
<b>Fleet</b>	18,000
<b>Total Replacement Funds</b>	<b>\$ 48,378,179</b>

The estimated future replacement value of all replacement assets is:

<b>Fund</b>	<b>Future Replacement Values</b>
<b>General</b>	\$ 22,024,892
<b>Street</b>	5,971,716
<b>Water</b>	156,232,239
<b>Wastewater</b>	99,999,783
<b>Residential Solid Waste</b>	8,062,992
<b>Commercial Solid Waste</b>	1,052,445
<b>Fleet</b>	89,120
<b>Total Current Asset Value</b>	<b>\$ 293,433,187</b>

The percentage of fund balance to future replacement value is listed below.

<b>Fund</b>	<b>% Funded</b>
<b>General</b>	65.43%
<b>Street</b>	19.23%
<b>Water</b>	11.19%
<b>Wastewater</b>	11.47%
<b>Residential Solid Waste</b>	35.57%
<b>Commercial Solid Waste</b>	92.69%
<b>Fleet</b>	20.20%



## Replacement Funds

<b>GENERAL FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenue	1,495,161	962,174	1,547,330	1,566,730	11,175,340
Total Expenses	595,133	-	-	-	627,000
<b>Net Operating Result</b>	<b>\$ 900,028</b>	<b>\$ 962,174</b>	<b>\$ 1,547,330</b>	<b>\$ 1,566,730</b>	<b>\$ 10,548,340</b>
<b>STREET FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenue	160,973	173,003	184,040	188,340	524,090
Total Expenses	-	-	-	-	60,000
<b>Net Operating Result</b>	<b>\$ 160,973</b>	<b>\$ 173,003</b>	<b>\$ 184,040</b>	<b>\$ 188,340</b>	<b>\$ 464,090</b>
<b>WATER FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenue	-	4,792,010	4,750,370	7,720,660	5,404,880
Total Expenses	-	-	333,000	333,000	101,000
<b>Net Operating Result</b>	<b>\$ -</b>	<b>\$ 4,792,010</b>	<b>\$ 4,417,370</b>	<b>\$ 7,387,660</b>	<b>\$ 5,303,880</b>
<b>WASTEWATER FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	2,364,160	2,581,930	4,570,620	4,654,850
Total Expenses	-	-	35,000	35,000	80,000
<b>Net Operating Result</b>	<b>\$ -</b>	<b>\$ 2,364,160</b>	<b>\$ 2,546,930</b>	<b>\$ 4,535,620</b>	<b>\$ 4,574,850</b>
<b>RESIDENTIAL SW FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	1,241,258	760,030	774,680	3,346,900
Total Expenses	-	224,167	858,000	1,638,000	633,000
<b>Net Operating Result</b>	<b>\$ -</b>	<b>\$ 1,017,091</b>	<b>\$ (97,970)</b>	<b>\$ (863,320)</b>	<b>\$ 2,713,900</b>
<b>COMMERCIAL SW FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	67,437	99,500	63,450	1,059,630
Total Expenses	-	-	185,400	-	215,000
<b>Net Operating Result</b>	<b>\$ -</b>	<b>\$ 67,437</b>	<b>\$ (85,900)</b>	<b>\$ 63,450</b>	<b>\$ 844,630</b>
<b>FLEET FUND OPERATING RESULTS</b>	<b>Actual FY 2003</b>	<b>Actual FY 2004</b>	<b>Budget FY 2005</b>	<b>Projected FY 2005</b>	<b>Budget FY 2006</b>
Total Revenues	-	-	-	-	18,000
Total Expenses	-	-	-	-	-
<b>Net Operating Result</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,000</b>



# **Capital Improvements**

[Capital Improvements Summary](#)

[Capital Improvement Listing](#)

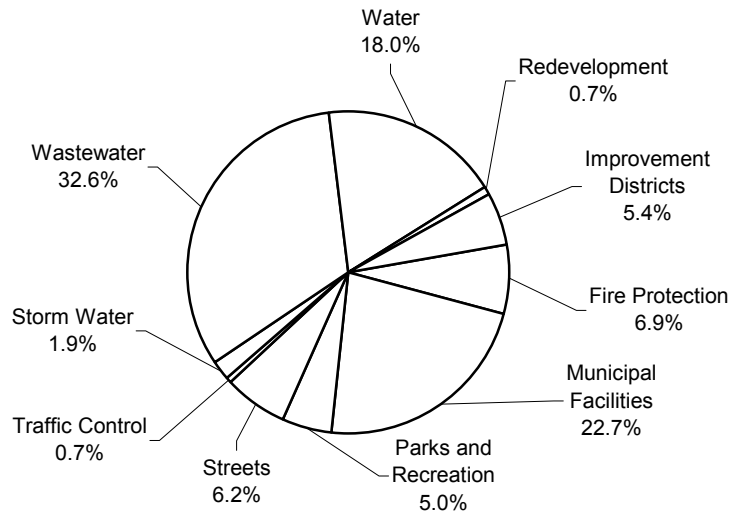
[Capital Improvement Descriptions](#)

## Capital Improvements

Capital Improvement projects are reviewed on an annual basis before budget preparation begins. The Council adopted the Capital Improvement Plan and Five Year Program in March 2005. The first year of the five year program is included in this document. The remaining years are found in a separate document.

The following table and graph shows the project breakdown by amount and percentage.

Fire Protection	22,179,000
Municipal Facilities	38,469,670
Parks and Recreation	16,117,310
Storm Water	6,258,690
Streets	20,212,620
Traffic Control	2,173,130
Wastewater	67,435,660
Water	45,171,710
Redevelopment	2,223,030
Improvement Districts	17,591,670
<b>Total Capital Projects</b>	<b>\$237,832,490</b>



Future operating costs for capital projects are included in the planning phase and must be included in the operating departments once the project is completed. Below is a summary table that provides the future operating impacts for projects which are currently under construction.

<u>Category</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Total</u>
<b>Fire Protection</b>	1,626,000	3,576,000	4,516,000	4,792,000	4,792,000	<b>\$ 19,302,000</b>
<b>Municipal Facilities</b>	95,000	1,297,000	1,297,000	1,297,000	1,297,000	<b>\$ 5,283,000</b>
<b>Parks and Recreation</b>	325,000	423,000	467,000	485,000	485,000	<b>\$ 2,185,000</b>
<b>Storm Water</b>	5,000	162,000	162,000	162,000	162,000	<b>\$ 653,000</b>
<b>Streets</b>	86,000	142,000	250,000	250,000	250,000	<b>\$ 978,000</b>
<b>Traffic Control</b>	24,000	29,000	34,000	39,000	44,000	<b>\$ 170,000</b>
<b>Wastewater</b>	357,000	2,202,000	3,740,000	3,740,000	3,740,000	<b>\$ 13,779,000</b>
<b>Water</b>	144,000	698,000	902,000	903,000	1,321,000	<b>\$ 3,968,000</b>
<b>Redevelopment</b>	5,000	10,000	10,000	10,000	10,000	<b>\$ 45,000</b>
<b>Improvement Districts</b>	-	-	-	-	-	<b>\$ -</b>
<b>Total Operating Costs</b>	<b>\$2,667,000</b>	<b>\$8,539,000</b>	<b>\$11,378,000</b>	<b>\$11,678,000</b>	<b>\$12,101,000</b>	<b>\$46,363,000</b>

The following pages list the Capital Improvement Projects for Fiscal Year 2005-06 by project type.





## Capital Improvement List

Ref #	Project	2005-06 Adopted	Project Total
<b>Fire Protection</b>			
1	Fire Station Emergency Signals	270,000	1,380,000
2	Fire Station 7 - Williams Field Road	8,091,000	9,580,000
3	Fire Station 8 - West Germann	3,117,000	3,695,000
4	Fire Department Warehouse and Repair Center	1,330,000	1,637,000
5	Additional Response Unit (ARU)	1,367,000	1,489,000
6	Fire Speciality Equipment	283,000	283,000
7	Replacement Fire Equipment	1,721,000	1,721,000
8	Fire Station 2 Reconstruction	3,000,000	5,190,000
9	Fire Station 3 Reconstruction	3,000,000	5,858,000
	<b>Total Fire Protection</b>	<b>\$ 22,179,000</b>	<b>\$ 30,833,000</b>
<b>Municipal Facilities</b>			
10	South Area Service Center	19,266,000	31,209,000
11	Police Software Upgrade	1,453,170	3,500,000
12	Police 800 mhz Radio Conversion	60,000	2,630,900
13	Imaging Technology	65,500	240,000
14	Public Works 800 mhz Radio Conversion	500,000	500,000
15	Police Property Facility	15,125,000	15,125,000
16	Branch Library - South Area	2,000,000	2,000,000
	<b>Total Municipal Facilities</b>	<b>\$ 38,469,670</b>	<b>\$ 55,204,900</b>
<b>Parks and Recreation</b>			
17	Greenfield Pool	590,190	3,954,000
18	Heritage Trail Middle Segment (Consolidated Canal)	814,960	1,105,000
19	Heritage Trail South Segment (Consolidated Canal)	311,680	1,095,000
20	Heritage Trail North Segment (Consolidated Canal)	389,880	1,095,000
21	Power Line Trail	255,550	943,000
22	Trail Crossing Signals	236,000	2,267,000
23	Santan Vista Trail	792,770	6,655,000
24	Field Lighting Project	1,521,280	3,534,000
25	Santan Freeway Basins and Park Trails	6,215,000	10,750,000
26	Rittenhouse District Park	913,000	26,182,000
27	Canal Crossings Phase I	222,000	240,000
28	Community Center Reconstruction	3,600,000	4,234,000
29	Crossroads Park Expansion Phase II	30,000	7,881,000
30	Powerline Trail Phase II	225,000	1,025,000
	<b>Total Parks and Recreation</b>	<b>\$ 16,117,310</b>	<b>\$ 70,960,000</b>
<b>Storm Water</b>			
31	Greenfield/Warner Basin and Improvements	2,619,820	4,212,000
32	Queen Creek Wash	1,327,000	1,764,000
33	Sanoqui Wash	2,311,870	2,595,000
	<b>Total Storm Water</b>	<b>\$ 6,258,690</b>	<b>\$ 8,571,000</b>



## Capital Improvement List

Ref #	Project	2005-06 Adopted	Project Total
<b>Streets</b>			
34	Val Vista - Williams Field to Germann	3,963,930	13,194,000
35	Higley Road Bridge over Sanoqui Wash	1,579,880	1,845,000
36	Ocotillo Road - Higley to Recker	697,000	3,999,000
37	Higley and Williamsfield Improvements	7,467,280	7,476,000
38	Higley Road - 2640 Feet North of Ocotillo	5,193,530	5,969,000
39	Higley Road - Pecos to Frye	429,000	1,499,000
40	Scalloped Streets - South	75,000	42,279,000
41	Power and Pecos - UPRR Crossing	807,000	2,691,000
<b>Total Streets</b>		<b>\$ 20,212,620</b>	<b>\$ 78,952,000</b>
<b>Traffic Control</b>			
42	ATMS Interconnect Project	786,000	6,723,000
43	Higley and Williams Field	143,130	193,000
44	Pecos and Higley	13,000	183,000
45	Pecos and Recker	166,000	166,000
46	Arterial Intersection Signal Program	567,000	5,481,000
47	Minor Intersection Signal Program	498,000	24,568,000
<b>Total Traffic Control</b>		<b>\$ 2,173,130</b>	<b>\$ 37,314,000</b>
<b>Wastewater</b>			
48	Olney Alignment 18" Reclaimed Water Main	718,420	1,691,000
49	Neely Wastewater Reclamation Plant Expansion	758,200	26,384,000
50	Gilbert Commons Lift Station and Force Main	1,017,000	3,966,000
51	South Recharge Site (SRS)	2,358,850	13,199,000
52	Greenfield Road Reclaimed Water Main	1,723,000	2,012,000
53	Germann Road 16" Reclaimed Water Main	1,114,970	1,540,000
54	GWPR mg Reclaimed Water Reservoir	10,210,710	12,995,000
55	Greenfield Water Reclamation Plant (GWRP)	33,536,870	153,865,000
56	Recker Road Reclaimed Water Main	2,829,000	3,100,000
57	Ocotillo 15" Sewer	102,000	722,000
58	Pecos Road 16" Reclaimed Water Main	32,000	195,000
59	Val Vista 21" Sewer	4,258,220	5,046,000
60	Elliot Road 16" Reclaimed Water Line	422,000	526,000
61	Reclaimed Water Mains from GWRP to SRS	5,814,900	5,996,000
62	Wastewater SCADA System Phase II	360,240	380,000
63	Western Canal Recovered Water Line	424,280	489,000
64	Williams Field 16" Reclaimed Water Line	1,435,000	1,674,000
65	Greenfield 12" Reclaimed Water Main	52,000	374,000
66	Reclaimed Water Valve Stations	268,000	268,000
<b>Total Wastewater</b>		<b>\$ 67,435,660</b>	<b>\$ 234,422,000</b>



## Capital Improvement List

Ref #	Project	2005-06 Adopted	Project Total
<b>Water</b>			
67	CAP Pipeline	674,000	16,879,000
68	Recker and Baseline 16" Water Main	394,000	567,000
69	Higley Road Transmission Main	3,918,020	4,561,000
70	8" Appleby Waterline	205,970	610,000
71	Turner Ranch Conversion	7,593,860	8,500,000
72	Well, 2mg Reservoir and Pump Station	5,049,000	43,914,000
73	Water Distribution Scallops	2,392,100	6,350,000
74	Arsenic Mitigation Well 8 and WTP	836,950	2,192,000
75	Water Treatment Expansion - 45 mgd	1,129,000	7,343,000
76	3mg Reservoir, Well, and Pump Station	5,500,000	8,037,000
77	Arsenic Mitigation Well 14, 15, and 19	2,626,040	3,600,000
78	Well, Reservoir, and P.S. - Fire Station 7	5,002,000	6,916,000
79	Power Ranch Improvements	1,800,000	2,343,000
80	South Water Treatment Plant (SWTP)	5,645,770	128,718,000
81	Ocotillo Road Water Mains	405,000	2,788,000
82	Large Meter Change Out Program	2,000,000	2,000,000
<b>Total Water</b>		<b>\$ 45,171,710</b>	<b>\$ 245,318,000</b>
<b>Redevelopment</b>			
83	Water Tower Preservation	327,000	860,000
84	Streetlight Replacement	392,030	2,736,000
85	Heritage District Pediatric Improvements	100,000	100,000
86	Ash Street Extension	1,404,000	2,082,000
<b>Total Redevelopment</b>		<b>\$ 2,223,030</b>	<b>\$ 5,778,000</b>
<b>Improvement Districts</b>			
87	New Districts	17,591,670	17,591,670
<b>Total Improvement Districts</b>		<b>\$ 17,591,670</b>	<b>\$ 17,591,670</b>
<b>TOTAL CAPITAL IMPROVEMENT COSTS</b>		<b>\$ 237,832,490</b>	<b>\$ 784,944,570</b>



## Capital Improvement Descriptions

### Fire Protection

#### 1. Fire Station Emergency Signals

This project provides for the construction of traffic control signals at each fire station. A station merits installation of a signal when traffic volume or speed increases and prohibits safe entry on to the arterial roadway. Station 7 and Station 8 are budgeted in FY06 to receive emergency signals.

**Fiscal Year 2005-06:** \$270,000  
**Annual Maintenance Cost:** \$4,000  
**Funding Source:** Fire SDF

#### 2. Fire Station 7 – Williams Field Road

Construction of a new 15,000 square foot, six bay fire station located on Williams Field between Greenfield and Higley on an 18 acre site. The facility will include capacity for 17 staff members and serve as a Battalion Headquarters when seven stations are operational. Project includes pumper, ladder company, tender, and Battalion Chief vehicle.

**Fiscal Year 2005-06:** \$8,091,000  
**Annual Maintenance Cost:** \$2,400,000  
**Funding Source:** Fire SDF

#### 3. Fire Station 8- West Germann

Construction of a new 10,000 square foot, four bay fire station on a reserved three acre site on Germann between Lindsay and Val Vista in the Spectrum master planned development. Project includes fire pumper.

**Fiscal Year 2005-06:** \$3,117,000  
**Annual Maintenance Cost:** \$1,152,000  
**Funding Source:** Fire SDF

#### 4. Fire Department Warehouse & Repair Center

This project will provide a storage facility on Gilbert property behind Station 7 that will allow some minor repair work and organized storage of fire department specific equipment and supplies. The facility will be an approximately 15,000 square foot warehouse with a small workspace and special storage racks.

**Fiscal Year 2005-06:** \$1,330,000  
**Annual Maintenance Cost:** \$69,000  
**Funding Source:** Fire SDF, General Fund

#### 5. Additional Response Unit (ARU)

The addition of an engine company and personnel to supplement Station 3 to meet service needs for its response area. Includes building expansion, apparatus, and equipment.

**Fiscal Year 2005-06:** \$1,367,000  
**Annual Maintenance Cost:** \$1,141,000  
**Funding Source:** Fire SDF

#### 6. Fire Specialty Equipment

Acquisition of a new Tanker truck which is not directly associated with a new station.

**Fiscal Year 2005-06:** \$283,000  
**Annual Maintenance Cost:** \$26,000  
**Funding Source:** Fire SDF, General Fund

#### 7. Replacement Fire Equipment

Replacement of existing Fire Engine FRX-201 and Ladder Truck FRX-163.

**Fiscal Year 2005-06:** \$1,721,000  
**Annual Maintenance Cost:** \$0  
**Funding Source:** General Fund

#### 8. Fire Station 2 Reconstruction

Construction of a new four bay fire station at a site yet to be determined. Current Station 2 has been deemed structurally unsound.

**Fiscal Year 2005-06:** \$3,000,000  
**Annual Maintenance Cost:** \$0  
**Funding Source:** General Fund

#### 9. Fire Station 3 Reconstruction

Relocation of existing station for the construction of a standard four bay station that also serves as a Battalion Headquarters.

**Fiscal Year 2005-06:** \$3,000,000  
**Annual Maintenance Cost:** \$0  
**Funding Source:** General Fund

### Municipal Facilities

#### 10. South Area Service Center

This project provided for the acquisition of 70 acres of the 80 acres located at the northwest corner of Greenfield and Queen Creek. The project includes public works field operations, municipal offices, vehicle maintenance facility, storage yard, parking, landscaping, fueling station, roadway improvements, household hazardous waste facility, satellite parks maintenance facility, and police substation.

**Fiscal Year 2005-06:** \$19,266,000  
**Annual Maintenance Cost:** \$545,000  
**Funding Source:** MPC Bonds, Park SDF

#### 11. Police Software Upgrade

Replacement of the Police Department Computer Aided Dispatch (CAD) and Report Management System (RMS) to a compatible system for growth and mutual aid agreements. This will replace the current HiTech software.

**Fiscal Year 2005-06:** \$1,453,170  
**Annual Maintenance Cost:** \$70,000  
**Funding Source:** General Fund



## Capital Improvement Descriptions

### Municipal Facilities (continued)

#### 12. Police 800 MHz Communications

Provides for transition to 800 MHz system and capital construction to connect to the City of Mesa communications Public Safety network.

**Fiscal Year 2005-06:** \$60,000  
**Annual Maintenance Cost:** \$25,000  
**Funding Source:** General Fund

#### 13. Imaging Technology

This project provides for the purchase and acquisition of digital scanning equipment and software that will allow public records to be scanned, stored, and retrieved electronically.

**Fiscal Year 2005-06:** \$65,500  
**Annual Maintenance Cost:** \$0  
**Funding Source:** General Fund

#### 14. Public Works 800 MHz Radio Conversion

Conversion of the Public Works field operations radio system to 800 MHz. This will allow all Gilbert departments to communicate on the same system in emergencies and for daily operations.

**Fiscal Year 2005-06:** \$500,000  
**Annual Maintenance Cost:** \$0  
**Funding Sources:** Street Fund, Solid Waste Fund, Water Fund, Wastewater Fund, General Fund

#### 15. Police Property Facility

Construct a permanent 50,000 square foot Police Property Facility. Project includes warehouse, offices, secured storage yard, employee and public parking, and storage equipment. Equipment and furnishings include site and facility security costs to meet standards. Facility will be located adjacent to Fire Station 7.

**Fiscal Year 2005-06:** \$15,125,000  
**Annual Maintenance Cost:** \$257,000  
**Funding Source:** MPC Bonds, General Fund

#### 16. Branch Library – South Area

Construction of a branch library at Queen Creek and Val Vista to serve the southern portions of the Gilbert planning area. This facility is contemplated to be approximately 25,000 square feet of collection space, as well as some community meeting facilities similar to the Southeast Regional Library at Greenfield and Guadalupe. Library will be a joint use facility with the Chandler Unified School District.

**Fiscal Year 2005-06:** \$2,000,000  
**Annual Maintenance Cost:** \$400,000  
**Funding Source:** General Government SDF

### Parks and Recreation

#### 17. Greenfield Pool

Pool is located on the campus of Greenfield Junior High at the Southeast corner of Elliot and Greenfield. Aquatic features include a zero-depth entry area, water fountains, kiddie slide, tumble buckets, 8-lane competition swim area, two one-meter diving boards, landscaping, hardscape, mechanical building, and main building for lockers, showers, meeting room and staff.

**Fiscal Year 2005-06:** \$590,190  
**Annual Maintenance Cost:** \$199,000  
**Funding Source:** Park SDF

#### 18. Heritage Trail Middle Segment (Consolidated Canal)

Multi-modal canal trail improvements from the Western Canal south to Warner. Improvements to include bridge crossing, landscape, concrete pathway, rest areas, lighting, and signage (1½ miles).

**Fiscal Year 2005-06:** \$814,960  
**Annual Maintenance Cost:** \$12,000  
**Funding Sources:** Park SDF

#### 19. Heritage Trail South Segment (Consolidated Canal)

Multi-modal canal trail improvements from Warner south to the Gilbert-Chandler border at Galveston. Improvements to include concrete pathway, landscape, irrigation, lighting, signage, traffic control measures, and rest areas (1½ miles).

**Fiscal Year 2005-06:** \$311,680  
**Annual Maintenance Cost:** \$12,000  
**Funding Sources:** Federal Grant, Park SDF

#### 20. Heritage Trail North Segment (Consolidated Canal)

Multi-modal canal trail improvements from Baseline south to the Western Canal. Improvements to include concrete pathway, landscape, irrigation, lighting, signage, traffic control measures, and rest areas (1½ miles).

**Fiscal Year 2005-06:** \$389,880  
**Annual Maintenance Cost:** \$12,000  
**Funding Sources:** Federal Grant, Park SDF

#### 21. Power Line Trail

Multi-use trail improvements along the southern boundary of the surface water treatment plant and Nichols Park,

**Fiscal Year 2005-06:** \$255,550  
**Annual Maintenance Cost:** \$6,000  
**Funding Sources:** Park SDF, Federal Grant





## Capital Improvement Descriptions

### Parks and Recreation (continued)

#### 22. Trail Crossing Signals

Signalization of trail crossing lights at Elliot and Eastern Canal, and Higley and Power Line Corridor.

**Fiscal Year 2005-06:** \$236,000

**Annual Maintenance Cost:** \$4,000

**Funding Sources:** General Fund, Park SDF

#### 23. Santan Vista Trail

Multi-modal Canal trail improvements along the Eastern Canal from Baseline south to Germann. Improvements to include landscaping, irrigation, concrete pathway, rest areas, lighting, interpretive kiosks, and signage.

**Fiscal Year 2005-06:** \$792,770

**Annual Maintenance Cost:** \$18,000

**Funding Source:** Park SDF, Federal Grant

#### 24. Field Lighting Project

Will provide for the lighting of fields for selected Higley and Chandler schools. Future field lighting will be from system development fees. This project is designed to provide additional playing fields for team sports through joint utilization efforts.

**Fiscal Year 2005-06:** \$1,521,280

**Annual Maintenance Cost:** \$0

**Funding Sources:** Investment Income, GO Bond 2001

#### 25. Santan Freeway Basins and Park Trails

The drainage system for the Santan Freeway includes three basins. To maximize the benefit to residents, the Town will evaluate the joint use of these basins as park space. The park trails would be located along the Santan drainage channel. Park amenities such as lighted multi-use play fields, dog park, sport courts, group ramada/picnic areas, multi-use trails, parking, landscaping, and lighting are also included.

**Fiscal Year 2005-06:** \$6,215,000

**Annual Maintenance Cost:** \$178,000

**Funding Source:** Park SDF

#### 26. Rittenhouse District Park

Joint effort with the Flood Control District of Maricopa County (FCD), this project will be the second largest public park in the Town of Gilbert (147 acres). The basin will be designed to serve two purposes: Flood control/storm water retention as well as park and recreation amenities.

**Fiscal Year 2005-06:** \$913,000

**Annual Maintenance Cost:** \$34,000

**Funding Sources:** Park SDF

#### 27. Canal Crossings Phase 1

Provide four canal bridge crossings along the Eastern and Consolidates Canals.

**Fiscal Year 2005-06:** \$222,000

**Annual Maintenance Cost:** \$0

**Funding Sources:** Park SDF, Federal Grant

#### 28. Community Center

Construction of a new 16,000 square foot Community Center, site improvements, and landscaping. Includes demolition of existing Community Center.

**Fiscal Year 2005-06:** \$3,600,000

**Annual Maintenance Cost:** \$0

**Funding Sources:** General Fund, Federal Grant

#### 29. Crossroads Park Expansion Phase II

In partnership with the Arizona National Guard, a Training and Community Center will be built at Crossroads Park, serving the needs of up to 150 soldiers and also the recreation needs of Gilbert. Funding in FY06 is for professional services. Actual construction to begin in FY10.

**Fiscal Year 2005-06:** \$30,000

**Annual Maintenance Cost:** \$291,000

**Funding Sources:** State Grant, Federal Grant, SRP, Park SDF, Investment Income

#### 30. Powerline Trail Phase II

Multi-use trail improvements along the alignment of the powerline easement which is located midway between Guadalupe and Elliot from Val Vista to Greenfield.

**Fiscal Year 2005-06:** \$225,000

**Annual Maintenance Cost:** \$10,000

**Funding Sources:** Park SDF

### Storm Water

#### 31. Greenfield/Warner Basin and Improvements

Construction of a storm water retention basin at the northwest corner of Greenfield and Warner. This project will provide for the completion of Greenfield and Warner intersection including Greenfield south of the intersection through a development reimbursement with the owners.

**Fiscal Year 2005-06:** \$2,619,820

**Annual Maintenance Cost:** \$5,000

**Funding Sources:** Previous Bonds, Investment Income, Streets Fund, Maricopa County, Park SDF, Signal SDF, Wastewater SDF, Developer Contribution

## Capital Improvement Descriptions

### Storm Water (continued)

#### 32. Queen Creek Wash

Channel improvements to Queen Creek Wash from Recker to Higley to carry the 100-year flood event from Recker through Higley Road.

**Fiscal Year 2005-06:** \$1,327,000

**Annual Maintenance Cost:** \$52,000

**Funding Sources:** Developer Contribution, General Fund

#### 33. Sanoqui Wash

Channel improvements to Sanoqui Wash from Power to Higley to carry the 100-year flood event. Sanoqui Wash ends at the confluence with Queen Creek wash, west of Higley.

**Fiscal Year 2005-06:** \$2,311,870

**Annual Maintenance Cost:** \$105,000

**Funding Sources:** GO Bond 2001, General Fund, Investment Income

### Streets

#### 34. Val Vista – Williams Field to Germann

Intermittent improvements to Val Vista from Williams Field, south to Germann. Val Vista improvements are for a full six lane arterial with raised medians, landscaping, bike lanes, sidewalks, and Street lighting.

**Fiscal Year 2005-06:** \$3,963,930

**Annual Maintenance Cost:** \$18,000

**Funding Sources:** 2003 Bonds, Water Fund, Wastewater Fund, Investment Income

#### 35. Higley Road Bridge over Sanoqui Wash

Unbridged crossing currently. Sanoqui Wash channelization will require this bridge. Construction of a bridge to accommodate a six lane major arterial with a raised median.

**Fiscal Year 2005-06:** \$1,579,880

**Annual Maintenance Cost:** \$3,000

**Funding Source:** Street Fund

#### 36. Ocotillo Road – Higley to Recker

Design and construction of Ocotillo from Higley to Recker. Recker is a minor arterial with four traffic lanes and a striped median.

**Fiscal Year 2005-06:** \$697,000

**Annual Maintenance Cost:** \$60,000

**Funding Sources:** Wastewater SDF, Fire SDF, Developer Contribution, City of Chandler, Street Fund, Water SDF

#### 37. Higley and Williams Field Improvements

Improvements on Higley from Williams Field north to the Union Pacific Railroad (UPRR) and south of Williams Field for 600 feet (west half). Also includes improvements on Williams Field from 1,300 feet

west of Higley to the UPRR. Both sections of street include an at-grade railroad crossing.

**Fiscal Year 2005-06:** \$7,467,280

**Annual Maintenance Cost:** \$53,000

**Funding Sources:** 2003 Bonds, Developer Contribution, County Assured

#### 38. Higley Road – 2640 Feet North of Ocotillo

Design and construction of one mile of major arterial street, six through lanes, plus raised median on Higley north of Sanoqui Wash Bridge and minor arterial half street improvements on Queen Creek from EMF to Higley.

**Fiscal Year 2005-06:** \$5,193,530

**Annual Maintenance Cost:** \$68,000

**Funding Sources:** Developer Contribution, Park SDF, Wastewater SDF

#### 39. Higley Road – Pecos to Frye

West half of Higley from Pecos to Frye. Will include three through lanes with a raised median to bring Higley from Pecos to Frye to a six lane major arterial standard.

**Fiscal Year 2005-06:** \$429,000

**Annual Maintenance Cost:** \$45,000

**Funding Sources:** Developer Contribution, Street Fund, County Requested

#### 40. Scalloped Streets - South

Complete roadways adjacent to existing County island residential areas to full width improvements. Project includes Val Vista – Appleby to Ocotillo, Val Vista at Brooks Farm, Greenfield – Queen Creek to Chandler Heights, Ocotillo – Val Vista to Greenfield, Val Vista – Riggs to Hunt Highway, Chandler Heights – Val Vista to Greenfield, Greenfield – Chandler Heights north ¼ mile, Riggs – Val Vista to RWCD Canal, Chandler Heights – Greenfield to ½ mile east, and Lindsay – Spur to Appleby.

**Fiscal Year 2005-06:** \$75,000

**Annual Maintenance Cost:** \$232,000

**Funding Sources:** Street Fund, County Requested, Future Bonds

#### 41. Power and Pecos – UPRR Crossing

Construction of street and railroad improvements at the intersection of Power and the UPRR railroad. Improvements will widen this intersection to a major arterial roadway.

**Fiscal Year 2005-06:** \$807,000

**Annual Maintenance Cost:** \$3,000

**Funding Sources:** Street Fund, County Requested, City of Mesa, Signal SDF



## Capital Improvement Descriptions

### Traffic Control

#### 42. ATMS Interconnect Project

Construct or make improvements to the automated traffic control system to include the purchase of new equipment such as video wall components or installation of traffic interconnect conduits or fiber cable.

**Fiscal Year 2005-06:** \$786,000  
**Annual Maintenance Cost:** \$5,000  
**Funding Source:** Signal SDF

#### 43. Higley and Williams Field

Design and installation of a major arterial traffic signal at Higley and Williams Field.

**Fiscal Year 2005-06:** \$143,130  
**Annual Maintenance Cost:** \$3,000  
**Funding Source:** Signal SDF

#### 44. Pecos and Higley

Design and installation of a major arterial traffic signal at Pecos and Higley.

**Fiscal Year 2005-06:** \$13,000  
**Annual Maintenance Cost:** \$3,000  
**Funding Source:** Signal SDF

#### 45. Pecos and Recker

Design and installation of a minor traffic signal at Pecos and Recker.

**Fiscal Year 2005-06:** \$166,000  
**Annual Maintenance Cost:** \$3,000  
**Funding Source:** Signal SDF

#### 46. Arterial Intersection Signal Program

Design and installation of three arterial intersection traffic signals based upon Traffic Engineering needs analysis.

**Fiscal Year 2005-06:** \$567,000  
**Annual Maintenance Cost:** \$9,000  
**Funding Source:** Signal SDF

#### 47. Minor Intersection Signal Program

Design and installation of three minor intersection traffic signals based upon Traffic Engineering needs analysis.

**Fiscal Year 2005-06:** \$498,000  
**Annual Maintenance Cost:** \$6,000  
**Funding Source:** Signal SDF

### Wastewater

#### 48. Olney Alignment 18" Reclaimed Water Main

Installation of an 18" reclaimed water line along the Olney alignment from Recker under the RWCD canal to the East Maricopa Floodway. This pipeline will provide Gilbert with an ultimate "disposal" option to the East Maricopa Floodway.

**Fiscal Year 2005-06:** \$718,420  
**Annual Maintenance Cost:** \$14,000  
**Funding Sources:** Wastewater SDF, Existing Bonds

#### 49. Neely Wastewater Reclamation Plant Expansion

Expansion of the Neely Wastewater Reclamation Plant from 8.5 mgd to 11 mgd capacity. This project also includes a 2 million gallon in-ground reclaimed water reservoir and pump station adjacent to the Neely Wastewater Reclamation Plant.

**Fiscal Year 2005-06:** \$758,200  
**Annual Maintenance Cost:** \$300,000  
**Funding Sources:** Wastewater SDF, Wastewater Fund

#### 50. Gilbert Commons Lift Station and Force Main

Expansion of the lift station provides a pump upgrade to increase capacity, addition of a new standby generator, new odor control removal unit, removal of existing wet well tank, and coating of the existing concrete wet well.

**Fiscal Year 2005-06:** \$1,017,000  
**Annual Maintenance Cost:** \$21,000  
**Funding Source:** Wastewater SDF

#### 51. South Recharge Site

A 140-acre site at the northeast corner of Ocotillo and Higley will be developed similar in design to the Riparian Preserve. The ultimate recharge capacity is 19 million gallons per day.

**Fiscal Year 2005-06:** \$2,358,850  
**Annual Maintenance Cost:** \$48,000  
**Funding Sources:** Wastewater SDF, Town of Queen Creek, Maricopa County FCD

#### 52. Greenfield Road Reclaimed Water Main

Provides for approximately 1½ miles of 30" reclaimed water line in Greenfield from Pecos to the Greenfield Water Reclamation Plant (GWPR). This will complete the interface between the two reclamation plants. Design will be completed in FY05 with construction in FY06. This line needs to be in place when reclaimed water begins production at the GWPR.

**Fiscal Year 2005-06:** \$1,723,000  
**Annual Maintenance Cost:** \$16,000  
**Funding Source:** Wastewater SDF

#### 53. Germann Road 16" Reclaimed Water Main

16" reclaimed water main in Germann from Greenfield to 1300 feet west of Val Vista.

**Fiscal Year 2005-06:** \$1,114,970  
**Annual Maintenance Cost:** \$13,000  
**Funding Source:** Wastewater SDF





## Capital Improvement Descriptions

### Wastewater (continued)

#### 54. GWPR 5 mg Reclaimed Water Reservoir

Construction of a reclaimed water reservoir (5 MG) and pump station adjacent to the Greenfield Water Reclamation Plant (GWPR). The design and construction will begin in FY05. The reservoir will serve the customers in the southeast service area. Reservoir will be located on Greenfield between Queen Creek and Germann.

**Fiscal Year 2005-06:** \$10,210,710  
**Annual Maintenance Cost:** \$128,000  
**Funding Source:** Wastewater SDF

#### 55. Greenfield Water Reclamation Plant (GWRP)

The Greenfield Water Reclamation Plant is a joint use facility with the City of Mesa and the Town of Queen Creek. Design and construction of Phase I of the GWRP, with a total capacity of 16 million gallons per day will occur in 2002-06. Gilbert's share of the first phase capacity will be 8 mgd. The plant will produce high quality reclaimed water suitable for landscape irrigation and groundwater recharge.

**Fiscal Year 2005-06:** \$33,536,870  
**Annual Maintenance Cost:** \$3,050,000  
**Funding Sources:** Wastewater SDF, Investment Income, MPC Bonds

#### 56. Recker Road Reclaimed Water Main

Construction of a 16" reclaimed water main in Recker from Pecos to the Olney alignment.

**Fiscal Year 2005-06:** \$2,829,000  
**Annual Maintenance Cost:** \$46,000  
**Funding Source:** Wastewater SDF

#### 57. Ocotillo 15" Sewer

Install a 15" sewer in Ocotillo from Recker to Higley. This will generally serve the area of ½ mile east of Higley and south of Ocotillo.

**Fiscal Year 2005-06:** \$102,000  
**Annual Maintenance Cost:** \$2,000  
**Funding Source:** Wastewater SDF

#### 58. Pecos Road 16" Reclaimed Water Main

16" reclaimed water main on east side of Maricopa County Floodway going north approximately 1,500 feet. This reclaimed water main will serve the north end of Power Ranch and the Rittenhouse Park/Retention Basin.

**Fiscal Year 2005-06:** \$32,000  
**Annual Maintenance Cost:** \$3,000  
**Funding Source:** Wastewater SDF

#### 59. Val Vista 21" and 18" Sewer

Installation of a 21" and 18" sewer in Val Vista from Ocotillo to Riggs and 12" reclaimed water main from the GWRP splitter box located at the South Area

Service Center on Queen Creek to Val Vista and on Val Vista from Queen Creek to Ocotillo. This is to provide sewer and reclaimed water service to the southeastern corner of the planning area.

**Fiscal Year 2005-06:** \$4,258,220  
**Annual Maintenance Cost:** \$21,000  
**Funding Sources:** Wastewater SDF, Developer Contribution

#### 60. Elliot Road 16" Reclaimed Waterline

Site improvements at Well 4 and connection to the existing reclaimed water main in Elliot Road.

**Fiscal Year 2005-06:** \$422,000  
**Annual Maintenance Cost:** \$4,000  
**Funding Source:** Wastewater SDF

#### 61. Reclaimed Water Mains from GWRP to South Recharge Facility

Install a 72" reclaimed water main from the Greenfield Water Reclamation Plant (GWRP) to the East Maricopa Floodway. Install fall-out structure at the EMF and 42" reclaimed water main across the RWCD Canal and the EMF. The 72" main will serve as the emergency overflow main for the GWRP and the 42" main will carry reclaimed water to the South Recharge Site. Secondly, install a 20" reclaimed water main from the GWRP splitter box to connect to an existing reclaimed water main in Greenfield Road.

**Fiscal Year 2005-06:** \$5,814,900  
**Annual Maintenance Cost:** \$21,000  
**Funding Sources:** Wastewater SDF, City of Mesa, Town of Queen Creek

#### 62. Wastewater SCADA System Phase II

Expansion of the first phase of an existing wastewater SCADA system that was completed in December of 2002. The Phase I SCADA system project provided monitoring capabilities only for five of the eleven total wastewater lift station sites in Gilbert. Phase II will provide SCADA system capabilities at the remaining wastewater lift station site, a reclaimed water reservoir located on Greenfield and Elliot, and the surface water distribution pump at the Riparian Preserve.

**Fiscal Year 2005-06:** \$360,240  
**Annual Maintenance Cost:** \$21,000  
**Funding Source:** Wastewater Fund

#### 63. Western Canal Recovered Water Line

Replacement of 6,900 feet of faulty 8" recovered water line in the Western canal ROW, from Neely to the midpoint of McQueen Park.

**Fiscal Year 2005-06:** \$424,280  
**Annual Maintenance Cost:** \$9,000  
**Funding Source:** Wastewater Fund



## Capital Improvement Descriptions

### Wastewater (continued)

#### 64. Williams Field 16" Reclaimed Waterline

Construct a 16" reclaimed water line in Williams Field Road from the east right-of-way of the Santan Freeway to the east right-of-way line of the Union Pacific Railroad.

**Fiscal Year 2005-06:** \$1,435,000  
**Annual Maintenance Cost:** \$11,000  
**Funding Source:** Wastewater SDF

#### 65. Greenfield 12" Reclaimed Water Main

Install a 12" reclaimed water main in Greenfield from Ocotillo to Chandler Heights.

**Fiscal Year 2005-06:** \$52,000  
**Annual Maintenance Cost:** \$8,000  
**Funding Source:** Wastewater SDF

#### 66. Reclaimed Water Valve Stations

18" pressure reducing valve station on Olney alignment at the Eastern Canal and on the 20" at Warner Road and the Eastern canal to establish two pressure zones in the reclaimed water system.

**Fiscal Year 2005-06:** \$268,000  
**Annual Maintenance Cost:** \$4,000  
**Funding Source:** Wastewater SDF

### Water

#### 67. CAP Pipeline

Design and construction of a pipeline from the CAP Canal to the South Water Treatment Plant.

**Fiscal Year 2005-06:** \$674,000  
**Annual Maintenance Cost:** \$14,000  
**Funding Source:** MPC Bonds, City of Chandler

#### 68. Recker and Baseline 16" Water Main

Installation of a 16" waterline in Recker from Baseline to Houston. This project also includes the installation of a 16" waterline in Baseline from Higley to Recker to complete a system loop.

**Fiscal Year 2005-06:** \$394,000  
**Annual Maintenance Cost:** \$1,000  
**Funding Source:** Water Fund

#### 69. Higley Road Transmission Main

Install a 30" water main and 16" water main in Higley from Queen Creek to Ocotillo. Install a 42" reclaimed water main from the South Recharge Site north to Queen Creek and east on Queen Creek 5,280 feet. Install 18" reclaimed line from Ocotillo to South Recharge Site. The 42" line will carry recharge water from the GWRP to the South Recharge Site.

**Fiscal Year 2005-06:** \$3,918,020  
**Annual Maintenance Cost:** \$2,000  
**Funding Sources:** Developer Contribution, Town of Queen Creek, Park SDF, Water SDF, Wastewater SDF

#### 70. 8" Appleby Waterline

Between Greenfield and Val Vista on Appleby, replace existing 6" waterline from the Tankersley Water System with new potable waterline. Line is deteriorated and unstable.

**Fiscal Year 2005-06:** \$205,970  
**Annual Maintenance Cost:** \$1,000  
**Funding Source:** Water Fund

#### 71. Turner Ranch Conversion

This project includes the design and installation of a 12" and 16" water transmission main and distribution mains, sewer lift station rehabilitation and sewer and water system evaluations for a future service area.

**Fiscal Year 2005-06:** \$7,593,860  
**Annual Maintenance Cost:** \$2,000  
**Funding Source:** Wastewater Fund, Water Fund

#### 72. Well, 2mg Reservoir and Pump Station

Installation of a 1,500 gallon per minute well, 2 mg reservoir and a pump station. This facility will be located based on system demand and site availability.

**Fiscal Year 2005-06:** \$5,049,000  
**Annual Maintenance Cost:** \$119,000  
**Funding Source:** MPC Bonds, Water SDF

#### 73. Water Distribution Scallops

Installation of 16" water mains in developed portions of Germann from Val Vista to ½ mile east of Greenfield; Val Vista from Ocotillo ½ mile south; Chandler Heights from Val Vista to Greenfield; Riggs from Val Vista to ½ mile east; Val Vista from Riggs to Hunt Highway; Higley from Riggs to Hunt Highway; Recker from Hunt Highway to ½ mile north; Hunt Highway from Recker to ½ mile west of Higley; Germann from Gilbert to Lindsay; Lindsay from Germann to Willis; and Lindsay from Willis to Lexington.

**Fiscal Year 2005-06:** \$2,392,100  
**Annual Maintenance Cost:** \$3,000  
**Funding Sources:** Developer Contribution, Water Fund

#### 74. Arsenic Mitigation Well 8 and WTP

An arsenic mitigation report completed in June 2004 outlines the various treatment alternatives necessary to mitigate arsenic levels at Well 8 and Gilbert's surface Water Treatment Plant (WTP). The EPA has lowered acceptable arsenic levels from 50 parts per billion (ppb) to 10 ppb. Well 8 and the WTP's return flow will be treated at the WTP using a coagulation and filtration process.

**Fiscal Year 2005-06:** \$836,950  
**Annual Maintenance Cost:** \$22,000  
**Funding Source:** Water Fund



## Capital Improvement Descriptions

### Water (continued)

#### 75. Water Treatment Expansion – 45MGD

Expansion of Water Treatment Plant to increase capacity to 45 mgd from 40 mgd.

**Fiscal Year 2005-06:** \$1,129,000

**Annual Maintenance Cost:** \$203,000

**Funding Source:** MPC Bonds

#### 76. 3mg Reservoir, Well, and Pump Station

Construct a 1,500 gallon per minute well, 3 million gallon in ground reservoir, and pump station. This facility will be located on the south side of Elliot east of Recker and will support the new water distribution zone 4 which is being established in the northeast section of the Gilbert planning area.

**Fiscal Year 2005-06:** \$5,500,000

**Annual Maintenance Cost:** \$141,000

**Funding Source:** Water SDF, Water Fund

#### 77. Arsenic Mitigation Well 14, 15, and 19

An arsenic mitigation report completed in June 2004 outlines the various treatment alternatives necessary to mitigate arsenic levels at Wells 14, 15, and 19 using wellhead treatment. The EPA has lowered acceptable arsenic levels from 50 parts per billion (ppb) to 10 ppb. Well 15 will be piped to Gilbert's Reservoir 5 site to be treated there.

**Fiscal Year 2005-06:** \$2,626,000

**Annual Maintenance Cost:** \$170,000

**Funding Source:** Water Fund

#### 78. Well, Reservoir, and P.S. – Fire Station 7

Design and construct a 1,500 gallon per minute well, 2 million gallon in ground reservoir, and pump station.

**Fiscal Year 2005-06:** \$5,002,000

**Annual Maintenance Cost:** \$119,000

**Funding Source:** Water SDF

#### 79. Power Ranch Improvements

Gilbert is participating with the project developer in constructing water facilities in and around the project. The developer is constructing the facilities and will be reimbursed by system development fees.

**Fiscal Year 2005-06:** \$1,800,000

**Annual Maintenance Cost:** \$119,000

**Funding Source:** Water SDF

#### 80. South Water Treatment Plant (SWTP)

The 40 acre site for the SWTP is located on the south side of Ocotillo ½ mile east of Higley. This location will allow Gilbert to take advantage of existing Queen Creek Irrigation District infrastructure to move water from the CAP Aqueduct to the plant site. Phase I will treat 32 MGD and Phase II will expand the plant to an ultimate capacity of 48 MGD. Gilbert will have 16 MGD of capacity in Phase I and

8 MGD in Phase II. The plant will be built as a joint facility with the City of Chandler.

**Fiscal Year 2005-06:** \$5,645,770

**Annual Maintenance Cost:** \$404,000

**Funding Source:** MPC Bonds, City of Chandler

#### 81. Ocotillo Road Water Mains

Install a 20" water main in Ocotillo from Higley to Recker and a 36" water main in Ocotillo from the South Water Treatment Plant (SWTP) to Higley. The 20" main will serve Zone 3 of the Gilbert's water distribution system and the 36" main will serve Zone 2. Install City of Chandler 36" water main in Ocotillo from the SWTP to Higley to supply water from the SWTP to Chandler's water distribution system.

**Fiscal Year 2005-06:** \$405,000

**Annual Maintenance Cost:** \$1,000

**Funding Sources:** Developer Contribution, City of Chandler, Water Fund, Fire SDF, Water SDF, Wastewater SDF

#### 82. Water Meter Conversion Program

Conversion and replacement of existing water meters with single-jet meter technology. Project will focus on the replacement of meters 1.5" and larger.

**Fiscal Year 2005-06:** \$2,000,000

**Annual Maintenance Cost:** \$0

**Funding Source:** Water Fund

### Redevelopment

#### 83. Water Tower Preservation

Paint and make minor structural repairs to the Tower located at Page and Ash in the Heritage District. Also included in this project is the development of a plaza/landscaped area on the tower property to be funded by private dollars.

**Fiscal Year 2005-06:** \$327,000

**Annual Maintenance Cost:** \$0

**Funding Sources:** State Grant, General Fund, Private Funds

#### 84. Streetlight Replacement

Replacement if the existing arterial and residential street lights within the Heritage District Redevelopment area. The existing wood theme poles, along with the mixed variety of poles within the Redevelopment area will be replaced with the selected metal theme pole approved by the Redevelopment Commission.

**Fiscal Year 2005-06:** \$392,030

**Annual Maintenance Cost:** \$5,000

**Funding Source:** 2001 Bonds, Investment Income



## Capital Improvement Descriptions

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### Redevelopment (continued)

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#### 85. Heritage District Pedestrian Improvements

Improvements to sidewalks within the Heritage District business corridor.

**Fiscal Year 2005-06:** \$100,000

**Annual Maintenance Cost:** \$0

**Funding Source:** Federal Grant, General Fund

#### 86. Ash Street Extension

Collector street to be located west of Gilbert between Juniper and the Union Pacific Railroad. The purpose of the project is to improve access to the commercial area west of Gilbert.

**Fiscal Year 2005-06:** \$1,404,000

**Annual Maintenance Cost:** \$5,000

**Funding Source:** 2003 Bonds

### Improvement Districts

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#### 87. New Districts

Allowance for potential expenditures for new improvement districts. Since Arizona Statutes do not permit increasing the budget once adopted, Gilbert adopts an amount for potential improvement districts so the process is not slowed by budget constraints.

**Fiscal Year 2005-06:** \$17,591,670

**Annual Maintenance Cost:** \$0

**Funding Source:** Special Assessment Bonds



## Debt Service

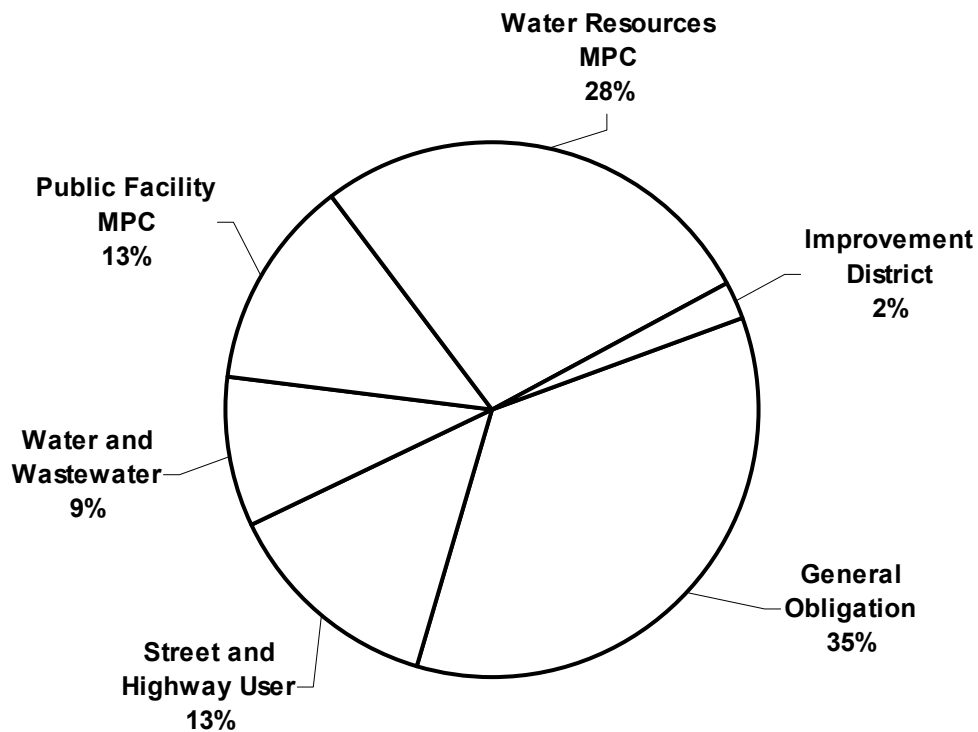
[Debt Service Summary](#)

[Debt Service Detail](#)

Gilbert issues debt to finance capital project construction. This section of the budget document provides the reader with summary information regarding the type of debt issued, the amount of debt outstanding, the legal limit for general obligation debt, the purpose for that debt, and future debt payment requirements.

The following table indicates what percentage each type of bond represents of the total outstanding debt for Gilbert as of 6/30/05.

TYPE OF DEBT	PRINCIPAL AMOUNT OUTSTANDING
General Obligation	\$ 92,600,000
Street and Highway User	34,895,000
Water and Wastewater	24,405,000
Public Facility MPC	33,950,000
Water Resources MPC	72,950,000
Improvement District	5,825,000
<b>Total Debt Outstanding</b>	<b>\$ 264,625,000</b>





**Description of Bond Types**

**General Obligation (G.O.) Bonds** are backed by the full faith and credit of the issuing municipality. The bonds are secured by the property tax of the Town and are limited in size only to the amount of bond capacity based on the Town's secondary assessed valuation as determined by the Maricopa County Assessor. The following table illustrates the increase in secondary assessed valuation over the past ten years and the amount of property tax received to repay debt.

<b>Year</b>	<b>Secondary Assessed Valuation</b>	<b>Percent Increase</b>	<b>Property Tax</b>
1996/1997	266,505,721	14.3%	3,331,321
1997/1998	344,124,558	29.1%	4,301,557
1998/1999	408,616,906	18.7%	5,107,711
1999/2000	484,608,084	18.6%	6,057,600
2000/2001	593,732,571	22.5%	7,421,657
<b>Council decreases property tax rate from \$1.25 to \$1.20/\$100</b>			
2001/2002	670,664,757	13.0%	8,047,977
<b>Council decreases property tax rate from \$1.20 to \$1.15/\$100</b>			
2002/2003	749,581,043	11.8%	8,620,180
2003/2004	906,389,287	20.9%	10,423,000
2004/2005	1,052,321,817	16.1%	12,101,700
2005/2006	1,251,766,000	19.0%	14,395,300

The average annual valuation growth of 18.4% in the community combined with solid debt planning has allowed the Town to keep the same property tax rate for 17 years prior to FY02 and to decrease the rate to \$1.15 per \$100 in secondary assessed valuation for FY03. Debt planning for the next five years is predicated on maintaining the \$1.15 rate.

The Arizona Constitution and State Statute limits Gilbert's bonded debt capacity to certain percentages of the Gilbert's secondary assessed valuation by the type of project to be constructed.

There is a limit of 20% of secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space and recreational facility improvements.

There is a limit of 6% of secondary assessed valuation for any other general-purpose project.

Voter authorization is required before General Obligation Bonds can be issued. A Citizens Bond Committee recommended the Council forward to the voters a bond authorization election in the amount of \$57,481,000. The Council approved this action and the bond authorization election was successful. In November, 2002 the voters approved general obligation bonds in the amount of \$80,000,000 to pay for street construction. The following table outlines the remaining authorization for each voter approved election. An anticipated issued of \$12,083,000 in 6% bonds is included in the FY06 budget.

<b>Election Date</b>	<b>Authorized</b>	<b>Issued</b>	<b>Remaining 6%</b>	<b>Remaining 20%</b>
November, 2001	\$57,481,000	\$45,722,000	\$ 0	\$11,759,000
May, 2003	\$80,000,000	\$64,303,000	\$15,697,000	\$ 0



The following table shows the legal limit as of May 2005.

**DEBT CAPACITY WITH BOND PREMIUMS INCLUDED****6% Limitation**

2004/2005 Secondary Assessed Valuation	\$ 1,251,765,751
Allowable 6% Debt	75,105,945
Less: 6% Debt Outstanding	<u>(60,030,000)</u>
Unused 6% Debt Capacity	\$ 15,075,945

**20% Limitation**

2004/2005 Secondary Assessed Valuation	\$ 1,251,765,751
Allowable 20% Debt	250,353,150
Less: 20% Debt Outstanding	<u>(32,570,000)</u>
Unused 20% Debt Capacity	\$ 217,783,150

This table provides the detail for the FY06 general obligation debt budget. Revenue is provided from the \$1.15/\$100 secondary property tax levy. The amount included in the budget is different than that found on the table below because a portion of the debt budget is paid from other sources and transfers in provide funding.

<b>Issue Name</b>	<b>Debt Issued</b>	<b>Debt Outstanding</b>	<b>Tax Supported Debt Payments</b>
2002 – Series A	\$ 38,975,000	\$ 34,395,000	\$ 4,269,880
2003 – Series B	17,300,000	9,875,000	5,772,500
2005 – Series C	18,750,000	18,750,000	511,250
GADA Loan	18,035,000	7,515,000	1,084,320
GO Refunding Series 2002	20,960,000	20,370,000	1,426,120
1998 – Refunding	8,780,000	1,695,000	0
<b>Total General Obligation</b>	<b>\$ 114,020,000</b>	<b>\$ 92,600,000</b>	<b>\$ 13,064,070</b>

**Street and Highway User Revenue Bonds** are special revenue bonds issued specifically for the purpose of constructing street and highway projects. The bonds are secured by gas tax revenues collected by the State and distributed to cities and towns throughout the State based on a formula of population and gas sales within the county of origin. These bonds are limited by the amount of HURF revenue received from the State. The annual total debt service must not exceed one-half of the annual HURF revenues received.

The following table illustrates the debt service as a percent of anticipated revenue.

<b>Year</b>	<b>HURF Revenue</b>	<b>Debt Service</b>	<b>% coverage</b>
FY06	8,255,850	3,272,950	40%
FY07	11,433,340	3,282,450	29%
FY08	11,662,010	3,272,310	28%
FY09	11,895,250	3,301,060	28%
FY10	12,133,160	3,323,560	27%

**Water and Wastewater Revenue Bonds** are issued to finance construction of water and wastewater facilities. The debt is repaid through user fees. The voters must approve the bonds. The amount of debt issued is limited by the revenue source to repay the debt.

**Water Resources and Public Facilities Municipal Property Corporation Bonds** are issued by non-profit corporations created by Gilbert as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. The Municipal Property Corporation is governed by a board of directors consisting of citizens from the community appointed by the Council. These bonds may be issued without voter approval. Water Resources issues are split into two funds based on the revenue source for debt repayment. There is a debt fund for Water projects and a debt fund for Wastewater projects.

**Improvement District Bonds** are generally issued to pay debt used to finance construction in a designated area within Gilbert. The property owners must agree to be assessed for the repayment of the costs of constructing improvements that benefit the owner's property. Gilbert is ultimately responsible for the repayment of the debt if the property owner does not pay.

The Town currently has three Improvement District Bond issues outstanding:

- Improvement District 18                      Matures 1/1/2006
- Improvement District 19                      Matures 1/1/2027

The following table provides a summary of a status of each of the improvement districts.

District Number	Debt Issued	Debt Outstanding	Budget Revenue	Budget Debt
18	5,545,000	35,000	0	36,420
19	6,510,000	5,790,000	600,000	448,180
<b>TOTAL</b>	<b>\$ 12,055,000</b>	<b>\$ 5,825,000</b>	<b>\$ 600,000</b>	<b>\$ 484,600</b>



## Debt Service

The following table shows the total debt payments per year by type of debt. This information was obtained from the debt book prepared by Peacock, Hislop, Staley, and Given, Inc.

YR	General Obligation	Street and Highway	Water and Wastewater	MPC Public Facilities	MPC – Water Resources	ID
05/06	15,045,934	3,272,950	2,107,263	3,033,113	4,434,000	483,598
06/07	16,195,776	3,282,450	2,127,912	3,033,550	13,775,500	444,250
07/08	17,029,651	3,272,312	2,116,563	3,049,487	3,012,000	441,060
08/09	17,689,821	3,301,063	2,115,312	3,033,488	3,012,000	442,480
09/10	9,263,171	3,323,562	2,118,313	3,048,487	3,012,000	443,380
10/11	9,337,937	3,314,813	2,118,862	3,051,488	15,012,000	443,760
11/12	8,959,162	3,326,062	2,108,213	3,051,487	2,502,000	443,620
12/13	3,567,500	3,331,063	2,111,662	3,046,537	2,502,000	442,960
13/14	3,577,800	3,361,375	2,110,163	3,034,463	2,502,000	441,780
14/15	748,163	3,387,000	2,120,162	3,042,062	2,502,000	440,080
15/16	489,075	3,401,000	2,115,913	3,043,063	2,502,000	437,860
16/17	3,714,075	3,435,000	2,117,912	3,036,687	30,002,000	444,860
17/18	3,702,825	3,463,000	1,687,475	3,048,888	1,127,000	441,080
18/19	3,694,075	3,510,000	1,687,275	3,053,950	24,127,000	441,650
19/20			1,694,875	3,053,075		436,570
20/21			1,683,000	3,042,100		440,710
21/22			1,694,062			438,940
22/23						441,260
23/24						437,670
24/25						438,170
25/26						437,630
26/27						436,050
	<b>\$113,014,965</b>	<b>\$46,981,650</b>	<b>\$33,834,937</b>	<b>\$48,701,925</b>	<b>\$110,023,500</b>	<b>\$9,739,418</b>

The last general obligation bond sale in January, 2005 was rated Aa3 by Moody's Investors Service. The rating is an upgrade from A1.



## **Appendix**

[Personnel Detail](#)

[Capital Outlay](#)

[Glossary/Acronyms](#)



## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03 Actual</u>	<u>2003-04 Actual</u>	<u>2004-05 Adopted</u>	<u>2004-05 Revised</u>	<u>2005-06 Adopted</u>
<b>GENERAL FUND</b>					
<b>MANAGEMENT AND POLICY</b>					
<b>Mayor and Council</b>					
Mayor and Council Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Mayor and Council</b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>
<b>Town Manager:</b>					
<b>Manager</b>					
Town Manager	1.00	1.00	1.00	1.00	1.00
Assistant Town Manager	0.50	0.50	0.50	0.50	0.50
Deputy Town Manager	0.25	0.25	0.25	0.25	0.25
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Manager</b>	<b><u>2.75</u></b>	<b><u>2.75</u></b>	<b><u>2.75</u></b>	<b><u>2.75</u></b>	<b><u>2.75</u></b>
<b>Financial Management and Planning</b>					
Assistant Town Manager	0.50	0.50	0.50	0.50	0.50
Capital Project Coordinator	1.00	1.00	1.00	0.00	0.00
Capital Project Administrator	0.00	0.00	0.00	1.00	1.00
Financial Management Coordinator	1.00	1.00	1.00	1.00	1.00
Budget Planning Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Financial Management &amp; Planning</b>	<b><u>4.50</u></b>	<b><u>4.50</u></b>	<b><u>4.50</u></b>	<b><u>4.50</u></b>	<b><u>4.50</u></b>
<b>Intergovernmental</b>					
Deputy Town Manager	0.25	0.25	0.25	0.25	0.25
Intergovernmental Coordinator	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	1.00	1.00
Total Regular Positions	1.25	2.25	2.25	2.25	2.25
Graduate Intern	0.50	0.00	0.00	0.00	0.00
Total Part Time Positions	0.50	0.00	0.00	0.00	0.00
<b>Total Intergovernmental</b>	<b><u>1.75</u></b>	<b><u>2.25</u></b>	<b><u>2.25</u></b>	<b><u>2.25</u></b>	<b><u>2.25</u></b>
<b>Neighborhood Services</b>					
Deputy Town Manager	0.25	0.25	0.25	0.25	0.25
Neighborhood Services Coordinator	1.00	0.00	0.00	0.00	0.00
Neighborhood Services Specialist	2.00	2.00	2.00	2.00	2.00
Total Regular Positions	3.25	2.25	2.25	2.25	2.25
Administrative Assistant	0.75	0.75	0.75	0.75	0.75
Neighborhood Services Assistant	0.60	0.00	0.00	0.00	0.00
Total Part Time Positions	1.35	0.75	0.75	0.75	0.75
<b>Total Neighborhood Services</b>	<b><u>4.60</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>
<b>Communication</b>					
Deputy Town Manager	0.25	0.25	0.25	0.25	0.25
Public Information Specialist	1.00	1.00	1.00	1.00	1.00
AV Specialist	2.00	2.00	2.00	2.00	2.00
Web Development Administrator	1.00	0.00	0.00	0.00	0.00
Web Specialist	0.00	0.00	0.00	1.00	1.00
<b>Total Communication</b>	<b><u>4.25</u></b>	<b><u>3.25</u></b>	<b><u>3.25</u></b>	<b><u>4.25</u></b>	<b><u>4.25</u></b>
<b>Total Town Manager</b>	<b><u>17.85</u></b>	<b><u>15.75</u></b>	<b><u>15.75</u></b>	<b><u>16.75</u></b>	<b><u>16.75</u></b>



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
<b>Town Clerk</b>					
Town Clerk	1.00	1.00	1.00	1.00	1.00
Deputy Town Clerk	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	2.00	1.00	1.00	1.00	1.00
Records Clerk	0.00	1.00	1.00	1.00	1.00
<b>Total Town Clerk</b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>
<b>Finance and Utilities:</b>					
<b>Finance</b>					
Finance Director	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Accounting System Analyst	1.00	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00	1.00
Accountant I	2.00	2.00	2.00	2.00	2.00
Payroll Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Senior Accounting Technician	3.00	3.00	3.00	3.00	3.00
Purchasing Specialist	1.00	1.00	1.00	1.00	1.00
Accounting Technician	1.00	1.00	1.00	1.00	1.00
<b>Total Finance</b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>
<b>Utility Customer Service</b>					
Utilities Billing Manager	1.00	1.00	1.00	1.00	1.00
Utility Service Representative	6.00	6.00	6.00	8.00	8.00
Computer Operations Technician	0.00	1.00	1.00	1.00	1.00
Senior Utility Service Representative	0.00	0.00	0.00	1.00	1.00
Lead Customer Service Representative	1.00	1.00	1.00	0.00	0.00
Total Regular Positions	8.00	9.00	9.00	11.00	11.00
Customer Services Representative	1.25	1.25	1.25	1.25	1.25
<b>Total Utility Customer Service</b>	<b><u>9.25</u></b>	<b><u>10.25</u></b>	<b><u>10.25</u></b>	<b><u>12.25</u></b>	<b><u>12.25</u></b>
<b>Total Finance and Utilities</b>	<b><u>22.25</u></b>	<b><u>23.25</u></b>	<b><u>23.25</u></b>	<b><u>25.25</u></b>	<b><u>25.25</u></b>
<b>Technology Services:</b>					
<b>Technology Services Administration</b>					
Technology Services Director	1.00	1.00	1.00	1.00	1.00
Technology Services Manager	1.00	1.00	1.00	1.00	0.00
GIS Administrator	1.00	1.00	1.00	1.00	0.00
GIS Database Analyst	1.00	1.00	1.00	1.00	0.00
GIS Technician II	1.00	1.00	1.00	1.00	0.00
GIS Technician I	2.00	2.00	2.00	2.00	0.00
Addressing Technician	1.00	2.00	2.00	2.00	0.00
Network Analyst	3.00	3.00	3.00	3.00	0.00
System Administrator	1.00	1.00	1.00	2.00	0.00
Telecom Administrator	1.00	1.00	1.00	1.00	0.00
Telecom Technician	1.00	1.00	1.00	1.00	0.00
AV Specialist	0.50	0.00	0.00	0.00	0.00
Programmer Analyst	1.00	1.00	1.00	1.00	0.00
PC Technician II	2.00	3.00	3.00	3.00	0.00
PC Technician I	2.50	3.00	4.00	4.00	0.00



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
Application Support Analyst	1.00	0.00	0.00	0.00	0.00
Computer Operations Technician	2.00	0.00	0.00	0.00	0.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	1.00	1.00
Web Development Administrator	0.00	1.00	1.00	1.00	0.00
Data Entry Clerk	1.00	0.00	0.00	0.00	0.00
Total Regular Positions	25.00	24.00	25.00	27.00	3.00
Office Assistant	0.00	0.00	0.00	0.00	0.50
Data Entry Clerk	0.50	0.50	0.50	0.50	0.00
Total Part Time Positions	0.50	0.50	0.50	0.50	0.50
<b>Total Technology Services Admin</b>	<b>25.50</b>	<b>24.50</b>	<b>25.50</b>	<b>27.50</b>	<b>3.50</b>
<b>Communication Services</b>					
Technology Services Manager	0.00	0.00	1.00	1.00	1.00
Data Network Administrator	0.00	0.00	0.00	0.00	1.00
Telecom Administrator	0.00	0.00	0.00	0.00	1.00
Telecom Technician	0.00	0.00	0.00	0.00	1.00
Communication Specialist	0.00	0.00	2.00	2.00	2.00
<b>Total Communication Services</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>	<b>6.00</b>
<b>Application Operations and Support</b>					
Technology Services Manager	0.00	0.00	0.00	0.00	1.00
Desktop Support Administrator	0.00	0.00	0.00	0.00	1.00
GIS Administrator	0.00	0.00	0.00	0.00	1.00
GIS Database Analyst	0.00	0.00	0.00	0.00	1.00
GIS Technician II	0.00	0.00	0.00	0.00	1.00
GIS Technician I	0.00	0.00	0.00	0.00	2.00
Addressing Technician	0.00	0.00	0.00	0.00	2.00
Systems Administrator	0.00	0.00	0.00	0.00	2.00
Systems Analyst	0.00	0.00	0.00	0.00	3.00
PC Technician II	0.00	0.00	0.00	0.00	4.00
PC Technician I	0.00	0.00	0.00	0.00	4.00
Web Development Administrator	0.00	0.00	0.00	0.00	1.00
<b>Total Application Operations and Support</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>23.00</b>
<b>Total Technology Services</b>	<b>25.50</b>	<b>24.50</b>	<b>28.50</b>	<b>30.50</b>	<b>32.50</b>
<b>Personnel:</b>					
<b>Personnel Administration</b>					
Personnel Director	1.00	1.00	1.00	1.00	1.00
Personnel Analyst	4.00	4.00	4.00	4.00	4.00
Risk & Safety Manager	1.00	0.00	0.00	0.00	0.00
Personnel Services Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.50	1.50	1.50	1.50	1.50
Office Assistant	0.00	1.00	1.00	1.00	1.00
<b>Total Personnel Administration</b>	<b>9.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>
<b>Training and Development</b>					
Employee and OD Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50	0.50
<b>Total Training and Development</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>





## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
<b>Risk Management</b>					
Risk & Safety Manager	0.00	1.00	1.00	1.00	1.00
Environmental Programs Specialist	0.00	1.00	1.00	0.00	0.00
Environmental Compliance Coordinator	0.00	0.00	0.00	1.00	1.00
<b>Total Risk Management</b>	<b>0.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total Personnel</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>
<b>TOTAL MANAGEMENT AND POLICY</b>	<b>83.60</b>	<b>82.50</b>	<b>86.50</b>	<b>91.50</b>	<b>93.50</b>
<b>LEGAL AND COURT</b>					
<b>Prosecutor</b>					
Town Prosecutor	1.00	1.00	1.00	1.00	1.00
Assistant Town Prosecutor II	4.00	4.00	4.00	4.00	4.00
Assistant Town Prosecutor I	1.00	1.00	1.00	1.00	1.00
Legal Secretary	2.00	2.00	2.00	2.00	2.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	2.00	2.00	2.00	2.00
Office Assistant	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	11.00	12.00	12.00	12.00	12.00
Victim Advocate	0.50	0.50	0.50	0.62	0.62
Office Assistant	0.00	0.00	0.00	0.00	0.50
Cooperative Education Student	0.50	0.50	0.50	0.50	0.00
Total Part Time Positions	1.00	1.00	1.00	1.12	1.12
<b>Total Prosecutor</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.12</b>	<b>13.12</b>
<b>Municipal Court</b>					
Presiding Judge	1.00	1.00	1.00	1.00	1.00
Municipal Judge	2.00	2.00	2.00	2.00	3.00
Court Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Supervisor	1.00	1.00	1.00	0.00	0.00
Deputy Court Administrator	0.00	0.00	0.00	1.00	1.00
Senior Court Services Clerk	2.00	3.00	3.00	3.00	3.00
Court Services Clerk	6.00	7.00	8.00	8.00	9.00
Probation Officer	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.00	1.00	1.00	1.00	1.00
Total Regular Positions	14.00	17.00	18.00	18.00	20.00
Court Services Clerk	0.75	0.75	0.00	0.00	0.00
Office Assistant	0.72	0.00	0.00	0.50	0.50
Cooperative Education Student	0.50	0.50	0.50	0.00	0.00
Total Part Time Positions	1.97	1.25	0.50	0.50	0.50
<b>Total Municipal Court</b>	<b>15.97</b>	<b>18.25</b>	<b>18.50</b>	<b>18.50</b>	<b>20.50</b>
<b>TOTAL LEGAL AND COURT</b>	<b>27.97</b>	<b>31.25</b>	<b>31.50</b>	<b>31.62</b>	<b>33.62</b>
<b>COMMUNITY DEVELOPMENT</b>					
<b>Economic Development</b>					
Economic Development Director	1.00	1.00	1.00	1.00	1.00
Business Development Specialist	2.00	2.00	2.00	2.00	2.00
Research Analyst	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	4.00	4.00	4.00	4.00	4.00



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
Administrative Assistant	0.75	0.75	0.75	0.75	0.75
Total Part Time Positions	0.75	0.75	0.75	0.75	0.75
<b>Total Economic Development</b>	<b><u>4.75</u></b>	<b><u>4.75</u></b>	<b><u>4.75</u></b>	<b><u>4.75</u></b>	<b><u>4.75</u></b>
<b>Planning</b>					
Planning Director	1.00	1.00	1.00	1.00	1.00
Planning Manager	2.00	2.00	2.00	2.00	2.00
Senior Planner	4.00	4.00	4.00	4.00	4.00
Planner II	2.00	2.00	2.00	2.00	2.00
Planner I	1.00	1.00	2.00	2.00	2.00
Planning Technician	2.00	2.00	2.00	3.00	3.00
Senior Plans Examiner	0.00	1.00	1.00	1.00	1.00
Landscape Technician	1.00	2.00	2.00	2.00	2.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	2.00	2.00	2.00	2.00
Total Regular Positions	15.00	18.00	19.00	20.00	20.00
Administrative Assistant	1.00	0.50	0.50	0.50	0.50
Total Part Time Positions	1.00	0.50	0.50	0.50	0.50
<b>Total Planning</b>	<b><u>16.00</u></b>	<b><u>18.50</u></b>	<b><u>19.50</u></b>	<b><u>20.50</u></b>	<b><u>20.50</u></b>
<b>Building Safety:</b>					
<b>Building Inspection</b>					
Building & Code Compliance Director	1.00	1.00	1.00	1.00	1.00
Plan Examiner Manager	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	2.00	2.00	2.00	2.00	2.00
Plans Examiner	3.00	3.00	3.00	3.00	3.00
Building Inspection Manager	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	3.00	3.00	3.00	3.00	3.00
Building Inspector II	5.00	6.00	6.00	6.00	6.00
Building Inspector I	10.00	10.00	10.00	10.00	10.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	27.00	28.00	28.00	28.00	28.00
Office Assistant	0.63	0.63	0.63	0.63	0.63
Total Part Time Positions	0.63	0.63	0.63	0.63	0.63
<b>Total Building Inspection</b>	<b><u>27.63</u></b>	<b><u>28.63</u></b>	<b><u>28.63</u></b>	<b><u>28.63</u></b>	<b><u>28.63</u></b>
<b>Code Compliance</b>					
Code Compliance Manager	1.00	1.00	1.00	1.00	1.00
Senior Code Compliance Officer	1.00	1.00	1.00	1.00	1.00
Code Compliance Officer	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	1.00	1.00
<b>Total Code Compliance</b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>
<b>Backflow Prevention</b>					
Backflow Prevention Specialist	2.00	2.00	2.00	2.00	2.00
<b>Total Backflow Prevention</b>	<b><u>2.00</u></b>	<b><u>2.00</u></b>	<b><u>2.00</u></b>	<b><u>2.00</u></b>	<b><u>2.00</u></b>



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
<b>Development Services</b>					
Development Services Manager	1.00	1.00	1.00	1.00	1.00
Development Services Representative	7.00	7.00	7.00	7.00	7.00
Permit Technician	3.00	3.00	3.00	3.00	3.00
<b>Total Development Services</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
<b>Total Building Safety</b>	<b>46.63</b>	<b>47.63</b>	<b>47.63</b>	<b>47.63</b>	<b>47.63</b>
<b>Engineering:</b>					
<b>Development Engineering</b>					
Town Engineer	1.00	1.00	1.00	1.00	1.00
Plan Examiner Manager	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	2.00	2.00	2.00	2.00	2.00
Senior Engineering Inspector	1.00	1.00	1.00	1.00	1.00
Plans Examiner	3.00	3.00	4.00	3.00	3.00
Engineering Inspector	5.00	5.00	5.00	6.00	6.00
Engineering Technician	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	15.00	15.00	16.00	16.00	16.00
Intern - Undergraduate	0.77	0.77	0.77	0.77	0.77
Total Part Time Positions	0.77	0.77	0.77	0.77	0.77
<b>Total Development Engineering</b>	<b>15.77</b>	<b>15.77</b>	<b>16.77</b>	<b>16.77</b>	<b>16.77</b>
<b>Traffic Engineering</b>					
Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Senior Traffic Engineering Technician	2.00	2.00	2.00	2.00	2.00
Traffic Engineering Technician	1.00	1.00	1.00	1.00	1.00
Plans Examiner	0.00	0.00	0.00	1.00	1.00
Traffic Safety Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Traffic Engineering</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Total Engineering</b>	<b>20.77</b>	<b>20.77</b>	<b>21.77</b>	<b>22.77</b>	<b>22.77</b>
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>88.15</b>	<b>91.65</b>	<b>93.65</b>	<b>95.65</b>	<b>95.65</b>
<b>POLICE DEPARTMENT</b>					
<b>Police Administration</b>					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commander	1.00	2.00	2.00	1.00	1.00
Technology Services Manager	0.00	0.00	0.00	1.00	0.00
Legal Advisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	0.00
Administrative Supervisor	0.00	0.00	0.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
<b>Total Police Administration</b>	<b>4.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>4.50</b>
<b>Police Professional Standards</b>					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	2.00	2.00	2.00	2.00	2.00
Policy and Procedure Specialist	1.00	1.00	1.00	1.00	1.00
Background Investigator	3.00	4.00	4.00	5.00	5.00
<b>Total Police Professional Standards</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>



## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03</u> <u>Actual</u>	<u>2003-04</u> <u>Actual</u>	<u>2004-05</u> <u>Adopted</u>	<u>2004-05</u> <u>Revised</u>	<u>2005-06</u> <u>Adopted</u>
<b>Patrol Services:</b>					
<b>Patrol</b>					
Police Commander	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	4.00	5.00	5.00	5.00	5.00
Police Sergeant	9.25	11.00	11.00	11.00	13.00
Police Officer	68.00	96.00	98.00	97.00	110.00
Teleserve Operators	1.50	6.00	6.00	6.00	7.00
Administrative Assistant	1.00	2.00	2.00	2.00	2.00
Armorer/Rangemaster	0.00	0.00	0.00	0.00	1.00
Service Aide	0.00	0.00	1.00	1.00	1.00
Total Regular Positions	84.75	121.00	124.00	123.00	140.00
Cooperative Education Student	0.50	0.00	0.00	0.00	0.00
Total Part Time Positions	0.50	0.00	0.00	0.00	0.00
<b>Total Patrol</b>	<b>85.25</b>	<b>121.00</b>	<b>124.00</b>	<b>123.00</b>	<b>140.00</b>
<b>Canine</b>					
Police Officer	2.00	3.00	3.00	3.00	3.00
<b>Total Canine</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Traffic Unit</b>					
Police Lieutenant	0.00	0.00	0.00	0.50	0.50
Police Sergeant	1.00	2.00	2.00	2.00	2.00
Police Officer	8.00	10.00	10.00	10.00	12.00
<b>Total Traffic Unit</b>	<b>9.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.50</b>	<b>14.50</b>
<b>Special Assignment Unit</b>					
Police Sergeant	0.00	0.00	0.00	0.00	1.00
Police Lieutenant	0.00	0.00	0.00	0.50	0.50
Police Officer	6.00	6.00	6.00	6.00	6.00
<b>Total Special Assignment Unit</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.50</b>	<b>7.50</b>
<b>Court Support Warrants</b>					
Detention Transport Officer	2.00	2.00	2.00	2.00	5.00
<b>Total Court Support Warrants</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>5.00</b>
<b>School Programs</b>					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	8.00	7.00	7.00	8.00	10.00
<b>Total School Programs</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>11.00</b>
<b>Total Patrol Services</b>	<b><u>113.25</u></b>	<b><u>152.00</u></b>	<b><u>155.00</u></b>	<b><u>156.00</u></b>	<b><u>181.00</u></b>
<b>Police Support Services:</b>					
<b>Records</b>					
Police Records Manager	1.00	1.00	1.00	1.00	1.00
Records Shift Supervisor	2.00	2.00	2.00	2.00	3.00
Police Records Clerk	8.00	13.00	14.00	14.00	15.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Records</b>	<b>12.00</b>	<b>17.00</b>	<b>18.00</b>	<b>18.00</b>	<b>20.00</b>



## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03</u> <u>Actual</u>	<u>2003-04</u> <u>Actual</u>	<u>2004-05</u> <u>Adopted</u>	<u>2004-05</u> <u>Revised</u>	<u>2005-06</u> <u>Adopted</u>
<b>Communication</b>					
Communications Manager	1.00	1.00	1.00	1.00	1.00
Police Communication Shift Supervisor	4.00	5.00	5.00	5.00	5.00
Police Telecommunicator	12.00	19.00	20.00	20.00	22.00
911 Operators	5.00	11.00	11.00	10.00	10.00
Total Regular Positions	22.00	36.00	37.00	36.00	38.00
911 Operators	0.00	0.00	0.00	1.00	1.00
Police Telecommunicator	1.00	1.00	1.00	1.00	1.00
Total Part Time Positions	1.00	1.00	1.00	2.00	2.00
<b>Total Communication</b>	<b>23.00</b>	<b>37.00</b>	<b>38.00</b>	<b>38.00</b>	<b>40.00</b>
<b>Property</b>					
Police Property Supervisor	1.00	1.00	1.00	1.00	1.00
Police Property Custodian	2.00	3.00	3.00	3.00	3.00
Office Assistant	0.50	1.00	1.00	1.00	1.00
<b>Total Property</b>	<b>3.50</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Alarm Management</b>					
Alarm Specialist	1.00	1.00	1.00	1.00	1.00
<b>Total Alarm Management</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Training and Program Coordination</b>					
Police Training Coordinator	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.00	1.00	1.00	1.00	1.00
<b>Total Training &amp; Program Coordination</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Planning and Research</b>					
Crime Analyst	1.00	1.00	1.00	1.00	1.00
Planning and Research Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total Planning and Research</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total Police Support Services</b>	<b>42.50</b>	<b>64.00</b>	<b>66.00</b>	<b>66.00</b>	<b>70.00</b>
<b>Counseling Services</b>					
Counseling Administrator	1.00	1.00	1.00	1.00	1.00
Youth/Family Counselor	5.00	5.00	5.00	5.00	5.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	7.00	7.00	7.00	7.00	7.00
Intern - Graduate	0.72	0.00	0.00	0.00	0.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
Total Part Time Positions	1.22	0.50	0.50	0.50	0.50
<b>Total Counseling Services</b>	<b>8.22</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>
<b>Investigations:</b>					
<b>General Investigations</b>					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	11.00	16.00	16.00	16.00	17.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Civilian Investigator	2.00	2.00	2.00	2.00	2.00
<b>Total General Investigations</b>	<b>17.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>



## Personnel Detail

<b><u>DETAIL BY FUND AND DEPARTMENT</u></b>	<b><u>2002-03</u></b> <b><u>Actual</u></b>	<b><u>2003-04</u></b> <b><u>Actual</u></b>	<b><u>2004-05</u></b> <b><u>Adopted</u></b>	<b><u>2004-05</u></b> <b><u>Revised</u></b>	<b><u>2005-06</u></b> <b><u>Adopted</u></b>
<b>Special Investigations</b>					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	6.00	6.00	6.00
<b>Total Special Investigations</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Crime Prevention</b>					
Crime Prevention Specialist	2.00	3.00	3.00	3.00	3.00
<b>Total Crime Prevention</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Total Investigations</b>	<b><u>26.00</u></b>	<b><u>32.00</u></b>	<b><u>32.00</u></b>	<b><u>32.00</u></b>	<b><u>33.00</u></b>
<b>ERU Unit</b>					
Police Officer (Overtime only)	0.00	0.00	0.00	0.00	0.00
<b>Total ERU Unit</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL POLICE DEPARTMENT</b>	<b><u>201.47</u></b>	<b><u>269.00</u></b>	<b><u>274.00</u></b>	<b><u>276.00</u></b>	<b><u>305.00</u></b>
<b>FIRE DEPARTMENT</b>					
<b>Administration</b>					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief	1.00	1.00	1.00	1.00	1.00
Battalion Chief	1.00	1.00	1.00	1.00	1.00
Emergency Services Manager	0.00	0.00	1.00	0.00	0.00
Communication Specialist	1.00	1.00	0.00	0.00	0.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	1.00	1.00	1.00	1.00
Office Assistant	0.00	1.00	1.00	1.00	1.00
Total Regular Positions	5.00	7.00	7.00	6.00	6.00
Cooperative Education Student	0.50	0.50	0.50	0.50	0.50
Total Part Time Positions	0.50	0.50	0.50	0.50	0.50
<b>Total Fire Administration</b>	<b><u>5.50</u></b>	<b><u>7.50</u></b>	<b><u>7.50</u></b>	<b><u>6.50</u></b>	<b><u>6.50</u></b>
<b>Fire Training</b>					
Battalion Chief	1.00	1.00	1.00	1.00	1.00
EMS Specialist	1.00	1.00	1.00	1.00	1.00
Fire Captain	2.00	2.00	3.00	3.00	3.00
Administrative Assistant	0.00	1.00	1.00	1.00	1.00
<b>Total Fire Training</b>	<b><u>4.00</u></b>	<b><u>5.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>
<b>Fire Operations</b>					
Battalion Chief	3.00	3.00	3.00	3.00	6.00
Fire Captain	18.00	21.75	24.00	24.00	28.50
Fire Engineer	18.00	18.75	21.00	21.00	22.50
Firefighter	39.00	43.75	49.00	49.00	52.50
Field Incident Technician	3.00	0.00	0.00	0.00	0.00
Service Aide	1.00	1.00	1.00	1.00	2.00
<b>Total Fire Operations</b>	<b><u>82.00</u></b>	<b><u>88.25</u></b>	<b><u>98.00</u></b>	<b><u>98.00</u></b>	<b><u>111.50</u></b>



## Personnel Detail

<b><u>DETAIL BY FUND AND DEPARTMENT</u></b>	<b><u>2002-03 Actual</u></b>	<b><u>2003-04 Actual</u></b>	<b><u>2004-05 Adopted</u></b>	<b><u>2004-05 Revised</u></b>	<b><u>2005-06 Adopted</u></b>
<b>Fire Prevention and Education:</b>					
<b>Fire Prevention</b>					
Fire Marshal	1.00	1.00	1.00	1.00	1.00
Fire Inspector	3.00	3.00	3.00	3.00	3.00
Fire Investigator	3.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plans Examiner	0.00	0.00	0.00	1.00	1.00
Senior Fire Inspector	0.00	1.00	1.00	1.00	1.00
Office Assistant	1.00	0.00	0.00	0.00	0.00
<b>Total Fire Prevention</b>	<b><u>10.00</u></b>	<b><u>9.00</u></b>	<b><u>9.00</u></b>	<b><u>10.00</u></b>	<b><u>10.00</u></b>
<b>Fire Public Education</b>					
Community Service Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total Fire Public Education</b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>
<b>Total Fire Prevention and Education</b>	<b><u>11.00</u></b>	<b><u>10.00</u></b>	<b><u>10.00</u></b>	<b><u>11.00</u></b>	<b><u>11.00</u></b>
<b>Emergency Operations Center</b>					
Emergency Management Coordinator	0.00	0.00	0.00	1.00	1.00
<b>Total Emergency Operations Center</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>
<b>TOTAL FIRE DEPARTMENT</b>	<b><u>102.50</u></b>	<b><u>110.75</u></b>	<b><u>121.50</u></b>	<b><u>122.50</u></b>	<b><u>136.00</u></b>
<b>PUBLIC WORKS</b>					
<b>Public Works Administration</b>					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Water Resources Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Public Works Administration</b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>
<b>Field Operations Administration</b>					
Field Operations Manager	1.00	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	4.00	4.00	4.00	4.00	4.00
Customer Service Representative	3.00	3.00	3.00	3.00	3.00
Total Regular Positions	9.00	9.00	9.00	9.00	9.00
Customer Service Representative	0.00	0.00	0.50	0.50	0.50
Cooperative Education Student	0.50	0.50	0.50	0.50	0.50
Total Part Time Positions	0.50	0.50	1.00	1.00	1.00
<b>Total Field Services Administration</b>	<b><u>9.50</u></b>	<b><u>9.50</u></b>	<b><u>10.00</u></b>	<b><u>10.00</u></b>	<b><u>10.00</u></b>
<b>Environmental Programs</b>					
Environmental Programs Administrator	1.00	0.00	0.00	0.00	0.00
Environmental Programs Specialist	2.00	0.00	0.00	0.00	0.00
<b>Total Environmental Programs</b>	<b><u>3.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>Facilities Maintenance:</b>					
<b>Public Facilities</b>					
Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
Senior Building Maintenance Worker	2.00	2.00	2.00	2.00	3.00
Custodian	1.00	1.00	2.00	2.00	2.00
Building Maintenance Worker	1.00	1.00	2.00	2.00	3.00
<b>Total Public Facilities</b>	<b>5.00</b>	<b>5.00</b>	<b>7.00</b>	<b>7.00</b>	<b>9.00</b>
<b>Public Safety Complex</b>					
Building Maintenance Worker	0.25	1.00	0.00	0.00	0.00
Custodian	0.25	1.00	0.00	0.00	0.00
<b>Total Public Safety Complex</b>	<b>0.50</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Facilities Maintenance</b>	<b>5.50</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>9.00</b>
<b>Utility Locates</b>					
Utility Locator	4.00	4.00	4.00	4.00	4.00
Utility Field Supervisor	1.00	1.00	1.00	1.00	1.00
<b>Total Utility Locates</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>TOTAL PUBLIC WORKS</b>	<b>27.00</b>	<b>25.50</b>	<b>26.00</b>	<b>26.00</b>	<b>28.00</b>
<b>LEISURE SERVICES</b>					
<b>Leisure Services Administration</b>					
Parks and Recreation Director	1.00	1.00	1.00	1.00	1.00
Parks Superintendent	1.00	1.00	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Customer Service Representative	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	7.00	7.00	7.00	7.00	7.00
Customer Service Representative	1.50	1.50	1.50	1.50	1.50
Landscape Technician	0.75	0.75	0.75	0.75	0.75
Total Part Time Positions	2.25	2.25	2.25	2.25	2.25
<b>Total Leisure Services Administration</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>
<b>Parks and Open Space</b>					
Parks Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Contracts Services Coordinator	1.00	0.00	0.00	0.00	0.00
Field Supervisor	3.00	3.00	3.00	3.00	3.00
Senior Parks Ranger	1.00	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Worker	9.00	9.50	9.00	9.00	9.00
Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Building Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Grounds Maintenance Worker	5.00	6.00	6.00	6.00	6.00
Parks Ranger	8.00	6.00	6.00	6.00	6.50
Total Regular Positions	31.00	29.50	29.00	29.00	29.50
Grounds Maintenance Worker	4.93	3.96	3.96	3.96	3.96
Total Part Time Positions	4.93	3.96	3.96	3.96	3.96
<b>Total Parks and Open Space</b>	<b>35.93</b>	<b>33.46</b>	<b>32.96</b>	<b>32.96</b>	<b>33.46</b>





## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03 Actual</u>	<u>2003-04 Actual</u>	<u>2004-05 Adopted</u>	<u>2004-05 Revised</u>	<u>2005-06 Adopted</u>
<b>Aquatics:</b>					
<b>Gilbert Pool</b>					
Recreation Supervisor	0.17	0.20	0.20	0.20	0.20
Aquatic Facility Technician	0.50	0.50	0.50	0.50	0.50
Total Regular Positions	0.67	0.70	0.70	0.70	0.70
Senior Recreation Leader	0.00	0.29	0.29	0.29	0.29
Recreation Specialist	0.38	0.38	0.38	0.38	0.38
Recreation Leader	0.00	1.44	1.44	1.44	1.44
Lifeguard/Instructor	3.96	2.60	2.60	2.60	2.60
Lifeguard	1.07	0.43	0.43	0.43	0.43
Total Part Time Positions	5.41	5.14	5.14	5.14	5.14
<b>Total Gilbert Pool</b>	<b>6.08</b>	<b>5.84</b>	<b>5.84</b>	<b>5.84</b>	<b>5.84</b>
<b>Mesquite Pool</b>					
Recreation Supervisor	0.16	0.20	0.20	0.20	0.20
Aquatic Facility Technician	0.50	0.50	0.50	0.50	0.50
Total Regular Positions	0.66	0.70	0.70	0.70	0.70
Recreation Specialist	0.43	0.38	0.38	0.38	0.38
Senior Recreation Leader	1.06	0.67	0.67	0.67	0.67
Recreation Leader	0.00	0.72	0.72	0.72	0.72
Lifeguard/Instructor	2.51	2.45	2.45	2.45	2.45
Lifeguard	3.21	2.09	2.09	2.09	2.09
Senior Recreation Aide	0.58	0.24	0.24	0.24	0.24
Total Part Time Positions	7.79	6.55	6.55	6.55	6.55
<b>Total Mesquite Pool</b>	<b>8.45</b>	<b>7.25</b>	<b>7.25</b>	<b>7.25</b>	<b>7.25</b>
<b>Greenfield Pool</b>					
Recreation Specialist	0.00	0.00	0.00	0.00	0.23
Senior Recreation Leader	0.00	0.00	0.00	0.00	0.19
Recreation Leader	0.00	0.00	0.00	0.00	0.81
Lifeguard/Instructor	0.00	0.00	0.00	0.00	1.34
Lifeguard	0.00	0.00	0.00	0.00	0.24
Total Part Time Positions	0.00	0.00	0.00	0.00	2.81
<b>Total Greenfield Pool</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.81</b>
<b>Total Aquatics</b>	<b>14.53</b>	<b>13.09</b>	<b>13.09</b>	<b>13.09</b>	<b>15.90</b>
<b>Concessions</b>					
Recreation Supervisor	0.33	0.20	0.00	0.00	0.00
Total Regular Positions	0.33	0.20	0.00	0.00	0.00
Recreation Cashier	0.00	0.00	0.00	0.00	0.00
Senior Recreation Aide	1.54	0.77	0.00	0.00	0.00
Recreation Aide	2.41	1.20	0.00	0.00	0.00
Total Part Time Positions	3.95	1.97	0.00	0.00	0.00
<b>Total Concessions</b>	<b>4.28</b>	<b>2.17</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Recreation Centers:</b>					
<b>Community Center</b>					
Recreation Supervisor	0.33	0.33	0.33	0.33	0.33
Custodial Supervisor	1.00	1.00	1.00	1.00	1.00
Custodian	1.00	0.75	0.75	0.75	0.75



## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03 Actual</u>	<u>2003-04 Actual</u>	<u>2004-05 Adopted</u>	<u>2004-05 Revised</u>	<u>2005-06 Adopted</u>
Total Regular Positions	2.33	2.08	2.08	2.08	2.08
Recreation Leader	2.03	1.94	1.94	1.94	1.94
Recreation Specialist	0.75	0.75	0.75	0.75	0.75
Total Part Time Positions	2.78	2.69	2.69	2.69	2.69
<b>Total Community Center</b>	<b>5.11</b>	<b>4.77</b>	<b>4.77</b>	<b>4.77</b>	<b>4.77</b>
<b>McQueen Activity Center</b>					
Recreation Supervisor	0.34	0.33	0.33	0.33	0.33
Custodian	2.00	2.00	2.00	2.00	2.00
Recreation Specialist	0.00	0.00	1.00	1.00	1.00
Total Regular Positions	2.34	2.33	3.33	3.33	3.33
Recreation Leader	2.53	2.52	2.88	2.88	2.88
Recreation Specialist	0.75	0.75	0.00	0.00	0.00
Custodial Worker	0.00	0.00	0.00	0.00	0.00
Total Part Time Positions	3.28	3.27	2.88	2.88	2.88
<b>Total McQueen Activity Center</b>	<b>5.62</b>	<b>5.60</b>	<b>6.21</b>	<b>6.21</b>	<b>6.21</b>
<b>Page Park Center</b>					
Custodian	0.00	0.25	0.25	0.25	0.25
Total Regular Positions	0.00	0.25	0.25	0.25	0.25
Recreation Leader	0.00	0.09	0.09	0.09	0.09
Recreation Instructors	0.00	0.97	0.97	0.97	0.97
Total Part Time Positions	0.00	1.06	1.06	1.06	1.06
<b>Total Page Park Center</b>	<b>0.00</b>	<b>1.31</b>	<b>1.31</b>	<b>1.31</b>	<b>1.31</b>
<b>Freestone Recreation Center</b>					
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Recreation Programmer	2.00	1.00	1.00	1.00	1.00
Custodian	3.00	3.00	3.00	3.00	3.00
Total Regular Positions	6.00	5.00	5.00	5.00	5.00
Senior Recreation Leader	0.00	1.00	1.00	1.00	1.00
Recreation Leader	9.00	10.06	10.06	10.06	10.06
Recreation Instructors	1.44	0.87	0.87	0.87	0.87
Total Part Time Positions	10.44	11.93	11.93	11.93	11.93
<b>Total Freestone Recreation Center</b>	<b>16.44</b>	<b>16.93</b>	<b>16.93</b>	<b>16.93</b>	<b>16.93</b>
<b>Library Facility</b>					
Custodian	1.00	1.00	1.00	1.00	1.00
Total Regular Positions	1.00	1.00	1.00	1.00	1.00
Facility Attendant	1.00	1.00	1.00	1.00	1.00
Total Part Time Positions	1.00	1.00	1.00	1.00	1.00
<b>Total Library Facility</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total Recreation Centers</b>	<b>29.17</b>	<b>30.61</b>	<b>31.22</b>	<b>31.22</b>	<b>31.22</b>
<b>Recreation Programs:</b>					
<b>Teen Programs</b>					
Recreation Supervisor	0.00	0.10	0.10	0.10	0.10
Recreation Programmer	0.00	0.10	0.10	0.10	0.10
Total Regular Positions	0.00	0.20	0.20	0.20	0.20



## Personnel Detail

<u>DETAIL BY FUND AND DEPARTMENT</u>	<u>2002-03</u> <u>Actual</u>	<u>2003-04</u> <u>Actual</u>	<u>2004-05</u> <u>Adopted</u>	<u>2004-05</u> <u>Revised</u>	<u>2005-06</u> <u>Adopted</u>
Senior Recreation Leader	0.93	0.54	0.54	0.54	0.54
Total Part Time Positions	0.93	0.54	0.54	0.54	0.54
<b>Total Teen Programs</b>	<b>0.93</b>	<b>0.74</b>	<b>0.74</b>	<b>0.74</b>	<b>0.74</b>
<b>Leisure Programs</b>					
Recreation Programmer	1.00	1.00	1.00	1.00	1.00
Recreation Supervisor	0.80	0.80	0.80	0.80	0.80
Total Regular Positions	1.80	1.80	1.80	1.80	1.80
Recreation Instructor	6.30	7.36	7.36	7.36	7.36
Total Part Time Positions	6.30	7.36	7.36	7.36	7.36
<b>Total Leisure Programs</b>	<b>8.10</b>	<b>9.16</b>	<b>9.16</b>	<b>9.16</b>	<b>9.16</b>
<b>Youth Sports</b>					
Recreation Programmer	0.90	0.90	0.90	0.90	0.90
Recreation Supervisor	0.90	0.90	0.90	0.90	0.90
Total Regular Positions	1.80	1.80	1.80	1.80	1.80
Senior Recreation Leader	1.52	0.80	0.80	0.80	0.80
Total Part Time Positions	1.52	0.80	0.80	0.80	0.80
<b>Total Youth Sports</b>	<b>3.32</b>	<b>2.60</b>	<b>2.60</b>	<b>2.60</b>	<b>2.60</b>
<b>Adult Sports</b>					
Recreation Programmer	1.00	1.00	1.00	1.00	1.00
Recreation Supervisor	0.40	0.40	0.40	0.40	0.40
Total Regular Positions	1.40	1.40	1.40	1.40	1.40
Senior Recreation Leader	1.01	1.01	1.01	1.01	1.01
Total Part Time Positions	1.01	1.01	1.01	1.01	1.01
<b>Total Adult Sports</b>	<b>2.41</b>	<b>2.41</b>	<b>2.41</b>	<b>2.41</b>	<b>2.41</b>
<b>Special Events</b>					
Recreation Programmer	2.00	2.00	2.00	2.00	2.00
Recreation Supervisor	0.80	0.80	0.80	0.80	0.80
Total Regular Positions	2.80	2.80	2.80	2.80	2.80
Recreation Programmer	0.50	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.00	0.00	0.00	0.00
Recreation Leader	0.35	0.35	0.35	0.35	0.35
Total Part Time Positions	1.35	0.35	0.35	0.35	0.35
<b>Total Special Events</b>	<b>4.15</b>	<b>3.15</b>	<b>3.15</b>	<b>3.15</b>	<b>3.15</b>
<b>Summer Playground</b>					
Recreation Supervisor	0.33	0.00	0.00	0.00	0.00
Total Regular Positions	0.33	0.00	0.00	0.00	0.00
Senior Recreation Leader	0.95	0.00	0.00	0.00	0.00
Recreation Leader	2.43	0.00	0.00	0.00	0.00
Total Part Time Positions	3.38	0.00	0.00	0.00	0.00
<b>Total Summer Playground</b>	<b>3.71</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Special Needs Program</b>					
Recreation Supervisor	0.20	0.20	0.20	0.20	0.20
Total Regular Positions	0.20	0.20	0.20	0.20	0.20



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
Recreation Instructors	0.69	0.70	0.70	0.70	0.70
Recreation Leader	1.10	0.00	0.00	0.00	0.00
Total Part Time Positions	1.79	0.70	0.70	0.70	0.70
<b>Total Special Needs Program</b>	<b>1.99</b>	<b>0.90</b>	<b>0.90</b>	<b>0.90</b>	<b>0.90</b>
<b>Outdoor Programs</b>					
Recreation Supervisor	0.20	0.20	0.20	0.20	0.20
Total Regular Positions	0.20	0.20	0.20	0.20	0.20
Recreation Leader	0.10	0.09	0.09	0.09	0.09
Senior Recreation Leader	0.20	0.12	0.12	0.12	0.12
Total Part Time Positions	0.30	0.21	0.21	0.21	0.21
<b>Total Outdoor Programs</b>	<b>0.50</b>	<b>0.41</b>	<b>0.41</b>	<b>0.41</b>	<b>0.41</b>
<b>Total Recreation Programs</b>	<b>25.11</b>	<b>19.37</b>	<b>19.37</b>	<b>19.37</b>	<b>19.37</b>
<b>Culture and Arts</b>					
Cultural Arts Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total Culture and Arts</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>TOTAL LEISURE SERVICES</b>	<b>119.27</b>	<b>108.95</b>	<b>106.89</b>	<b>106.89</b>	<b>110.20</b>
<b>TOTAL GENERAL FUND</b>	<b>649.96</b>	<b>719.60</b>	<b>740.04</b>	<b>750.16</b>	<b>801.97</b>
<b>ENTERPRISE OPERATIONS</b>					
<b>Water</b>					
<b>Water Administration</b>					
Water Superintendent	1.00	1.00	1.00	1.00	1.00
<b>Total Water Administration</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Water Conservation</b>					
Water Conservation Coordinator	1.00	1.00	1.00	1.00	1.00
Water Conservation Specialist	2.00	2.00	2.00	2.00	2.00
<b>Total Water Conservation</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Water Production:</b>					
<b>Water Plant Production</b>					
Water Production Supervisor	1.00	1.00	1.00	1.00	1.00
Utility Field Supervisor	1.00	1.00	1.00	1.00	1.00
Instrumentation Technician	2.00	2.00	2.00	2.00	2.00
Water Treatment Plant Mechanic	2.00	2.00	2.00	2.00	2.00
Water Treatment Plant Operator	6.00	6.00	6.00	6.00	6.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Water Plant Production</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>
<b>Water Well Production</b>					
Well Technician	4.00	4.00	4.00	4.00	4.50
Utility Field Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Utility Worker	1.00	1.00	1.00	1.00	1.00
<b>Total Water Well Production</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.50</b>



## Personnel Detail

<b><u>DETAIL BY FUND AND DEPARTMENT</u></b>	<b><u>2002-03 Actual</u></b>	<b><u>2003-04 Actual</u></b>	<b><u>2004-05 Adopted</u></b>	<b><u>2004-05 Revised</u></b>	<b><u>2005-06 Adopted</u></b>
<b>Water Quality Assurance</b>					
Water Quality Technician	2.00	2.00	2.00	2.00	2.00
Water Quality Supervisor	1.00	1.00	1.00	1.00	1.00
Chemist	1.00	2.00	2.00	2.00	3.00
<b>Total Water Quality Assurance</b>	<b><u>4.00</u></b>	<b><u>5.00</u></b>	<b><u>5.00</u></b>	<b><u>5.00</u></b>	<b><u>6.00</u></b>
<b>Total Water Production</b>	<b><u>23.00</u></b>	<b><u>24.00</u></b>	<b><u>24.00</u></b>	<b><u>24.00</u></b>	<b><u>25.50</u></b>
<b>Water Distribution</b>					
Utility Field Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Utility Worker	3.00	3.00	3.00	3.00	4.00
Utility Worker	6.00	6.00	7.00	7.00	7.00
<b>Total Water Distribution</b>	<b><u>10.00</u></b>	<b><u>10.00</u></b>	<b><u>11.00</u></b>	<b><u>11.00</u></b>	<b><u>12.00</u></b>
<b>Water Metering</b>					
Water Service Specialist	2.00	2.00	2.00	2.00	2.00
Field Supervisor	1.00	1.00	1.00	0.00	0.00
Meter Services Supervisor	0.00	0.00	0.00	1.00	1.00
Senior Utility Worker	2.00	2.00	3.00	3.00	3.00
Computer Operations Technician	0.00	0.00	0.00	0.00	1.00
Meter Technician	14.00	15.00	15.00	15.00	15.00
<b>Total Water Metering</b>	<b><u>19.00</u></b>	<b><u>20.00</u></b>	<b><u>21.00</u></b>	<b><u>21.00</u></b>	<b><u>22.00</u></b>
<b>Total Water</b>	<b><u>56.00</u></b>	<b><u>58.00</u></b>	<b><u>60.00</u></b>	<b><u>60.00</u></b>	<b><u>63.50</u></b>
<b>Wastewater</b>					
<b>Wastewater Administration</b>					
Wastewater Superintendent	1.00	1.00	1.00	1.00	1.00
<b>Total Wastewater Administration</b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>
<b>Wastewater Collection</b>					
Utility Field Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Utility Worker	3.00	4.00	4.00	4.00	5.00
Instrumentation Technician	1.00	1.00	1.00	1.00	1.00
Lift Station Technician	2.00	2.00	2.00	2.00	2.00
Utility Worker	3.00	5.00	5.00	5.00	6.00
<b>Total Wastewater Collection</b>	<b><u>10.00</u></b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>	<b><u>13.00</u></b>	<b><u>15.00</u></b>
<b>Wastewater Reclaimed:</b>					
<b>Effluent Re-use</b>					
Utility Worker	1.00	1.00	1.00	1.00	1.50
Senior Utility Worker	1.00	1.00	1.00	1.00	1.50
Effluent Well Technician	1.00	1.00	1.00	1.00	1.50
Utility Field Supervisor	0.50	0.50	0.50	0.50	0.50
<b>Total Effluent Re-use</b>	<b><u>3.50</u></b>	<b><u>3.50</u></b>	<b><u>3.50</u></b>	<b><u>3.50</u></b>	<b><u>5.00</u></b>
<b>Effluent Recharge</b>					
Utility Worker	1.00	1.00	1.00	1.00	1.00
Senior Utility Worker	1.00	1.00	1.00	1.00	1.00



## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
Reclaimed Water Quality Technician	1.00	1.00	1.00	1.00	1.50
Utility Field Supervisor	0.50	0.50	0.50	0.50	0.50
<b>Total Effluent Recharge</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>4.00</b>
<b>Total Wastewater Reclaimed</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>9.00</b>
<b>Wastewater Quality</b>					
Pretreatment Program Coordinator	1.00	1.00	1.00	1.00	1.00
Industrial Pretreatment Inspector	1.00	1.00	1.00	1.00	1.00
Wastewater Quality Inspector	0.00	0.00	0.00	3.00	3.00
Wastewater Quality Technician	2.00	3.00	3.00	0.00	0.00
<b>Total Wastewater Quality</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Total Wastewater</b>	<b>22.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>30.00</b>
<b>Solid Waste Residential</b>					
<b>Residential Administration</b>					
Solid Waste Superintendent	0.86	0.86	0.86	0.86	0.86
Solid Waste Specialist	0.73	0.90	0.90	0.90	0.90
Sanitation Planning & Customer Relations	1.00	0.00	0.00	0.00	0.00
Customer Service Representative	0.00	0.00	1.00	1.00	1.00
<b>Total Residential Administration</b>	<b>2.59</b>	<b>1.76</b>	<b>2.76</b>	<b>2.76</b>	<b>2.76</b>
<b>Residential Collections</b>					
Field Supervisor	1.00	1.00	1.00	1.00	2.00
Heavy Equipment Operator	21.50	23.00	25.50	19.50	21.50
Solid Waste Crew Leader	1.00	1.00	1.00	1.00	1.00
Solid Waste Maintenance Worker	1.00	2.00	2.00	2.00	2.00
<b>Total Residential Collections</b>	<b>24.50</b>	<b>27.00</b>	<b>29.50</b>	<b>23.50</b>	<b>26.50</b>
<b>Uncontained Collections</b>					
Field Supervisor	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	8.00	8.00	10.00	10.00	10.00
<b>Total Uncontained Collections</b>	<b>9.00</b>	<b>9.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
<b>Recycling</b>					
Field Supervisor	0.50	0.70	0.70	0.70	0.70
Solid Waste Inspector	5.00	5.00	5.00	5.00	5.00
Solid Waste Crew Leader	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	0.00	0.00	0.00	6.00	6.00
Environmental Programs Specialist	0.00	1.00	1.00	0.00	0.00
Environmental Programs Technician	0.00	0.00	0.00	1.00	1.00
Total Regular Positions	6.50	7.70	7.70	13.70	13.70
Solid Waste Inspector	1.00	1.00	1.00	1.00	1.00
Total Part Time Positions	1.00	1.00	1.00	1.00	1.00
<b>Total Recycling</b>	<b>7.50</b>	<b>8.70</b>	<b>8.70</b>	<b>14.70</b>	<b>14.70</b>
<b>Total Solid Waste Residential</b>	<b>43.59</b>	<b>46.46</b>	<b>51.96</b>	<b>51.96</b>	<b>54.96</b>



## Personnel Detail

<b><u>DETAIL BY FUND AND DEPARTMENT</u></b>	<b><u>2002-03 Actual</u></b>	<b><u>2003-04 Actual</u></b>	<b><u>2004-05 Adopted</u></b>	<b><u>2004-05 Revised</u></b>	<b><u>2005-06 Adopted</u></b>
<b>Solid Waste Commercial</b>					
<b>Commercial Administration</b>					
Solid Waste Superintendent	0.14	0.14	0.14	0.14	0.14
Solid Waste Specialist	0.27	0.10	0.10	0.10	0.10
<b>Total Commercial Administration</b>	<b>0.41</b>	<b>0.24</b>	<b>0.24</b>	<b>0.24</b>	<b>0.24</b>
<b>Commercial Collections</b>					
Field Supervisor	0.50	0.30	0.30	0.30	0.30
Heavy Equipment Operator	4.60	3.50	3.50	3.50	4.10
Commercial Solid Waste Specialist	1.00	1.00	1.00	1.00	1.00
Sanitation Maintenance Worker	1.00	0.00	0.00	0.00	0.00
<b>Total Commercial Collections</b>	<b>7.10</b>	<b>4.80</b>	<b>4.80</b>	<b>4.80</b>	<b>5.40</b>
<b>Commercial Roll Offs</b>					
Heavy Equipment Operator	0.40	0.50	0.50	0.50	0.50
<b>Total Commercial Roll Offs</b>	<b>0.40</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>
<b>Total Solid Waste Commercial</b>	<b><u>7.91</u></b>	<b><u>5.54</u></b>	<b><u>5.54</u></b>	<b><u>5.54</u></b>	<b><u>6.14</u></b>
<b>Irrigation Operations</b>					
Senior Streets Maintenance Worker	0.70	0.50	0.50	0.50	0.50
<b>Total Irrigation Operations</b>	<b><u>0.70</u></b>	<b><u>0.50</u></b>	<b><u>0.50</u></b>	<b><u>0.50</u></b>	<b><u>0.50</u></b>
<b>TOTAL ENTERPRISE OPERATIONS</b>	<b><u>130.20</u></b>	<b><u>136.50</u></b>	<b><u>144.00</u></b>	<b><u>144.00</u></b>	<b><u>155.10</u></b>
<b>STREETS</b>					
<b>Streets Administration</b>					
Streets Superintendent	1.00	1.00	1.00	1.00	1.00
<b>Total Streets Administration</b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>
<b>Streets Maintenance:</b>					
<b>Asphalt Patching</b>					
Field Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
<b>Total Asphalt Patching</b>	<b>4.33</b>	<b>4.33</b>	<b>4.33</b>	<b>4.33</b>	<b>4.33</b>
<b>Street Cleaning</b>					
Field Supervisor	0.34	0.34	0.34	0.34	0.34
Heavy Equipment Operator	4.00	4.00	5.00	5.00	7.00
<b>Total Street Cleaning</b>	<b>4.34</b>	<b>4.34</b>	<b>5.34</b>	<b>5.34</b>	<b>7.34</b>
<b>Emergency Response</b>					
Field Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Worker	1.00	1.00	1.00	1.00	1.00
<b>Total Emergency Response</b>	<b>1.33</b>	<b>1.33</b>	<b>1.33</b>	<b>1.33</b>	<b>1.33</b>
<b>Preventive Maintenance</b>					
Pavement Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Preventive Maintenance Technician	0.00	0.00	1.00	1.00	1.00



## Personnel Detail

<b><u>DETAIL BY FUND AND DEPARTMENT</u></b>	<b><u>2002-03</u></b> <b><u>Actual</u></b>	<b><u>2003-04</u></b> <b><u>Actual</u></b>	<b><u>2004-05</u></b> <b><u>Adopted</u></b>	<b><u>2004-05</u></b> <b><u>Revised</u></b>	<b><u>2005-06</u></b> <b><u>Adopted</u></b>
Office Assistant	1.00	0.00	0.00	0.00	0.00
<b>Total Preventive Maintenance</b>	<b>2.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Crack Sealing</b>					
Field Supervisor	0.34	0.34	0.34	0.34	0.34
Senior Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Streets Maintenance Worker	6.00	6.00	6.00	6.00	6.00
<b>Total Crack Sealing</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>
<b>Total Streets Maintenance</b>	<b><u>20.34</u></b>	<b><u>19.34</u></b>	<b><u>21.34</u></b>	<b><u>21.34</u></b>	<b><u>23.34</u></b>
<b>Street Traffic Control Regulatory:</b>					
<b>Street Marking</b>					
Field Supervisor	0.25	0.25	0.25	0.25	0.25
Streets Maintenance Worker	0.00	0.00	0.00	2.00	2.00
Senior Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
Heavy Equipment Operator	4.00	4.00	4.00	2.00	2.00
<b>Total Street Marking</b>	<b>6.25</b>	<b>6.25</b>	<b>6.25</b>	<b>6.25</b>	<b>6.25</b>
<b>Street Signs</b>					
Field Supervisor	0.25	0.25	0.25	0.25	0.25
Sign Technician	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	2.00	2.00	2.00	2.00	2.00
<b>Total Street Signs</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>
<b>Street Lighting</b>					
Field Supervisor	0.25	0.25	0.25	0.25	0.25
Street Light Technician	1.00	1.00	1.00	2.00	2.00
Streets Maintenance Worker	1.00	1.00	1.00	0.00	0.00
<b>Total Street Lighting</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>
<b>Traffic Signal Maintenance</b>					
Field Supervisor	0.25	0.25	0.25	0.25	0.25
Traffic Signal Technician	3.00	3.00	4.50	4.50	5.00
<b>Total Traffic Signal Maintenance</b>	<b>3.25</b>	<b>3.25</b>	<b>4.75</b>	<b>4.75</b>	<b>5.25</b>
<b>Total Street Traffic Control Regulatory</b>	<b><u>15.00</u></b>	<b><u>15.00</u></b>	<b><u>16.50</u></b>	<b><u>16.50</u></b>	<b><u>17.00</u></b>
<b>Right of Way Maintenance:</b>					
<b>Landscape Maintenance</b>					
Field Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Grounds Maintenance Worker	2.00	2.00	3.00	1.00	1.00
Grounds Maintenance Worker	0.00	0.00	0.00	2.00	2.00
Senior Streets Maintenance Worker	0.30	0.50	0.50	0.50	0.50
<b>Total Landscape Maintenance</b>	<b>2.63</b>	<b>2.83</b>	<b>3.83</b>	<b>3.83</b>	<b>3.83</b>
<b>Shoulder Maintenance</b>					
Field Supervisor	0.33	0.33	0.33	0.33	0.33
Heavy Equipment Operator	2.00	2.00	2.00	2.00	2.00
<b>Total Shoulder Maintenance</b>	<b>2.33</b>	<b>2.33</b>	<b>2.33</b>	<b>2.33</b>	<b>2.33</b>





## Personnel Detail

<b>DETAIL BY FUND AND DEPARTMENT</b>	<b>2002-03 Actual</b>	<b>2003-04 Actual</b>	<b>2004-05 Adopted</b>	<b>2004-05 Revised</b>	<b>2005-06 Adopted</b>
<b>Total Right of Way Maintenance</b>	<b><u>4.96</u></b>	<b><u>5.16</u></b>	<b><u>6.16</u></b>	<b><u>6.16</u></b>	<b><u>6.16</u></b>
<b>TOTAL STREETS</b>	<b><u>41.30</u></b>	<b><u>40.50</u></b>	<b><u>45.00</u></b>	<b><u>45.00</u></b>	<b><u>47.50</u></b>
<b>INTERNAL SERVICE FUND</b>					
<b>Fleet Maintenance:</b>					
<b>Fleet Maintenance Administration</b>					
Fleet Services Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
<b>Total Fleet Maintenance Administration</b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>	<b><u>3.00</u></b>
<b>Fleet Maintenance</b>					
Fleet Services Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Mechanic	1.00	1.00	1.00	1.00	1.00
Parts Acquisition Technician	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00
Welder/Mechanic	1.00	1.00	1.00	1.00	1.00
Mechanic	11.00	11.00	12.00	12.00	12.00
Service Writer	0.00	0.00	1.00	1.00	1.00
<b>Total Fleet Maintenance</b>	<b><u>16.00</u></b>	<b><u>16.00</u></b>	<b><u>18.00</u></b>	<b><u>18.00</u></b>	<b><u>18.00</u></b>
<b>TOTAL INTERNAL SERVICE</b>	<b><u>19.00</u></b>	<b><u>19.00</u></b>	<b><u>21.00</u></b>	<b><u>21.00</u></b>	<b><u>21.00</u></b>
<b>SPECIAL REVENUE</b>					
<b>CDBG/HOME Administration</b>					
Community Development Specialist	1.00	1.00	1.00	1.00	1.00
Community Development Assistant	0.50	0.50	0.50	0.50	0.50
<b>Total CDBG Administration</b>	<b><u>1.50</u></b>	<b><u>1.50</u></b>	<b><u>1.50</u></b>	<b><u>1.50</u></b>	<b><u>1.50</u></b>
<b>Riparian Programs</b>					
Riparian Program Administrator	1.00	1.00	1.00	1.00	1.00
Recreation Instructors	0.00	0.00	0.00	0.19	0.19
Park Ranger	0.00	1.00	1.00	1.00	1.00
<b>Total Riparian Program</b>	<b><u>1.00</u></b>	<b><u>2.00</u></b>	<b><u>2.00</u></b>	<b><u>2.19</u></b>	<b><u>2.19</u></b>
<b>Grants:</b>					
<b>Community Police</b>					
Police Officer	4.00	1.00	0.00	0.00	0.00
<b>Total Community Police</b>	<b><u>4.00</u></b>	<b><u>1.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>School Resource Officer</b>					
Police Officer	2.00	0.00	1.00	0.00	0.00
<b>Total School Resource Officer</b>	<b><u>2.00</u></b>	<b><u>0.00</u></b>	<b><u>1.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>Total Grants</b>	<b><u>6.00</u></b>	<b><u>1.00</u></b>	<b><u>1.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>Judicial Collection Enhancement</b>					
Office Assistant	0.07	0.21	0.00	0.00	0.00
<b>Total Judicial Collection Enhancement</b>	<b><u>0.07</u></b>	<b><u>0.21</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL SPECIAL REVENUE</b>	<b><u>8.57</u></b>	<b><u>4.71</u></b>	<b><u>4.50</u></b>	<b><u>3.69</u></b>	<b><u>3.69</u></b>
<b>GRAND TOTAL POSITIONS</b>	<b><u>849.03</u></b>	<b><u>920.31</u></b>	<b><u>954.54</u></b>	<b><u>963.85</u></b>	<b><u>1029.26</u></b>



## Capital Outlay

Department	Description	Amount
<b>GENERAL FUND</b>		
Court	Copier	\$ 14,300
Prosecutor	Copier	11,900
Police Patrol	Crown Victoria	50,000
Police Patrol	Crown Victoria	50,000
Police Patrol	Crown Victoria	50,000
Police Patrol	Crown Victoria	50,000
Police Patrol	Crown Victoria	50,000
Police Patrol	Crown Victoria	50,000
Traffic Enforcement	Motorcycle	40,350
Traffic Enforcement	Motorcycle	40,350
School Resource	Crown Victoria	50,000
Police Training	FATS Unit	28,790
General Investigations	Malibu	27,800
Fire Operations	Service Aide Vehicle	50,000
Fire Operations	Battalion Chief Vehicle	50,000
Facility Maintenance	One Ton Truck	34,000
Facility Maintenance	Man Lift	20,000
Parks and Open Space	Pickup Truck	21,000
Gilbert Pool	Water Slide Repair	30,000
Gilbert Pool	Roof Repair	20,000
Mesquite Pool	Water Slide Repair	50,000
<b>Total General Fund Capital</b>		<b>\$ 788,490</b>
<b>GENERAL REPLACEMENT FUND</b>		
Building Inspection	Replacement Hybrid	\$ 30,000
Office of Professional Standards	Replacement Hybrid	24,000
Special Investigations	Replacement Surveillance Van	82,000
Investigations	Replacement Mid Size	20,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Police Patrol	Replacement Crown Victoria	52,000
Open Space	Replacement Flatbed Truck	59,000
Open Space	Replacement Flatbed Truck	48,000
<b>Total General Replacement Fund</b>		<b>\$ 627,000</b>
<b>STREET FUND</b>		
Preventive Maintenance	Streets Maintenance	\$ 2,262,500
Preventive Maintenance	Streets Maintenance Carry Forward	1,393,220
Street Cleaning	Street Sweeper	190,000
Street Cleaning	Street Sweeper	190,000
Street Lighting	Street Light Pole Trailer	15,000
Landscape Maintenance	Replacement Pickup	20,000
<b>Total Street Fund Capital</b>		<b>\$ 4,070,720</b>



## Capital Outlay

Department	Description	Amount
<b>STREET REPLACEMENT FUND</b>		
	Replacement Forklift	\$ 60,000
<b>Total Street Replacement Fund</b>		<b>\$ 60,000</b>
<b>WATER FUND</b>		
Water Well	Pickup Truck	\$ 22,000
Water Plant Operations	Treatment Plant Improvements	150,000
Water Distribution	Pickup Truck	24,000
Water Meters	Pickup Truck	21,000
<b>Total Water Fund Capital</b>		<b>\$ 217,000</b>
<b>WATER REPLACEMENT FUND</b>		
Water Distribution	Replacement Pickup	\$ 22,000
Water Distribution	Replacement Pickup	22,000
Water Meters	Replacement Pickup	22,000
Water Plant Operations	Replacement Forklift	35,000
<b>Total Water Replacement Fund Capital</b>		<b>\$ 101,000</b>
<b>WASTEWATER FUND</b>		
Wastewater Collection	CCTV Equipment and Van	\$ 163,000
Wastewater Collection	Pickup Truck	22,000
Wastewater Reuse	Pickup Truck	22,000
Wastewater Reuse	Utility Truck	37,000
Wastewater Recharge	Pickup Truck	22,000
Wastewater Recharge	Chain Link Fence	12,000
Wastewater Recharge	Backhoe Clamshell Bucket	10,000
Wastewater Quality	Pretreatment Mgt Sstern Database	22,000
Wastewater Quality	Confined Space Entry Equipment	13,000
Wastewater Quality	Two Automatic Samplers	23,000
<b>Total Wastewater Fund Capital</b>		<b>\$ 346,000</b>
<b>WASTEWATER REPLACEMENT FUND</b>		
Wastewater Reuse	Replacement Pickup	\$ 22,000
Wastewater Collection	Replacement Extended Cab Pickup	30,000
Wastewater Collection	Replacement Pump	28,000
<b>Total Wastewater Replacement Fund Capital</b>		<b>\$ 80,000</b>
<b>SOLID WASTE - RESIDENTIAL</b>		
Residential Collections	Side Loader	\$ 204,000
Residential Collections	Pickup Truck	22,000
Residential Collections	10 Yard Collection Truck	77,000
Uncontained Collections	Tractor Trailer	11,000
Solid Waste Recycling	Pickup Truck	21,000
<b>Total Solid Waste Residential Capital</b>		<b>\$ 335,000</b>



## Capital Outlay

Department	Description	Amount
<b>SOLID WASTE - RESIDENTIAL REPLACEMENT</b>		
Solid Waste Recycling	Replacement Pickup	\$ 22,000
Solid Waste Recycling	Replacement Pickup	19,000
Residential Collections	Replacement Side Loader	200,000
Residential Collections	Replacement Side Loader	200,000
Residential Collections	Replacement Pickup	22,000
Uncontained Collections	Replacement Rear Loader	170,000
<b>Total Solid Waste Residential Replacement Capital</b>		<b>\$ 633,000</b>
<b>SOLID WASTE - COMMERCIAL REPLACEMENT</b>		
Commercial Rolloffs	Replacement Service Body	\$ 10,000
Commercial Collections	Replacement Front Loader	205,000
<b>Total Solid Waste Commercial Replacement Capital</b>		<b>\$ 215,000</b>
<b>FLEET</b>		
Fleet Operations	Fuel System Upgrade	\$ 13,000
<b>Total Fleet</b>		<b>\$ 13,000</b>
<b>COPY SERVICES</b>		
Copy Services	Replacement Copiers	\$ 55,000
<b>Total Copy Services</b>		<b>\$ 55,000</b>
<b>CAPITAL PROJECT CAPITAL OUTLAY</b>		<b>\$ 234,762,490</b>
<b>GRANT CAPITAL OUTLAY</b>		<b>\$ 120,000</b>
<b>TOTAL CAPITAL OUTLAY</b>		<b>\$ 242,423,700</b>

<b>Accreditation</b>	A self-evaluation review process that results in improvements to operations that comply with specific criteria and a certification.
<b>Adoption</b>	A formal action taken by the Town Council that sets the spending limits for the fiscal year.
<b>Annex</b>	To incorporate land into Gilbert.
<b>Arsenic Mitigation</b>	Construction of systems to eliminate as much arsenic from the ground water to meet the EPA limits of 10 parts per billion.
<b>Assessed Valuation</b>	A valuation placed upon real estate or other property by the County Assessor and the state as a basis for levying taxes.
<b>Blue Stake</b>	Underground location of utilities before excavation of right of way.
<b>Bond</b>	A Town issued debt instrument to be repaid the face amount of the bond on the designated maturity dates with accrued interest. Bonds are used primarily to finance capital projects.
<b>Business Unit</b>	A group of activities that joined together perform a more inclusive function.
<b>Capital Improvement</b>	Includes any expenditure over \$100,000 for repair and replacement of existing infrastructure as well as development of new facilities to accommodate future growth.
<b>Capital Outlay</b>	Purchase of an asset with a value greater than \$10,000 that is intended to continue to be held or used for a period greater than two years. Capital Outlay can be land, buildings, machinery, vehicles, furniture and other equipment.
<b>Carry Over</b>	Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.
<b>CHEC Systems</b>	Software that provides pavement management condition ratings by segment, area, or entire Town.
<b>Community Development Block Grant (CDBG)</b>	Federal Grant Funds provided on an annual basis to support specific programs identified by Council.
<b>Contingency</b>	An amount included in the budget that is not designated for a specific purpose. The contingency amount is budgeted for emergencies and unforeseen events.
<b>Continuous Quality Improvement (CQI)</b>	The Town is making CQI part of the culture to ensure that operations are continually improved and updated.
<b>Debt Limit</b>	A State imposed limit on the amount of debt that can be issued.

<b>Debt Service</b>	Principal and interest payments on outstanding bonds.
<b>Eden</b>	Software company that provides financial and other various software packages to assist in the operations of the Town of Gilbert.
<b>Effluent</b>	Wastewater that has been treated to required standards and is released from the treatment plant.
<b>Emergency Operations Center (EOC)</b>	An Emergency Operations Center is set up in case of emergency situations to establish a command center in the Town.
<b>Enterprise Funds</b>	A sub-set of the Proprietary Fund Type that requires accounting for activities like a business where the results indicate income or loss from operations
<b>Executive Team</b>	The top-level executives in the Town.
<b>Fiscal Year</b>	The period designated for the beginning and ending of financial transactions. The Town fiscal year is July 1 to June 30.
<b>Full- Time Equivalent (FTE)</b>	A position is converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working 20 hours per week would be equivalent to 0.50 FTE.
<b>Fund</b>	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.
<b>Fund Balance</b>	An accumulated balance or carry over that occurs when actual revenues exceed actual expenditures.
<b>General Government</b>	Activities that provide support to direct service areas. Examples include Personnel, Technology Services, Prosecution, Planning.
<b>General Obligation Bonds</b>	Debt that requires voter approval and is backed by full faith and credit of Gilbert. This debt is limited by State statute.
<b>General Plan</b>	A planning and legal document that outlines the community vision in terms of land use.
<b>Geographic Information System (GIS)</b>	A computer system that places layers of geographic information in a useful order to provide answers to questions regarding land.
<b>Grants</b>	State and Federal subsidies received in response to a specific need.
<b>GuardStart</b>	A junior lifeguard program offered by the Parks and Recreation Department.
<b>Heritage District</b>	Historic Downtown Gilbert.
<b>Highway Users Revenue Fund</b>	Highway User Revenue Fund is a separate funding source dedicated to provide support for street improvements and maintenance.

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<b>Infrastructure</b>	The physical assets of the Town. Assets include streets, water, wastewater, public buildings and parks.
<b>Intergovernmental Agreement</b>	A contract between governmental entities as authorized by State law.
<b>Internal Service Fund</b>	A sub-set of the Proprietary Fund Type that accounts for the activity related to internal functions provided service to other internal functions. An Internal Service Fund receives revenue by charging other Responsibility Centers in the Town based on services provided.
<b>Light Emitting Diode (LED)</b>	A type of light source used in traffic control that reduces electric cost and maintenance requirements.
<b>Maricopa County Association of Governments (MAG)</b>	MAG was formed in 1967. It is a voluntary association of governments and Indian communities formed to address regional issues in Maricopa County. MAG is the designated Regional Planning Agency and consists of 28 member agencies.
<b>Master Plan</b>	A planning document that takes an area of interest and creates a comprehensive future for that area. For example, a storm water master plan would provide information regarding the location of storm water facilities, the potential timing, the barriers and the costs.
<b>Modified Accrual</b>	A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time a liability is incurred.
<b>Multi-modal</b>	Using more than one mode of transportation such as driving to a park and ride and catching a bus.
<b>Municipal Property Corporation (MPC)</b>	A non-profit corporation created by Gilbert as a funding mechanism for Capital Improvement projects. The board is governed by citizens appointed by Council.
<b>Per capita</b>	A unit of measure that indicates the amount of some quantity per person in the Town.
<b>Performance Measures</b>	Indication of levels of activity, results of operations or outcomes of operations.
<b>Parkway Improvement Districts</b>	Parkway Improvement Districts provide a method to maintain the parkways within specific areas and charge the cost to the benefited property with the property tax bill.
<b>Reserve</b>	To set aside a portion of a fund balance to guard against economic downturn or emergencies.
<b>Supervisory Control and Data Acquisition (SCADA)</b>	An automated system at the Water Treatment Plant that monitors operations on-line and notifies plant personnel of problems immediately. It also tracks information related to water capacity and pumping status.

<b>Self Insurance</b>	A requirement that Gilbert pay up to a certain amount of insurance claims.
<b>State Shared Revenue</b>	Distribution of revenue collected by the State and shared based on established formulae that typically rely on population estimates.
<b>System Development Fee (SDF)</b>	Fees collected at the time a building permit is issued to pay for the cost of capital improvements required due to growth.
<b>Transfers</b>	Movement of cash from one fund to another to reimburse costs or provide financial support.
<b>Unified Land Development Code</b>	A compilation of Town Codes that govern subdivision and development of lands.
<b>Vulnerability Assessment</b>	A study to determine where Gilbert could improve security for water and wastewater operations.
<b>Water Resource Master Plan</b>	A plan that combines all water resources; ground, surface, recharged and reclaimed water, into one document to determine future actions required to maintain water resources in Gilbert.
<b>Zoning</b>	A specific legal classification of property for purpose of development.







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